

Engaging a data focused world is a required talent for a CEO

Building a data-engaged credit union might be a key success factor for your future

2016 **CEO Strategies** **CEO School helps CEOs** understand what they should be thinking about when it comes to getting the most from their investments in technology and our network







Mid-Year CEO School: Not Just for CEOs



During this day-long training event, which welcomes all credit union staff, CU*Answers CEO Randy Karnes shares management insights and discusses how CU*BASE dashboards and statistical-analysis tools can be used to track your business plan throughout the year and identify new opportunities.

Date

March 15

Location

This event will be held at the CU*Answers corporate office: 6000 28th St. SE, Grand Rapids, Michigan.

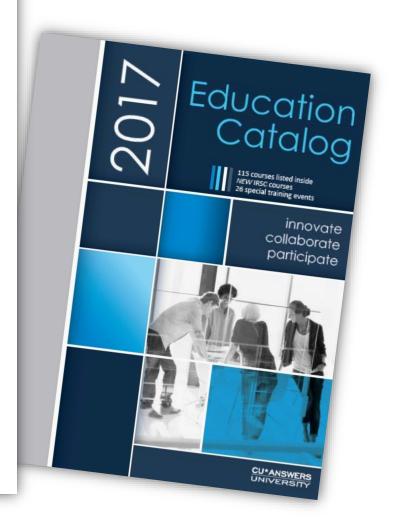
Registration

Visit cuanswers.com/resources/edu/courses/syllabi/?course=SE.2 to register for Mid-Year CEO School.

Schedule

Below is the schedule for this event.

Mid-Year CEO School Schedule					
Time	Event				
9 AM – 12 PM	PM Morning Training Session				
12 – 1 PM	Lunch (courtesy of CU*Answers)				
1 – 4 PM	Afternoon Training Session, Open Q&A				



A Decade of CEO School

2006	What a CEO Should Know about Member Data; Leading Meetings; Reporting; Digital Content; Working with Your Peers
2007	What a CEO Should Know about Member Data; Leading Meetings; Driving the Buzz With Your Membership; Understanding Service Income; Networking Credit Unions for Growth; Working Under the Best Contracts
2008	What CEOs Should Have On Their Radar: Achieving the lowest cost of going active with innovation; Having the lowest cost in the industry for compliance; Being known as one of the most aggressive mortgage servicing networks
2009	Getting a Handle on Automated Service Income; Pinning Down the "Duh" Statistics; Learn From a Peer; Reviewing CEO Dashboards
2010	Putting on your Developer Hat; Introducing the Analytics Team; A new style/template for analysis; Micro-awareness vs. Micromanagement; Pushing the buttons (or assigning someone to push them for you)
2011	Building Solutions With the Spirit of Collaborative Venture Capitalists : What a CEO Needs to Know (pushing the buttons or having someone push them for you); CEOs as Solution Designers; CEOs Inspiring Your Teams to be Developers; CEOs Creating an Innovator's Culture
2012	A Community Focused On Driving Opportunity: Actionable Analytical Approach; Making Ownership Real; Do You Have an Online Channel Strategy?
2013	Responding to the Challenges of Big Data : Actionable Analytical Approach 2.0; Patronage Databases; Big projects where CEOs need to lead the way
2014	A Day of Mentoring and Coaching around Using CU*BASE Tools: Actionable Analytical Approach 3.0; Moving Data to the Edge of Your Cooperative; Retooling for the Next Decade at CUs & Our CUSO
2015	A Day of Mentoring and Coaching around Using CU*BASE Tools: Data 2016, Behind the Firewall; Data 2016, Out in the Open, Extended for the World to See; Building a Collaborative Bench of Data Analysts

It's intuitive
that data is the
key to
answering the
riddles that
perplex every
business . . . but
what is intuitive
is not always
simple to act on

At CU*Answers,
we're pushing
our network
and customerowners to crack
the riddle



de of CEO School Know about Member nt; Working with Your etings; Re 2006 What a 2007 What CEOs S 2008 Consider how many CEO School lowest cost in t events you've attended – have you been a quick study? 2009 Can you match how you've applied what we talked about together to the evolution of your business plan and ongoing tactics? 2011 Devel Are you a stronger CEO and more competitive A Comm 2012 than ever? If not, maybe we should burn it down and push for some evolution. 2013 to the Edge of Your Coop A Day of Mentoring and 2015 the Open, Extended fo

that data is the key to answering the riddles that perplex every but intuitive a not always simple to act on

Our network and customerowners to crack the riddle **Burn It Down: Revolution for Evolution**

LET'S THINK ABOUT 2017-2026

☐ This year, everywhere at CU*Answers we are challenging our ideas, our traditions, and our execution

- Consider the future of CEO School:
 - Our premise to date: The CEO of CU*Answers teaching how he or she sees you leveraging your investment in CU*Answers and cuasterisk.com
 - Does this premise still have legs going forward?
 - It's only natural that we would focus on data as the foundation for what we do together – can you think of other foundations for the next series of CEO Schools?





Engaging a Data Focused World

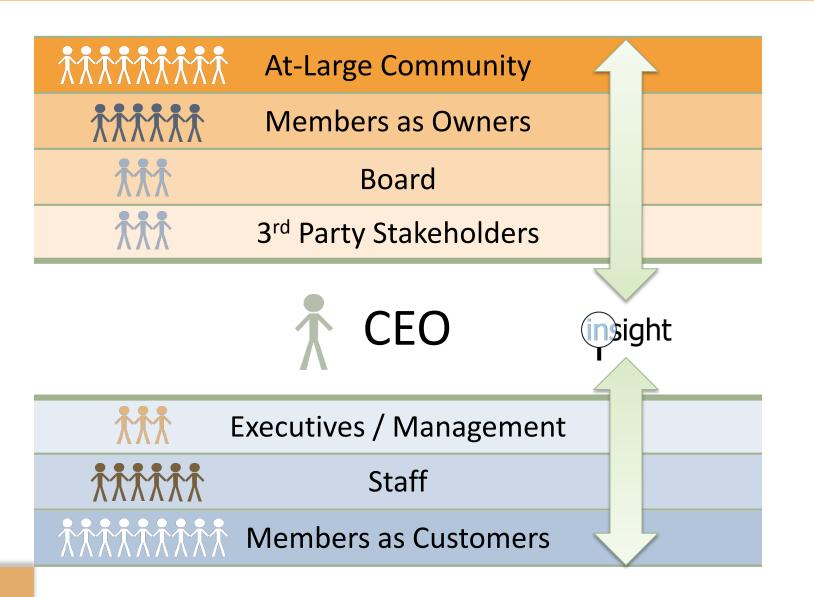
What should a CEO think about when it comes to data and the general marketplace, the board, the staff, and the everyday CU stakeholder?

- Executive awareness of data and trends (My CU Today in the future)
- Internal tools moving outside of CU*BASE (My CU Today Plus) how would a CEO prioritize the migration?
- What does it mean to expose financial performance to a wider audience your CU general ledger on the web?
- What are your employees doing, not just from a security perspective, but from a general performance analysis?
 - Why the 2017 CU*BASE navigation project may change everything about the way you see that future
- Virtual contact channels new kinds of data for when an employee is not part of the deal

Executive Awareness Of Data and Trends

My CU Today in the Future

The CEO's Dilemma



Managers coordinate; CEOs rely on the quality of their insight and their ability to use it as currency with every stakeholder

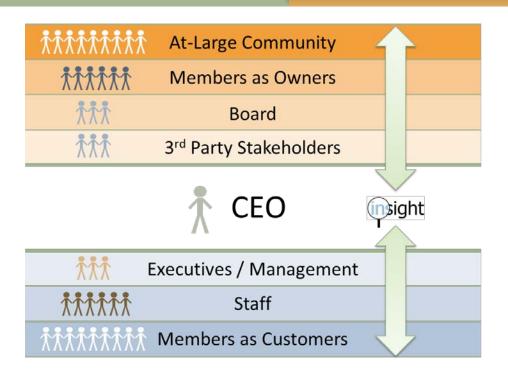
Therefore, every CEO must build a currency exchange model to make sure their insight reaches every corner of their world at an increasing pace

What is insight?

"THE CAPACITY TO GAIN AN ACCURATE AND DEEP INTUITIVE UNDERSTANDING OF A PERSON OR THING"

A CEO's dilemmas related to insight:

- Acquiring insight
- Communicating insight
- Negotiating insight with stakeholders
- Inspiring one's organization to act on insight
- Winning support based on people respecting and validating one's insight



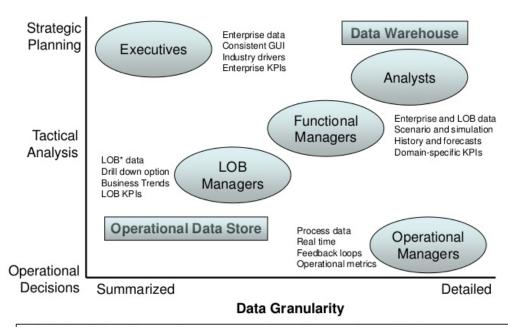
Nothing new here, except the world has changed in how it expects leaders to interact and design systems for these dilemmas

What is insight?

"THE CAPACITY TO GAIN AN ACCURATE AND DEEP INTUITIVE UNDERSTANDING OF A PERSON OR THING"

- In our approach, we're thinking about each layer in our data/insight exchange community
 - We have 8 layers (BI user profiles)
- In this illustration, the user community is restricted, classically, to inside the organization
 - We're a co-op...how do we make business intelligence a consumable and bonding factor for customer-owners?
- If data has the opportunity to be a currency with our customer-owners and every layer of our exchange, we need to work on expanding this vision with the intent of CEOs focused on cooperatives

BI User Profiles



*An LOB (line-of-business) that are vital to running an enterprise, such as accounting, supply chain management, and resource planning applications.

These dilemmas were the inspiration for building My CU Today

ARCHITECTING AN EXCHANGE AS THE FOUNDATION FOR INSIGHT

- More than a tool, it is a space to immerse yourself and all of your stakeholders in an environment full of data as the foundation for insight
- It lets you build a community and include stakeholders in the exchange, to negotiate insight and work together
- By selecting who is included, you set the foundation for similar experiences, and the reconciliation of facts and what they mean
- □ In an effort to inspire community grasp, the CEO can establish their own grasp of the data and their ability to build a community trusted with data



What would it mean for you to have a real-time exchange with stakeholders above and below you, and leverage it for all the information swirling around you?

Have you set a goal to be micro-aware and impress your stakeholders?

IN LEADING BY EXAMPLE, HAVE YOU SET YOUR WHOLE ORGANIZATION ON A PATH TO AWARENESS?

