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2020 Will Be Our Cooperative's 50th Anniversary

I'M THROWING DOWN THIS CHALLENGE:

TO MAKE 2020 A YEAR OF CELEBRATION AND CHANCES TO RENEW OUR ENERGIES AND COMMITMENT TO THE NEXT HALF-CENTURY

- Three major events will give us the chance to highlight the successes of the past and the opportunities and challenges for the future:
 - Today's Leadership Conference and Annual Stockholders Meeting
 - November's CEO Strategies Event Nov 11-14, 2019
 - Next year's Leadership Conference and Stockholders Gala June 2020 (date to be announced)

More than just a party, 2020 will be the year where we call for new pioneers and the spirit to build a new, unique CU*Answers to meet the challenges of the next 50 years



New Peers to Greet

Hawaii

 Hawaii Central FCU Honolulu, HI

Illinois

- First Financial Servicing LLC Skokie, IL
- Partnership Financial CU
 Morton Grove, IL

Indiana

• Fire Police City County FCU Fort Wayne, IN

Maine

• **TruChoice Federal CU** Portland, ME

Minnesota

• Village Financial Cooperative Minneapolis, MN

Includes CU*Answers clients currently under contract or converted after 7/1/18

Michigan

- **ABD Federal CU** Warren, MI
- Belle River Community CU * Richmond, MI
- Unity CU Warren, MI
- New York
 - Empire One FCU * Buffalo, NY

Ohio

- DayMet CU Dayton, OH
- First Miami University Student CU Oxford, OH
- Heartland FCU Dayton, OH
- River Valley CU Miamisburg, OH

* Will convert in fiscal year 2020

Oklahoma

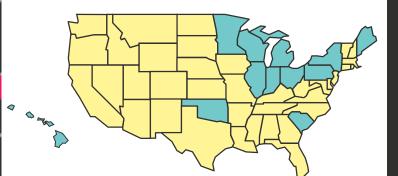
Cherokee Strip CU
 Ponca City, OK

Pennsylvania

- Ingersoll-Rand FCU * Athens, PA
- South Carolina
- SPC Credit Union * Hartsville, SC
- Santee Cooper CU * Moncks Corner, SC

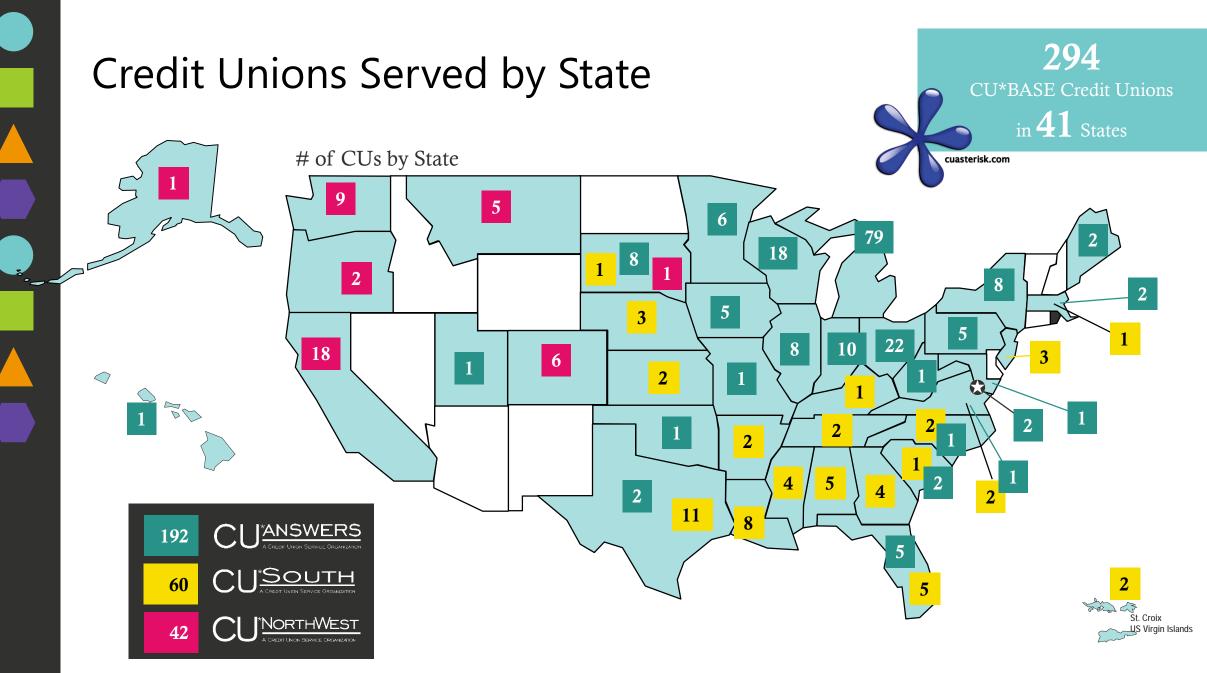
Wisconsin

• County-City CU Jefferson, WI



New CU*Answers Clients Since Last

Time!



Includes all cuasterisk.com network partners, all clients currently under contract

The Robert H. Mackay Leadership Award

EST. 2005

Speaking of celebrations...

THE MACKAY AWARD

"The challenge of leadership is to be strong, but not rude; be kind, but not weak; be bold, but not bully; be thoughtful, but not lazy; be humble, but not timid; be proud, but not arrogant; have humor, but without folly." Words to live by, shared by Bob Mackay Taken from a quote by Jim Rohn

And our winner is...

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The Robert H. Mackay Leadership Award

EST. 2005

Our 2019 honoree:

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Greg Hilbert CEO





Recent Awards

Milestones

Credit union formed
\$3 million in assets, 4 employees,
Greg Hilbert hired as President
\$40 million in assets, 29 employees
\$116 million in assets, converted to CU*BASE
\$200 million in assets
\$761 million in assets, 250 employees
\$1 billion in assets, 298 employees
\$1.75 billion in assets, 425 employees,
serving 104,000 members

2017 Ranked **#1 Performing Credit Union in the Nation** by S&P Global Market Intelligence

2019 Corporate Citizen Leadership Award by Fox Cities Chamber Community Partner of the Year Award by Heart of the Valley Chamber Jim Smith Community Service Award by Appleton Northside Business Association

Unique, not Original

Drawing Confidence about the Future From Our Connections to the Past

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Unique

- Every credit union and person in our network is unique
 - This moment in time is unique
 - The set of individuals who comprise the community is unique
 - The challenges are unique, the opportunities are unique

ADJECTIVE

 being the only one of its kind; unlike anything else.
 "the situation was unique in modern politics" · [more] synonyms: distinctive · individual · special · especial · idiosyncratic · quirky · eccentric · [more]

NOUN archaic

1. a unique person or thing.

- Your response to your situation must be bolstered by your enthusiasm to be unique, current, and matched with where you're going: *forward*
- For our cooperative to be strong, we must trust that every organization's creativity and need to be unique is honored and fostered by our collective

It is never same old, same old...it is always a fresh start for what might be

Original

- To be original is to be the first of something
 - Something that's worth replicating
 - Something's that worth recognizing as unique
 - Something that is a template for the future

NOUN

- something serving as a model or basis for imitations or copies. "the portrait may be a copy of the original" · [more] synonyms: original · archetype · prototype
- What is it about the credit union model that is original and worthy of carrying forward to the future?
- What is it about our cooperative network that is original and worthy of carrying forward to the future?
- Why should we be confident about our abilities to meet future challenges, based on what we hold onto from what was original about both models and our network?

Unique, not Original

I AM UNIQUE, BUT I AM NOT ALONE, FOR THE ORIGINAL ARE WITH ME AND ALL AROUND ME

I AM CONNECTED

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- We should we emboldened to take on the future based on our unique qualities in the here and now
- We should be confident based on our connections to the original concepts, organizations, and individuals who proved that consumer-owners could succeed
- We are the pioneers of our future, as were people just like us who were the pioneers of the past, creating templates for success
- We must see the next 50 years in the same light they did



Today's Agenda

Can we be transformative pioneers for our futures?

- Conversations with some industry icons
- Can we spark a credit union retailing revolution?
 - It might all start with the Internet

• What is the future of the It's Me 247 suite?

• How will the mobile business change how we think about these channels?

Defining teller platforms for our future

 Retail strategies in flux require investments that cover the board

Have you downloaded the conference app?



Catch a ride: Map > Conference Location

Can we be transformative pioneers for our futures?



Can we be transformative pioneers?

IS THERE AN ECHO IN HERE?

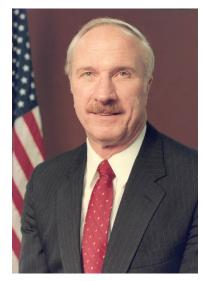
- Over the years, there have been many moments when our industry has been transformed
- There have been many individuals who took the chance to push us forward – what can we learn from our connections to some of these pioneers?
- As we face the future, how will future generations step up and transform our industry and organizations again and again?
- The future is here

trans.form.a.tive

[tran(t)s'fôrmədiv] 📢

ADJECTIVE

causing a marked change in someone or something. "the transformative power of technology" · [more]





Ed Callahan

Chip Filson

FINISH THE JOB

by

Ed Callahan, Chairman National Credit Union Administration

at

CUNA's Governmental Affairs Conference

February 8, 1984

	 FINISH THE JOB <<continued< li=""> This was an historical turning point, a new opportunity to fulfill the original vision (Ed might have even called it a new beginning, a full cycle). The example of mutual respect showing the cooperative model of regulator and credit unions at its most effective. Listen for some of these phrases or points: </continued<>
	 "I'm accused of being an advocate
	"Ambassador of Deregulation."" "An open, honest discourse." The transition to deregulation was a
	"Do the numbers. If you have a better model was being disrupted by the
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THE THREE FREEDOMS WHY DEREGULATION WORKS

by

Ed Callahan, Chairman National Credit Union Administration

at

Massachusetts CUNA Annual Meeting

November 3, 1984



THE NECESSITY FOR CHOICE WHY COOPERATIVE INSURANCE OPTIONS MATTER

by

Ed Callahan, Chairman National Credit Union Administration

at

Association of Credit Union League Executives (ACULE)

Summer meeting, June 1986

		OBSERVA FICMS FROM CHAPALSON, LONG-THE CREDIT UNION INDUSTRY ZUPERT
	THE	ED'S QBSERVATIONS ARE NOT CAN'T TIMELY. BUT TIMELESS TA BECALISE THEY SPEAK TO SUSCIES VE FACE TODAY. TIMELESS BECALISE SIMPLY, HIS WORDS STILL INSPIRE. ED'S PASSION AND LOGIC CAPTURE A TRANSFORMATIVE ERA. THIS SAME OPPORTUNITY EXISTS TODAY.
	NECESSITY	LISTEN. BE MOTIVATED, SHARE THE EXCITEMENT THAT COMES FROM LEADING CHANGE.
	FOR CHOICE WHY COOPERATIVE	
	INSURANCE OPTIONS MATTER	This is the third time Ed has focused on the critical role of share insurance in the cooperative system. The S&L's private insurance funds (remember Ohio) were failing, as would the FSLIC in 1987.
	Ed Callahan, Chairman	 State political leaders were in panic, looking to
THE NECESSITY FOR CHOICE: WH	National Credit Union Administration	the federal government to eliminate this local risk/responsibility.
<< <continued< th=""><th>Association of Credit Union League Executives (ACULE)</th><th> In 1984, there were 16 private state sponsored credit union insurance funds offering an alternative for state-chartered credit unions to the NCUSIF. </th></continued<>	Association of Credit Union League Executives (ACULE)	 In 1984, there were 16 private state sponsored credit union insurance funds offering an alternative for state-chartered credit unions to the NCUSIF.
 Today Ed's prediction that the inde- come true. There are still two private to come true. There are still two private to there are still two privates for the states for the	Summer meeting, June 1986	 However, political leaders were scared by the S&L problems.
 ASI, which is authorized in the second second second	1900	 The credit union funds were being closed, one at a time, by governors or the state regulator.
 MSIC, which even Massachusetts. Ed's closing remarks, that the system isn't just about credit union insurane of partners in initiatives. It is also fu distribution of the system of the system of the system. 		 One of the most successful CU options was Wisconsin, which had never suffered a loss and refunded over 2% of each credit union's insured savings when liquidated.
of partners industry. As credit unions become more bank-li or later someone will ask, why do we banks do?		 Rhode Island's state fund (RISDIC), which had a mixed (credit union/mutual savings bank) fund had just been closed by the governor. NCUA prohibited the CLF from lending to the Rhode Island credit unions in the event of a run.
 Choice encourages innovation, reben the primary reason why there unions. And it should be no secret that nultimately relied upon, were first of which was share insurance. 		So what is at stake in this series of events or panics? Why should these state credit union leaders care? Why use their local political capital to stand up for an option? Why not just let the newly funded NCUSIF take over?
of which was share — This call to political action, to s necessary today as it was 35 yes	<u>En fitte</u>	contri
necessary today as a		
	• # *	

Unique, not Original

ICONS ONLY BECOME ICONS THROUGH THEIR DAY-TO-DAY EFFORTS IN SIMPLY SHOWING UP



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- We live in the present, and are focused on the future
- So we can sometimes overstate the challenges and see the future as more daunting than anything faced in the past
- The truth is, we can be sure the pioneers who came before us felt the same way
- Like them, we are armed with the same skills and ability to extend our industry well into the future...if we simply step up
- The pioneers of our future are right here in this room



Transformative

THREE WAYS CHIP FILSON BELIEVES OUR INDUSTRY CAN BE REINVIGORATED

- 1. Enhance intra-industry cooperation, where the fate of any individual institution is also the concern of the networks (often CUSOs) in which they participate
- 2. Increase the cooperative literacy, and hence, the roles that members play in the credit union—moving from being consumers of products to owners focused on effectiveness of the institution in carrying out its purpose
- 3. Reestablish the mutual respect between the industry and its regulators—to expand choice of regulatory oversight and cooperative innovation for system security and strength

Are we up to the challenge? Can we identify projects that would push us forward?



Transformative

CAN CUSO COLLABORATION BE A FORCE FOR CHANGE GOING FORWARD?

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Five major initiatives that we are trying to push with NACUSO and national CUSOs:

- 1. A national CUSO fund for *de novo* credit union support
- 2. A CUSO-led effort to inspire private insurance alternatives in all 50 states
- 3. A national CUSO service scholarship fund to support struggling credit unions via CUSO services
- 4. A national CUSO cooperative design think tank
- 5. An effort by CUSOs to impact the selection process for the NCUA board of directors

NACUSO CEO Jack Antonini will be visiting CU*Answers on July 18th to discuss this agenda

Transformative

CAN OUR COMMUNITY COMBINE STRATEGIES AND TACTICS THAT WILL SET US ALL APART GOING FORWARD?

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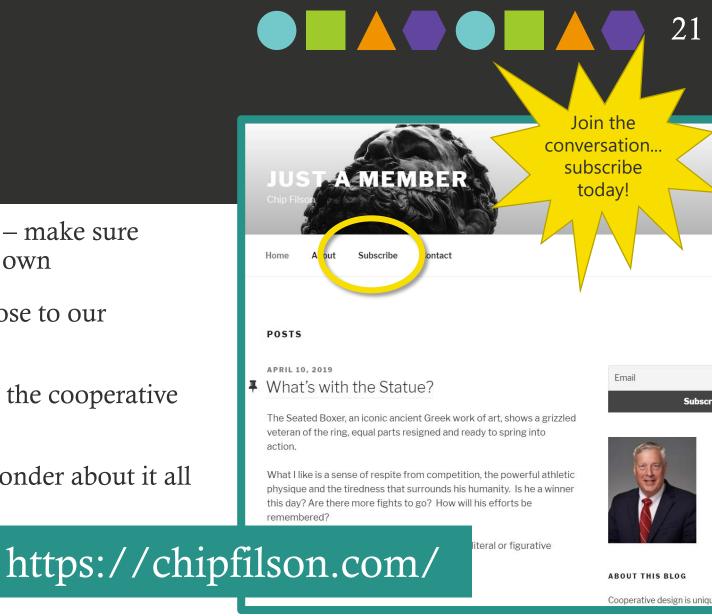
- 1. Spark a retailing revolution: it all starts with the Internet (with Call Centers close behind)
- 2. Redefine how websites and automated banking sites interact and engage members
- 3. Rethink how we use the Internet to serve, vs. how we use the Internet to earn
- 4. Transform lending opportunities: from an application process to dynamic loan offers, 24x7
- 5. Build our own loan decision model as an alternative and complement to the FICO approach
- 6. Inspire a generation of credit union analytical leaders and a CU stakeholder community armed with data
- 7. Leverage APIs for builders, not just to hook up to things you buy

These are the opportunities we'll cover over the next few hours

What's next for Chip?

TELLING THE CREDIT UNION STORY

- Place members at the center of the story make sure you're working on their agendas as your own
- Connect the founders' passion and purpose to our evolving multi-tiered cooperative system
- Highlight the incredible opportunities of the cooperative design
- Listen, analyze, and communicate my wonder about it all



Chip Filson won the Robert H. Mackay award in 2012

"Who lives, who dies, who tells your story?" SUFFERING JACKASSES AND PRAYING FOR CARPENTERS



JUST A MEMBER

The Hamilton Question and New York's Municipal Credit Union's Conservatorship by NCUA By Chip Filson

The last song in the runaway hit musical Hamilton ends with a question:

Let me tell you what I wish I'd known When I was young and dreamed of glory You have no control Who lives, who dies, who tells your story?

On May 17, 2019 NCUA was appointed conservator of the \$3.03 billion statecharted Municipal Credit Union. The March 2019 call report data shows 588,000 members, a net worth ratio of 7.6%, delinquency of .77%, and an allowance account funded at 150% of total delinquencies. No taxi medallion loans.



TELL ME WHY I'M WRONG

Why should we do our best to change the NCUA Board Member selection approach?



By Randy Karnes

For a future that would get our NCUA leaders focused on comments like Jelena McWilliams

This week, June 19, you will see that CU*Answers is trying to rally NACUSO to help us push CUSOs towards some big projects. My favorite is an effort by CUSOs to impact the selection process for the NCUA board of directors. For ten years, or more we have not seen a NCUA board member step up and rally a single project that was designed for a growth initiative, for a second structure.



How are we inspiring pioneers?

BY OUR COLLABORATION AND OUR COOPERATIVE'S DRIVE

We simply show up and do the work to understand each other's agendas and commit to working together on all of those agendas

CU'ANSWERS	Products Solutions	Resourcesv	Events 🗸	Shop↓	About
Leadership Conference	CEO Boot Camps	CEO Strategies		CFO Strategies Foc	
2019 – Unique, not Original	CEO Strategic Developers	CEO Strategies Week 2018	G	Group 2019 CFO Roundtable & Pricir Focus Group 2018 CFO Strategies Focus Gr 2017 Accounting Focus Group	
2018 – We Need a Hero!	Boot Camp 2018	CEO Strategies Week 2017			
2017 – It's A Cooperative Thing		CEO Strategies Week 2016			
2016 – Redefining Everything Credit Union		CEO Strategies Week 2015			
2015 – Would You Like Fries With			201	6 Accounting Foc	us Groups
That?			201	15 Accounting Foc	us Groups
Boot Camps	Other	Additional Events			
Boot Camps 2019	Spirit of CU*Answers Scholarship	2017 Data Investment Sympo	sium		
Boot Camps 2018	CU*Answers Awards	2016 Data Investment Symposium			
Boot Camps 2017	Tradeshow Schedule	2015 Data Investment Sympo	sium		
Boot Camps 2016	CU*Answers University				

When it comes to the task of building technical solutions, pioneers are stepping up every day in our network



How are we inspiring pioneers?

