

Designing the Future for Online and Mobile Tools

2018 CEO Strategic Developers Boot Camp

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Designing the Future for Online and Mobile Tools

What is Online 19?

Online 19 is the codename for our discussion and project about designing the future for online and mobile self-service options. That includes transactional



online banking tasks as well as the marketing component of your credit union website. Specifically, what if we could merge the two into a single website, where your membership authenticated directly on your website and never left?

This workbook is a guide to help us design what this might be, to discuss what the tradeoffs might be and how they affect your online presence. With new insight into your member's online activities, how would your credit union leverage this knowledge?

This discussion and brainstorming about Online '19 is the project.

Certainly, aspects of this dialogue will work their way into future iterations of our collective online products. But whether a distinct product derived from these conversation remains to be seen.

Section 1 – Where are we today?

Reviewing where we are today with online banking for desktop and tablet approaches. How do we see the future of CU websites from both a CU and CUSO perspective?

Section 1 – Discussion

Review where we are today with online banking for desktop and tablet approaches. How do we see the future of CU websites from both a CU and CUSO perspective?

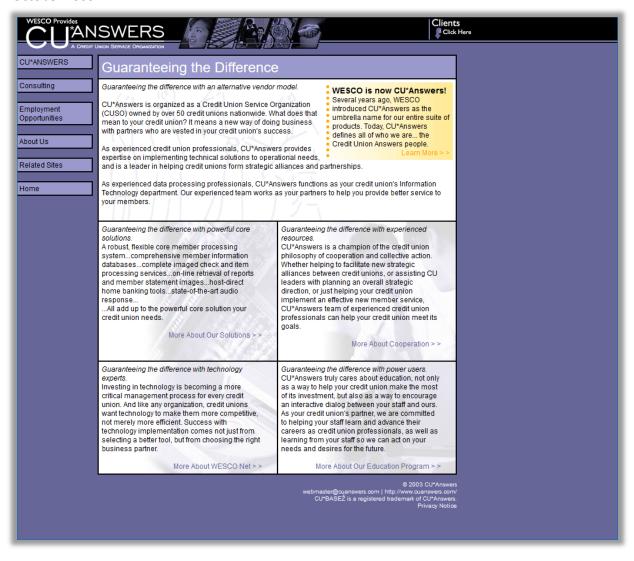
1.	Think back to what Online Banking was 10 years ago, what made it successful?
2.	What makes Online Banking successful today?
3.	What will make Online Banking successful in the future? Tomorrow, next year, 5 years?
4.	Think back to your website 10 years ago, what made it successful then?
5.	What makes your website successful today?

CU*ANSWERS 8

6. What will make your website successful in the future? Tomorrow, next year, in 5 years?

Remembering cuanswers.com

October 2003



May 2008



Welcome to CU*Answers

Please select a path below. If you have never been here before, take a minute to learn more about CU*Answers and what we do. We also offer some general information about the Credit Union Industry.









Who is CU*Answers?

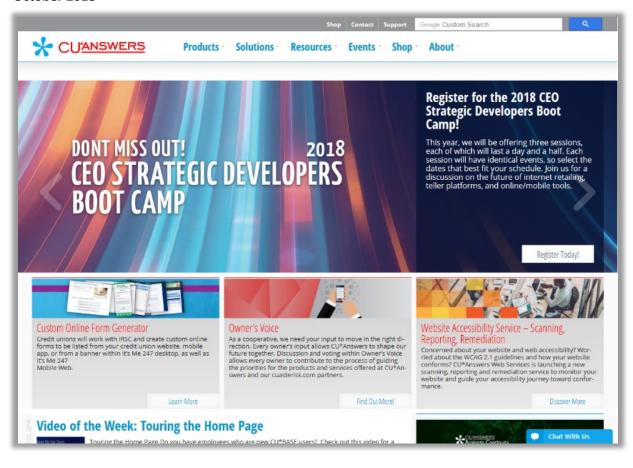
In short, we make credit unions go.

From data processing and computer network support to image check processing and customized marketing campaigns, CU*Answers helps credit unions address their every need, every day for more than 165 credit unions nationally, representing 1.5 million members and \$10 billion in credit union assets.

We're CU*Answers. We make credit unions go. **See how.**>

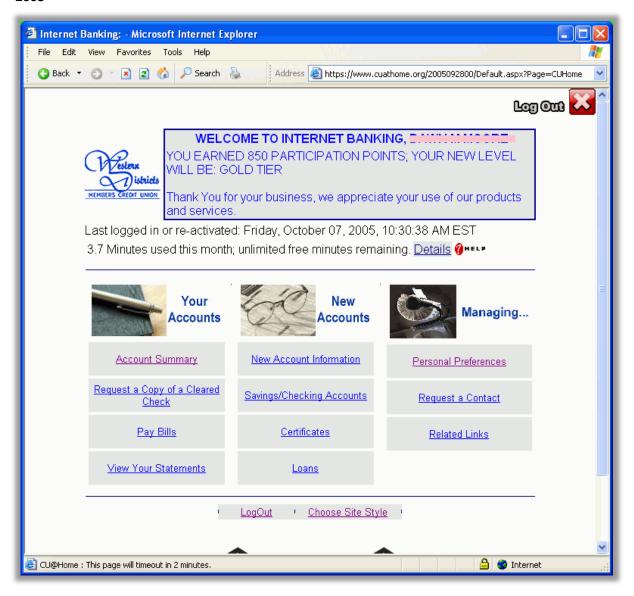
webmaster@cuanswers.com http://www.cuanswers.com/ Copynight & 2002 - 2008 CU*Answers • <u>Privacy Notice</u> CU*BASE® is a registered trademark of CU*Answers.