- You can argue that micro-awareness is a skill required by CEOs today, and that it requires far more than a tool like My CU Today
- But My CU Today concepts cover the mechanics in answering most if not all of the dilemmas related to managing insights and rallying resources for success
- ☐ Given the importance of operational data to CUs, it's hard to believe that any CEO can count on leading with insight if they have not mastered the machinery related to data



So let's take a look at My CU Today and talk about the tactics that you might deploy to raise your level awareness

MY CU TODAY



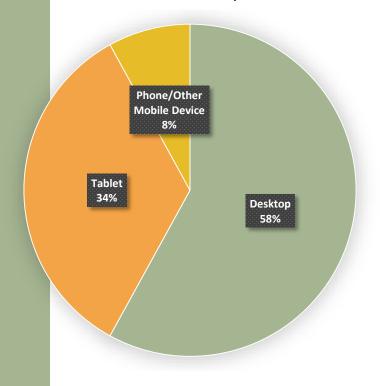


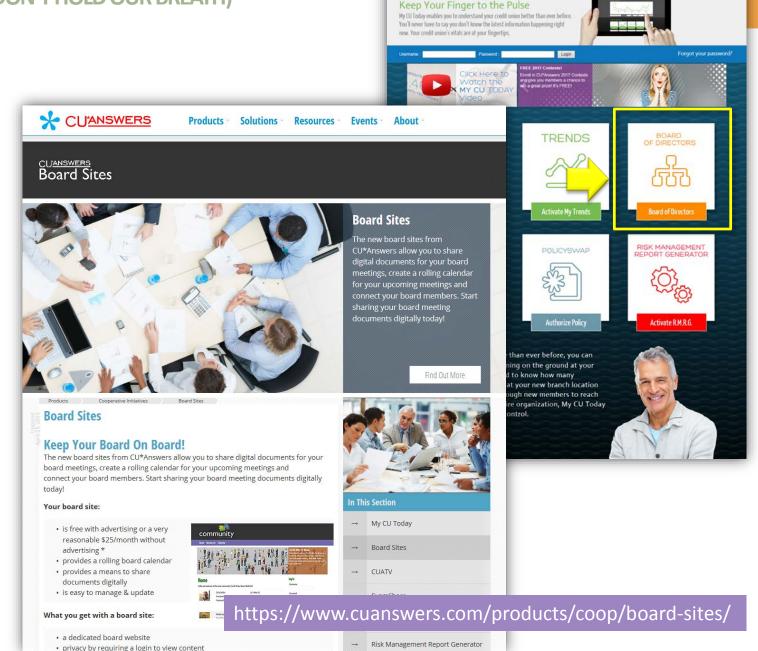
We're Planning for a New Community of Engaged Analysts

(YOU'RE CHUCKLING, AND HOPING WE DON'T HOLD OUR BREATH)

Stats as of October 2016:

- □ 53 sites
- 500+ board members, board committee members, auditors, and administrators
- ☐ 250 visitors per month





MY CU TODAY

Connecting the Dots for Our Community



<i>፟</i> ፟ጚ፞ጜ፞ጜ፞ጜ፞ጜ፞ጜ፞ጜ፞ጜ፞	At-Large Community			What data should we project to your open web spaces?
፟ ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟	Members as Owners			What data should we project to It's Me 247 desktop and mobile banking?
፣ ***	Board			How do we lower your communications costs and create interactive brainstorming?
	3 rd Party Stakeholders			How do you turn the table and talk about <i>your</i> data; how do we innovate beyond verifications?
	CEO	siç	ınr	How do you become first-person analyst, expert, and insight machine?
† † †	Executives / Management			How do you establish the speed of your firm and the expectations for executives?
፟ វុវ្សុវុវ្ស	Staff			How do you correlate staff operations and your strategies and confirm your interests?
<i>፟</i> ጚ፞ጚ፞ጚ፞ጚ፞ጚ፞ጚ፞ጚ፞	Members as Customers			If the customer is in on the secret, do your secrets validate their decision to be your customer?

Internal Tools Moving Outside of CU*BASE

How would a CEOs prioritize the migration? What would maximize the impact on your community trusted with data?

My CU Today vs. My CU Today Plus

- **My CU Today** is a generic machine to build a community and share data it sets the vision
- My CU Today Plus focuses that community on close-to-home tactics, roles, and mutual goals
- □ In 2017, we'll work with My CU Today developers at credit unions and at CU*Answers to bridge the gap between operational tactics and strategic targets

The goal will be to put some punch into the "what's in it for me?" value proposition at each level of the community stack

Enhancing My CU Today, Level by Level

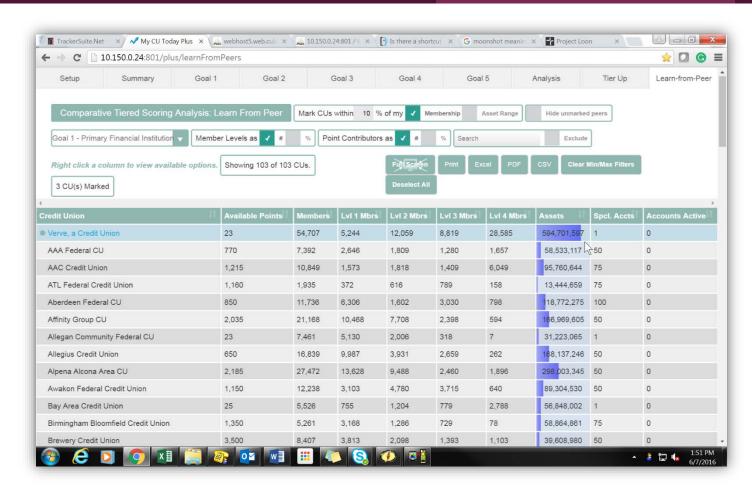


<i>*</i> **********	At-Large Community		"This data helps me see why this CU is an asset to my community"
፟ ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟	Members as Owners		"This data confirms why I value my credit union ownership, and why they value me as a trusted insider"
清 煮煮	Board		"This data allows me to feel empowered to do my job, not just validate what they show me at board meetings"
* ***	3 rd Party Stakeholders		"In just a few minutes, this CU has given me the insight to take my contributions to a whole new level, at a whole new price"
	* CEO	sight	"I have the power to build relationships with every level of my stakeholder community, and to find common ground for a new kind of collaboration"
፣ ***	Executives / Management		"This tool just gave me the time to think about data instead of just gathering it – I'm on my way to being an innovator"
<i>*</i> ******	Staff		"I never knew that my CEO was interested in what we're doing down here in the weeds and tracking so closely"
፟ <i></i> ፟ጚ፞ጚ፞ጚ፞ጚ፞ጚ፞ጚ፞	Members as Customers		"It's easy to go viral when you know something that makes you feel good about your consumer choices – my CU takes the time to fill me in on the secrets"

Members like to see what they have in common with other members

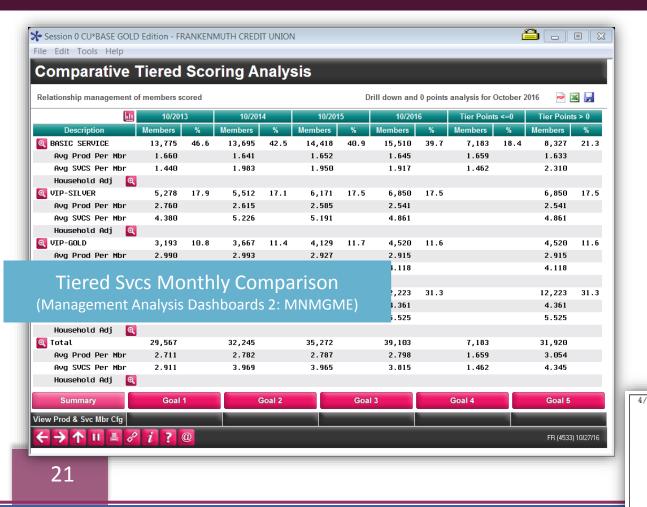
WHAT IS THE CROWD DOING? WHAT CAN I LEARN FROM THE CROWD?

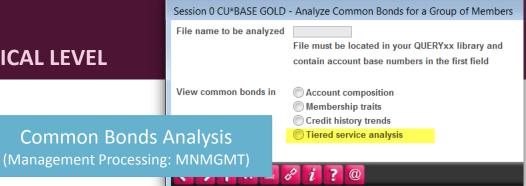
- The first feature from CU*BASE we thought would engage the most levels of the stack was Tiered Services data
- We predict members, and especially board members, will be interested in what people are doing with the CU
 - CEOs and executives use penetration analysis as affirmation of tactics and strategies
 - Employees see penetration numbers as a scorecard
 - Third-party commentators see active members as an indicator of opportunity

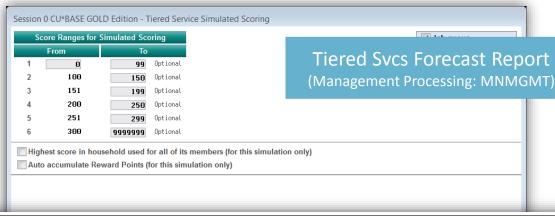


Tiered Services Behind the Firewall

FILEXX, WHERE YOUR EMPLOYEES CAN TAKE STRATEGY TO A TACTICAL LEVEL







4/17/07 8:26:00 CU*BASE TEST CREDIT UNION PTSERV2SIM PAGE
Tiered Service Simulated Scoring Report
Report as of 4/17/07

-----Points----Config Forecast Forecasted Parmeters Members % of Mors

GOAL 1: PRIMARY FINANCIAL INSTITUTION RELATIONSHIPS

For every year of membership after 3 years of membership.

6,011

6,400

9,598

202

913

49.706

54.000

82.379

1.734

7.836

Accounts with Special Dividend Appls.