ARE THESE TOMORROW'S ICONS?

CEO Strategic Developers Boot Camp November 2018







The Power of Ownership

Collaborating on a Builder's Agenda

FINDING CUSTOMER-OWNERS WHO WANT TO TAKE OWNERSHIP OF WHERE WE'RE GOING, AND WHY



CEO Strategic Developers Boot Camp to outline the direction that our CUSO and CEOs wanted to prioritize

Webinars to let CU teams know what the CEOs were collaborating on and thinking about for the future

Task Force meetings for people who would engage and be the foundation of our betatests and rollout

> Reinforcing our culture of including the customer-owner as the most important ingredient for our cooperative



Keep an eye on the work of our network's pioneers

IT'S EASIER THAN YOU THINK TO BE **INSPIRED**



ownersview.cuanswers.com

Get a Fresh Perspective with Owner's View!

Effective Sunday, March 31, Project Monitor - a CU*Answers website which provides a look into the current state of development for all projects – will officially be replaced with a new and improved version known as Owner's View.

Shop Contact Support Google Custom Search

2019 2019

Solutions Products 🗸 Events 🗸 **Resources** Shop

Resources: In the Kitchen

In the Kitchen

We're always cooking up new Ideas here In the CU*Answers Kitchen and we'd like to share some of our current recipes with you. These are some of the large topic projects that are currently in varying phases of development. These 'recipes' are not designed to show you the nittygritty specifics but rather showcase the general ingredients involved and the 'chef' who is your point person if you do want more information.



Click through and check out what's cooking now and check back later to see how the menu changes.

Please note: All targeted implementation dates shown on these pages are subject to change without notice. For the most recent list of projects in the pipeline (updated every week), visit our Release Planning page.

Bon Appétit!

Recipe	\$	Last Updated	4
24x7 Processing Projects	0)2/28/2019	
5300 Call Report Tools for CU*BASE	0)3/12/2019	



The month is almost over, and voting for this month is going with it. Please take a moment right now to let your voice be heard over on Owner's Voice.

cuanswers.com/resources/kitchen

CU Self-Directed Data Floods	05/21/2019
Designing Teller Platforms for Our Future (Teller 3P)	04/26/2019
Designing the Future for Online and Mobile Tools	05/24/2019
Designing the Future of Internet Retailing	05/24/2019
Fraud-related Projects for 2019-2020	05/23/2019
Freddie Mac: Changes to Investor Reporting	03/12/2019
Loan Origination Systems (LOS)	06/03/2019
Mobile Development Priorities for 2019	09/11/2018
RDC Projects in the Works	11/27/2018
Subsidiary Processing Enhancements	03/21/2019

anner within It's Me 247 deskt Me 247 Mobile Web.



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GOLD Updates Popula

The next GOLD updates are currently scheduled Take a

CU*An Univer for Jun

19.10 Oct. 6, 2019 Self Processing CUs

19.10 Oct 21-22, CU*An

Online CUs 19.10 Oct. 6, 2019

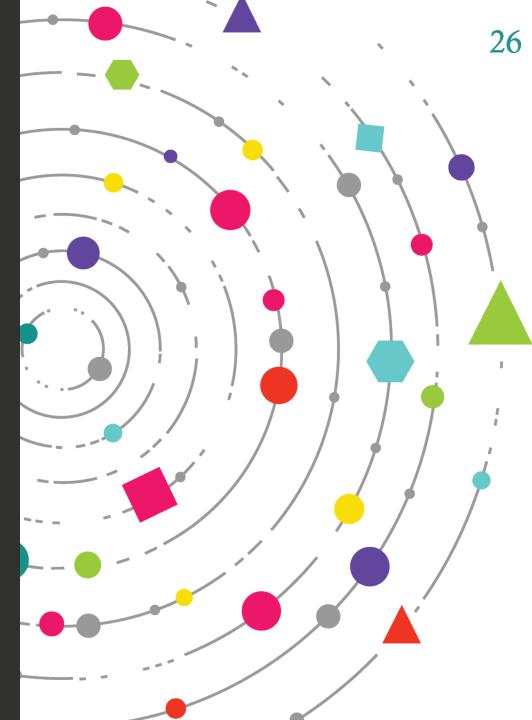
2019

CU* Partners

Unique, not Original

TYING IT ALL TOGETHER





Can we spark a credit union retailing revolution?

Can we spark a credit union retailing revolution?

retailing noun

Definition of retailing

: the activities involved in the selling of goods to ultimate consumers for personal or household consumption



Advertising



Location, Location, Location



Product Display



Convenience



The Online Store

Amazon is a sexy store, and can be held up as an example of the ultimate endpoint

But we need to start with who we are, how we wish to change, and how that would yield a better model and a new outcome

Advertising: Where are you focusing for the future? THINGS VS. THEMES (WHO WOULD THINK AMAZON.COM COULD SELL 600 MILLION THINGS?)

ADVERTISING THE INTENT OF OUR SOLUTIONS: Selling things and our task-based expertise

- Digital content about our products
- Email blasts
- Education events
- POV contacts
- Online stores

Etc.

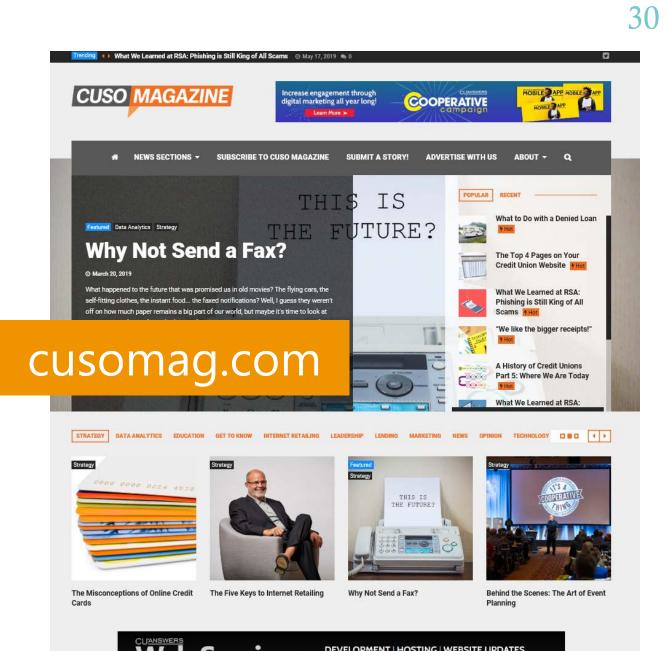
ADVERTISING THE HOPE OF OUR COLLABORATIVE: The voice of our owners and our community

- Championing the virtues of the cooperative business design
- Adding our voice to industry leadership as owners of cooperatives
- Building win-wins with the owners of credit unions
- Extending our market to extend our community

Why we're investing in CUSO Magazine

BECAUSE THE INTERNET CHANGED THE GAME: OUR COMMUNITY IS THE FOCUS





Location, Location, Location

THE INTERNET HAS CHANGED THE "WHERE" WE REACH MEMBERS

- It used to be whether you had enough branches, and whether they were on the right corners
- Today it's more about where you're retailing, and the forms of retailing, than just the simple duplication of a single strategy, over and over
 - Do you have a retail call center?
 - Do you have the right online branch?
 - Is mobile taking over your branch strategy?
 - Do you have an Internet-based store?
 - Are you growing in the right locations?



In the past, we looked for projects that improved an internal process...today we're studying how to activate a retail channel and add it to your overall approach to the market

Location, Location, Location

THE INTERNET CHANGES THE WAY YOU CAN FOCUS ON LOCAL

- A focus on time (24x7)
- Your commitment to local (Ops time zone processing)
- Your emphasis on when your retailing is available (2nd shift client support and network services)
- Your investment in a community (geographic, lifestyle, affinity) of customers

RETAILING IS ALL ABOUT THE SENSE OF "LOCAL"

THE CONSUMER IS ALWAYS LOCAL - CAN YOU MAKE THEM FEEL YOU GET THAT?

What will CU*Answers have to do so that you can feel our empathy for where – and when – you do business?





Local isn't just geography...it's a sense that you are at the center of the world

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Location

A focus on time *(24x7)*

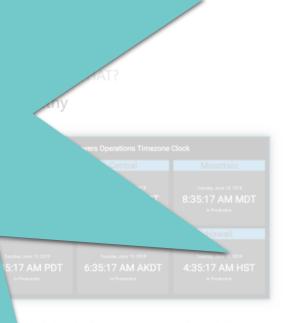
Your empty
 retailing is available
 (2nd shift client spinetwork servite)

(Ops

Your i cov <u>seographic</u>, *lifestyle*, *affinity*) of custo

What would you think about a new CU*Answers location in Las Vegas?

A client support center, a programming center, and a new marketplace persona



cal isn't just geography...it's a sense at you are at the center of the world

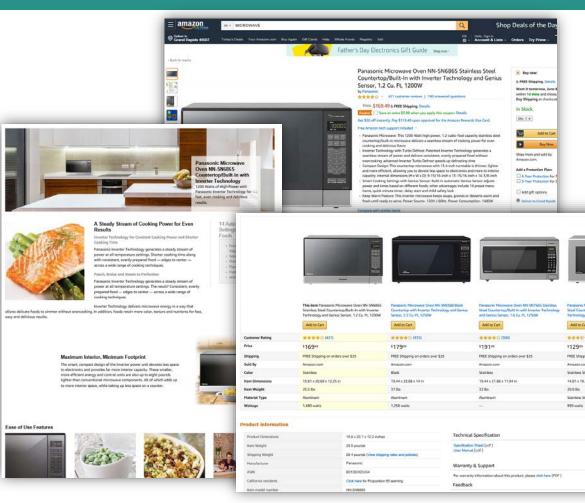
Product Display

THE INTERNET FORCES RETAILERS INTO A NEW CONTRACT WITH CUSTOMERS

 More than anything else, the Internet has redefined how you display, describe, and inform your customer about your products, services, and inventory

Digital content is king

- Access to that content must be shared between the internal employee and external customer
- Practical data about what you sell is as respected as the glitz that you use to sell it
- You can't rely on your customer understanding the commodity you sell – you must explain it as if it was something brand new

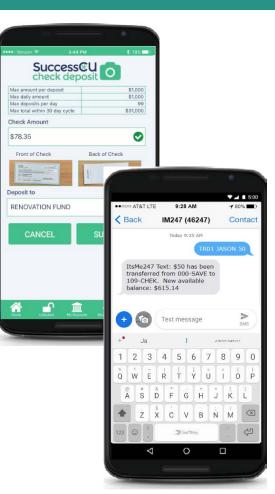


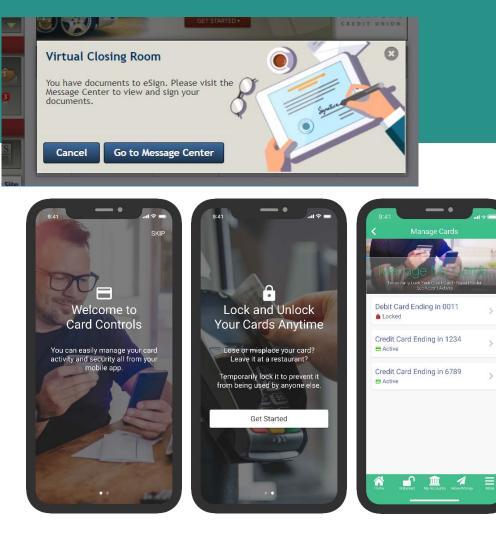
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Convenience

ANOTHER WORD FOR "IN YOUR FACE"

- Today's retailer can be with the customer no matter where the customer is
- 90% of our projects are about convenience, either the member's or your staff's
- Look for even more in the future





Are you ready to collect revenue for being more convenient, in a world where customers pay for it every day?

The Online Store

IS IT TIME TO RIP OFF & DUPLICATE?

- More than just being a template, CU*Answers wants to be a firm that helps you build online stores
- If you build an online store in earnest, it will change your organization, how you see the world, and how the world sees you
- It's more than a task, it's an awakening to how business has been changed by Internet commerce and the expectations of consumers for everything they buy, even if they don't buy it on the Internet
- We want to help you change your retailing



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ONLINE⁷

10

Where should credit union online stores live?

DESKTOP BANKING? MOBILE BANKING? THE WEBSITE? OR A COMBINATION OF THEM ALL?

A CU*ANSWERS TEMPLATE FOR ONLINE/MOBILE TOOLS

THE ONLINE '19 PROOF-OF-CONCEPT PROJECT

SHOULD WE STUDY THE POTENTIAL FOR A **RADICAL** NEW COORDINATION OF WEBSITES AND BANKING SITES?



WHAT DO WE MEAN BY RADICAL?

CU*ANSWERS BUILDS A SOLUTION THAT MERGES WEBSITES AND BANKING SITES AS ONE PRODUCT



Online '19 is not a new piece of software...Online '19 is our discussions and brainstorming about a possible new future for our online and mobile tools

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Where should credit union online stores live?

DESKTOP BANKING? MOBILE BANKING? THE WEBSITE? OR A COMBINATION OF THEM ALL?



me/	Loans	/ Visa	Credit	Card

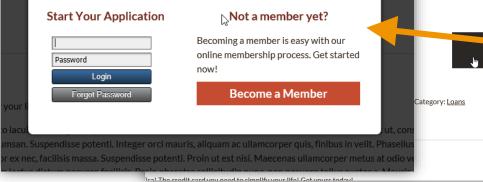


Visa Credit Card

Visa! The credit card you need to simplify your life! Get yours today!

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Get Your Visa Card





ONLINE //

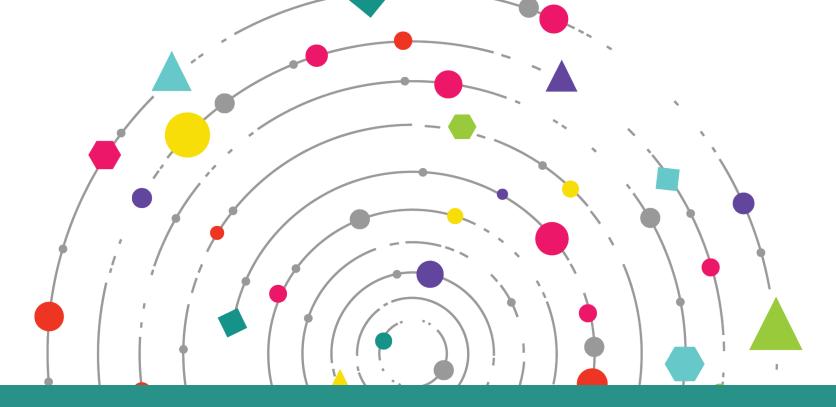
NEWS RELEASE

Will Online '19 become Online '24?

GRAND RAPIDS, MI - June, 2019

Progress around the next generation of blending websites and banking sites hits a setback lorem ipsum dolor sit amet, consectetur adipiscing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua. Ut enim ant

I haven't given up on this goal yet, we're just going back to the drawing board based on some Internet browser changes





Can credit union online stores do more than serve members?

IS IT TOO RADICAL TO THINK CREDIT UNION INTERNET SERVICES WOULD DIRECTLY COLLECT REVENUE?

Do you do loans instantly on the Internet without any employee intervention?

A COMMON RFP QUESTION FOR OUR CUSO AND FOR CREDIT UNIONS

- We want everyone to be able to answer YES to this question
 - It only took writing one new program to be able to say our software *can* do it
- It will take a little more work to say our community *does* it, in a big way
- This is the project that we took on with our CEOs this year: Change the minds of all our participants that this is possible, and they should do it
 - Bypass the application and make it a simple click to open a loan
 - Make sure that click is available as close to 24x7x365 as we can
 - Let credit unions ease into it, on the way to bigger and better things
 - Use the power of data and intuition to make offers, instead of waiting for requests
 - Without a doubt, reinforce that the Internet generates revenue



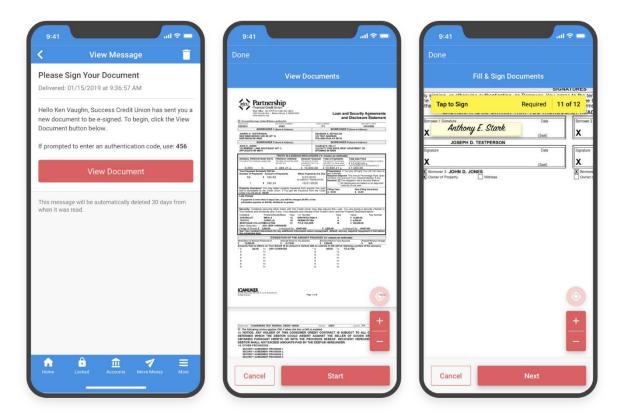
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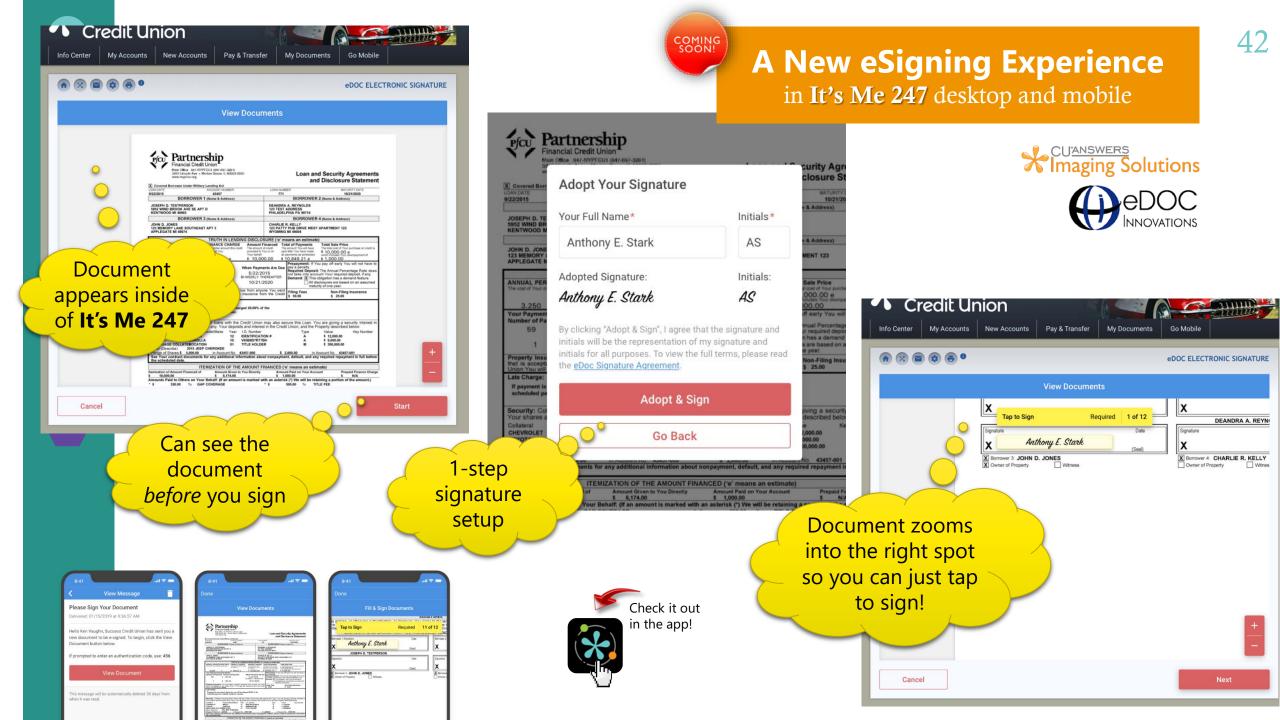


What makes this strategy possible?