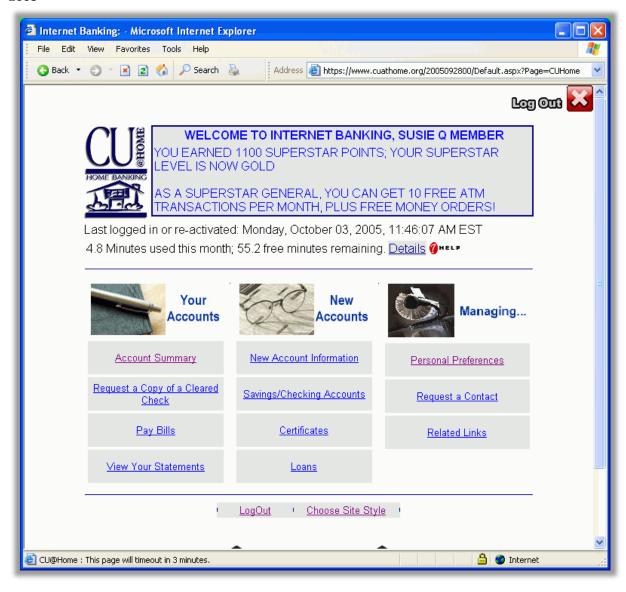
October 2018



Remembering Online Banking

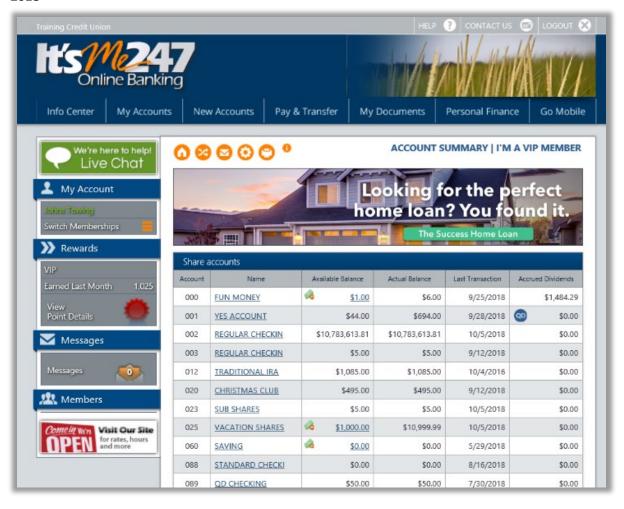
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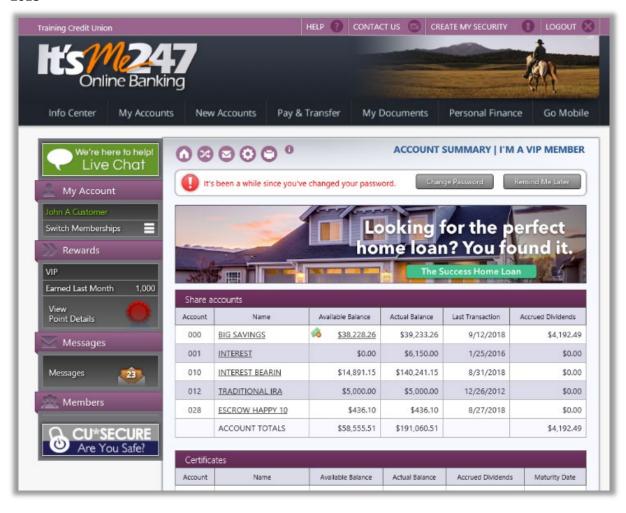








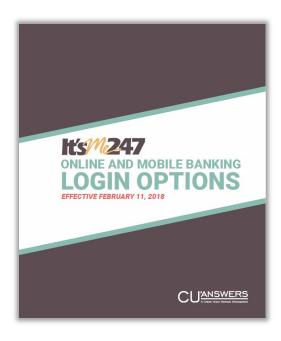




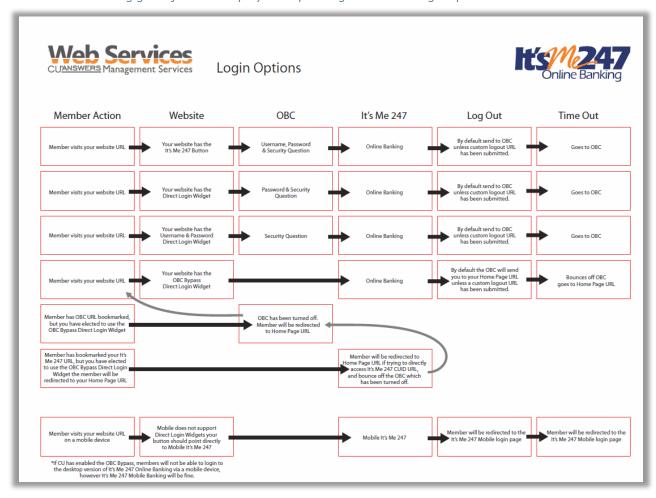
How the relationship of Online Banking and Website works today

Let's review how members access online banking from your website today. This seems like a simple concept, but as you can see from this documentation from Web Services there are many options and nuances to how it works.

- 1. Traditional
 - a. Website \rightarrow OBC \rightarrow It's Me 247
 - b. Represented by one of the following:
 - i. Login Button
 - ii. Direct Login Widget
 - iii. Targeted Direct Login Widget
 - c. OBC fulfills certain regulatory requirements for credit unions
 - i. Financial, security and identity theft education
 - ii. Maintenance and system problem messages
 - iii. Mobile detection
- 2. Proposed OBC Bypass
 - a. Website \rightarrow **It's Me 247** (bypassing the OBC)
 - b. Represented by one of the following:
 - i. Direct Login Widget
 - ii. Targeted Direct Login Widget
 - c. Credit union is responsible for OBC functions
 - d. Has proven to be a technical challenge due to browser security differences
- 3. Mobile detection and responsive web design
 - a. OBC redirects mobile browsers to It's Me 247 mobile web
 - b. Responsive websites handle redirection at the code level
- 7. Describe challenges you see in how members access online banking from your website.



Web Services training guide for new employees explaining It's Me 247 login options



Section 2 – A Crossroads

The next generation of the current approach vs. going rogue for a new approach. Can we do both? Must we do both? Who will pioneer each set?

Section 2 – Discussion

A crossroads: The next generation of the current approach versus going rogue for a new approach. Can we do both? Must we do both? Who will pioneer each set?