Accounts with Special Loan Categories

Credit Score up to

Credit Score 501 To 600

10

10

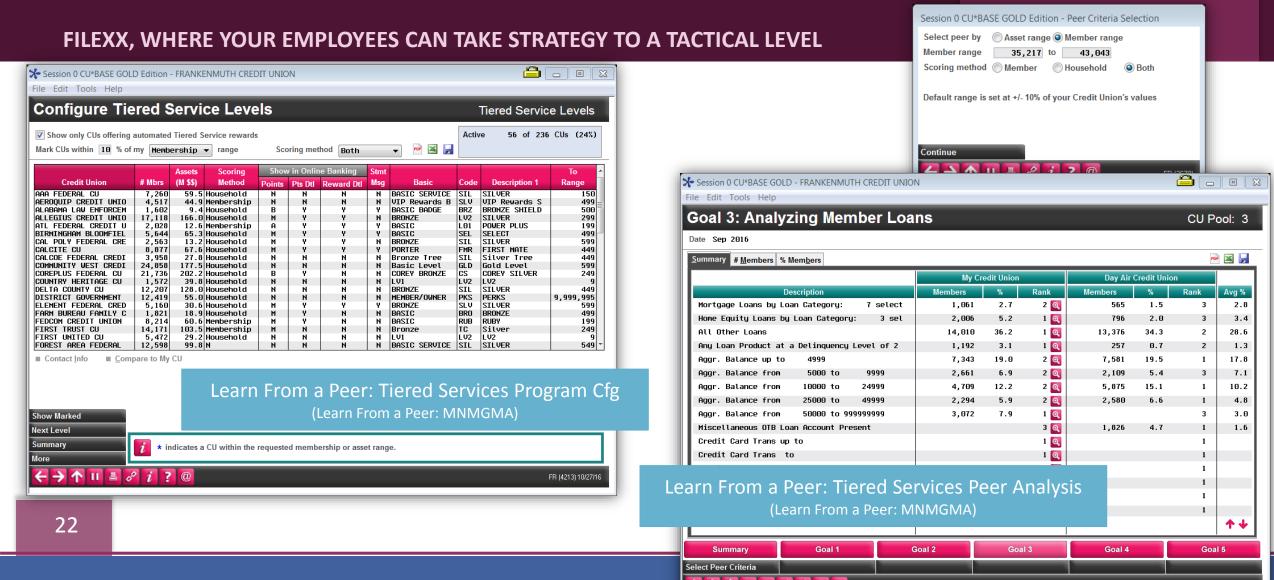
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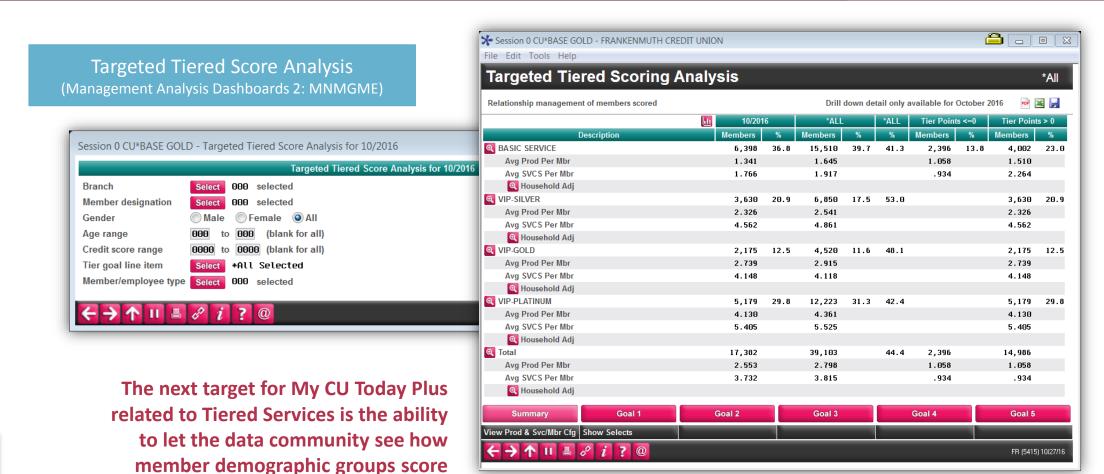
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Tiered Services Behind the Firewall: Learn From a Peer

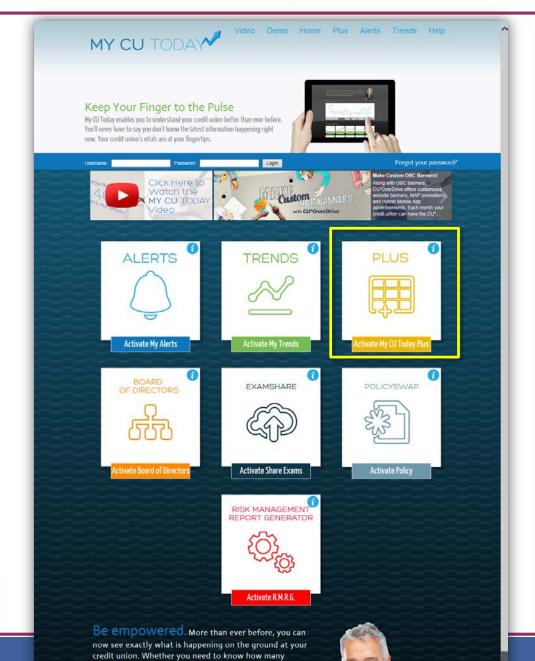


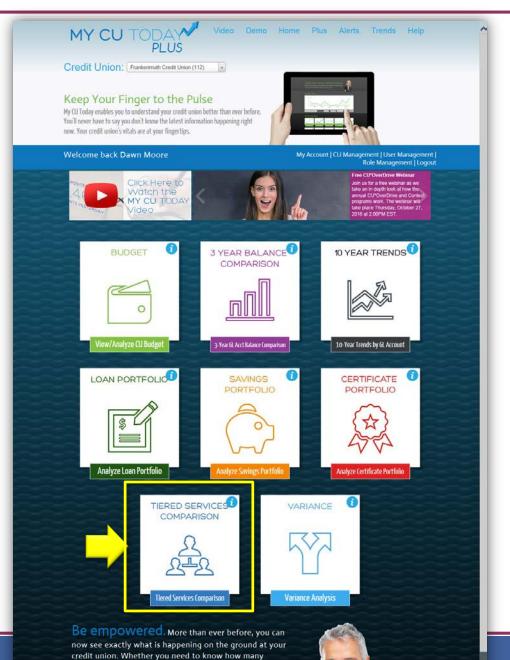
Tiered Services Behind the Firewall

FILEXX, WHERE YOUR EMPLOYEES CAN TAKE STRATEGY TO A TACTICAL LEVEL



Now let's take a look at your numbers via My CU Today Plus...





Remember this from yesterday?

WITH MY CU TODAY PLUS, THIS MIGHT GET EVEN TRICKIER

- Now we're adding the books... and the bookkeepers...and the accountants...and the reconcilers
- My CU Today Plus is not designed to tell you whether or not your books are in balance with your member accounts...
- ...it's to tell you how your books are trending, even if they are out of balance

The tricky part...

WITHOUT POWER USERS AND A COMMUNITY TO SHOW THE WAY, HOW DO WE GO FORWARD?

- How does an analyst see this compared to a bookkeeper?
 - Do numbers have to balance to the penny? Or do you round up (or down)?
 - Is this a standalone product showing the analyst where things are going, or a bookkeeping product to be reconciled with CU*BASE reports?
- Without an aggressive audience, have we really started to build the intelligence about this solution that we'll need, in order for everyone to count on it?

Check Union Comment and Section Comment and Comment an

Why should CU*Answers build a client service desk for this, when what we really need is a bench of data analysts?

Remembe

WITH MY CU TODAY

- Now we're adding the and the bearing account.
- to tell you books are in bamember accoun
- ...it's to tell are trend of bo

What if CU*Answers put up a \$100,000

contract to a data analytics CUSO to drive the usage of My CU Today for the next three years?

Are there any entrepreneurs in the room? We started SRS Bookkeeping with this exact offer.

(And by the way, CU*Answers has been paying \$100,000 a year for 10+ years.)

Ily vition on it?

service really need

Owners and professional stakeholders like to see the

financials that point to the CU's success

"I'M AN INSIDER, AND I GET THE STRAIGHT SCOOP"

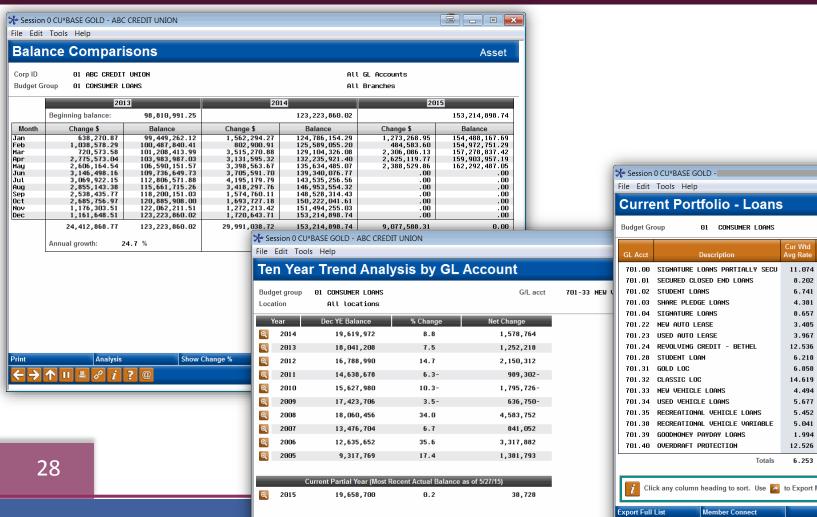
- After Tiered Services, next we targeted the numbers
 - Replicating the key data from the CU*BASE general ledger into the My CU Today warehouse to create new tools for the CEO's expanding data community
- We modeled the My CU Today Plus presentations on our CU*BASE budgeting projects

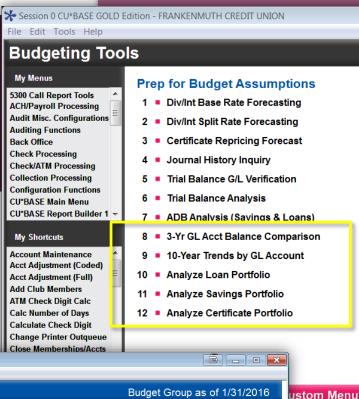
But before we jump into My CU Today Plus, let's take a look at what CU employees who sign on to CU*BASE are doing





FILEXX, WHERE YOUR EMPLOYEES CAN TAKE STRATEGY TO A TACTICAL LEVEL





Config

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Create

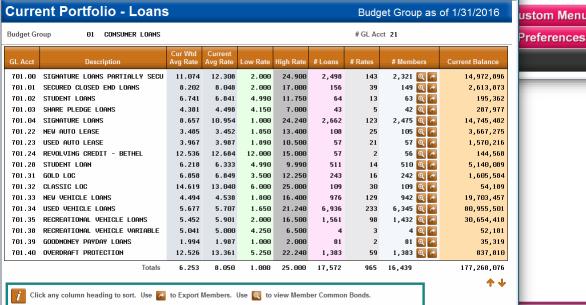
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The Budget Project 2017

FEATURES TO BE DELIVERED IN THE 16.12 RELEASE

- Begin your modeling projections after the calendar year has started
 - Asset/liability projections can then use your actual beginning-of-year balance from Dec. month-end
- Attach free-form text **Notes**
 - Create separate notes for each G/L type (Income, Expenses, Assets, Liabilities) plus add notes about the overall budget

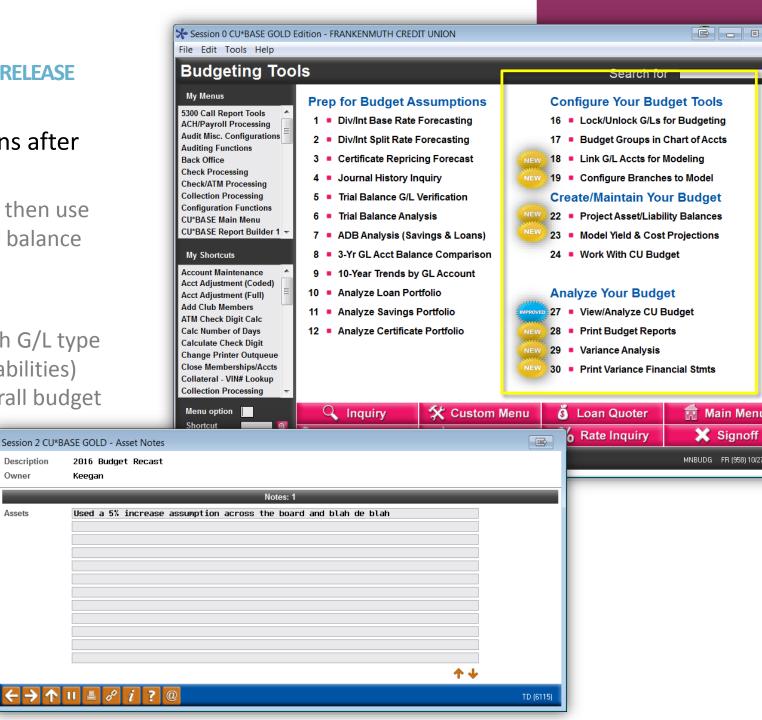
Description

Keegan

Owner

Assets

Record notes about the calculation assumptions you used when figuring your budget figures or running your modeling projections