WHAT WILL GIVE YOU THE CONFIDENCE TO JOIN US IN THIS EFFORT?

- You can catch the attention of the member (location, location, location)
- You have processes (data) to make the right offers and control the risk
- The member can accept and it's a done deal (convenience and trust)
- The member can validate their intentions and sign on the dotted line
- The member has immediate access to funds, via a familiar environment





1Click credit card offers via **It's Me 247** desktop and mobile

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?

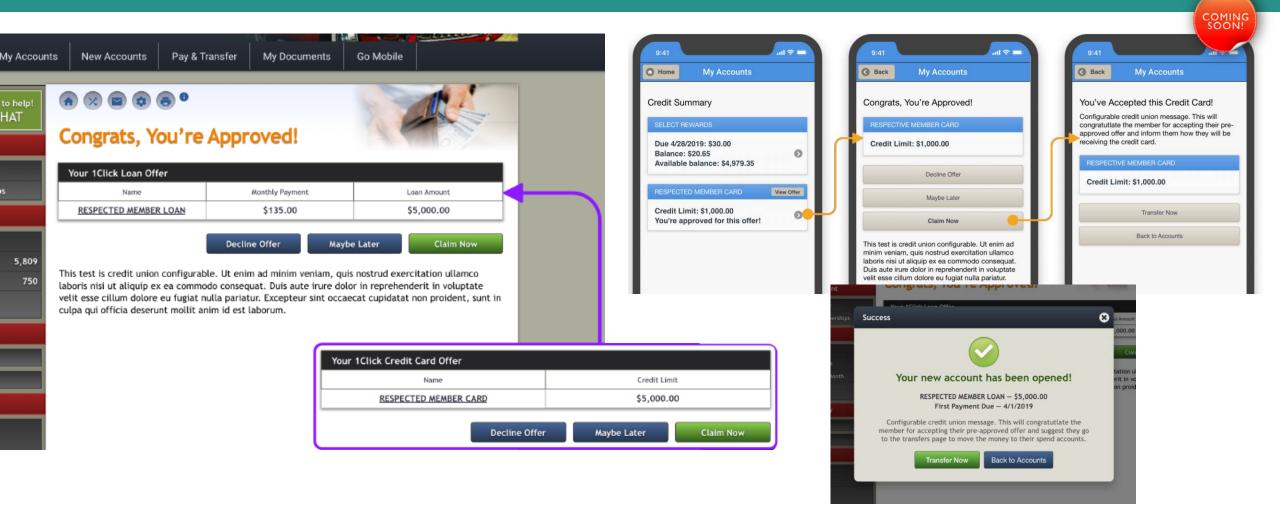
- Members are identified based on credit union defined criteria
- Credit card offers will display in It's Me 247 desktop/mobile banking
- Acceptance of the offer is member-driven, and funds are available immediately
- CU is notified of acceptance and handles card orders as usual

	Accounts	Now	Accounts Pay 8	Transfer	My Docum	onte	Go Mo	hilo		
iviy	Accounts	INEW	Accounts	Tansie	My Docum	ients	GO IVIC			
e to CH/	help!	• 🛛	• • • •		ACCOUN	IT SUMM	ARY I	'M A PL	ATINUA	м мемве
ps			Based on you been approv	Approved, Mai ur status at Su ed for up to \$	ccess Credit		ou've		View O	ffer
			accounts							
		Account 000	Name PRIME SHARES	Available Bala		Balance \$11.32	Last Tran	13/2015	Accrue	d Dividends \$0.0
			PRIME SHARES		1.32	\$11.34	21	13/2013		ŞU.U
	5 909	3.5.7.0			10 47 S	080 47	6	/6/2017		\$0.0
	5,809	001		\$2,08		2,080.47		/6/2017		
	5,809 750	3.5.7.0	MONEY MARKET	\$2,08	8.78 \$	1,568.78		/6/2017 24/2017		\$0.0
		001		\$2,08	8.78 \$			0.000.00000		\$0.0
		001	MONEY MARKET ACCOUNT TOTALS	\$2,08	8.78 \$	1,568.78		0.000.00000		\$0.0
		001 012	MONEY MARKET ACCOUNT TOTALS	\$2,08 \$1,56 \$3,65	8.78 \$	1,568.78	5/	0.000.00000	ate	\$0.0 \$0.0 \$0.0 Balance
		001 012 Credit (MONEY MARKET ACCOUNT TOTALS Cards	\$2,08 \$1,56 \$3,65	.8.78 \$.0.57 \$	1,568.78 3,660.57 Amoun	5/	24/2017 Due Da	ste 3/2019	\$0.0 \$0.0 Balance
		001 012 Credit 0 Account 620	MONEY MARKET ACCOUNT TOTALS Cards Name	\$2,08 \$1,56 \$3,65 Regu	18.78 \$ 10.57 \$ Mar Payment \$30.00	Amoun	5/7 t Due \$30.00	24/2017 Due Da 4/28	3/2019	\$0.0 \$0.0

43

1Click credit card offers via **It's Me 247** desktop and mobile

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?



44

Lender*VP



CD-secured loans with instant account creation

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?

5,80

000	Name	Available Bala	ince	Actual Balance	Last Transaction	Accrued Dividends
	KEN 10 SAVINGS	A \$2	78.26	\$83.26	12/27/2018	\$0.00
001	KEN'S 10% CHECK	\$47	\$472.02		12/28/2018	
002	BENEFITS CHECKI	\$	\$3.00 \$3.00 9/10/20		9/10/20	
	ACCOUNT TOTALS	\$55	53.28	\$558.28		
Certifica	ates				Date	Borrow From
Account	Name	Avail. Balance	Actual I	Balance Accru	ed Div	
330	12 MONTH CD	\$0.00	\$5,0	00.00	/2019	Get Loan
	ACCOUNT TOTALS	\$0.00	\$5,0	00.00		

) 🗶 🖀 🏟 🖨 🖉			REQUEST A NEW CD I	.0/
rrow Money Secured by You	ır Certific	ate		
cess Credit Union now offers CD-se ch you'd like to borrow, up to the o r monthly payment. The loan must	current bala	nce on your CD, a	ind choose a term to determ	
rt a Loan Secured by a Cer	tificate: 1	2 Month CD		
Loan Amount (Up to \$5,000.00))	Processing Fe	e	
3,500			a \$25.00 processing fee	
Terms (Up to 18 Months)		when you create this loan. Select an account from which the fee should be withdrawn:		
18		002–Ken's Ch	necking: \$1,234.90	ŧ
Deposit Account Select an account where you wo your loan funds deposited:	ould like	Payment Plan How would yo	u prefer to repay this loai	1?
002-Ken's Checking: \$1,234.90) ÷	One-Time (At	t Maturity)	¢
You	ir Proposed (CD-Secured Loan		
Loan Rate	Estimated	Amount Due	Due Date	
	** *	12.00	2/1/2018	



\$3,500.00

CD-secured loans with instant account creation

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?

120

CLOSED CD LOAN

Rewards					8							
LATINUM eward Points			our Proposed CD-Secure	d Loan		ocessing fee Select an						
arned Last Month	Loan Amount	Loan Rate	Deposit Account	Monthly Payment	Due Date	e should be		9:41	al 🗢 🚍	9:41 New CD-Secured Loan	d.♥= 9:41 X New 0	고리 후 I
iew oint Details	\$3,500.00	3.20%	002-Ken's Checking	\$194.44	2/1/2018	234.90 0		330 - 12 Month CD	•	Success Credit Union now offers CD-secured credit check is needed! Just tell us how much to borrow, up to the current balance on your '	d Ioans. No ch you'd like CD, and \$3	,500.00
Quick Pay		to the loan te	erms and are ready for	r this new loan a		epay this loan?		\$0.0		choose a term to determine your monthly pa The loan must be paid off by the time the cer has matured.	syment.	an Amount
y Payees		CI	reated, select "Get Lo	oan."		epay this toan?		Availab	le	Loan Secured by Certificate: 12 Month	CD Monthly Payment	
Bills Due: 1		B	Back Ge	et Loan		÷		Actual Balance	\$100.06	Loan Amount (Up to \$5,000.00)	First Due Date	2/1/201
Messages								Annual Percentage Yield	0.350%	Terms (Up to 18 Months)	Processing Fee from	Ken's Checking: \$10.00
			Your Prope	ost d CD-Secured				Annual Percentage Yield	0.350%	0	If you agree to the lo with this loan, select	an terms and are ready to cont "Get Loan."
locranoc		Loan Ra		Mor hiy Payment		Due Date		Show More	4. C.	Deposit Account	Back	Get Loan
nation Code Requi	ired		8	194:44	New C	D-Secured Loan	8	Create a CD-Secured Loan M	low!	Select an account where you would like yo funds deposited:	our loan	
nfirmation code is re		te this operati						No credit check is needed! Just like to borrow, and choose a terr monthly payment.	tell us how much you'd n to determine your	Select an Account	<u>- </u>	
Enter it be	low to continue.		laybe Later	Continu	e			Get My Loan Now		Processing Fee You will incur a \$25.00 processing fee wh create this loan. Select an account from w	nen you which this	
Confirmation Co	ode	_				Success!		Transaction History	_	fee should be drawn:		
					Your le	oan funds are available in your a I can view full loan terms by visi	ount: Ken's Checking.	Q. Search Transactions		Payment Plan		
c	ontinue				100	Account Summai		HONE LOCAR MY ACCOUNT	a Mare Marey Mare	How would you like to repay this loan?		
						Close				Monthly		
							2					
						L		<u></u>				

\$194.00

\$194,00

2/1/2019

Loan modification requests (auto-approved or sent directly to your underwriter queue)

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?

330	60M CD		5	50.00	\$2,000.00	
331	<u>60M CD</u>		:	\$0.00	\$2,000.00	
	ACCOUN	Want to chang you pay r		0.00	\$4,000.00	
Loans	_	Modify A	Ay Loan			_
Account				yment	Amount Due	Due Da
779	BALLOON	MORT (***		\$822.39	\$822.39	6/10
	ACCOUNT	TOTALS		\$822.39	\$822.39	

Payment Frequency	Monthly
Account Detail Pay Now	Print Loan Coupons
Account Detail	
NOTE: Contact the Credit Union for the exact	payoff amount for this account.

This is the configurable text block #1 in CU*Base. Credit Unions can write branded text to entice their members to use their specific configuration of the product.

New Terms:



47

Lende

-	I	I	I	I	I	I	I	Ι	I	I	I	Υ	I	I	I		I	I	I	
12				24				36				48				60				72

	New Loan Payment Schedule								
Term	Rate	Old Payment	New Payment						
48mo.	3.500%	\$400.00	\$257.90						

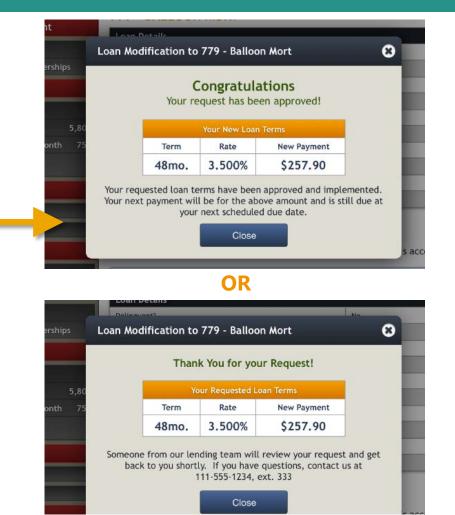
Reset

Continue

Loan modification requests (auto-approved or sent directly to your underwriter queue)

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?

	-	Loop Date			
		Loan Modif	ication to 779	9 - Balloon Mort	(
mberships ds	5	Here is an ov	erview of your	proposed new loan t	erms.
			Your	Requested Loan Term	5
oints	5,80	Term	Rate	New Payment	Processing Fee
st Month	75	48mo.	3.500%	\$257.90	\$25.00
ils		You will be ch			nen you submit your
ay		request. Sele	ct an account t Checking (\$1,3	o pull this fee from: :45.90)	÷



48

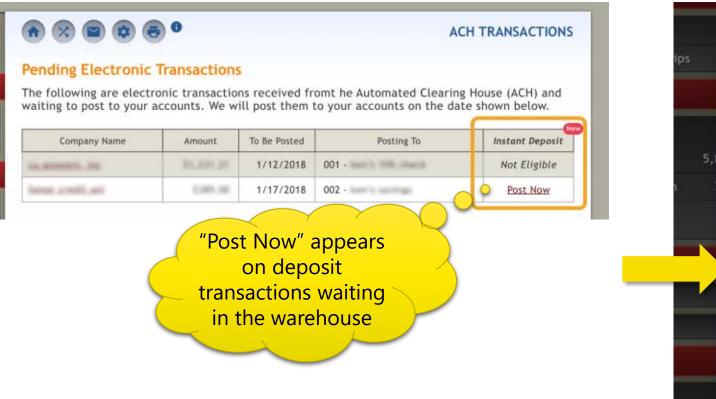
COMING SOON!

Lender*

COMING SOON!

On-demand ACH deposits for a fee

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?



Company Name	Amount	To Be Posted	Posting To
company name	Amount	1/17/2018	002
distributions normally posted now as well. also understand a fe			



Introducing a new alternative for auto-decisions

CAN CREDIT UNION ONLINE STORES DO MORE THAN SERVE MEMBERS?

Session 0 CU*BASE GOLD - CREDIT UNION	<u>-</u> - ×
Edit Tools Help	
Configure CLR Criteria	
Ninimum criteria to automatically pass the CLR auto-decision model	
Inclusions	
☑ Membership open at least øe months	
✓ Member age between 18 and 999 years old	
Previous credit score(s) between 999 and 999 Include only scores pulled within the past 12 mo	onths
Average aggregate share balance over the previous 📃 months of at least 👥 0.00 Include 🗌]SH □SD □CD □IR □TX
At least e2 paid off/closed in previous 999 months	
ACH and/or payroll deposits of at least 250.00 per month over the previous 12 months	
Exclusions	
☑ Membership designation(s) to exclude Select 15 selected	
SEG/Sponsor to exclude Select Ø selected	
Insider/employee type(s) to exclude Select 2 selected	
□ Exclude if current loan balances are higher than	
Exclude if any current loans in category Select 4 selected	
☑ Exclude if any current loans are at delinquent status	
 Exclude if any current loans in category Select 4 selected Exclude if any current loans are at delinquent status Exclude if any current loans are over limit Exclude if any loans (active or closed) have been delinquent more than e1 times 	



So you approved a loan because you knew the person and trusted the experience you already had with them...

CLR Path will help you validate what you claim to know, and confirm that you checked



What data do you think defines a relationship? CU*ANSWERS HAS ARCHITECTED OUR DATABASE – WHAT ARE YOU DOING?

- Later today we'll talk about the AI team, but I want you to consider what you're doing with new database administration tools that allow you to define data, collect it, and use it interactively with CU*BASE and It's Me 247 products
- Beyond what CU*Answers plans for CLR Path, what data might you add via UDM that would give your member the nod of approval for a loan?
 - CU-directed data floods to UDM is coming in the 19.10 release
- Harness the power of data in 2020





We'll start with a yes/no evaluation of the member's relationship... where it goes from there is up to you

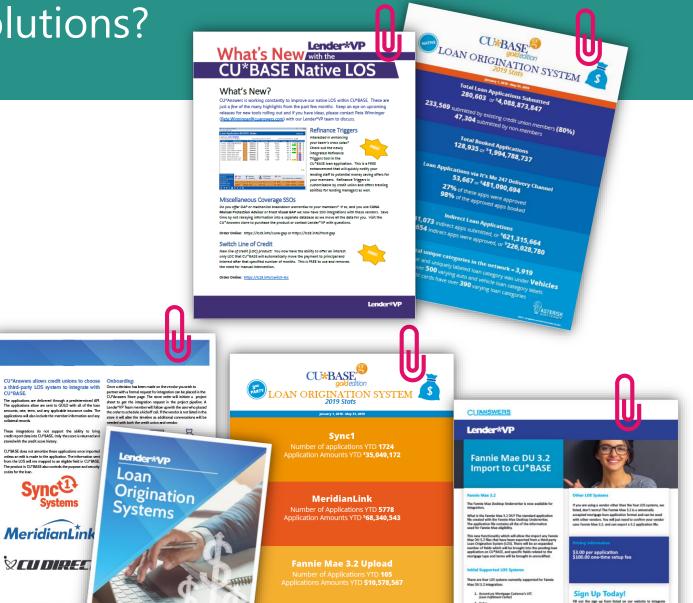
52 Lender*VP

What's up with our LOS solutions?

CUI*BASE

tored with the credit score history CLPBASE does not amortize these applica

- Ready-to-look (R2L) loans:
 - Vendors: 9
 - Integrated relationships: 83
 - Apps YTD: 41,073
 - Loan \$ YTD: \$226,028,780
- Ready-to-book (R2B) loans:
 - Vendors: 2 (1 in development)
 - Integrations: 5
 - Apps YTD: 7,502
 - Loan \$ YTD: \$103,389,715



Other **Resources from** Lender*VP

WE WANT TO INSPIRE YOUR TRUST...YOU'LL WANT TO TRUST BUT VERIFY

JOIN US ON THE WAY TO THE FUTURE

Lender*VP

Third Pary

Systems

Business Lending

Loan Origination

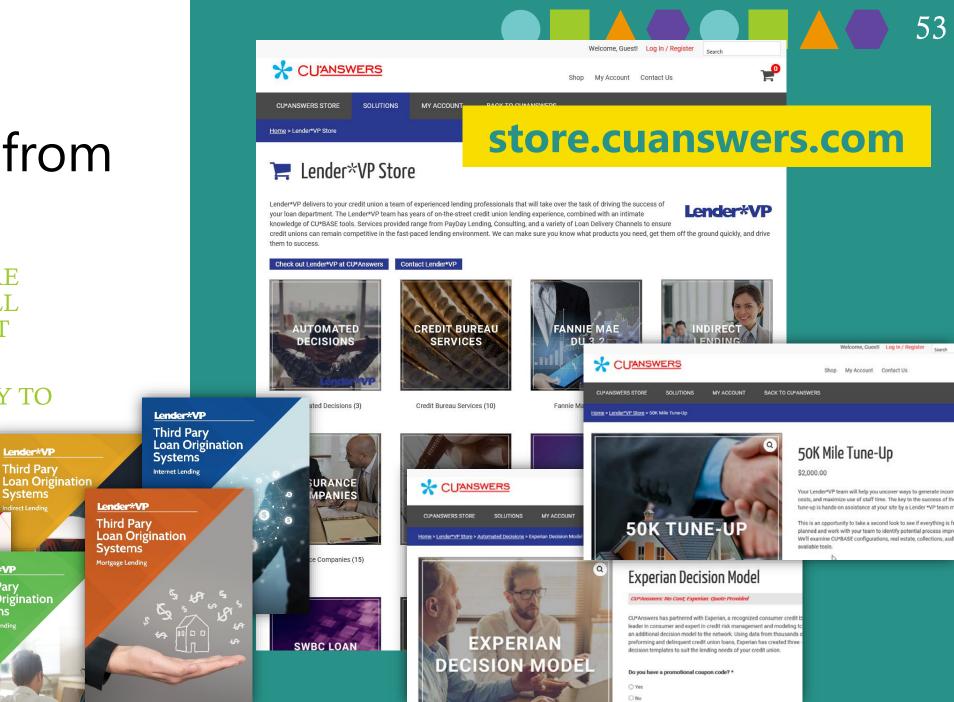
Systems

Lender*VP

Third Pary

Systems

Loan Origination



What is the future of the **It's Me 247** suite?