8. Brainstorm on continuing with the current approach (separate transactional online banking and marketing websites)

Pros of this approach	Cons of this approach

9. Brainstorm on a new authenticated member approach (combine transactional online banking and marketing websites)

Pros of this approach	Cons of this approach

Section 3 – What if?

Adopting a member-authenticated CU website. How would CUs see the channel if they knew 80-85% of the visitors, and channeled differently the people they did not know?

Section 3 – Discussion

What if we adopted a member-authenticated CU website that included the transactional activities of

online banking all baked together? What if the focus of your online presence was knowing your member and focusing on serving your existing member?

10. How would you see your website if you knew 80-85% of the visitors, and channeled differently the people you did not know?

Vocabulary

What does **personalization** mean?

What does contextual engagement mean?

What is the difference between **descriptive analytics** and **predictive analytics**?

11. What would you have to do differently if you knew who was browsing your website right now?

- 12. How would you capitalize on this knowledge?
- 13. What tradeoffs would you be willing to make for this data? Functionality? Control? Design? Privacy?

14. How would this affect your privacy policy?

Section 4 – Can we pull it off?

A new approach to dual navigation and an orchestrated dance between the values of a website and the actions of a banking toolset.

Section 4 – Discussion

Can we pull it off? A new approach to dual navigation and an orchestrated dance between the values of a website and the actions of a banking toolset.

Let's brainstorm on what the tradeoffs might be. How do we get to a Phase 1 prototype?

Limiting the Activities Available

15. Would you be willing to limit the pages that your site contained? Why or why not?

It's Me 247 Desktop Optics

Let's review the Optics (see "Appendix – Optics Events – It's Me 247 Desktop")

Note that not all features are in Optics, notably message center (see "Appendix – Current It's Me 247 Navigation" for reference)

16. What features of **It's Me 247** Online Banking could be left behind? (See the "Appendix – Current **It's Me 247** Navigation" for reference.)

Spoiler: 60% of all activity is viewing transaction details

Add the next 4 actions and we're already over 90% of activities

Is that good enough? What would be?

- 17. What actions are required for compliance reasons, even if not used?
- 18. What actions are required for member experience, even if rarely used? Remember that some actions spawn a whole subset of other actions (e.g., bill pay needs enrollment vs the actual use to pay bills, ability to manage payees, manage bills, manage schedules, etc.)
- 19. How should logged in/logged out/non-members be handled?

	a.	What would you show on an action panel when a member isn't logged in?
	b.	What would you show on an action panel when a member hasn't enabled a feature?
20.	Is limit agreen	ing features in online banking the opportunity to add gradual acceptable use nents?
21.		f you required <i>all</i> access to your entire website to be authenticated (i.e., members must before seeing anything)? What would you do with non-members?
	a.	Would you redirect non-members to your MAP/MOP site? Why or why not?
	b.	Would you be concerned about how this affects your search engine rankings (SEO)? Does it matter? Why or why not?

22. Besides online banking pages, what marketing pages are needed that do not have transactional activity on them?

Some Marketing Page Suggestions

- About us
- Contact Us
- Partners
- Privacy Policy
- Disclosures
- Other Important Numbers (could be listed under contact/about)
- Locators
- Social media

Fueling the Sales Engine

23. If you knew every online action of your authenticated member on your website, what would you do with the data?

24. Where would you view this tracking data showing what the member is doing on your website (specifically, by the member)?



Figure 1 Google Analytics Visitor Behavior

- 25. Where is this data stored and for how long? Would you consider this to be private data?
 - a. CU*Publisher? Request Center? CU*BASE?
 - b. Analytics Booth doesn't have private data
 - c. As part of your website?
 - d. Something else? Is this Optics 2.0?

26. If you have this data, what do you do with it?

~ ~		the control of the co	~
,,	HOW MOV	you determine a member is interested in	
_,.	TIOW GO	you actermine a member is interested in	•

What sales opportunities can we offer? Brainstorm a list of sales scenarios below:

Are these suggestions that make the credit union money? Save the member fees? Improve the perception of their service?

If the member	Suggest they
Has over \$ in savings	Buy a certificate
Has a loan about to be paid off	Pre-approved for
Doesn't have a credit card	Apply for one
Doesn't have eStatements	Enroll for eStatements
Doesn't have bill pay	Enroll for bill pay
Has a bill due	Pay bill
Is over years old and	???
Is/is not	Pre-approved for
Has	Skip a payment

33. If you knew a member kept viewing your auto loan rates, what would you want the website to do?

Predictive Analytics

ASTERISK INTELLIGENCE What if Asterisk Intelligence could tell you the average age for a member to get their first car loan? Would you target these members with a special marketing campaign and have them pre-approved?

The Mobile Situation

34. Would you be willing to not offer mobile web online banking at all – only an app? Why or why not?

It's Me 247 Mobile Optics

Let's review the Optics (see "Appendix – Optics Events – It's Me 247 Mobile")

Spoiler: 85% of members simply view transaction details.

What if you had a micro app that just showed balances and transactions?

The next 8% are doing transfers.

Just these 2 actions cover 93% of all mobile web activity.

35. How about showing a mobile splash page that directs mobile members to download apps specific to their needs? Think Micro Apps or your app store.

36. Would you rather that mobile browser detections redirect mobile members directly to **It's Me 247** Mobile Web Banking? Why or why not?

Regulatory Considerations

- 37. How does a member get to PIB to manage layered security? What if all access required authentication first?
- 38. How would you handle other regulatory and cooperative requirements like security education and training? Would you manage these yourself? Where would you find content?

39. Describe how you would handle service-related issues and alerts, both planned and unplanned? How would these be communicated to your members?

Pulling it Off

40. Given the sky is the limit, what does this type of site look like? Remember, you may have to trade off limited customizability as marketing content and transactional actions have to fit together. Draw a sketch:

41. What if all marketing content had to fit in a template – think Mad Libs-like fill-in-the blanks. Is this a deal breaker? Why or why not?