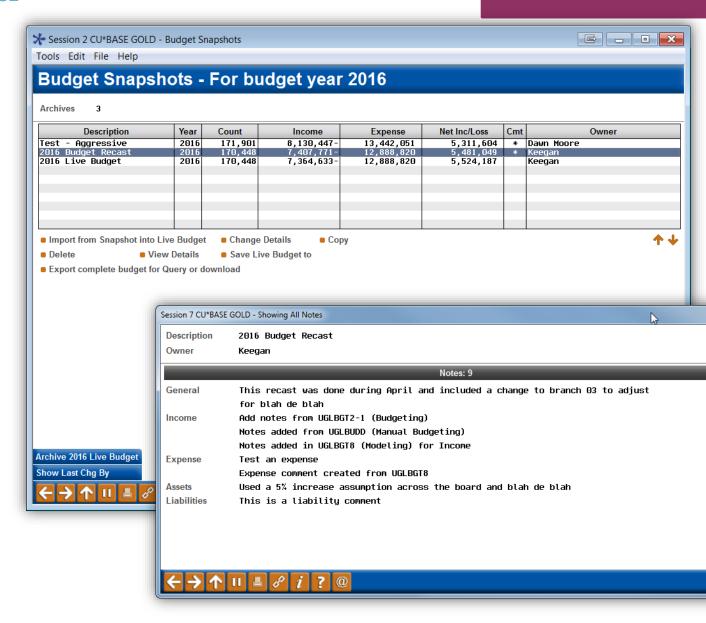


The Budget Project 2017

FEATURES TO BE DELIVERED IN THE 16.12 RELEASE

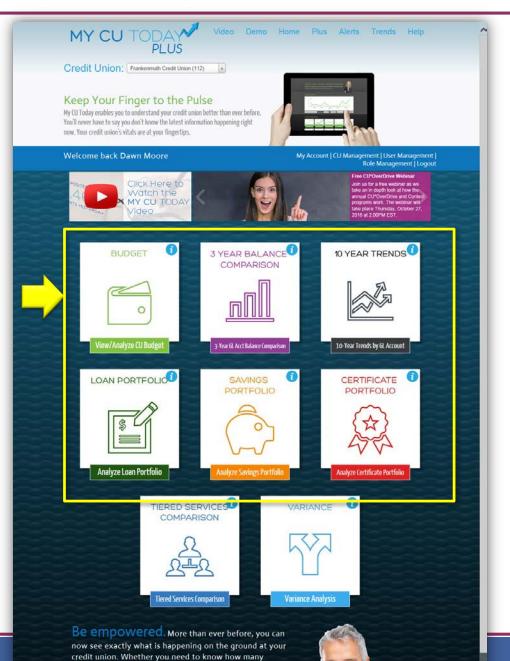
- ☐ Store and adjust **multiple budgets** for the same budget year
 - For comparing budgets that use different assumptions (such as aggressive vs. conservative)
 - For creating mid-year budget revisions
 - For archiving a copy of a budget before playing with some new numbers

(And next year we'll tackle new models for investment assets/income)



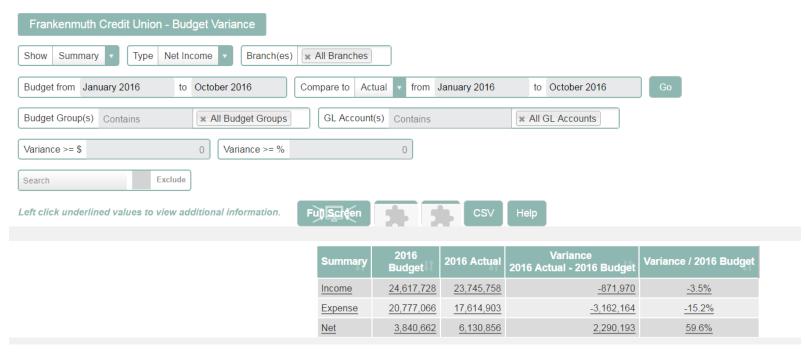
Now let's take a look at your numbers via My CU Today Plus...





BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS





BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS



Group	Description	2016 Budget (Sum: 24,617,731)	2016 Actual (Sum: 23,746,486)	Variance 2016 Actual - 2016 Budget	Variance / 2016 Budget
<u>17</u>	INCOME FROM ALL LOANS	16,634,325	15,549,889	-1,084,437	-6.5%
<u>19</u>	INCOME FROM INVESTMENTS	395,875	388,524	-7,351	-1.9%
<u>20</u>	INCOME FROM FRANKLIN US GOVT SECURITIES	40,791	30,185	-10,606	-26.0%
<u>21</u>	INCOME FROM SHARED BRANCHING	10,410	8,875	-1,535	-14.7%
<u>23</u>	INCOME FROM FANNIE MAE & FREDDIE	1,514,815	1,685,189	170,374	11.2%
<u>24</u>	INCOME FROM INHOUSE REAL ESTATE	0	0	0	0.0%
<u>25</u>	INCOME FROM FCU LAND CONTRACTS	109,757	92,645	-17,112	-15.6%
<u>26</u>	INCOME FROM LOAN LATE FEES	387,538	413,088	25,550	6.6%
<u>27</u>	INCOME FROM NSF FEES	334,102	340,567	6,465	1.9%
<u>28</u>	INCOME FROM BOUNCE PROTECTION/OD INCOME	1,489,221	1,391,070	-98,151	-6.6%
	Income	24,617,728	23,745,758	-871,970	-3.5%
	Expense	0	0	0	0.0%
	Net	24,617,728	23,745,758	-871,970	-3.5%

BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS



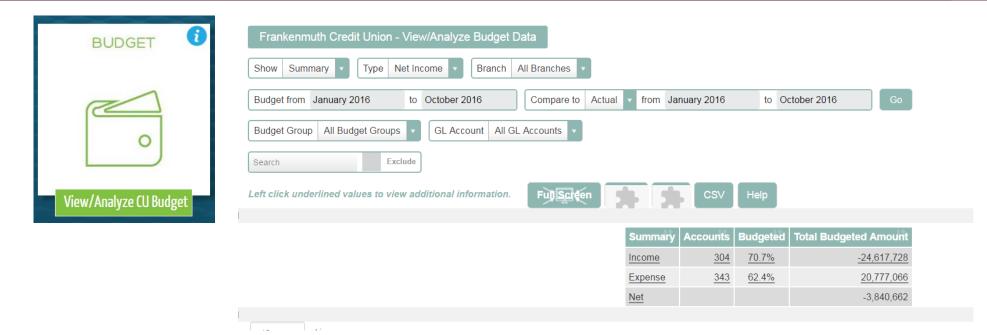
GL Account	Group	Description	2016 Budget (Sum: 16,634,325)	2016 Actual (Sum: 15,549,890)	Variance 2016 Actual - 2016 Budget	Variance / 2016 Budget
<u>111.00</u>	<u>17</u>	INT INCOME - SIGNATURE LOANS PART SECURE	1,496,338	1,326,514	-169,824	-11.3%
<u>111.01</u>	<u>17</u>	INT INCOME - BUSINESS REAL ESTATE PARTIC	-2,231	-3,961	-1,730	77.6%
<u>111.02</u>	<u>17</u>	INT INCOME - REVOLVING CREDIT BETHEL	21,113	13,547	-7,566	-35.8%
111.03	<u>17</u>	INT INCOME - SHARE PLEDGE LOANS	13,343	9,495	-3,848	-28.8%
<u>111.04</u>	<u>17</u>	INT INCOME - SIGNATURE LOANS	1,132,963	1,026,746	-106,217	-9.4%
<u>111.05</u>	<u>17</u>	INT INCOME - STOCK LOANS	0	0	0	0.0%
<u>111.08</u>	<u>17</u>	INT INCOME - BUS ADJ RATE MORTGAGE	23,961	14,695	-9,266	-38.7%
<u>111.09</u>	<u>17</u>	VIP LOAN INTEREST REBATES	-313,883	-283,877	30,006	-9.6%
<u>111.11</u>	<u>17</u>	INT INCOME - BUS R/E FIXED RATE	726,633	689,983	-36,650	-5.0%
111.12	<u>17</u>	INT INCOME - BUSIN LOAN FIXED RATE	116,151	120,952	4,800	4.1%
		Income	16,634,325	15,549,889	-1,084,437	-6.5%
		Expense	0	0	0	0.0%
		Net	16,634,325	15,549,889	-1,084,437	-6.5%

BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS



Month	2016 Budget (Sum: 1,496,340) ↓↑	2016 Actual (Sum: 1,326,514)	Variance 2016 Actual - 2016 Budget	Variance / 2016 Budget
January	149,634	135,195	-14,438	-9.6%
February	149,634	129,411	-20,223	-13.5%
March	149,634	138,706	-10,928	-7.3%
April	149,634	136,657	-12,977	-8.7%
May	149,634	141,208	-8,426	-5.6%
June	149,634	137,924	-11,710	-7.8%
July	149,634	142,437	-7,197	-4.8%
August	149,634	143,808	-5,826	-3.9%
September	149,634	143,032	-6,602	-4.4%
October	149,634	78,136	-71,498	-47.8%
November	0	0	0	0.0%
December	0	0	0	0.0%
Income	16,634,325	15,549,889	-1,084,437	-6.5%
Expense	0	0	0	0.0%
Net	16,634,325	15,549,889	-1,084,437	-6.5%

BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS



For example, you have a board chairman who wants to understand how board expenses are budgeted and how they are tracking...what will you have to do to set the stage so he can do his work?

Budget and Variance Tools via My CU Today Plus

BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS



Group	Description J↑	2016 Budget (Sum: 20,777,066)	2016 Actual (Sum: 17,619,422)	Variance 2016 Actual - 2016 Budget (Sum: -3,157,643)	Variance / 2016 Budget
<u>50</u>	SALARY EXPENSE	6,779,855	5,641,950	-1,137,904	-16.8%
<u>51</u>	PENSION AND TAXES EXPENSE	917,406	814,970	-102,437	-11.2%
<u>52</u>	OTHER EMPLOYEE BENEFITS	611,650	636,147	24,497	4.0%
<u>53</u>	INCENTIVE EXPENSE	939,535	1,015,151	75,616	8.0%
<u>54</u>	EDUCATION AND TRAINING OF STAFF	157,646	106,448	-51,198	-32.5%
<u>55</u>	BOARD AND STAFF EXPENSE	147,617	169,529	21,912	14.8%
<u>56</u>	ASSOCIATION DUES	35,928	20,012	-15,915	-44.3%
<u>57</u>	OFFICE OCCUPANCY	519,565	470,937	-48,628	-9.4%
<u>58</u>	JANITOR AND OTHER LABOR	408,176	296,427	-111,749	-27.4%
<u>59</u>	BUILDING AND LAND IMPROVEMENTS	482,196	484,927	2,730	0.6%

For example, you have a board chairman who wants to understand how board expenses are budgeted and how they are tracking...what will you have to do to set the stage so he can do his work?