HOW WILL THE MOBILE BUSINESS CHANGE HOW WE THINK ABOUT THESE CHANNELS?



What is the future of the **It's Me 247** suite?

LET'S FOCUS ON ONLINE BANKING FIRST

- Online banking mirrors CU*BASE in that it is one software application that serves many
 - It's Me 247 serves nearly 300 CUs with 2.5 million members, and handles over a million sessions a month
- The It's Me 247 brand and its general look turns 12 years old this year
 - Last November CEOs discussed what's next for the brand and the look-and-feel – is it time for a simple facelift, or is it time for a radical change?
- Now that the foundation of It's Me 247 is approaching a tipping point as to its use of APIs, we do have radical options should we decide to invest – the biggest idea is blending online banking services with websites (Online '19)

- The primary projects we'll take on over the next 12 months:
 - Internet LOS already discussed
 - A partnership with MTG to revitalize PIB as a base security platform for how members use these channels
 - A partnership with MTG to complete a new navigation for our HTML It's Me 247 Mobile Web
 - Deeper dive with It's My Biz 247

Everyone will drive the OLB team over the next 18 months to activate their priority APIs

Personal Internet Banking (PIB) re-envisioned for the next decade



Since the introduction of PIB in 2006 (yes, PIB even predates It's Me 247!), the world has changed

- We built an amazing foundation to appease the regulatory/security community, but the member experience was something CUs never really wanted
- Opportunities to take everything prime time:
 - Create a mobile PIB dashboard, ready for members to use
 - Revisit and remove some security concepts that have fallen out of favor
 - Re-document, retrain, and recommit our network to the idea that members control their experiences via desktop banking or mobile access

QUICK PIB STATS FOR CU*ANSWERS ONLINE CLIENTS AS OF 11/2018

67 CUs (35%) have it enabled

69 CUs **(37%)** don't have PIB enabled at all

54 CUs **(28%)** don't let members change their own PIB settings



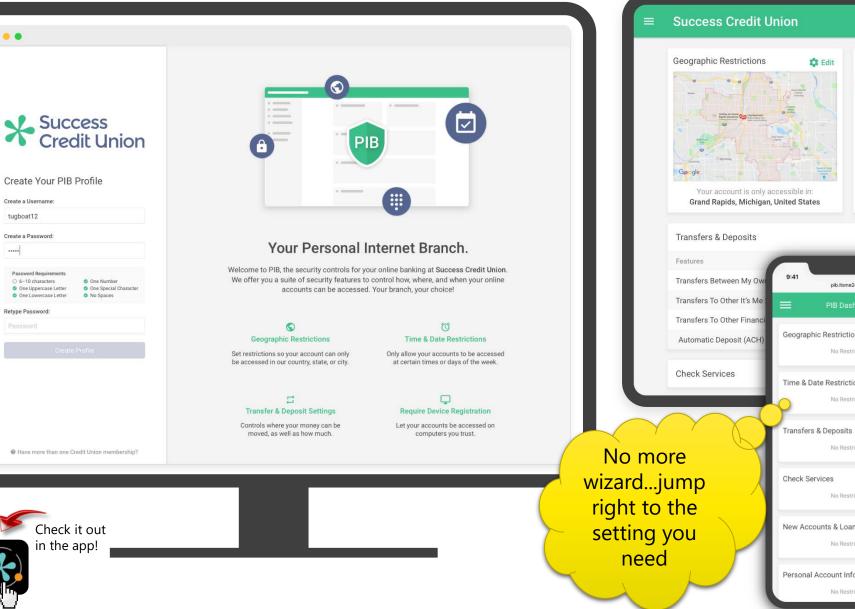
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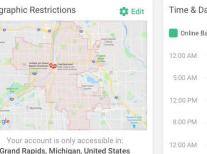
Personal Internet Banking (PIB) re-envisioned

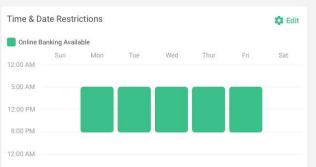
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57









A new navigation for mobile web, both **It's Me 247** and **It's My Biz 247**

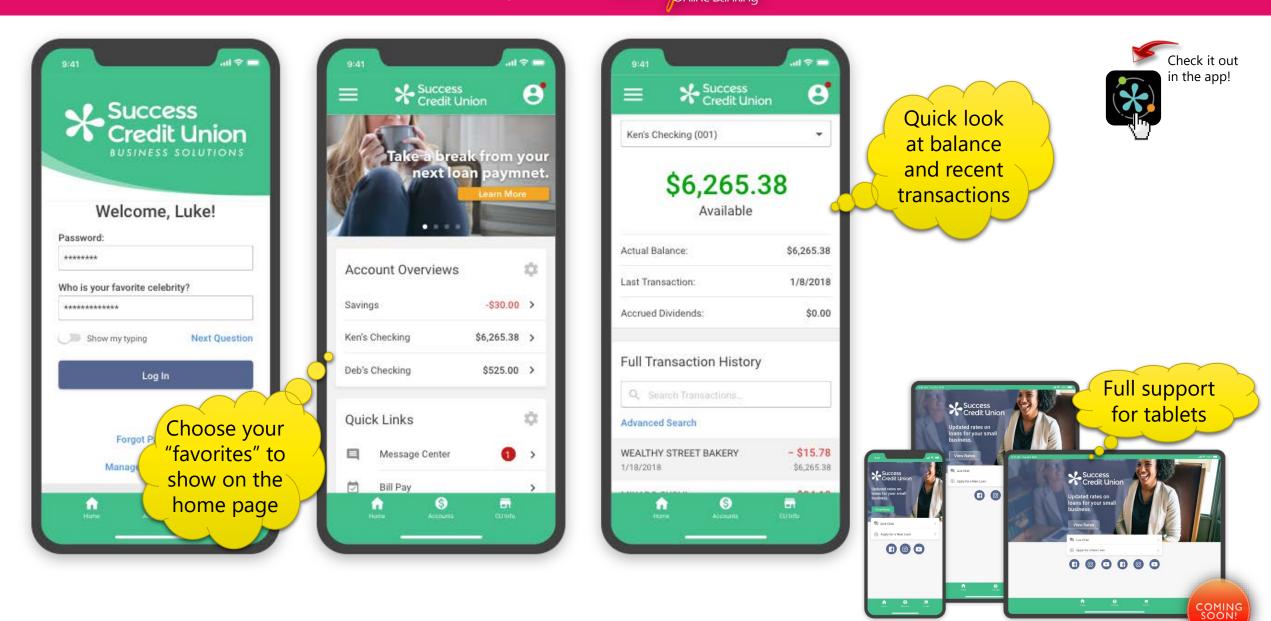
OUR HTML MOBILE WEB SOLUTIONS AT THE CORE OF EVERYTHING MOBILE

- Early in 2019 we committed to a mobile web solution for It's My Biz 247
 - While it's not clear that every business wants a mobile solution, it does provide us a new opportunity
- We decided to introduce a new mobile navigation through It's My Biz 247 users, as a proof-of-concept and testing ground
 - By now both the market and our internal teams have a new expectation for what mobile web should look like and what features it should have

By October 2020, we will work with CUs to introduce this new nav as the foundation for all **It's Me 247** mobile web users in the network

It's My Biz 247 mobile web beta tests are underway right now, but the limited audience is both a blessing and a curse – we need to get more people involved

A new nav for mobile web, starting with **Its MBi247**



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Is the Internet the best place to engage a new class of members?

ARE BUSINESS SERVICES OLD SCHOOL, OR CAN WE START WITH A NEW SCHOOL APPROACH?

Conline Banking	time Banking		htsmy Bi 247
RETAIL	BIZ	PRO	EXPERT
 Existing It's Me 247 for individual members 	 Re-skin of It's Me 247 retail for members who happen to have businesses 	 Business online/mobile banking platform for businesses who are members 	 Business online/mobile banking platform for businesses who are members
 Single login authentication (PIB) 	 Single login authentication (PIB) 	 Multi-login authentication (PIB MLO) 	 Multi-login authentication (PIB MLO)
 Standard bill pay 	 Standard bill pay 	 Business bill pay (?) 	 AutoBooks
• RDC	• RDC	• RDC	 Merchant Capture
• VSB	• VSB	• VSB	 Multi-login VSB (?)
 Packaged with the e-Commerce fee 	• \$0.50/user/month	• \$0.75/user/month	• \$1.00/user/month



Is the Internet the best place to engage a new class of members?

ARE BUSINESS SERVICES OLD SCHOOL, OR CAN WE START WITH A NEW SCHOOL APPROACH?

Conline Banking	tis Bi 247	tis Binking	tism Bi 247
RETAIL	BIZ	PRO	EXPERT
 Existing It's Me 247 for individual members 	 Re-skin of It's Me 247 retail for members who happen to have businesses 	 Business online/mobile banking platform for businesses who are members 	 Business online/mobile banking platform for businesses who are members
 Single login authentication (PIB) 	 Single login authentication (PIB) 	Multi-login authentication (PIB We're implementing	 Multi-login authentication (PIB MLO)
 Standard bill pay 	Standard bill pay	this fee in	AutoBooks
• RDC	• RDC	October 2019	 Merchant Capture
• VSB	• VSB		Multi login VSB (?)
 Packaged with the e-Commerce fee 	• \$0.50/user/month	• \$0.75/user/month	• \$1.00/user/month

The Internet is a perfect place to hang out your shingle

BUT BUILDING SIGNIFICANT REVENUES WITH BUSINESS MEMBERS TAKES FAR MORE THAN HANGING OUT A SHINGLE



It's My Biz 247

cuasterisk.com network

At a Glance

OVERVIEW

Credit Union Utilization = 8% of all CU*BASE credit unions have turned on It's My Biz 247 online banking. Membership Utilization = Participant CUs generally see low numbers of membership utilization, with a few exceptions. Monthly Login Activity = The It's My Biz 247 memberships average 75% active with at least 1 login in a given month.

All Network	It's My Biz 247		Biz Footprint
270	22	Credit Unions	8%
2.35 M	733	Memberships	0.03%
	1292	User Profiles	
	1.8	User Profiles per Membership (Avg)	
36%	75%	% Memberships Logging In	+ 39%
14.8	14.4	Monthly Logins (Avg)	- 0.2

TRENDING FIRST-TIME USE



A trend of memberships first setting up It's My Biz 247 logins displays recent growth of the service in 2018 into 2019.

40%, or 2 in 5 of all memberships currently set up with **It's My Biz 247** have started using it this year - 2019.

The first login is identified from the membership's recorded EULA acceptance date.



Announcing our first 2020 Boot Camp: A formal business platform design team

2019 SAW A RASH OF INQUIRIES ABOUT OUR BUSINESS PLATFORM DESIGN

- Throughout 2020, I want to work with CU leaders who are focused on the business member community and its opportunities:
 - Developing a member approach and the data configuration that identifies opportunities and results
 - Plant the stake: what to call out on the Internet that announces your arrival as a CU for businesses
 - Approaches for savings products and miscellaneous savings-related services

- Approaches for lending prices and miscellaneous loan services
- Internet online/mobile channel products
- Analyzing business members as direct members and their potential membership impact as SEGs
- Developing packages for business profiles
- 3rd party vendor integrations and products, and services the CU is planning on

Is developing a business platform a CUSO investment, or it is a credit union *a la carte* shopping experience? We need to answer this question in 2020

Announc A forma

- Throughout 2020 II Iea bu oppo
 - Develop data config opportunities
 - Plant the second sec Interne
 - Approaches for savings miscellaneous savings

first 2020 E



The CMS consulting team that will coordinate our business platform development and advisory board

KICKOFF MEETING AT THE NOVEMBER 2019 CEO STRATEGIES EVENT

anning on

rices and miscellaneous

oroducts ers as direct members ership impact as SEGs

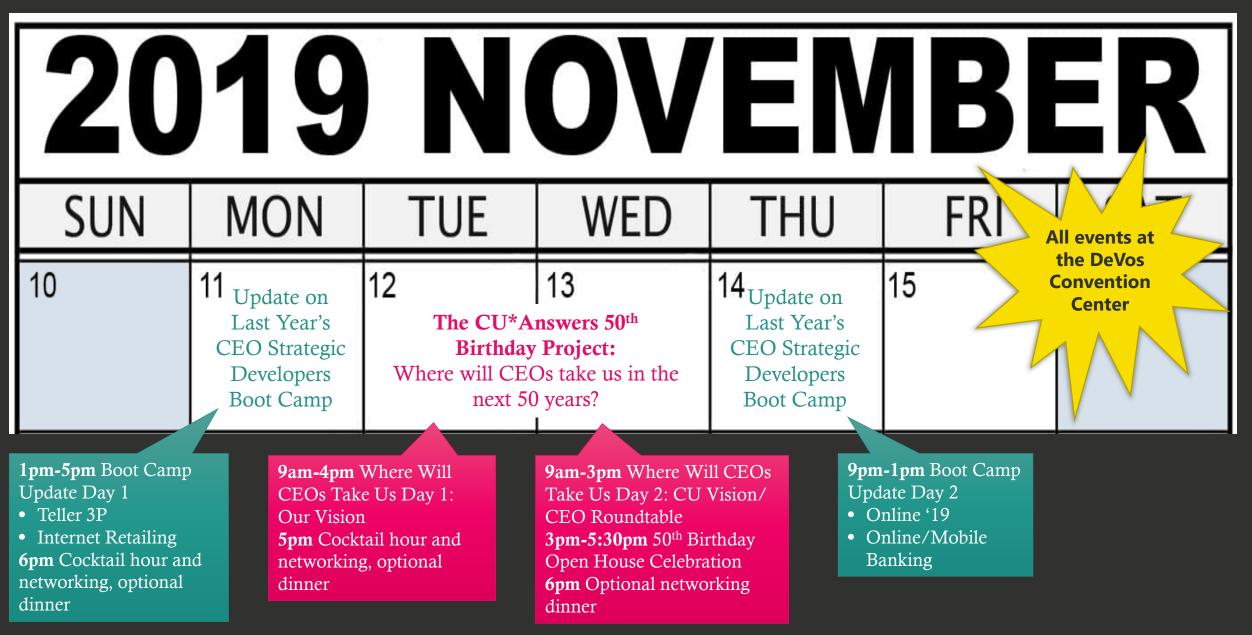
ess profiles

ducts, and

Is deve nt, or it is

a business platform a CUSO lit union *a la carte* shopping ce? We need to nswer this question in 2020

The 2019 CEO Strategies Event





Speaking of boot camps...

THE 2019 DHD BOOT CAMP HAS FILLED OUR DOCKET, AND HAS US ALL THINKING

Cody Morris, Honor CU

• It's My Biz 247 Enhancements

David Jezewski, CommStar CU

 Predictive retailing/cross sales enhancements ("Nostradamus")

2019 DHD Boot Camp



Karen Padrevita, Metrum CCU

- Cross sales enhancements
- Jonathan Weirauch, Frankenmuth CU
 - Integration between phone systems and CU*BASE (Mitel)
- Kelli Hall, TBA CU
 - Online/Mobile Payments (Magic-Wrighter)
- Linda Bodie, Element FCU
 - Direct deposit analysis/Earnin'-style mobile app

We're going to take these projects to the next phase in 2020, so look for your opportunity to start all over again in 2021

Takeaways from the 2019 DHD boot camp

PROJECTS I HOPE TO UNVEIL AT THE 2020 LEADERSHIP CONFERENCE

Nominations from the Boot Campers	CU*Answers' Vision (Phase 1)		
It's My Biz 247 Enhancements	3 skins for It's My Biz 247 (Base, Pro, and Expert)		
Predictive retailing/cross sales enhancements ("Nostradamus")	Calculator engine/program to spit out a verifiable answer (similar to the PPM/SPM calculator)		
Integration between phone systems and CU*BASE (Mitel)	Write an integration between CU*BASE Phone Op and a call center software tool (Mitel)		
Online/Mobile Payments (Magic-Wrighter)	Write a new tool to pull funds from a credit/debit card and post them as a deposit/payment into a member account (offset to a Magic-Wrighter receivable)		
Direct deposit analysis/Earnin'-style mobile app	A new dashboard to identify direct deposit members, based on the CU's definition		

I hope you will encourage these project champions to hang in there and work with use for the next 12 months – there are some valuable solutions here

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Positive Pay: A partnership between eDOC and CU*BASE

WHY WE NEED A BUSINESS PLATFORM DESIGN TEAM AND A BROADER VISION

One of the products that seems to be on people's minds for 2020 is **Positive Pay**

How it works:

- A business member's check register is used to verify whether a check should be cleared or not by the check processor
 - eDOC holds the member's check register
- The checking account needs to be identified in CU*BASE in case any checks are presented via in-house drafts or converted to an ACH item
 - CU*BASE verifies activity against eDOC's member check file

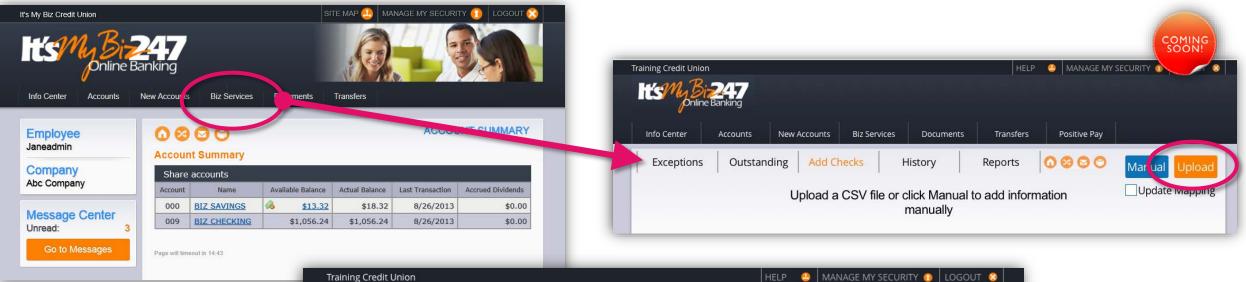
Potential issues:

- Should CU*Answers support multiple check processing vendors? What happens if the check processor's approach is different?
- How do we handle CUs who may want to provide check clearing services across the counter to these members? What other features will CUs differ on in using a Positive Pay platform?
- There is no standard to certify against or ratify for the CU or the member – just competitive solutions to consider



HSMB 247 Positive Pay from eDOC Innovations





	Training Credit U	nion				HELP	MANAGE MY	SECURITY 🚺 LOGOUT 🔇
	H's My	Bizza Iline Banking	7					
	Info Center	Accou	ints New	Accounts Biz Service	es Documents	Transfers	Positive Pay	
(Exception	ns Ju	utstanding	Add Checks	History	Reports	0000	Save
	Account #	Check #	Amount	Exception Type		Approve D	ecline Reason	
	****3009	1008	200.00	Amount Mismatched	: Expected 250.80			🕈 🚍 🚍
	****3009	1007	500.00	Void/Stop Item				🕈 🚍 🚍
	****3009	1006	675.89	Amount Mismatched	: Expected 675			🕈 🚍 🚍
	****3009	1001	4000.00	Void/Stop Item				🕈 🚍 🚍
	+++++2000	1000	1000.07	Challe Datas Jacob data	04/02/10	\square	\frown	





Speaking of things specific to check processors...