Limited Customization

Think about Self Service Channel Custom Branding Options, would this base set of customizations be enough? Why or why not?

- 1. Logo
- 2. Primary color
- 3. Secondary color
- 4. Monthly banner ads
- 5. Monthly marketing content
- 42. What if you were limited to only market 3 credit card types (for example)? Would this be a deal breaker?
- 43. How important is a content management system for your team to be able to make their own web updates? Why?
 - a. Are you concerned about breaking the rendering (how it looks in a browser) of the website?
 - b. What about browser testing?
 - c. How important is WCAG conformance? Today? In the future?

44.	Is requiring web updates to be performed by Web Services Professional Services so that online
	banking actions aren't broken a deal breaker? Why or why not?

45. In your mind does this type of code and marketing content integration require professional coders and developers versus the ease of use for marketing individuals to make content changes?

- 46. How much are you spending on web work annually? How much is marketing content updates?
- 47. How often is your marketing content actually changing? Is it frequent enough? Should it be more or less?

Web Services Professional Services

In 2017, CU*Answers Web Services maintained credit unions spent just under \$400 per year on web updates. Ten credit unions spent over \$1,000 for the year on web updates.

[2017 DAILY PRODUCTION = \$43,473.99 / 114 CUs = \$381.35]

- 48. Does your credit union participate in the cooperative campaigns? Why or why not?
- 49. Are you using Request Center to be an internet retailer? Why or why not? What forms could be built for Request Center to raise your internet retailing game? See the forms gallery at https://irsc.cuanswers.com/pages/portfolio/forms-gallery/

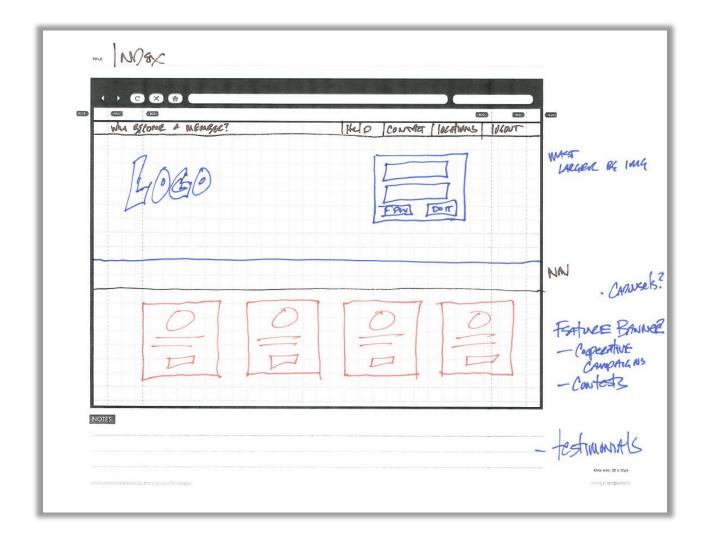
Appendix - Concepts & Mockups

The following are some concepts and mockups created by the CU*Answers Teams.

Remember the tip-of-the-iceberg t-shirt from the 2017 Leadership Conference? These concepts are superficial and there are multitudes of technical details to be worked out on the delivery.

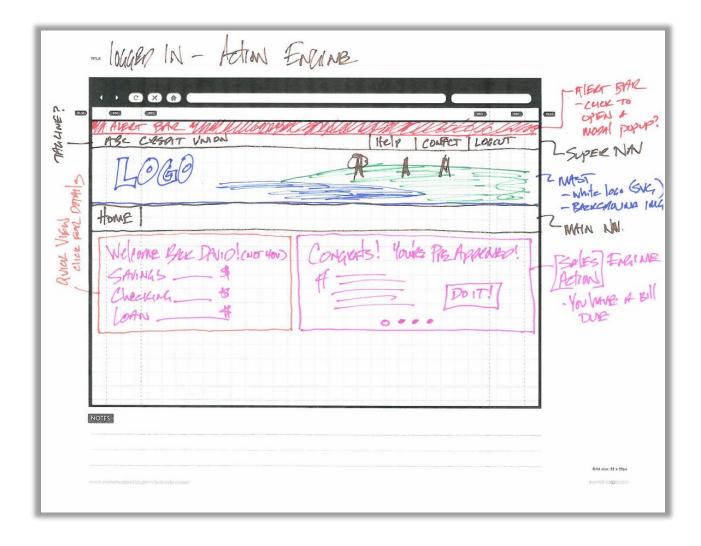
Concept – Index Page

Showing a traditional credit union index page.



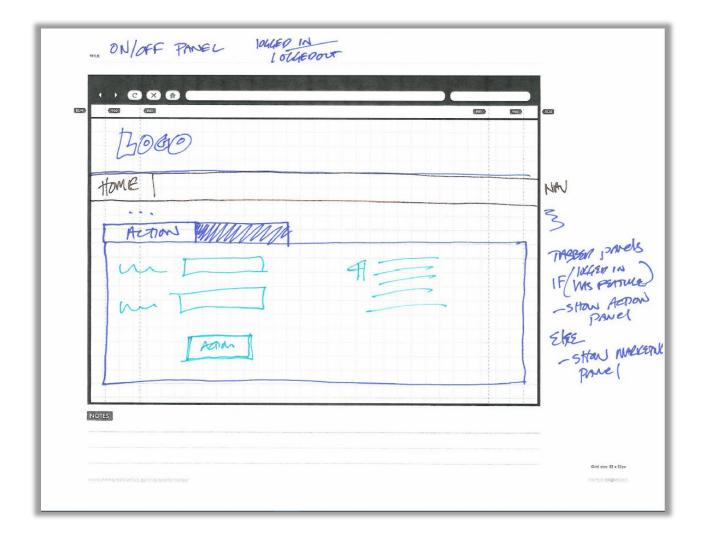
Concept – Action/Sales Engine

Showing a credit union index page with side-by-side welcome back and account quick reference and sales engine concept.