Budget and Variance Tools via My CU Today Plus

BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS



GL Account	Description ↓↑	2016 Budget (Sum: 147,618)	2016 Actual (Sum: 169,529)	Variance 2016 Actual - 2016 Budget (Sum: 21,910)	Variance / 2016 Budget
231.00	MILEAGE	35,409	24,914	-10,495	-29.6%
231.01	FUEL AND AUTO REPAIRS	31,529	23,535	-7,994	-25.4%
231.02	DALE CARNEGIE CLASSES-CLOSED	0	0	0	0.0%
231.04	STAFF TUITION	1,565	1,000	-565	-36.1%
231.05	INSERVICE DAY	14,371	11,696	-2,675	-18.6%
231.06	STAFF SUMMER OUTINGS	3,532	0	-3,532	100.0%
231.08	AHO STAFF TRAINING AND COMPETENCIES	20,962	14,570	-6,393	-30.5%
232.10	BOARD OF DIRECTORS EXPENSE	40,250	42,799	2,549	6.3%
319.00	STAFF APPRECIATION/WKCQ EVENT	0	51,015	51,015	100.0%
4					

For example, you have a board chairman who wants to understand how board expenses are budgeted and how they are tracking...what will you have to do to set the stage so he can do his work?

Budget and Variance Tools via My CU Today Plus

BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS



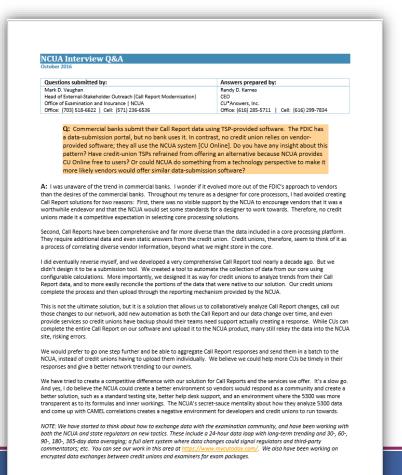
Month	2016 Budget (Sum: 35,410) ∜	2016 Actual (Sum: 24,915) ∜∫	Variance 2016 Actual - 2016 Budget (Sum: -10,493)	Variance / 2016 Budget
January	3,541	946	-2,594	-73.3%
February	3,541	2,542	-999	-28.2%
March	3,541	3,257	-284	-8.0%
April	3,541	2,823	-718	-20.3%
May	3,541	1,277	-2,264	-63.9%
June	3,541	4,390	850	24.0%
July	3,541	3,767	226	6.4%
August	3,541	2,097	-1,444	-40.8%
September	3,541	3,816	275	7.8%
October	3,541	0	-3,541	100.0%
November	0	0	0	0.0%

For example, you have a board chairman who wants to understand how board expenses are budgeted and how they are tracking...what will you have to do to set the stage so he can do his work?

What else might we add that will drive you to change inside your operations?

BIG-PICTURE THINKERS ARE GOING TO DRIVE NEW REQUIREMENTS FOR DAY-TO-DAY PRACTITIONERS

- What if in the future My CU Today Plus included:
 - Call Reports and your trends
 - AIRES files and their trends
 - Future examiner data extracts
 - Concentration risks and their trends
 - etc....
- My CU Today Plus may become a compass for what is needed in your data exchange with a new community of interested people, and that may force you to change the way your people use internal solutions and their priorities



A new database and dashboard made for My CU Today Plus

FROM THE LAST 5 YEARS, YOU HAVE 1,825 +/- DAILY INCOME AND EXPENSE ACCRUAL REPORTS

- What have you done with them?
- Here's what we're going to do:
 - Create new daily data, designed to give answers and trend income and expense concepts over time
 - Add a CU*BASE operational feature and include the data in FILExxDW
 - Replicate the data to the My CU
 Today warehouse and create new
 tools to show details lost when
 you simply archive daily reports

*+.	:	1+.	2	2+	.3	+ 4 + 5 .	+.	6+	7	+8	.+	.9+	. 0	+	1	+2	+	3
10/25/	16	11.50.	42						CREDIT	UNION				PINTR:	2	PI	AGE	
RU	JN OI	N 10/2	5/16	5		L	OAN I	NTEREST C	ALCULATIO	N REPORT						USER	KEVI	ENW
	BEGINNING OF DAY LOAN INTEREST PROCESSING																	
CORPOR	RATI	ON - 0	1															
G/L						ACCRL	ΕD	INTE	REST			PRINCIPAL	ANNU	JALIZEI) AN	NUALIZED	‡	# 0
ACCT	BR I	DESCRIP	TIOL	N		AMOUNT ON 10/12/16	NEW	ACCRUED	CURRENT	AMOUNT		BALANCE		YIELD		VALUE	AC	CCT
75101	01	CLOSED	END	CONSUMER	LOA	359,550.27	40	9,074.84	399	,625.11	23,	957,014.39		4.70	1	,125,979	2,	, 90
75101	02 1	CLOSED	END	CONSUMER	LOA	70,782.31	(3,207.94	78	,990.25	4,	503,831.12		5.13		231,046		56
75101	03 (CLOSED	END	CONSUMER	LOA	169,319.15	18	3,557.76	187	,876.91	10,	952,967.43		4.77		522,456	1,	, 38
75101	04 (CLOSED	END	CONSUMER	LOA	91,773.45	10	9,309.52	102	,082.97	5,	826,567.61		4.98		290,163		73
75101	05 (CLOSED	END	CONSUMER	LOA	47,777.30	į	5,263.05	53	,040.35	2,	919,998.06		5.07		148,043		31
75101	**					739,202.48 *	82	2,413.11 🤈	821	,615.59 *	48,	160,378.61	*	4.81	* 2	,316,514	* 5,	,89
75105	01 I	REVOLVI	NG (CREDIT LO	RNS	3,205.56		374.53	3	,580.09		89,343.03		11.80		10,542		3
75105	02 I	REVOLVI	NG (CREDIT LO	RNS	1,534.05		183.95	1	,718.00		43,254.62		11.97		5,177		2
75105	03 I	REVOLVI	NG (CREDIT LO	RNS	2,204.89		253.76	2	,458.65		59,525.77		12.00		7,143		1
75105	04 I	REVOLVI	NG (CREDIT LO	RNS	44.55		5.85		50.40		1,429.88		11.51		164		
75105	05 I	REVOLVI	NG (CREDIT LO	RNS	72.08		8.84		80.92		2,072.34		12.00		248		
75105	**					7,061.13 *		826.93	. 7	,888.06 *		195,625.64	*	11.90	*	23,279	*	8
75106	01	OVERDRA	FT F	PROTECTIO	N LO	13,146.70		L,487.98	14	,634.68		232,214.64		18.04		41,891		68

75125 **		7,529.12 *	867.49 *	8,396.61 *	419,976.97 *	5.81 *	24,400 *	2
75135 01 AC	CR INT 15 YR HM EQUIT	3,843.73	446.29	4,290.02	175,668.34	7.15	12,560	
75135 **		3,843.73 *	446.29 *	4,290.02 *	175,668.34 *	7.15 *	12,560 *	
75150 01 AC	CRUED INT HE CLOSED W	186.83	20.41	207.24	11,206.71	5.12	573	
75150 **		186.83 *	20.41 *	207.24 *	11,206.71 *	5.12 *	573 *	
** TOTAL A	CCRUED INTEREST AS OF 10/	/12/16	\$791,335.47					
** TOTAL N	EW ACCRUED INTEREST		\$88,404.94					
** TOTAL C	URRENT ACCRUED INTEREST -		\$879,740.41					
** TOTAL #	OF LOANS DUE INTERES		7,161					
** TOTAL GO	DVT. ACCRUED INTEREST AS	OF 10/12/16 -	\$.00					
** TOTAL N	EW GOVT. ACCRUED INTEREST	Τ	\$.00					
** TOTAL C	URRENT GOVT. ACCRUED INTE	EREST	\$.00					
** TOTAL N	UMBER OF GOVT. INTEREST L	LOANS	0					
			END OF REF	PORT				

Analysis Dashboards

While we all consider what's next for My CU Today Plus, let's look at the tools your day-to-day teams can access that you should be aware of



dashboards ...and counting!

Before we dive in, a bit of history...

DASHBOARDS ARE BASED ON A SIMPLE TEMPLATE APPLIED TO A DIVERSE SET OF DATA AND GOALS

- Our standard for CU*BASE dashboards:
 - 1. Select a group of records with something in common to analyze (loan apps processed between Oct 1 & 31, members who joined the CU last year, checking accounts opened last month, etc.)
 - 2. The user is presented with a series of options to work with each of these records, one at a time (approve the app, send TIS disclosures, order a debit card, etc.)
 - 3. The user is presented with a set of analyses that take the selected records and show as many pertinent facts as possible about that batch (# of apps pending, # of members who joined by age or gender, checking accounts opened by a specific employee, etc.)
- Step 1 is like a report, Step 3 is like the totals or summary section on a report, but Step 2 creates a unique palette of opportunity to work and analyze at the same time

is the ability to **go active**, right now, every time...and all you have to do is plan to do so

Have you created a communication manager and assigned them regular dashboard activities to ensure a low-cost reach-out to your members?

Before CU Employee Push the Buttons, a Leader Must Push Theirs

ARE YOU BUILDING A CULTURE DRIVEN BY DATA AWARENESS?

Actionable

■ Analysis with an expected outcome: *I will act*

- Before you ask for data, before you read a report, before you hear a proposal for action, you already anticipate doing something
- Data is not just noise to you

You're here to commit to action by knowing what is possible

Analytical

☐ The ability to analyze: *A* budgeted commitment

 You've prioritized analysis, put some of your best thinkers on the project, budgeted time and cash to the project, and you're determined to get an ROI on the data work you do

How could CU*Answers build a collaborative investment for analysis?