LIVE FOR CU*CHECK IP CLIENTS IN 19.05; DOORS OPEN FOR OTHERS IN 19.10

					€ CU*BASE	
	Edition - Additional Transaction Information 2-110 ANNE G MEMBER reprint No Seq # 0015162			B		6154 74-8013/2724
Business Date Jan 23, 2019 CHECK 00003089	Activity Date Activity Time Jan 23, 2019 19:18:43	Amount 6,810.00- Insaction description	Balance 49,459.43	Check# 10019	Twenty and 10/100	05.15.19 DATE \$ 20.9 DOLLARS DELATE DOLLARS DELATE
MICR account R&T#	Branch CUID -C CU*ANSWERS OPERAT 10000 272 	IONS SUPPORT	•	View Check		Access to check
₩ Session 0 CU* File Edit Too	BASE GOLD Edition - ABC CREDIT UNION					images from trans history and working daily exceptions
Trace # Return code Status Account # Amount	0000 31 Insuff Funds A 2,775.85	, јони			View Check	

69



DHD Driving API Utilization





Promoting a Builder's Persona A Strategy for Building Custom Software with CU*Answers The Developer's Help Desk (DHD) provides a means of facilitating the process by which clients design, build, and mange custom projects in an innovative way.

Think of DHD as you The DHD combines a deep, informative website along The UHD combines a deep, intermative website along with an Online Store for clients/ developers to immediately shop for a desired solution. This virtual store is intended to provide a retail shopping experience for easily ordering a variety of Off-the Shelf products and and the Shelf products and early ordering a watery of OHMs Shell products and strends for which CNAmemis has previoudly developed, or getting stateds with a Delagin Studio (actional project actional strends and order as implicit, more streaming and approach for direct to a label the quickly review. Whether ordering a "Xamed" project such as converting from one supported LFT staths the archite initiation and the streaming and the strends to archite initiation and the streaming and the streaming and come solution scattering of the streaming and the streaming and there to autist

n essence, we're here to talk about what you want to oulid, not necessarily what CU'Answers has already built This represents a refreshing way of thinking and obtentially offers a creative opportunity for how any credit union may partner with CU'Answers.

Offering an Online Shopping outlet - to easily

API CATALOG

CU'ANSWERS

DEVELOPER'S

developers/ programmers, technical writers, quality controllers, marketing experts, etc... you simply pay as per the bid for completing the job. Project management expertise - just tell us what true useful

Feaching & challenging clients to think and things in an exciting wa

2nd Anniversary!

Some cool stats, just a beginning...

70

Projects Activity:

Our Online Store:

Our DHD Site:

• 4,300 sessions since launch

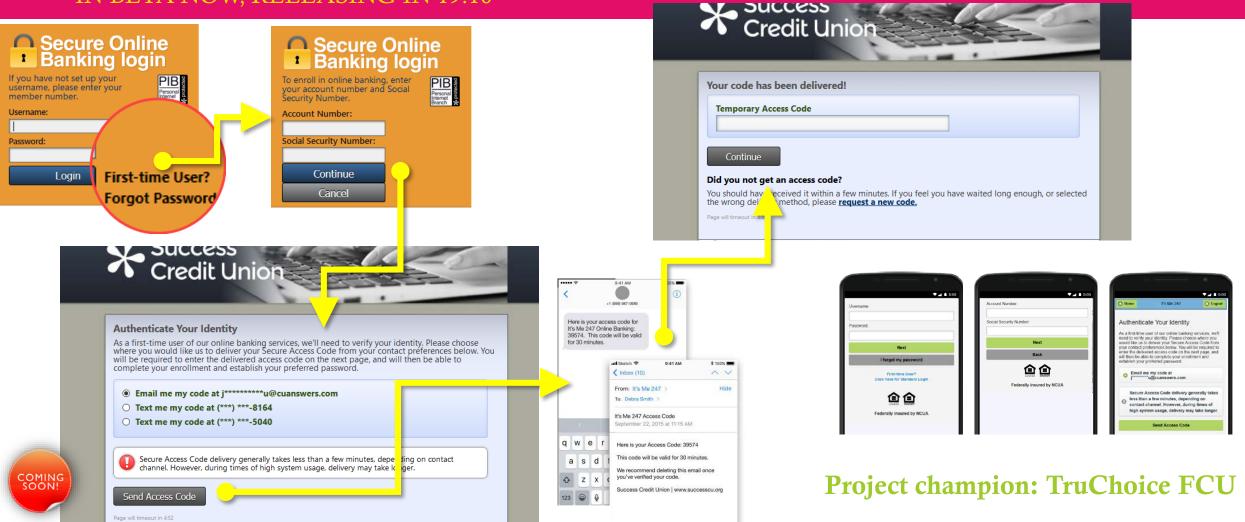
DHD Business Manager

616-285-5711 x 371



New first-time user activation scheme for It's Me 247

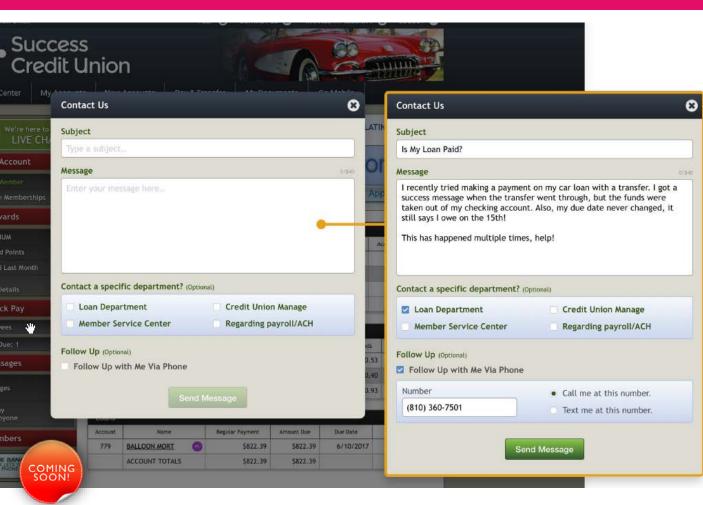
IN BETA NOW, RELEASING IN 19.10



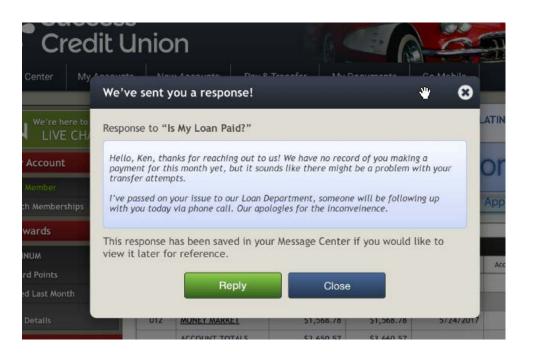


Private Contacts via It's Me 247

COMING SPRING 2020

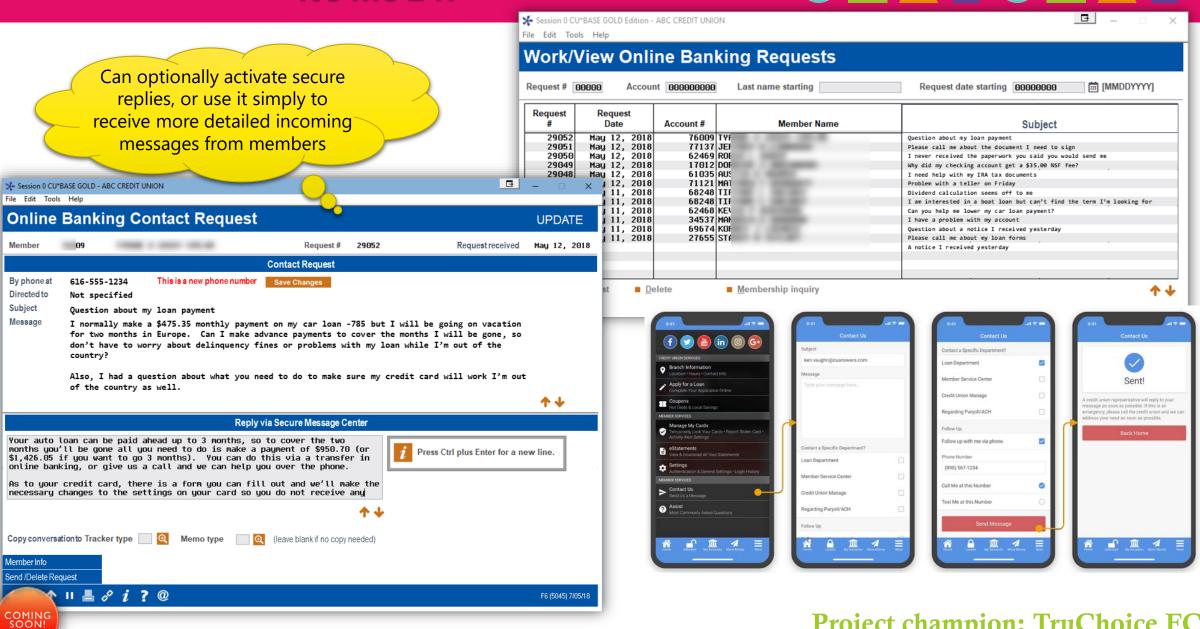




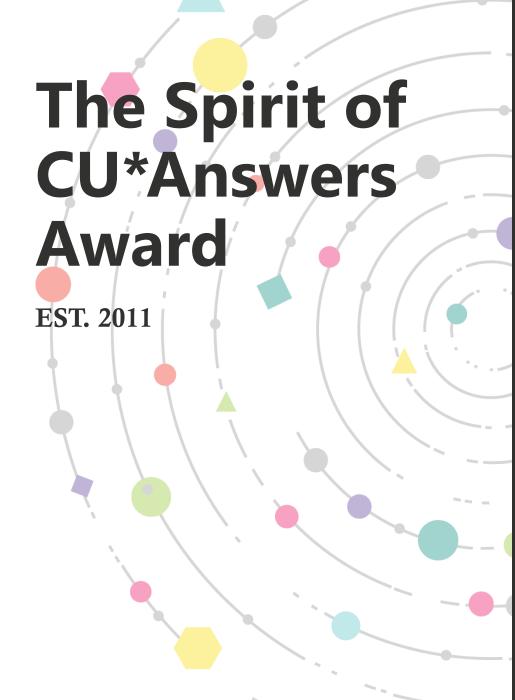


Project champion: TruChoice FCU

Private Contacts via It's Me 247



Project champion: TruChoice FCU



- Since 2011 this award has recognized the CU that:
 - Best exemplifies our Leadership Conference theme
 - Maintains a strong and vital volunteer program
 - Demonstrates the principle of being all about the member
 - Shows an innovative example of collaboration and cooperation (the highest Collaborative Score)
 - Has started a business in the network
 - Exhibits strong execution and performance, especially in the face of adversity
 - Has hit the ground running with adoption of CU*BASE tools or plunged into tools in a new way
 - Has started a new initiative that really demonstrates the credit union spirit, that moves the industry in a positive direction, that is inspirational to other CUs

And the winner is...

The Spirit of CU*Answers Award

EST. 2011

Our 2019 honoree:

75

FEDERAL CREDIT UNION

trufcu.com



Introducing the Mobile Technologies Group (MTG)

BUILDING THE NEXT GENERATION OF MOBILE APP PRODUCTION

Introducing the MTG

BUILDING THE NEXT GENERATION OF MOBILE APP PRODUCTION

- Providing mobile apps is not like CU*BASE; it's a different business
 - Due to device stores and their requirement for CUs to have a developer's identity, MTG must do everything over and over, once per client
 - It's more of a shrink-wrap, *a la carte* business
- While it starts with a common template, that template must be enhanced to create the CU's image of the app
 - These enhancements require repetitive work and, eventually, processing fees

- In the earliest years of app development, we focused on creating a foundation for our It's Me 247 mobile flagship apps:
 - Mobile Web
 - Apple
 - Android
- We did this collectively as a CUSO, and guaranteed these apps would always be free to participants going forward
- But starting later this year, we are going to start managing these flagship apps a bit differently



Cloday

JPMorgan Chase Says Pilot Program To Attract Younger

78

Introducing the MTG

IT STARTS WITH A SPECIALIZED BUSINESS DEVELOPMENT TEAM

- Like our data initiative with Asterisk Intelligence, the production of mobile apps and the business design to market, support, and evolve them, requires a distinct and separate approach
- Ken and Kristian have proven themselves as specialists in this area
- They're now fast-tracking as business developers, alongside their technical capabilities, to help us make MTG more than just a brand among brands

Ken Vaughn

VP of MTG Product Design & Business Development





Kristian Daniel

CUANSWERS

VP of MTG Sales & Business Development

As much as the products we develop in 2020, CUs will recognize a new approach to customization, integration, and independent solutions from our CU*BASE and It's Me 247 suites

79

Project priorities for MTG

OVER THE NEXT 12 MONTHS

Business development projects:

- Partner with AI on an independent QC and documentation team
- Develop a new release strategy for flagship apps, starting with Mobile 4.0
- Develop new client markets for mobile solutions, outside of cuasterisk.com
- Become a vendor for the individual cuasterisk.com CUSOs
- Develop and release the first pricing guide to cuasterisk.com credit unions for an extended menu of mobile products (*due Oct 1, 2019*)

Technology development projects:

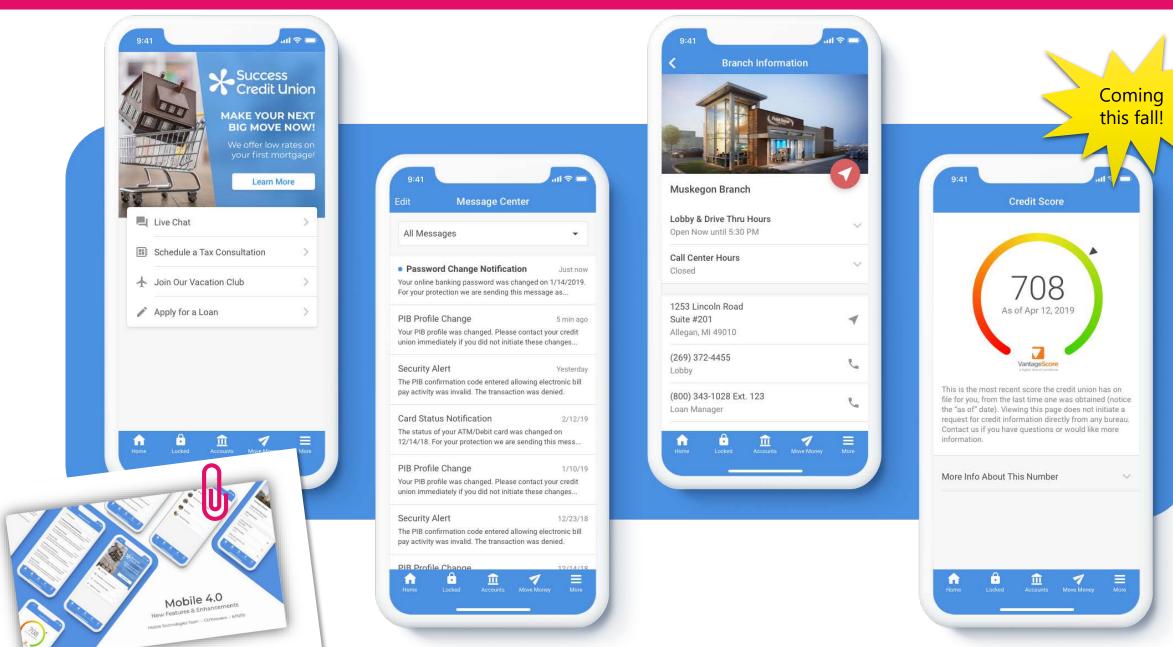
- Mobile app 4.0 release (Q4 2019)
- Micro-apps
 - Pay Anyone P2P standalone app
 - Payments 1.0
 - RDC
- Activating CU*Publisher with the CU community
 - Form Generator/Request Center
 - Mobile Manager for flagship apps
 - Biz Mobile Manager for It's My Biz 247 apps

HELP US BUILD THE MTG SPECIAL EVENT PLANNED FOR THIS FALL

- Elect an MTG advisory board (3-5 people)
- Deep dive on the new MTG pricing model
- In-depth review of the 2019-2020 MTG project development queue
- Brainstorming on the future
- Understanding the MTG micro-app approach

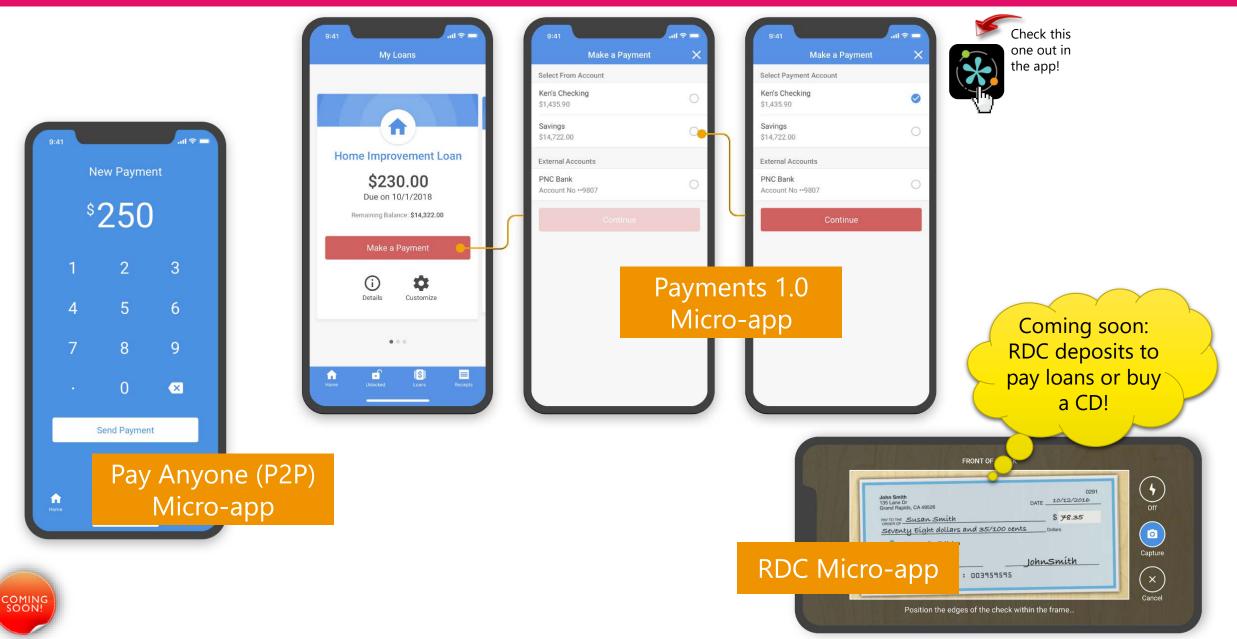
Mobile App 4.0

80



Micro-apps





Forms Generator/Request Center

POPULAR FORMS AVAILABLE TODAY!