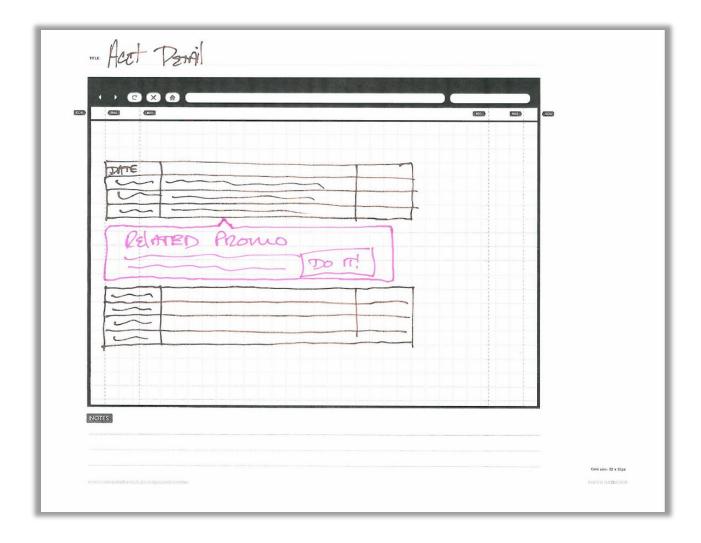
Concept – Tabbed content for Logged In Action vs Logged Out Marketing content

Showing a tabbed interface for logged in action versus logged out marketing content. This allows the member to view both.



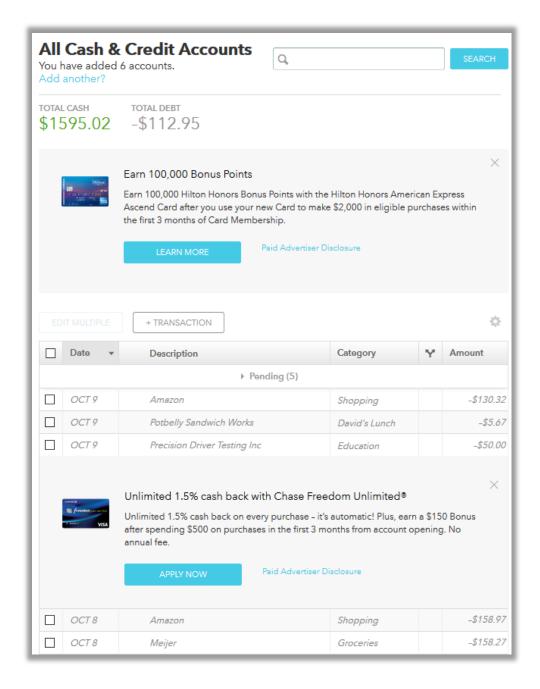
Concept – Related Promos in Transaction History

Showing related promotions inline in the transaction history.



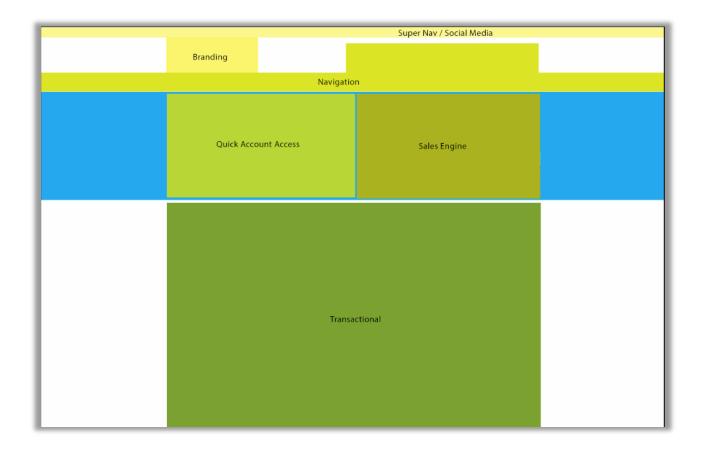
Concept - Mint.com - in transaction listing promotions

Showing mint.com's version of transaction history promotions.



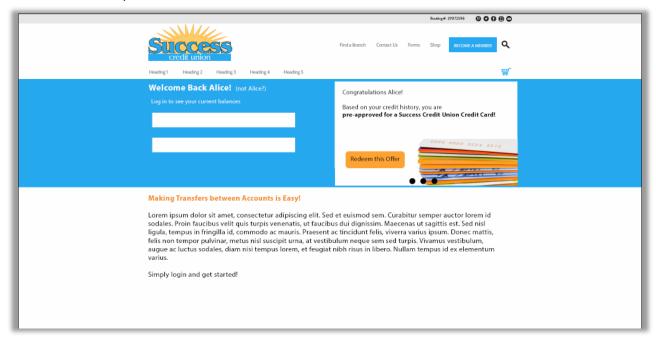
Concept — Screen Real Estate

Showing a break down of screen real estate for a side-by-side quick account access and sales engine content blocks.



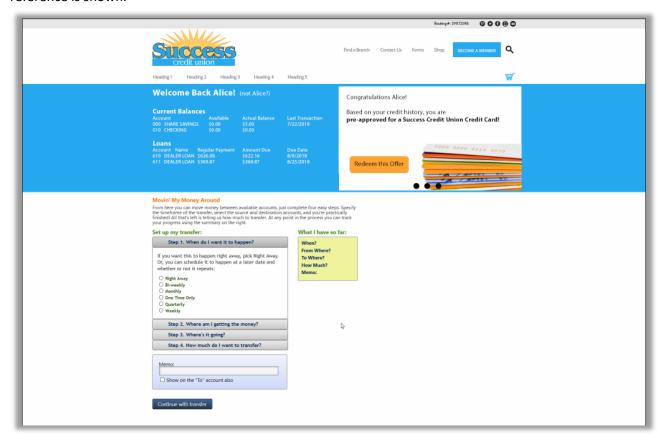
Concept — Not Logged In — Transfer Money

Showing side-by-side quick account reference, member has not logged in, therefore marketing content is shown in the body.