Approach

A manner in which a problem is solved: A plan

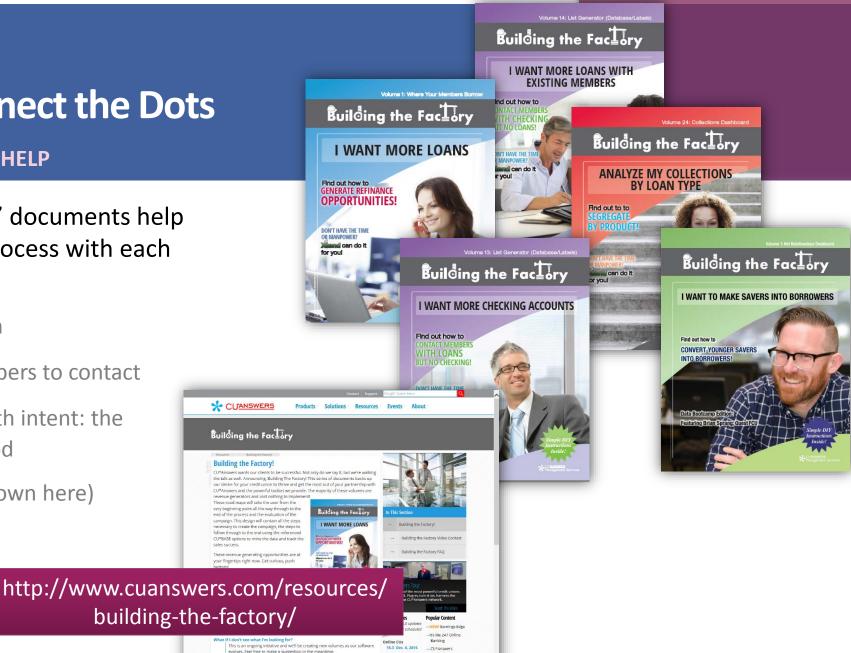
- You've made a commitment to yourself and your Board that this is a management priority and approach
- You've sold it as one of your talents

Why we're all here: to share and exchange plans in the hope that a group of thinkers is better than one

A Leader Must Connect the Dots

PROCESS VISION EMBEDDED IN HELP

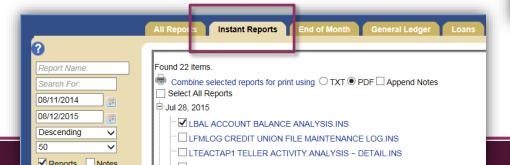
- The "Building the Factory" documents help you complete the ASAP process with each CU*BASE dashboard
 - Ask a targeted question
 - See the potential members to contact
 - Act on the potential with intent: the message with the method
 - Profit (you're on your own here)

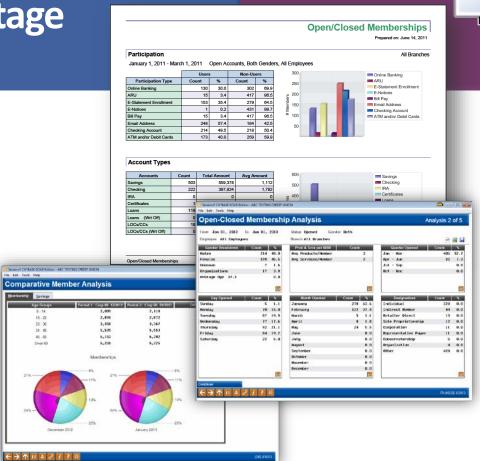


A Leader Must Prepare a Team for the Stage

STEER THE DEBATE BASED ON WHAT YOU KNOW

- Where are you on the evolution of data presentation in your operation?
 - We've gone from print, to on-screen presentation, to delivering PDFs...and today we're discussing web presentations
 - Are you maximizing all of your options? With your staff? With your senior team?
 - Can you move data directly to your board and the everyday customer-owner?



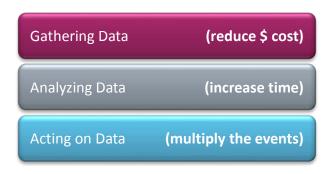


Who at your credit union has a graphical eye that could add to the development effort focused on presenting data to win?

A Leader Should Know Why We Do the Work

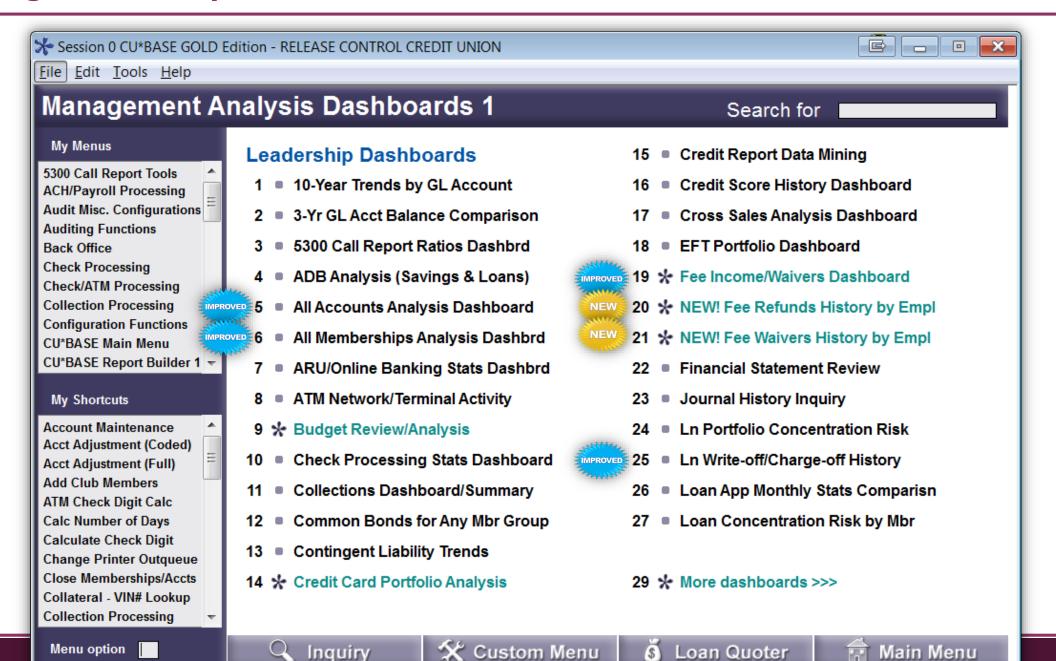
WHEN GATHERING DATA IS MORE IMPORTANT THAN KNOWING THE DATA, YOU'RE OFF THE MARK

- To comply with archival regulations and best practices
- To validate and affirm the results of our efforts
 - To present to examiners and Board members and create a corporate record
 - To present to management and use in performance analysis (staff)
 - To comply with third-party obligations such as the 5300
- To analyze and calculate adjustments to our plans and futures
 - Know our member and make adjustments to keep their attention
 - Know our operations and make adjustments to build an effective factory
 - Know our identity and validate the response to who you think you are
 - Know our plan through verifying the hypothesis and the hopeful outcome

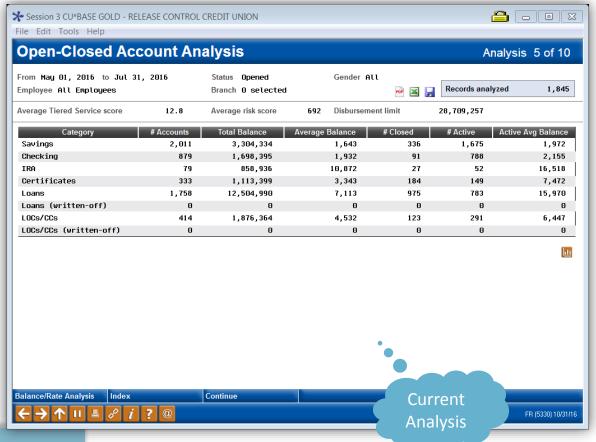


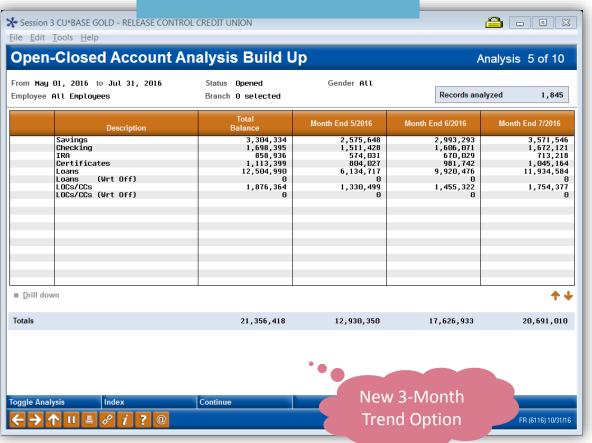
When was the last time you really challenged your ROI on these activities and your effectiveness around crafting designs and planning data-related tactics?