Membership Opening: 1. Capture Photo ID/Driver's License 2. Capture Membership Eligibility 3. Capture Copy of Pay Stub 4. Interested in further products and services 5. Employment Information 🔮 6. Refer a Friend

Member Service:

1. Upload ID/Driver's License 2. Ideas and Feedback/Member Suggestions 🗸 3. Contact Us 4. A2A Transfer Authorization/A2A Relationship * 5. Request Appointment (Loan/Member Service) 6. Debit Card Round Up Enroll/Unenroll 🗹 7. Submit Testimonial 8. Check/Draft Stop Payment (also available in online banking) 1 9. Address Update Request (also evaluate in online banking) 10. Additional Address Questions 11. Become a Member 12. Vacation Fund Services 13. Add Joint Owner 14. Annual Meeting tickets 15. Copy of Voided Check 16. Scholarship Inquiry 17. Volunteer Contact Form 18. Donation Request 19. Meeting Room Application 20. Advisory Board Application 21. Member Survey 22. Remove Joint Owner 23. Email Update 24. Request Online Banking Access 25. Name Update 26. Close sub-account 27. Community Involvement Request 28. Domestic Wire Transfer Request 29. International Wire Transfer Request 30. Investment Services Inquiry 31. Automatic Payment Authorization 32. Automatic Payment Cancel 33. Automatic payment Transfer 34. Direct Deposit

BUY FORMS TODAY irsc.cuanswers.com

: Currently in use by a credit union

35. Direct Deposit Check Request 36. Setup a Loan Payment 37. Skip a Payment 38. File Share 39. Order Checks 40. Request copy of statement 41, RDC (manual process) 42. Add online banking transfer account 43. Payroll Inquiry 44. Reset Online Banking Credentials 45. Planning for retirement inquiry 46. Retirement account inquiry 47. Join our team/Employment inquiry 48. Provide signed document 49. Submit member story for newslette 50. Cash Advance Request Card Services: 1. Member Travel Not 2. Visa Limit Increase 3. Replace lost/stole 4. ATM Card Order 5. Report Fraud 6. Debit Card Terre 7. Card/PIN Maint Loans: 1. Balance Transf 2. Apply for a Loa 3. Business Loan 4. Visa Applicatio 5. Joint Visa Apr 6. Construction 7. Line of credi

8 Credit Card R

9. Auto Loan R

10. Student Lo

11. Quote My

12. Credit Ca

13. Personal/

14. Credit C 15. Mortow

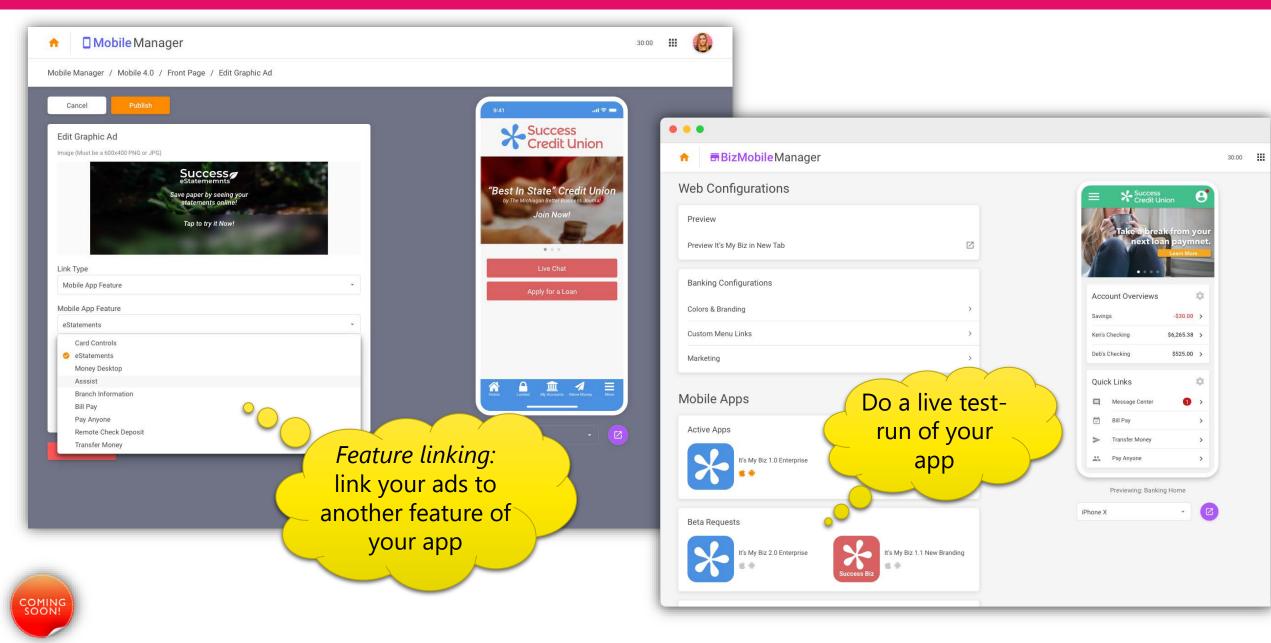




It continues to amaze me that when I challenge how many requests your members can make from the Internet, CUs have no number, and have made no effort to aggressively prove the point that they're Internet retailers

Mobile Manager







Summing it up and preparing for 2020

TWO CHANNELS MOVING BEYOND ONE-TIME TASKS

	# of apps
It's Me 247 mobile web	1
It's My Biz 247 mobile web	3
It's Me 247 mobile app for Apple	1
It's My Biz 247 mobile app for Apple	3
It's Me 247 mobile app for Android	1
It's My Biz 247 mobile app for Android	3
MTG micro-apps 2020	3
Total # of apps	15

The Mobile Experience Center was our first version of Internet retailing



Defining Teller Platforms for our Future

RETAIL STRATEGIES IN FLUX REQUIRE INVESTMENTS THAT COVER THE BOARD



A renewed focus on tellers and the lobby retailing channel

MANY OF YOU ARE THINKING, "IT'S ABOUT TIME, IDIOT"

T1: Soup-to-nuts

- The next generation of our existing comprehensive teller platform
- Will borrow enhancements from what we learn with T2
- Will track through our normal release processes through 2019-2021

T2: KISS (Express Teller)

- Across-the-counter teller tool, streamlined and simplified for today's tellers
- "New write" building from the ground up, not just rewriting T1
- Expect a grand opening by fall of 2020

T3: Floating

- App for roving teller, APIbased to support non-CU*BASE teller integrations
- Facilitating ITM vendor solutions, preparing for an MTG app solution
- Reliant on champions and third-party investments

These have been some of the most fun sessions for me in 2019 – getting back to some of our earliest designs

On the way to the future, things change

TRUST WE'RE MOVING FORWARD, BUT CONSTANTLY VERIFY WHERE AND HOW

Designing Teller Platforms for Our Future (Teller 3P)



In the Kitch

Resources

May 29 & 30 DESIGNING TELLER PLATFORMS FOR OUR FUTURE (TELLER 3P) A CEO Strategic Boot Camp Initiative

A CEO Strategic Boot Camp Initiative

November 2018: During the CEO Strategic Developers Boot Camp in November 2018, CEOs brainstormed on the future of teller platforms from a big-picture,

<u>REGISTER TODAY!</u> SPACE IS LIMITED TO 25 PARTICIPANTS

DESIGNING TELLER PLATFORMS FOR OUR FUTURE (TELLER 3P) task force event | may 29 & 30 view the invitation P strategic point of view. We want to work with CU leaders who are interested in

VIEW THE INVITATION

designing new teller tools and transactions for the future. A teller system with a single Swiss-army-knife or kitchen-sink approach will not fit enough credit union tactical units any longer. Now is the time to design a new approach to take to the future.

Open the slides from the 2018 CEO Boot Camp session (PDF) 🔁

Open the assignments due December 14 (DOCX)

Open the other handouts and homework

Congrats to the Winners of the Bounty Project

We appreciate all of the creative people who participated in the Teller 3P Bounty contest. The rules required at least five entries per area (T1, T2, and T3) in order for contest winnings to be awarded. On April 8th we announced that we had received a total of 17 entries, and all \$30,000 in prize money was awarded. Congratulations to our winners (in alphabetical order):

Grand Prize Winners (\$7,500 each)

- Allegan Credit Union
- Pinnacle Credit Union
- RVA Financial

Honorable Mention Winners (\$2,500 each)

- Honor Credit Union
- Horizon Utah Federal Credit Union
- Notre Dame Federal Credit Union

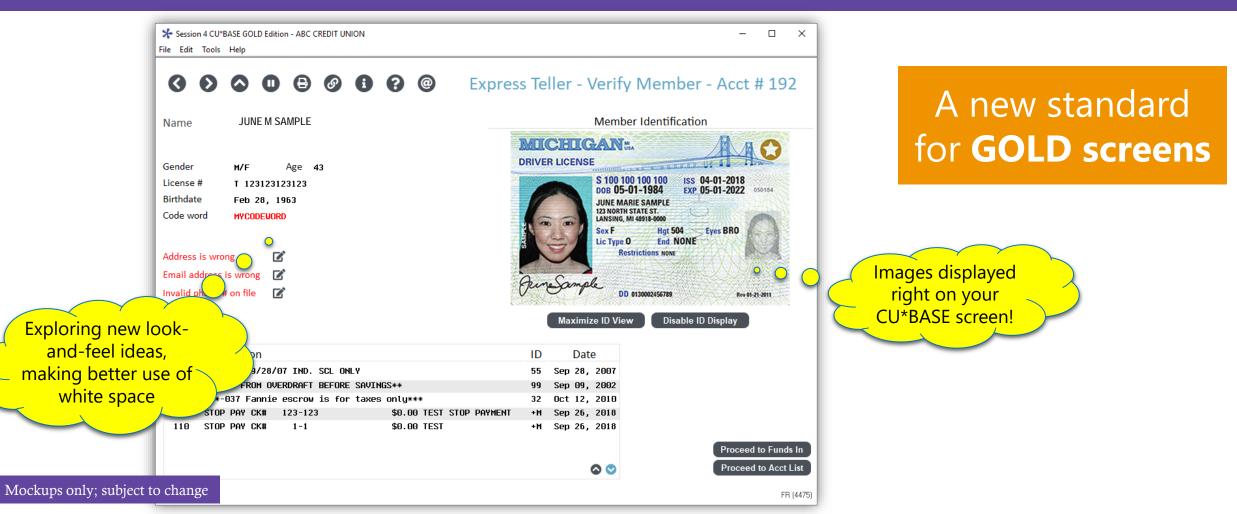
open.cuanswers.com/Teller3P

Conversations with Subject-matter Experts

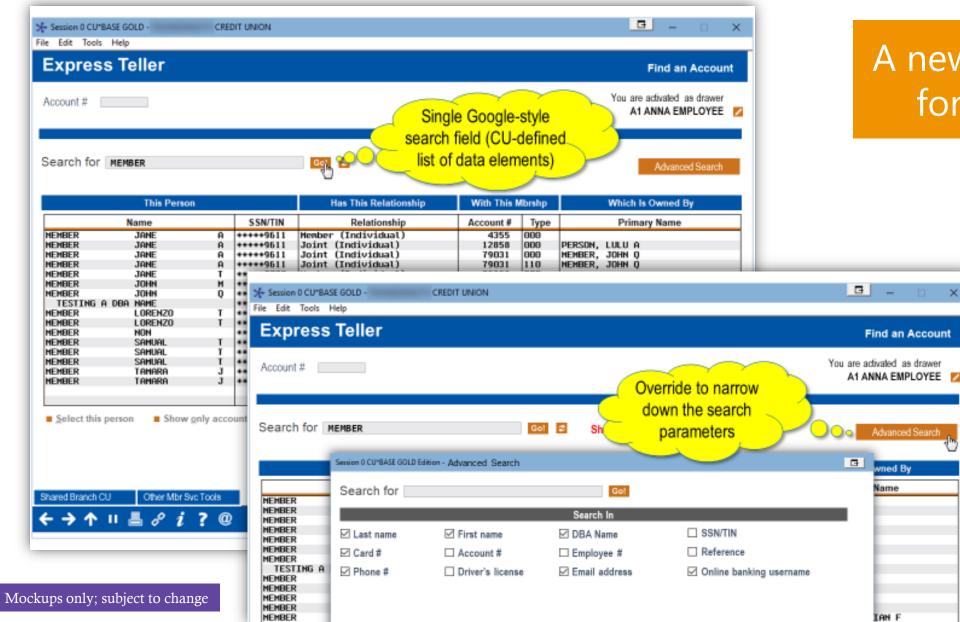
Teller 3P Project Webinars were held on Thursday February 14, to update interested



SOME OF OUR FAVORITE IDEAS THAT ARE HEADING FOR T2 – AND ULTIMATELY FOR T1



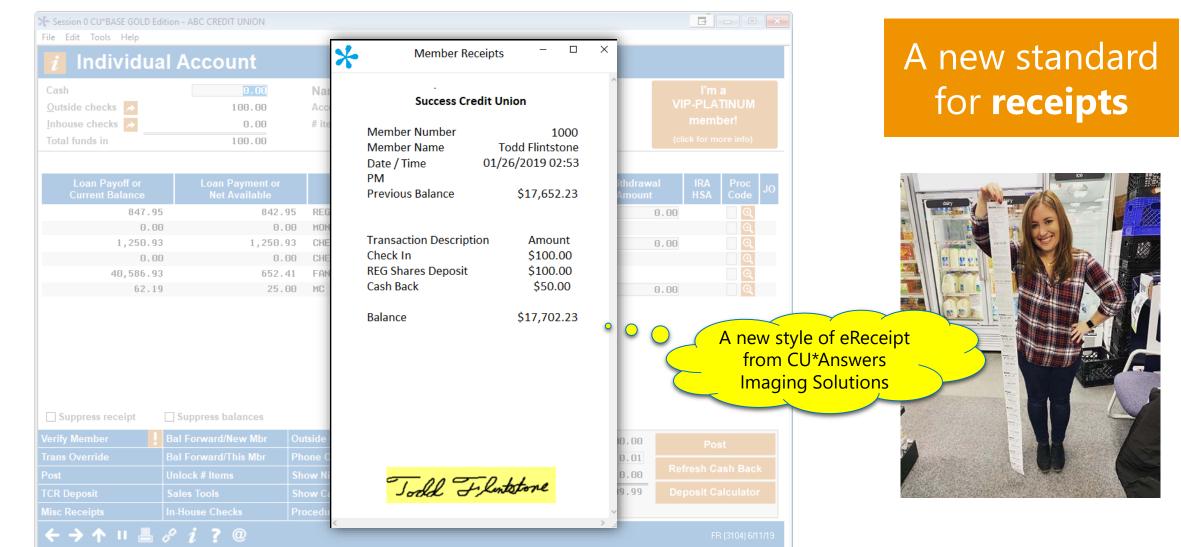




A new standard for search

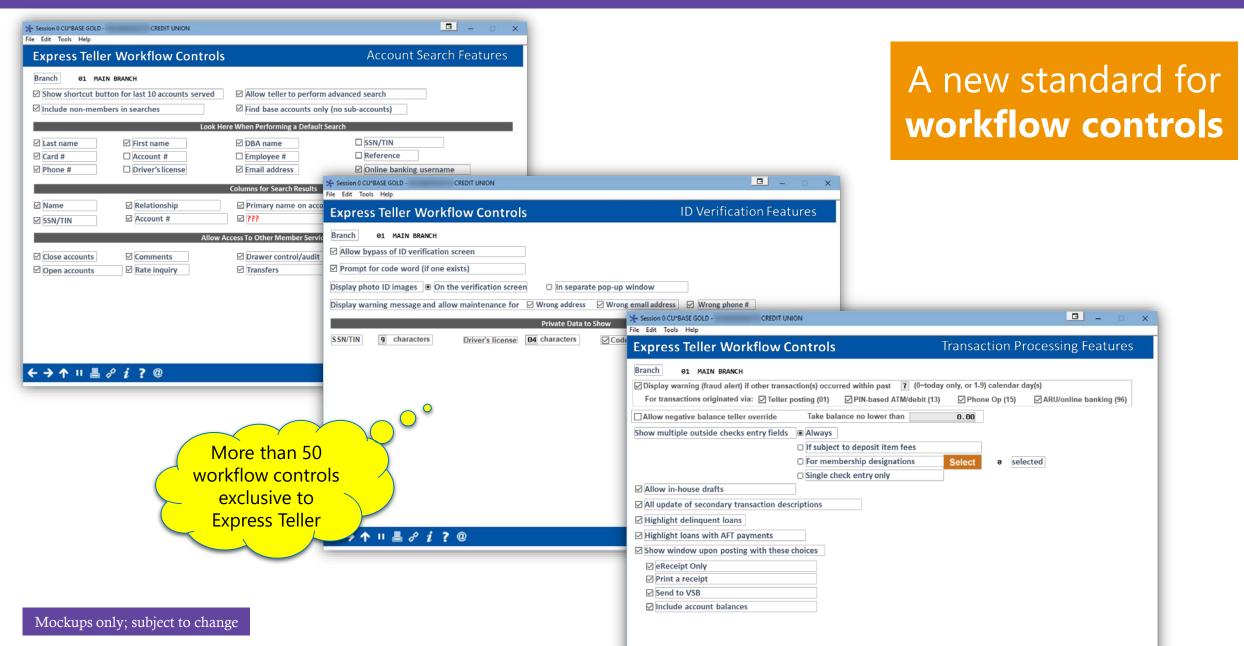
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Are we headed towards truly paperless teller lines?