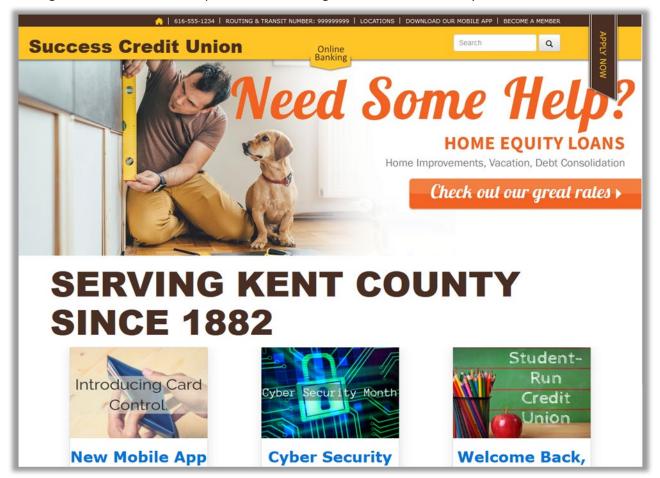
Concept – Logged In – Transfer Money

Member has logged in. Main body content is now transactional online banking and quick account reference is shown.



Concept – Drawer Slide Out Online Banking (closed)

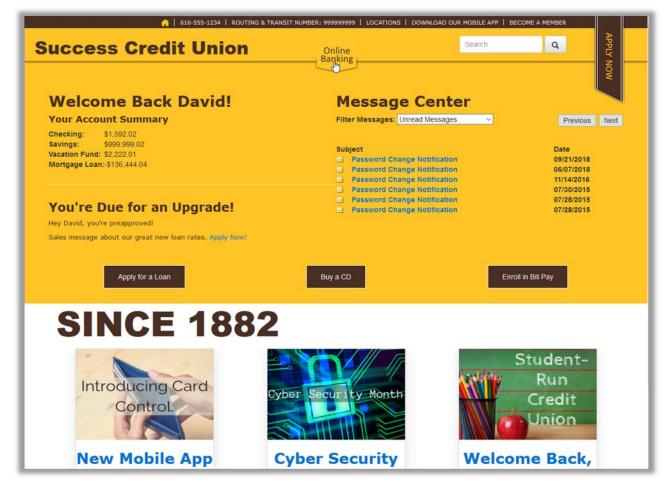
Showing a slide out drawer concept for online banking. The drawer is currently closed.



•••

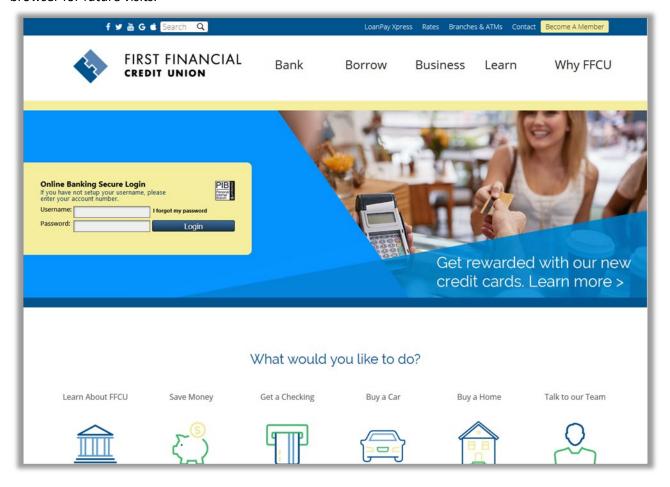
Concept – Drawer Slide Out Online Banking (open)

Member opens the drawer to view online banking. Drawer is context aware of which page of the website the member is on.



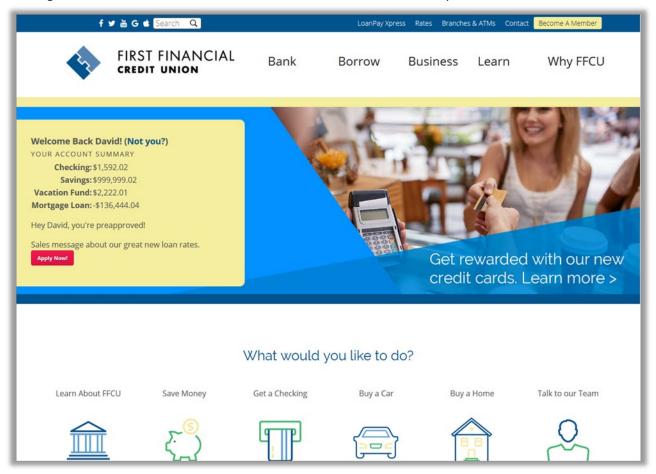
Concept — Partial Authentication — First Visit

Showing first visit, or unauthenticated visit to a website. Once authenticated a cookie is set on the browser for future visits.



Concept — Partial Authentication — Welcome back

Showing a return visit. Member does not need to reauthenticate to view quick account reference.



•••

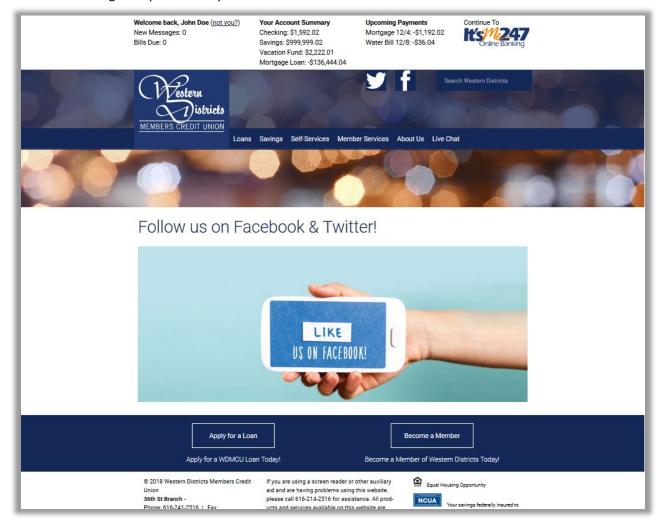
Concept - Partial Authentication - First Visit

Concept for a partial authentication scheme, where members are shown basic information but must reauthenticate to perform any transactional actions. On first visit, or if partial authentication is reset, the member must log in to online banking.