Management Analysis Dashboards 1 Menu

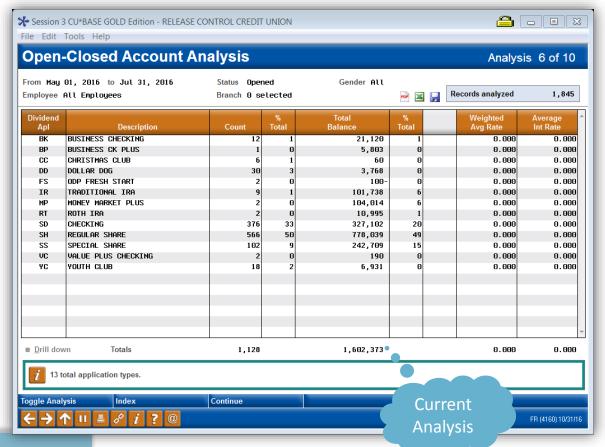


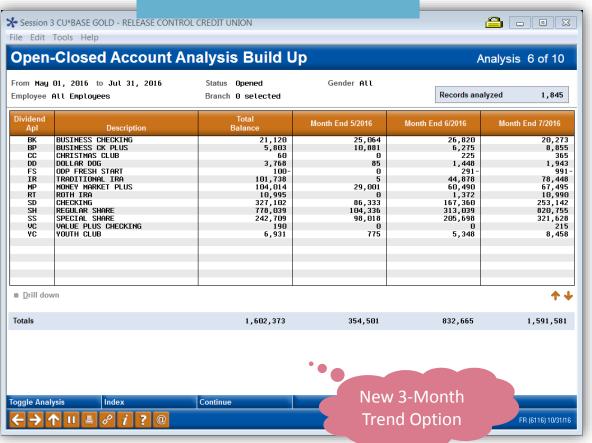




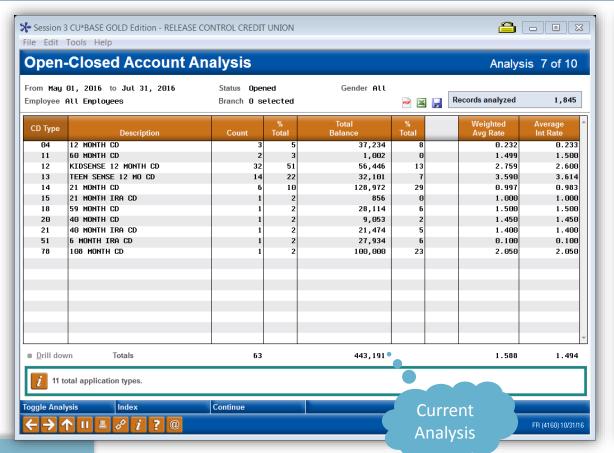


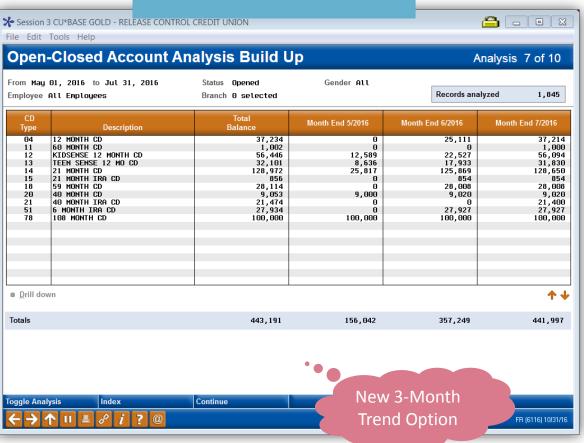




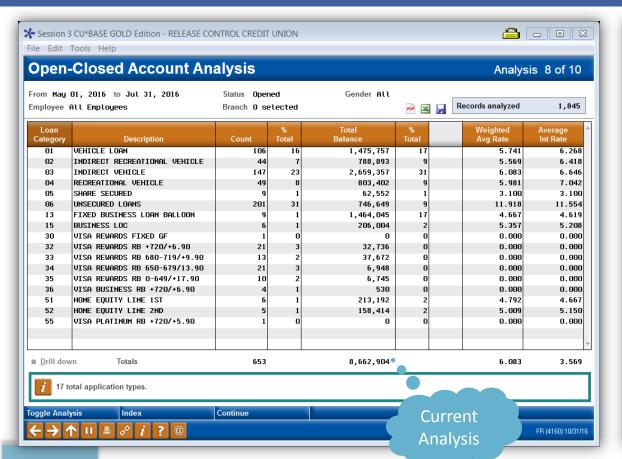


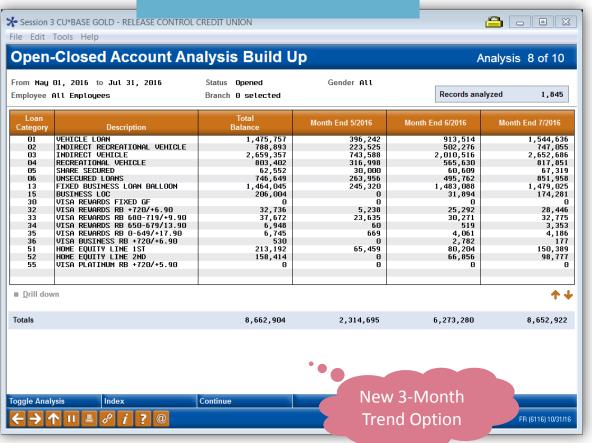




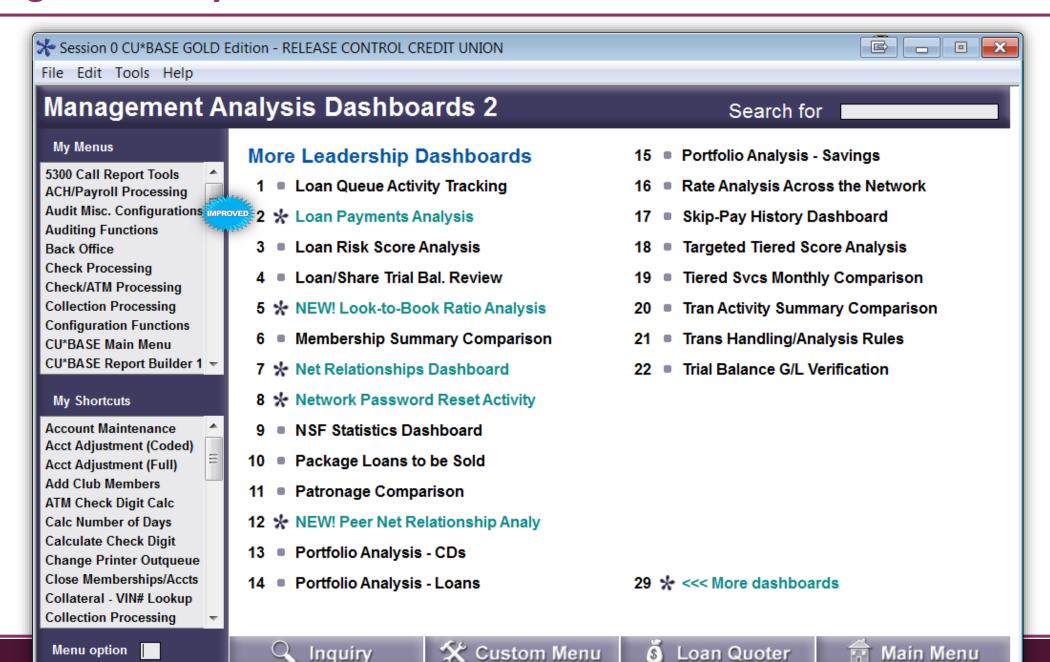




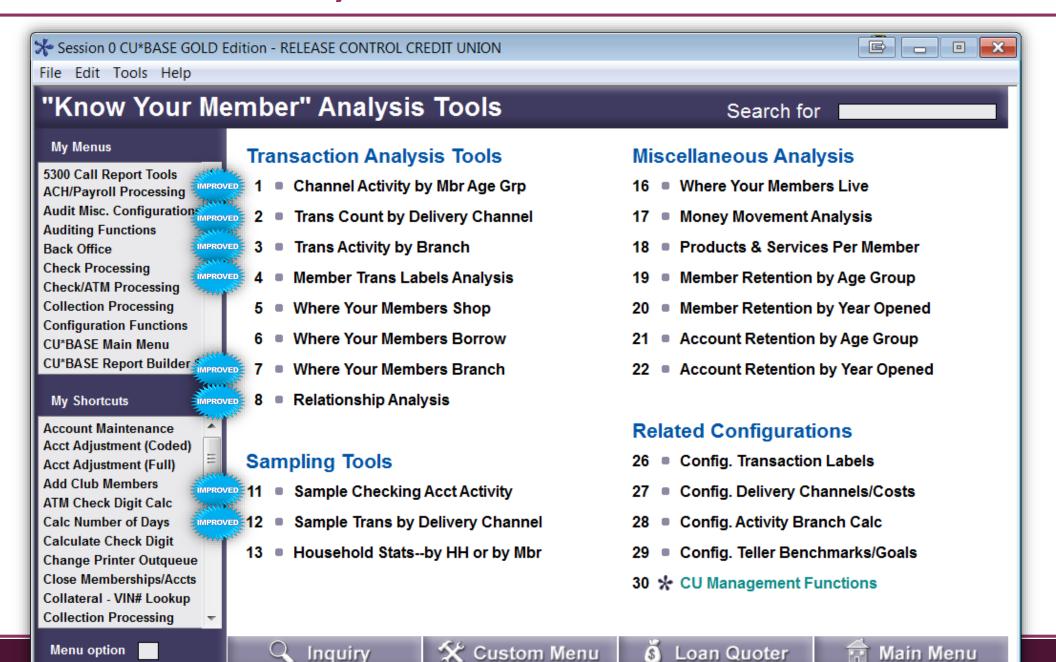




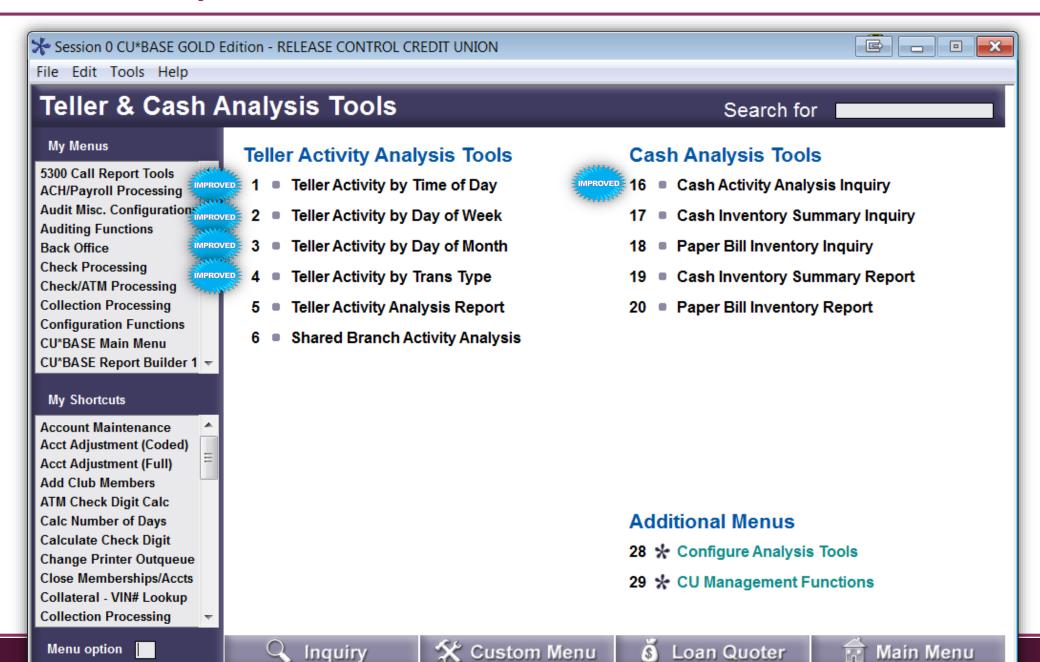
Management Analysis Dashboards 2 Menu



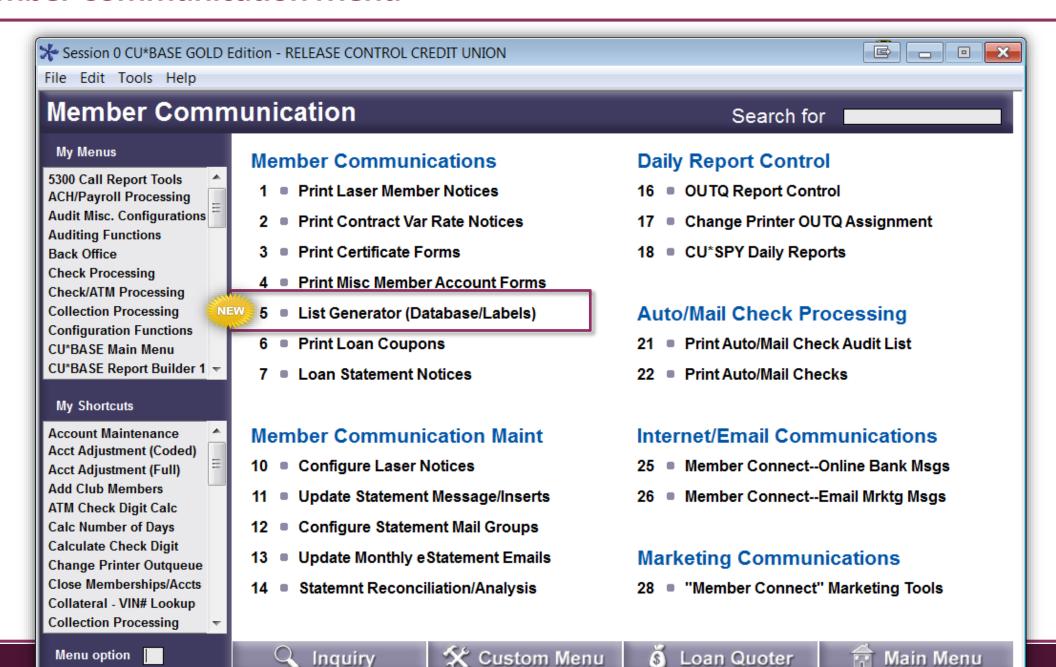
"Know Your Member" Analysis Tools Menu



Teller & Cash Analysis Tools Menu



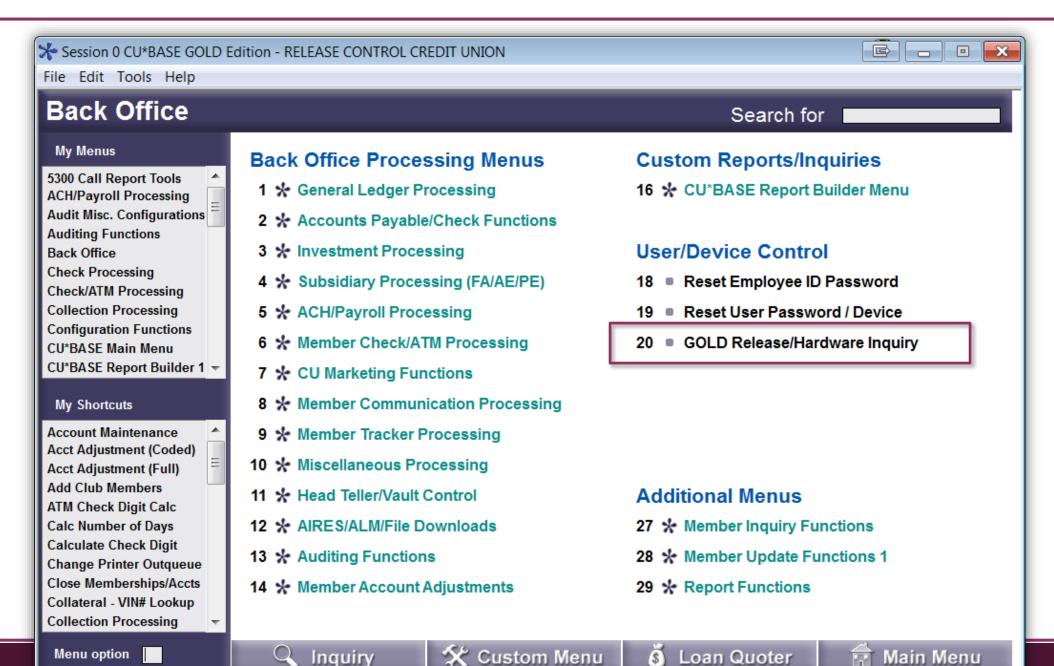
Member Communication Menu



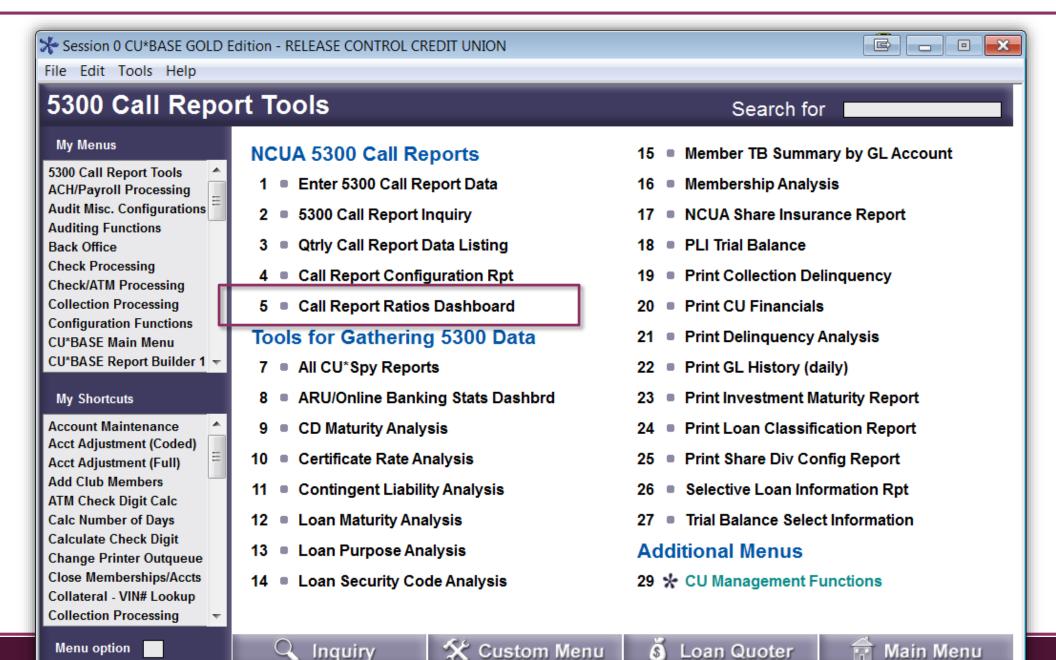
Learn From a Peer Menu



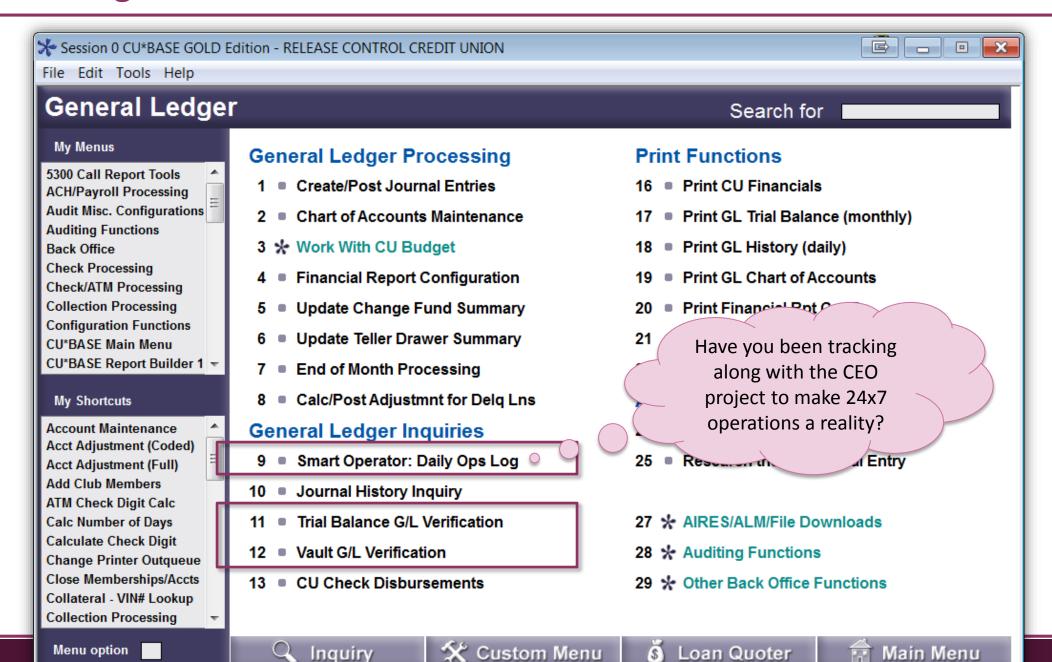
Back Office Menu



5300 Call Report Tools



General Ledger Menu



A CEO Project for the 2018 Planning Season

WHAT WE STUDY IN 2017 WILL SET THE FOUNDATION FOR YEARS TO COME

- In 2016 we made great progress on the 24-hour day
 - Converted to stand-in by individual CU, expanding the # of hours of real-time processing for every CU
 - Started live time zone processing (at the Grand Rapids data center) so that every CU's daily cycle goes through midnight, no matter where their CU resides
- ☐ It will take CEOs to radically change the way we see 7-day-a-week processing