ſ	S Session 0 CU"BASE GOLD Edition - ABC CREDIT UNION	
l	File Edit Tools Help	
I		

Cash 0.00 Outside checks 0 0.00 Inhouse checks 0 0.00 Tetal funds in 0.00 Name DAWN M TESTPERSON Serving: JANE & MEMBER (Joint Owner)

Outside checks 0.00

Express Teller - Account List - Account # 192

0101 101105 111	0100	0000000						
Loan Payoff or	Loan Payment or		Acct	Deposit	IRA	Withdrawal	IRA	Principa
Current Balance	Net Available	Description	Туре	Amount	HSA	Amount	HSA	Only Pm
52,412.85	51,657.85	REGULAR SAVINGS	888	0.00		0.00		
0.00	0.00	SEP IRA SHARES	027	0.00	ΞQ			
0.00	0.00	SYSTEM ROTH IRA	028	0.00	Q			
0.00	0.00	SYSTEM ROTH IRA	829	0.00	Q			
1,728.04	1,728.04	ESCRON FANNIE M	037	0.00				
0.00	0.00	SAVINGS PLUS	055	0.00				
5,910.37	5,910.37	WEALTH BUILDER	067	0.00		0.00		
9,131.47	8,939.88	CHECKING	110	0.00		0.00		
10,228.01	228.01	CERTIFICATE	300			0.00		
8,766.06	542.71	USED VEHICLES	610	0.00				
300.00	15.00	OVERDRAFT PROT	693	0.00		0.00		
101,755.86	761.51	FANNIE MORTGAGE	790	0.00				



FR (3104)L 10/31/18

. . .

92

Stepping up to today's (and tomorrow's) **screen sizes**

00	0	⊜ ∅	• •	0		Expres	s Telle	er - Account Li	ist - Account # 192
Cash Outside checks Add More Inhouse checks Add More Total funds in		8.88 Se 8.88 # i	me Tips rving: tems tside checks	DAWN M TES Jane a member (Jos 8.00		ON			
	n Payment or et Available	Description	Account Type	Deposit Amount	IRA HSA	Withdrawal Amount	IRA HSA	Principal Only Payment	Recent Conversations With Member
52,412.85	51,657.85	REGULAR SAVINGS	666	8.00	110/1	8.00	110/1		Contact - Date: 03/28/2018 Time: 17:41:3
0.00	0.00	SEP IRA SHARES	027	0.00	Œ				Name: DAWN By Emp: <g< td=""></g<>
0.00	0.00	SYSTEM ROTH IRA	828	0.00	•				Memo Type: GQ General Inquiry
8.00	0.00	SYSTEM ROTH IRA	829	0.00	Q				transaction inqNate
1,728.04	1,728.04	ESCROV FANNIE H	837	0.00					Contact - Date: 03/05/2014 Time: 10:28:4
0.00	0.00	SAVINGS PLUS	855	0.00					Name: DAWN
5,918.37	5,918.37	VEALTH BUILDER	867	0.00		0.00			By Emp: \$M Memo Type: TQane Transfer
9,131.47	8,939.88	CHECKING	118	0.00		0.00			Transferred \$200 29 from 000 acct to 811
10,228.01	228.01	CERTIFICATE	300			0.00			acct. No fee.
8,766.06	542.71	USED VEHICLES	618	0.00					
300.00	15.00	OVERDRAFT PROT	693	0.00		8.88			
101,755.86	761.51	FANNIE MORTGAGE	798	9.00					
Show Me The Steps	Total	funds in	8.00	Post F	unds In		Corpora	ite Checks	
Show me me steps		cash fee -	0.00	Refresh	Cashback	Balan	e Forward	d To New M	\checkmark γ \prime \sim
Tell Me How	Cash	action net -	0.00	Deposit	Calculator	Balan	ce Forwar	^{d To} Ro	om for Tracker
		X/T						conve	ersations? Recent
		XL						trans	actions? Account
	11	000 1							
		920x1	$\mathbf{D}\mathbf{X}\mathbf{O}$					- cor	nments? Other

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What we've committed to for Express Teller phase 1

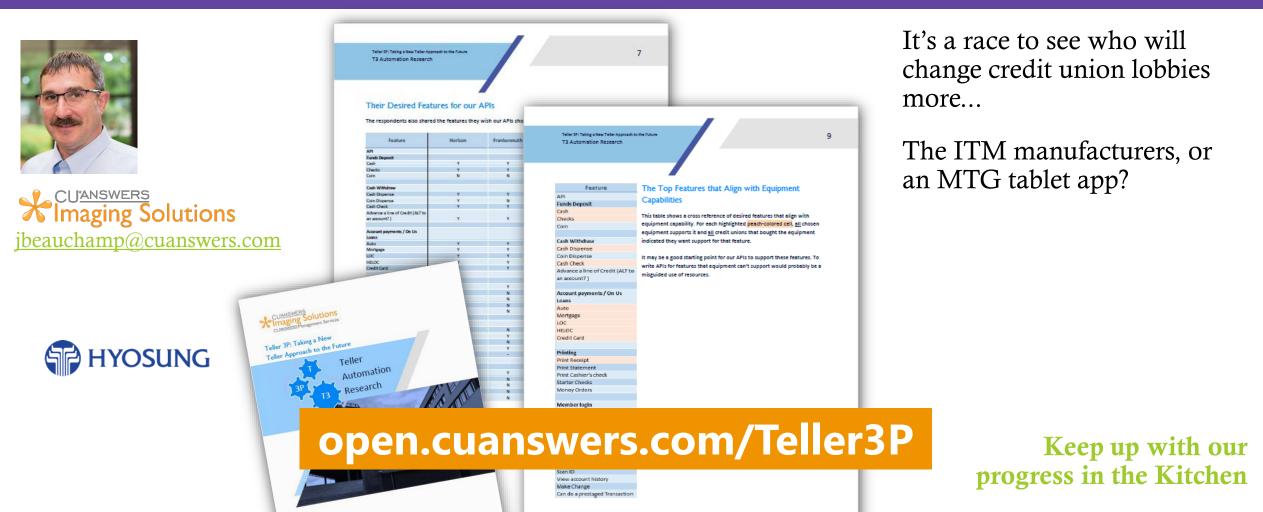
WORKING PROTOTYPES BY JUNE 2020!

- New search engine
 - CU-defined defaults, advanced search
- Zoned marketing images on the search screen
 - Graphics upload management engine
- GOLD look-and-feel changes
- Screen sizing (S, L, XL)
- Integrated auto-security
- "Currently Serving" as standard flow

- Photo IDs on the ID verification screen
 - Via API integration to eDOC vault
- New workflow controls
 - Separate from existing controls for S2N
- New host screens and back-end coding for all supported transactions
- Other probables:
 - No more proc codes, fewer features
 - Auto-prompt for drawer activation, quickchange button to choose a drawer
 - Changes to receipt handling



An update from our T3 General Contractor





Options to Match Your Strategy

store.cuanswers.com

StrongBox

TODAY ONLY!

SPECIAL 2019 LEADERSHIP CONFERENCE OFFER

Our VSB contract has been extended to 2022!



First 10 credit unions to order VSB Premium from the Online Store get the implementation fee waived...a \$3,000 value!

 First 10 credit unions to order the New Member Engagement program from the store get the implementation free waived...
 a \$500 value!

> Orders must be received during the conference





The AI Team

HELPING CREDIT UNIONS BECOME AS GOOD WITH DATA AS THEY ARE WITH MONEY



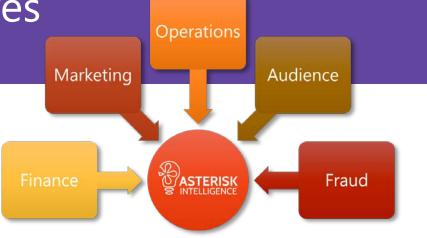
Update on Asterisk Intelligence initiatives

2019: SET THE FOUNDATION . . . 2020: PROVE ITS VALUE

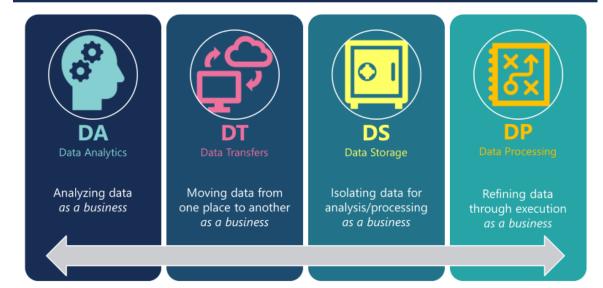




Josh Peacock Manager, Asterisk Intelligence **Product Development**



CASTERISK 2019 Business Initiatives







Building an army of practitioners

FROM BI TEAMS TO EVERY OPERATIONAL UNIT IN A CREDIT UNION





SCHEDULE OF EVENTS

OVER 50 OPPORTUNITIES TO ENGAGE WITH DATA IN 2019

Review our full 2019 schedule of events and share these opportunities with all of your teams! Encourage each of your departments to join the Asterisk Intelligence team as we navigate data strategies, data management, follow up opportunities, and help to develop a deeper understanding of the database.

Watch future email announcements as courses and educational events will continue to be added throughout the year!

JANUARY

Getting Started with Unique Data Management (UDM) Introduction to Visual Analytical Tools (VAT)

FEBRUARY

Asterisk Intelligence Week (4 days)

Dashboard Dive - Accrual Dashboard (Loan Interest, Certificates, and Dividends)

MARCH

Educating Your Board with Data Dashboard Dive - Loan Productivity Dashboard Dashboard Dive - Portfolio Analysis: EFT Usage Dashboard Dive - Where Your Members Borrow

APRIL

Microsoft Excel for Credit Unions Dashboard Dive - Where Your Members Shop Report Builder 1: Working with Computer-stored Data Report Builder 2: Building Custom Reports Dashboard Dive - Look-to-Book Data Mining - "Know Your Member" Analysis Tools Dashboard Dive - Common Bonds Dashboard Dive - Payveris Bill Pay Dashboards CU*BASE Management Tools - Leadership Dashboards

MAY

Getting Started with Unique Data Management (UDM) Dashboard Dive - Activity Validation Dashboard Dashboard Dive - Loan Write-Off/Charge-Off History Dashboard

Asterisk Intelligence Week (4 days)

Dashboard Dive - Why Your Members Call Introduction to Visual Analytical Tools (VAT) Educating Your Board with Data Dashboard Dive - Fee Waiver and Fee Refund Dashboards

JUNE

Dashboard Dive - Loan Risk Score Analysis Dashboard Dive - Skip-a-Pay Dashboard Dashboard Dive - Money Movement Analysis

JULY

Dashboard Dive - Loans Paid Ahead Microsoft Excel for Credit Unions Dashboard Dive - Relationship Analysis Getting Started with Unique Data Management (UDM) Dashboard Dive - Teller Activity Dashboard Tools

AUGUST

Dashboard Dive - Transaction Count by Delivery Channel Dashboard Dive - Credit Report Data Mining

ASTERISK INTELUGENCE

Asterisk Intelligence Week (4 days)

Introduction to Visual Analytical Tools (VAT) Dashboard Dive - New/Closed/All Accounts Dashboard Dive - New/Closed/All Memberships

SEPTEMBER

Educating Your Board with Data Dashboard Dive - Account/Member Retention Dashboards Dashboard Dive - Data Warehousing/Library Management Tools Dashboard Dive - Concentration Risk by Member/ Portfolio Analysis Concentration Risk Channel Activity by Member Age

OCTOBER

Getting Started with Unique Data Management (UDM)

Dashboard Dive - Tiered Services Monthly Comparison Report Builder 1: Working with Computer-stored

Data Report Builder 2: Building Custom Reports

Report Builder 3: balabase Tables & String Reports Microsoft Excel for Credit Unions Dashboard Dive - Cross Sales Analysis Dashboard Dashboard Dive - Cross Sales Analysis Dashboard Data Mining - "Know Your Member" Analysis Tools Dashboard Dive - Collections Dashboard CU*BASE Management Tools - Leadership Dashboards Dashboard Dive - Portfolio Analysis Tools - Loans and Savings

DECEMBER

Asterisk Intelligence Week (4 days) Introduction to Visual Analytical Tools (VAT)

CONTACT ASTERISK INTELLIGENCE

ai@cuanswers.com (800) 327-3478 x870 cuanswers.com/asterisk intelligence 98



Making our point in 10 minutes

HARNESSING INSIGHT DOESN'T HAVE TO BE A WEEKS-LONG TEAM PROJECT



Data Fact Topics - 60 and Counting!

Funds Moving In & Out of Money Market Shares Membership Growth Patterns Members by Age Group Member Retention by Year Opened Where Your Members Are Shopping Credit Card Portfolio Analysis Electronic Services Participation Credit Score History Analysis Loan Application Statistics Losing the Love / Member Behavior Patterns Lending Throughput Daily GL and Transaction Activity Validation Loan Productivity Statistics eStatement Utilization Statistics Study Preferences of Different Age Groups Cash Activity Savings Portfolio Analysis Fee Refunds History by Employee Branch-Level Look at Average Product Balances Closed Member Stats Current and Prior Year NSE Fees Last Year How Staff Use CU*BASE (Tools) Loan Payment Activity Keeping Your Member Contact Database Clean Lending Opportunity Scorecard Why Your Members Call Who is Joining? And Who Decides to Leave? Address Changes and Quality of Contact Info Deposit Balance Trends Net Relationships & Stats on Savers

Products and Services per Member EFT Portfolio Analysis Specialty Member Groups - G Specialty Member Groups - F How Many Fees are You Wai Christmas Clubs in Review Your Query Library Transaction Channel Utiliza Where Your Members Born Outside Lending Opportun Branch Traffic Patterns Lar Net Relationship Stats Co Deposit and Payment Tre Loans Maturing in 4 Mo Loans with 2+ Collatera Check Processing Stats Loan Portfolio Growth Fee Income Year over Trends are Up in ACH Transaction Activity Plastics Usage - Stud Online and Mobile / Using the Newest 1 180 Day Portfolio I Teller Line Volume Member Online B New Membership Security Settings Marketing Oppo Call Center Opp

DATA FACTS FROM AI

Raising Data Awareness in the Network Have you been surprised by data about your credit union lately? Seen some information and had it Have you been surprised by data about your credit union lately? Seen some information and had it raise more questions for research? Discovered (or re-discovered) a data source you didn't know you that the distribution? ASTERISK INTELLIGENCE There are thousands of facts available about your credit union, and simple tools to find them. The Asterisk Intelligence Team has been working to prove the simplicity and value by generating daily The Asterisk Intelligence Team has been working to prove the simplicity and value by generating daily summaries of 1 - 3 facts we can find for a credit union. We write up the facts in an email and send it off a life tin to volu to decide if they're interesting or comething to review and receased further. summanes of 1 - 3 facts we can find for a credit union. We write up the facts in an email and ser off - It's up to you to decide if they're interesting or something to review and research further. 2019 Review Asterisk Intelligence is on track to generate and send 360+ data facts in 2019. Every CU*Answers Asterisk intelligence is on track to generate and send Sou+ data facts in 2019, Every CUTAnswers credit union will see at least 2 data facts this year (what if you could have 1 every day?). Data is 3 staff building data facts 175 emails delivered by June 2019 Data Sources 6 data sources Comments from Credit Unions "Yes, we would like to get more information... all for more loans and product opportunities" "Can't tell you the last time I felt so good about the feedback and insight I received from a business We do track this, but I suspect we're not doing so in the most efficient way. I am very interested in "This may be the most pertinent email that I have received from CU*A in a long time. Well done!"

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ANALYTICSBOOTH

A COPYRIGHT READY TO CHALLENGE CU*BASE AND THE IT'S ME 247 SUITE AS ONE OF OUR MORE **IMPORTANT PROPERTIES**

Just Released - New Web Tool!

Static Pool Analysis

Analyze and manage your loan pools, track pool performance, losses, and yields all within Analytics Booth! You have questions, this tool has the answers!

ANALYTICS

Customizable Pooling Options and Reporting Periods

Pool By Purpose Dode •	Paol 2013 +	Parpose Code	E2 USED AUTO	Hide Filters		Haff Sc	reen		ance
Reporting Interval Vearly	Reporting Month	December •	Reporting from date	01/01/2014		ta Elate	06/20/24	19	
Colaren Percentegos III	Percent Change 🗐	Percent Change	Calc: Change as % of I	¹ ool Greup Tetal Valor	•				

Pool your Portfolio

Loan pools can be created by loan category, purpose code, or security code; as well as process type and GL Account supporting multiple preferred pooling strategies.

Align Reporting Periods with your Operations

Reporting month can be adjusted to align with your fiscal year, and enjoy full control in reporting frequency, allowing you to review the data you need at the frequency of your choice!

Measurement	2013 Pool	12/2014		Review Per
OPool Total Loan Count	2,068	2,068	2,068	Review pool p
Open Loan Count	1,843	1,370	920	period quanti and delingues
Closed Loan Count	224	680	1,113	and acturdan
W/O Loan Count	1	16	33	Trend Pool
C/O Loan Count		2	2	Track and tr maturity. An
Pool Current Loan Balance	23,319,638	14,960,349	8,501,373	period, write
Open Loan Balance	23,312,556	14,804,122	8,252,087	
Closed Loan Balance				Data Expo
OW/O Loan Balance	7,082	141,705	234,764	Ready to dig o your own poo
C/O Loan Balance		14,521	14,521	CSV and dive
OPool Current Average Loan Balance	11,276	7,234	4,111	techniques an
OAvg Open Loan Balance	12,649	10,806	8,970	
OAvg Closed Loan Balance				

Release Date: June 10th, 2019

rformance over Periods

performance and status period to

tifying balance changes, lo ency.

l Pav Down

rend pool characteris nalyze balance change offs, and loan collatera

rts for Analysts

deeper? Or looking to ool analysis? Export th e into the data using t nd applications.

HAVE A QUESTION

CONTACT ASTERISK IN aigcuanswers.com

cuanswers.com/analytics-bo

(800) 327-3478 x870

Development History

Development History: 2015 Through Current oduced to the Network in January 2015 fer

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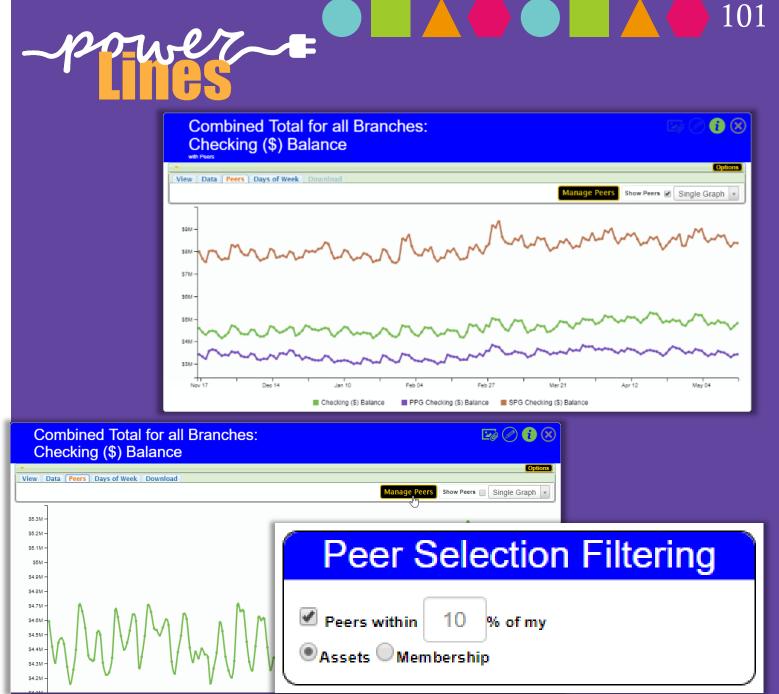


with your Data?