Concept - Partial Authentication - Returning Visit

Concept for a partial authentication scheme, where members are shown basic information but must reauthenticate to perform any transactional actions. On return visit, basic account details are shown. Member must log in to perform any transactions.



Concept — Partial Authentication — Log In

Concept for a partial authentication scheme, where members are shown basic information but must reauthenticate to perform any transactional actions. Log in to perform transactional online banking.



Concept – Partial Login – Dark Panels

Showing all three partial login panels - stacked, but with a matching color scheme.



Appendix - Optics Events – It's Me 247 Desktop

Optics statistics for It's Me 247 Online Banking Desktop version from 4/1/2018 to 8/3/2018. Aggregators have been removed.

Activity	Count	Activity Percent	Without Login/Out	also without x details	per day	Comments
Viewed Transaction Details	18,028,152	30.8753%	57.1451%		144,225.22	
Logged In	16,842,667	28.8451%			134,741.34	
Logged Out	9,999,446	17.1252%			79,995.57	
Submitted A Transfer	3,119,536	5.3426%	9.8882%	23.0737%	24,956.29	
Visited Bill Pay	2,232,650	3.8237%	7.0770%	16.5138%	17,861.20	
Viewed A Check Image	1,826,336	3.1278%	5.7891%	13.5085%	14,610.69	
Viewed Credit Card Account Information	1,339,161	2.2935%	4.2448%	9.9051%	10,713.29	
Viewed Loan Account Information	1,118,784	1.9160%	3.5463%	8.2751%	8,950.27	
Downloaded Transaction Details	957,619	1.6400%	3.0354%	7.0831%	7,660.95	
Jumped To An Account	665,330	1.1395%	2.1089%	4.9211%	5,322.64	
Paid A Bill	656,600	1.1245%	2.0813%	4.8566%	5,252.80	
Viewed eStatements	411,764	0.7052%	1.3052%	3.0456%	3,294.11	
Forgot Password	160,902	0.2756%	0.5100%	1.1901%	1,287.22	
Viewed The Newsletter	147,540	0.2527%	0.4677%	1.0913%	1,180.32	
Clicked On A Smart Message	143,436	0.2457%	0.4547%	1.0609%	1,147.49	
Viewed Tiered Services Point Summary	81,211	0.1391%	0.2574%	0.6007%	649.69	
Viewed Credit Score	73,547	0.1260%	0.2331%	0.5440%	588.38	
Viewed Loan Rate Board	69,807	0.1196%	0.2213%	0.5163%	558.46	

Viewed Certificate						
Account Information	52,970	0.0907%	0.1679%	0.3918%	423.76	
Viewed Dividend/Interest Summary	49,367	0.0845%	0.1565%	0.3651%	394.94	
Scheduled An AFT	45,438	0.0778%	0.1440%	0.3361%	363.50	
Clicked A Customized Launch Point Link	38,187	0.0654%	0.1210%	0.2825%	305.50	
Viewed Shares Rate Board	36,182	0.0620%	0.1147%	0.2676%	289.46	
Submitted An A2A Transfer	33,450	0.0573%	0.1060%	0.2474%	267.60	
Viewed New Loan Details	29,164	0.0499%	0.0924%	0.2157%	233.31	
Viewed Mobile Web Banking Information	27,726	0.0475%	0.0879%	0.2051%	221.81	< ????
Created A Payee	26,676	0.0457%	0.0846%	0.1973%	213.41	
Changed Personal Information	23,497	0.0402%	0.0745%	0.1738%	187.98	
Changed Security Questions	22,268	0.0381%	0.0706%	0.1647%	178.14	
Viewed Certificate Rate Board	19,285	0.0330%	0.0611%	0.1426%	154.28	
Viewed MoneyDesktop	18,592	0.0318%	0.0589%	0.1375%	148.74	
Viewed New Share Details	18,218	0.0312%	0.0577%	0.1347%	145.74	
Went To PIB	12,283	0.0210%	0.0389%	0.0909%	98.26	
Enrolled In Bill Pay	11,834	0.0203%	0.0375%	0.0875%	94.67	
Printed Loan Coupons	10,878	0.0186%	0.0345%	0.0805%	87.02	
Sent A P2P	8,929	0.0153%	0.0283%	0.0660%	71.43	
Viewed My Virtual StrongBox	7,795	0.0133%	0.0247%	0.0577%	62.36	
Used A Skip-A-Pay Program	6,640	0.0114%	0.0210%	0.0491%	53.12	
Viewed New Certificate Details	3,875	0.0066%	0.0123%	0.0287%	31.00	
Viewed Investment Account Information	3,710	0.0064%	0.0118%	0.0274%	29.68	

Created An ACH Distribution	3,314	0.0057%	0.0105%	0.0245%	26.51	
Scheduled An A2A AFT	1,893	0.0032%	0.0060%	0.0140%	15.14	
Changed Contact Preferences	1,633	0.0028%	0.0052%	0.0121%	13.06	
Added A Check Stop Payment	932	0.0016%	0.0030%	0.0069%	7.46	
Logged In via API	546	0.0009%	0.0017%	0.0040%	4.37	< Members coming over from MAP/MOP
Created A Promise Deposit	265	0.0005%	0.0008%	0.0020%	2.12	
Scheduled A CFT	97	0.0002%	0.0003%	0.0007%	0.78	Check Fund Transfer - mail a check to a specified address

Appendix - Optics Events - It's Me 247 Mobile

Optics statistics for It's Me 247 Online Banking Mobile Web from 4/1/2018 to 8/3/2018. Aggregators have been removed.

Activity	Count	Activity Percent	Without Login/Out	also without x details	per day	Comments
Viewed Transaction						
Details	41,573,539	48.6700%	84.2623%		332,588.31	
Logged In	15,999,404	18.7304%			127,995.23	
Logged In via API	12,920,956	15.1265%			103,367.65	< Mobile App Users
Logged Out	7,160,664	8.3830%			57,285.31	
Submitted A Transfer	3,955,594	4.6308%	8.0173%	50.9432%	31,644.75	
Viewed A Check Image	901,859	1.0558%	1.8279%	11.6148%	7,214.87	
Visited Bill Pay	869,803	1.0183%	1.7629%	11.2020%	6,958.42	
Viewed Loan Account Information	790,901	0.9259%	1.6030%	10.1858%	6,327.21	
Jumped To An Account	392,652	0.4597%	0.7958%	5.0569%	3,141.22	
Viewed eStatements	207,932	0.2434%	0.4214%	2.6779%	1,663.46	
Forgot Password	163,298	0.1912%	0.3310%	2.1031%	1,306.38	
Paid A Bill	141,294	0.1654%	0.2864%	1.8197%	1,130.35	
Viewed Dividend/Interest						
Summary Viewed Shares Rate	133,789	0.1566%	0.2712%	1.7230%	1,070.31	
Board	33,966	0.0398%	0.0688%	0.4374%	271.73	
Viewed New Share Details	28,535	0.0334%	0.0578%	0.3675%	228.28	
Submitted An A2A Transfer	21,689	0.0254%	0.0440%	0.2793%	173.51	
Changed Personal Information	15,829	0.0185%	0.0321%	0.2039%	126.63	
Viewed Certificate Account Information	15,255	0.0179%	0.0309%	0.1965%	122.04	
Viewed Loan Rate Board	13,684	0.0160%	0.0277%	0.1762%	109.47	

Scheduled An AFT	12,540	0.0147%	0.0254%	0.1615%	100.32	
	12,540	0.014776	0.023476	0.101376	100.32	
Viewed Certificate						
Rate Board	11,916	0.0140%	0.0242%	0.1535%	95.33	
Viewed New Loan						
Details	9,618	0.0113%	0.0195%	0.1239%	76.94	
Sent A P2P	9,078	0.0106%	0.0184%	0.1169%	72.62	
Viewed New						
Certificate Details	8,735	0.0102%	0.0177%	0.1125%	69.88	
Changed Security						
Questions	8,426	0.0099%	0.0171%	0.1085%	67.41	
Used A Skip-A-Pay						
Program	5,792	0.0068%	0.0117%	0.0746%	46.34	
Created A Payee	5,575	0.0065%	0.0113%	0.0718%	44.60	
.,	- ,					
Enrolled In Bill Pay	3,973	0.0047%	0.0081%	0.0512%	31.78	
Changed Contact						
Preferences	1,669	0.0020%	0.0034%	0.0215%	13.35	
Scheduled An A2A						
AFT	891	0.0010%	0.0018%	0.0115%	7.13	
Added A Check Stop						
Payment	423	0.0005%	0.0009%	0.0054%	3.38	
2,110110		2.000070	2.000,0	0.000.73	3.30	

Go Mobile

Appendix - Current It's Me 247 Navigation

For reference

1.



My Accounts Pay & Transfer Personal Finance Info Center **New Accounts** My Documents Setup Account Summary My Other Memberships ACH Transactions Schedule Check Transfers

Cleared Checks

Dividend/Interest Summary Downloads

Check Stop Payment Check Withdrawal Promise Deposits Test Launch Point

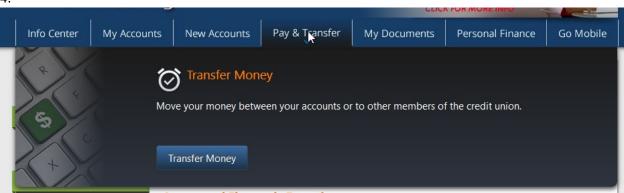
Qualified Dividends

Your Status

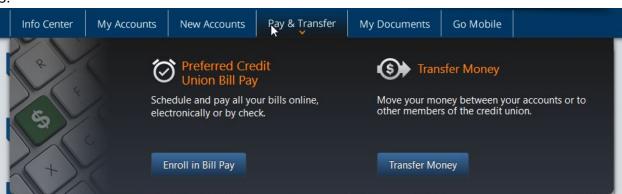
Nicknames Overdraft Services

3. Info Center My Accounts New Accounts Pay & Transfer My Documents Personal Finance Go Mobile Apply for a Loan Online Purchase a New Certificate Open a New Savings or Checking Account Check out our selection of loans – it only takes a few minutes to apply online. We Open a certificate online Organize your life and make your money work harder for you! With just a few clicks you today. Pick a term that works have great rates and terms for you, choose an account to that will fit your lifestyle. transfer from, and even add a can open a new saving or checking account online, then Whether you're eyeing a new beneficiary name. Your new transfer money to it from one of your other accounts right car or need help with account will start earning unexpected expenses, let us dividends right away. help you! away. More Certificate Info More Loan Info More Share Info

4.



5.



6.





8. Person Finance Go Mobile Info Center My Accounts **New Accounts** Pay & Transfer My Documents Access MoneyDesktop on your mobile device All Your Accounts | One Place MoneyDesktop can automatically pull all of your financial information into one place, so you can finally get the full picture. MoneyDesktop for iPhone MoneyDesktop for Android ✓ Expense Tracking moneydesktop ✓ Financial Reporting Access Now

Appendix - Additional Reading

- 1. Technology and Real-Time Data Give Marketers the Personalization 'Golden Ticket'
 - a. https://thefinancialbrand.com/74183/technology-real-time-data-personalization-banking/
- 2. Personalized Experiences Are The Only Way Banking Brands Can Differentiate
 - a. https://thefinancialbrand.com/75689/banking-marketing-personalization-ai-targeting-trends/
- 3. Personalization: Moving From Optional to Necessity in Banking
 - a. https://thefinancialbrand.com/75321/digital-banking-personalization-strategy/
- 4. Power of Personalization in Banking 2018
 - a. https://www.digitalbankingreport.com/trends/power-of-personalization-in-banking-2018/?2018-september-s
 - b. Digital Banking Report August 2018
- 5. Form Design Patterns
 - a. https://www.smashingmagazine.com/2018/10/form-design-patterns-release/

6.