ASTERIS



REACHING OUT TO EVERY CU*BASE USER AND EVERY CREDIT UNION STAKEHOLDER AS THE COMMON DATA VIEW FOR YOUR CREDIT UNION





ENGAGING TWO NEW AUDIENCES WITH CU*ANSWERS TECHNOLOGY

Will you introduce Analytics Booth to your board?

YOU AND YOUR BOARD ARE INVITED TO THE 1ST ANNUAL CREDIT UNION BOARD OF DIRECTORS DAY

Focus: Developing online tools for data conscious board members to interact with Analytics Booth as the ultimate tool for engaging volunteers

DETAILS TO BE ANNOUNCED AT CEO STRATEGIES IN NOVEMBER

Will you allow your consultants, regulators, and data vendors see it all?

YOU AND YOUR BOARD ARE INVITED TO ANALYTICS BOOTH OPEN HOUSES

Focus: Encouraging your allies to ask you for permission to engage your data via Analytics Booth, to enhance their interactions

DETAILS TO BE ANNOUNCED AT CEO STRATEGIES IN NOVEMBER

End of 2020 -

Report to

NCUA Board

NCUA Remote Audits

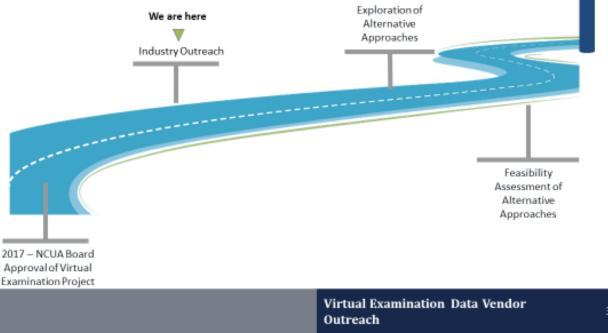
THE PACE OF DATA EXCHANGES WITH THE NCUA IS GOING TO SPEED UP

Promises, promises, promises...

- But even the NCUA realizes that the world is ready for a different approach to transparency, adjustments, and examination interactions
- You should start now
 - Rethink your 5300 processes
 - Analyze all data exchanges with the NCUA (AIRES)
 - Practice exchanging data with the world, in preparation for new processes (Analytics Booth)

NCUA Virtual Examination Program: Background and Objectives

NCUA is exploring ways to better harness new and emerging data, advancements in analytical techniques, innovative technology and improvement in supervisory approaches to assess feasibility of moving to more virtual examination model in the next 5-10 years.





A PARTNERSHIP THAT WILL LEAD TO A BREAKTHROUGH IN 2020

In the Kitchen: Fraud-related Projects for 2019-2020

d Notes Resources In the Kitchen

HAVE COMMENTS ABOUT THESE

Туре Status

City

In This Section

→ Subsidia

Mobile

Online F

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KEEP AN EYE ON THE KITCHEN FOR UPDATES

Fraud-related Projects for 2019-2020

Introduction

Beginning in 2018 CU*Answers started on____ a multi-year project to drive a business plan goal to move from compliance monitoring to fraud prevention as an activ feature of our network. The focus is to make the most of our data-rich environment, on the way to building new tools and

businesses that can help reduce and mitigate the effects of fraud for credit unions in

Session 0 CU*BASE GOLD - ABC CREDIT UNION 104 File Edit Tools Help Fraud Incident Maintenance UPDATE # Fraud incidents 4 Change Chg SNN/TIN Account # Fraud Description Status Date By Type CHECK FRAUD MEMBER CLOSED ACCOUNT RESOLVED FRAUD (WITH LOSS) 04/25/19 TELLER FRAUD RESOLVED FRAUD: MEMBER RESOLVE Resolved Fraud (NO Loss) 04/25/19 EMPTY ENVELOPE FRAUD ATM FRAUD IN LEGAL PROCEEDINGS 04/25/19 7Ó IRS PHONE FRAUD PHONE FRAUD ACTIVE FRAUD 04/25/19 /0 Fraud Incident Maintenance UPDATE 2 Incident# 123456 🧕 Account # New with SSN/TIN Q Account type Member type Branch 00 19.05 Date of fraud Mar 01, 2019 🛅 [MMDDYYYY] CHECK FRAUD CHECK RESOLVED FRAUD (NO LOSS) RES Description Fraud against @ Member Credit Union Other Location Of Fraud Address 500.00 Fraud amount Provisional credit 0.00 State ZIP 0 0 Recovery amount 500.00 Link * C Affidavit received Bond claim Police report filed Merchant/Recipient Last updated Merchant classification By IP address Abnormal Activity Monitoring easons to Consider Abnormal Activity Monitoring:

Monitoring: In response oppoints grands of fauct, standard, and data abuse, the metic and Crost are unpling credit subsort to standard and monitor hybrid accurate the metic and the standard chap have not denote an analysis grandard the analysis chap have not denote a standard accurate the standard and monitoring hybrid accurates and the analysis denotes channess. Taking shows measure constructions and adgrade and measure the measure of annexes of measures of the analysis of the analysis of the standard accurates and research, and measuring documents of measures teams channess and places a agenificant burden on your incernal stam.

That is where the AudicLink ceam can help! We have experience In identifying and researching high rak account with the experience of create unions. Let us usite other powerful CUTBASE* Abnormal Activity Monitoring due disgence cool to serve your needs

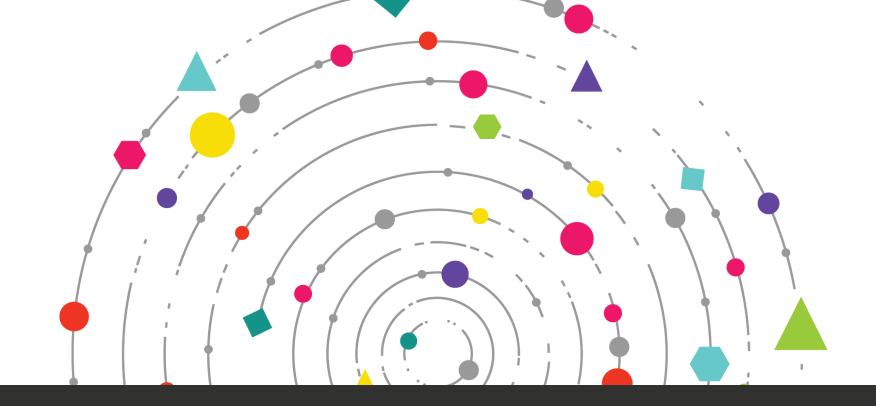
Contact Information

memo cype for audic craries cion of abnormal accivicy review noces and for pr Assist in creating due diligence codes to flag high-risk accounts a web-conference with your ceam to explain all of the above as always, we will be available for questions alone the wox.

AudicLink Can Help! Here's what we will do:

Review and research acce

Configure the cool to identify potent origins over the prior three months



Wrapping It Up

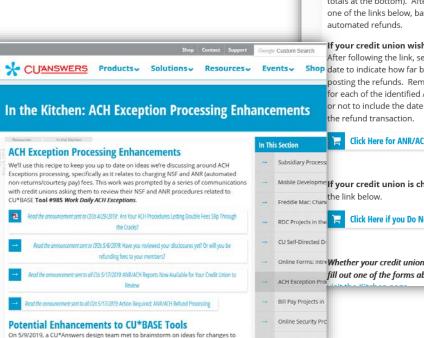
SOME EVENTS THAT GOT US THINKING, AND SOME EVENTS TO PLAN FOR

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ANR and ACH

ACH EXCEPTION HANDLING: AN EVENT THAT GOT US THINKING

- What happens when the world changes and your processes don't?
- A changing ACH environment is a perfect reason to rethink our network's approach to courtesy pay income and CU*BASE ANR configurations
 - Channel pricing should the ANR fee be different for ACH, checks, debit cards, etc.?
 - Add a no-fee transaction amount to ANR processing (today we have no-fee available balance tolerance)
 - Redesign ACH re-post process (see the Kitchen)



News

Action Required: ANR/ACH Refund Processing ATTENTION ONLINE AND SELF-PROCESSING CREDIT UNIONS

Action Required: ANR/ACH **Refund Processing**

On Friday, May 17, we made two reports available to your credit union for review in your HOLDxx OUTQ (LSTANR, which provides a listing in order of account number w totals at the bottom, and LSTANRS, which provides a listing in order of year/month totals at the bottom). After your credit union has reviewed these reports, please fo one of the links below, based on whether your credit union has determined a need

If your credit union wishes to perform automated refunds, follow the link below After following the link, select the parameters for processing your refunds, includin Events Shop date to indicate how far back into your transaction history you'd like us to go when posting the refunds. Remember that *individual refund transactions will be posted*, or for each of the identified ANR fees incurred by the member. You can choose wheth or not to include the date of each original transaction in the secondary description

Click Here for ANR/ACH Refund Processing Options

Mobile Developme If your credit union is choosing not to perform automated refunds, please follo

Click Here if you Do Not Need ANR/ACH Refund Processing

Online Forms: intre Whether your credit union is opting to perform the refund process or not, we need you fill out one of the forms above no later than Friday, May 31st. For additional informa

Bill Pay and the 19.05 Release

SOMETIMES "CHANGE BEFORE YOU HAVE TO" CAN TRY YOUR PATIENCE

5/8/2019

This Week's Bill Pay Challenges and Our Path to the Future

CU Answers Client News To OCU Answers Client News Reply All
 → Forward

ATTENTION ONLINE CREDIT UNIONS AND CUASTERISK.COM PARTNERS

From the desk of Randy Karnes, CU*Answers CFO



CU*Answers apologizes for the interruptions and issues with bill pay programs this week. I'm sure most of you are aware of the major goals we are pushing for, as we promised to change the game when it came to bill pay vendor services and our network. It is our pursuit of these goals that have caused the interruptions and short-term issues with bill pay across the network this week.

Two of these goals are:

To continue adding vendors to the CU*BASE / "It's Me 247" native UI.

This is to ensure credit unions have the ability to easily add or subtract the bill pay vendors that power their programs without major issue for their members.

Our first API-based interface was the Payveris native user interface, and now we've partnered with iPay to connect one of their solutions to our native UI. Uniquely, iPay will offer two solutions to CU*Answers clients for the foreseeable future: the current SSO format and now a second native UI integration.

With this release, we added this new platform in preparation for the initial beta launch in the next few weeks. Unfortunately, the two iPay environments had a conflict and caused the service for mobile bill pay via iPay to be offline for an extended period of time. (We're projected to be back online by the end of next week.)

2) To create a bill pay vendor integration/support model. This is a model where credit unions can actually service their membership

community with more than one bill pay vendor program at a time.

	NOTE: We will post any miscellaneous alerts related to the 19.05 release here. A separate email will not be sent for each update.
inadvertently all posted twice. We are working on a bach reversal of the d any refunds manually. We apologize for the inconvenience and will upda reversals have been completed. Click here for an announcement fi CEO Randy Karnes. NOTE: This applies to both iPay and Payveris. (While we initially believe	ate this alert when the

Bill Pay vendors vs. Payment vendors: No community of vendors is trying harder to redefine themselves and stake out a territory

0 19 05 Release Undate

What's next? Why do we think it's great for your future?

Hi kenneth,

You probably heard this already but if you haven't: Simple's "Pay a bill" and "Mail a check" features (also known as "Bill Pay") are going away on or after July 9. If you have a payment scheduled on or after that date, it will not be pai

SIMPLE



Coming this fall: New Production POWER i Systems

HOPEFULLY A GENTLE WAVE, BUT LET'S PREPARE FOR A TSUNAMI

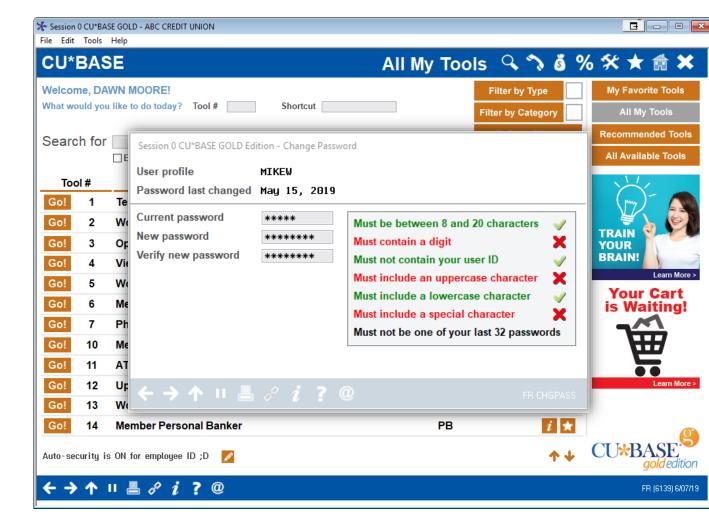
Current POWER8		Proposed POWER9	Increase
\$1.074M	Purchase Price	\$1.74M	62.0%
\$25K	Burst Expense	TBD	
\$27.5K per month	Lease Payment	\$48.5K per month	76.4%
11	PROD Processors	12	9.1%
116,600 CPW	Workload Spec	190,800 CPW	63.6%
3 Cores	Available for Burst	20 Cores	7X
\$171 per core	Cost to Burst	\$84 per core	1/2 price
1	HA Processors	3	3X
10,600 CPW	Workload Spec	47,700 CPW	350.0%
No	Mobile Cores	Yes	
512 GB	Memory	756 GB	47.7%
11.3 TB	Spinning DASD	22.6 TB	100.0%
13.0 TB	Solid State DASD	15.5 TB	19.2%
24.3 TB	TOTAL DASD	38.1 TB	55.8%
60%	% Used	38%	

	Who We Were in August 2016	Who We'll Be in August 2019	3-year Growth
# of online CUs	161	173	7.5%
# of online members	1,635,034	1,826,329	11.7%
Monthly ATM/debit trans	15,759,645	17,972,916	14.0%
Monthly credit card trans	1,191,968	1,257,990	5.5%
Daon licenses	None	116,000	100%
MACO logins	None	4.9M	100%
Ready-to-book loan channels	Did not exist	\checkmark	100%
Asterisk Intelligence	Did not exist	\checkmark	100%
Data warehouses (FILExxDW & FILExxSS)	Did not exist	\checkmark	100%
Data optics (phone & online/mobile banking)	Did not exist	\checkmark	100%
Custom Training Edition	Did not exist	\checkmark	100%
24x7 operations	Did not exist	\checkmark	100%
Time-zone processing	Did not exist	\checkmark	100%
Pressure for encryption	Did not exist	\checkmark	100%

Speaking of the POWER i upgrade...

EVOLVING SECURITY FOR YOUR EXAMINATION COMMUNITY

- Giving in to the password nuts and easing conversations between your examination coordinators and regulators about CU*BASE credentials
- Later this fall we'll adopt a new security protocol from IBM for expanded password requirements
 - This might be the only screen that signals the change



Also in your packet:





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Thinking about Tonight's Stockholders Meeting

UNIQUE ORGANIZATIONS PIONEERING THE NEXT 50 YEARS

A track record we're proud of

PRICE ROLLBACKS

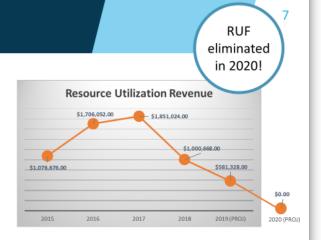


- In 2009 we rolled back Base Member ⁶
 Fees to \$0.55 for any CUs paying more per member
- In 2019 we rolled back Base Member Fees for 93 CUs who were paying more than \$0.57 – saving these CUs \$151,000 in 2019 alone

2019 Price Rollback					
# of Credit Unions	93				
# of Members	788,400				
Average Savings	\$0.017				
Revenue Impact	\$151,614.11				

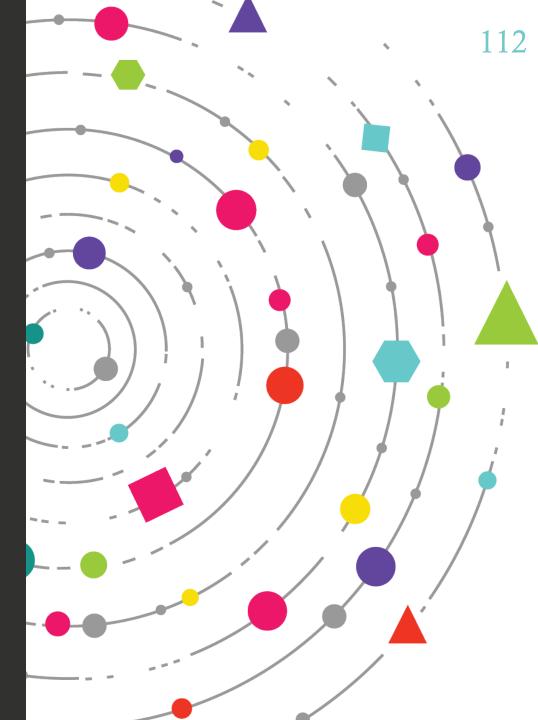


- Purpose: To cover platform technology updates, disk retention, and statements overhead
- The RUF is being phased out
 - In 2017 this generated nearly \$2M in annual revenue
 - Reduced by 50% in both 2018 and 2019



TAKEAWAY: The power of the cooperative at work – a 1.8M line item comes out of our income statement so that our CUs can invest more in their agendas

In 2020 our shareholders will be too busy partying at the gala to dig into the work, so we'll get started tonight As always... thank you to our hard-working crew!



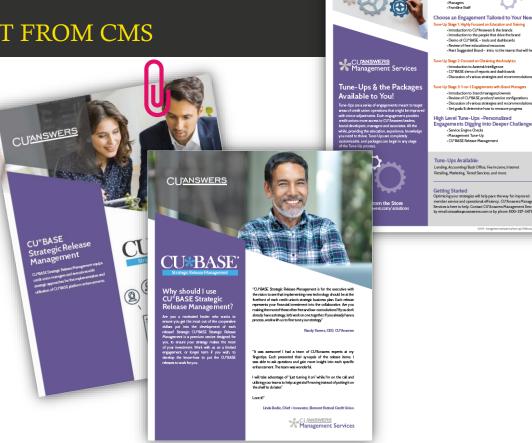
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Keeping up: It really takes a plan

COMING IN 2020: CU*BASE RELEASE MANAGEMENT FROM CMS

- We win accolades from the marketplace for our existing approach for release management, and all the things we do to help credit unions keep up on our software changes
 - Release summary announcements, release training webinars, online help, reference booklets, AnswerBook items, etc.
- But there can be a gap between these tactics and your strategic moments, like board planning sessions and writing your business plan
- Announcing a new service that can help to close the gap: CU*BASE Release Management



We know that we make mountains out of thousands of molehills, all year long, hoping some of it will stick

Give these words some consideration...

...and thank you for the day!

Some of it you learn the hard way Some of it you read on a page Some of it comes from heartbreak Most of it comes with age And none of it ever comes easy A bunch of it you maybe can't use I know I don't prob'ly know what I think I do But there's somethin' to Some of it

> Excerpt from "Some of It" by Eric Church

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