Changing the way we manage the clock for an online world

Ultimately it will be more than DP, it will take CUs changing their business rules

- To truly be an online retailer, you cannot see retailing on the Internet as something you simply attach to the real things you do in your office...it has to come from the center of how you think
- To that end, we all have some work to do in 2017
 - What do we have to change so that we're open for business 7 days a week?
 - What do we have to change to present an active, 24x7 opportunity for members to interact with us?
 - What do we have to do to appear local, no matter where we are processing?
 - What do we have to change so we can fluidly use the right resource at the right time, whether it's our own, a partner's, or a computer's?

In 2017, CU*Answers will be looking for some CUs to step up for a new Executive Study initiative:

> Building a 24x7 persona for our network

84

It's not as simple as adjusting tasks one at a time, it's more fundamental: it require the strategists from the network (you) to step up

Our teams are currently brainstorming on a way to rally CEOs to change the way our network sees business-day rules...do you want to get involved?

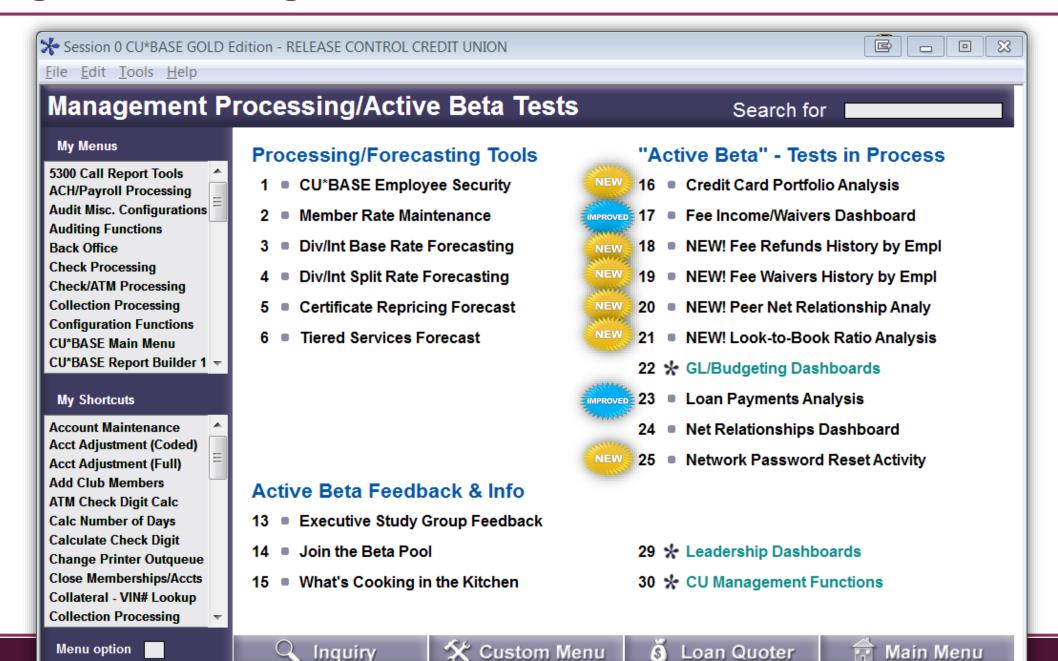
A New Kind of Dashboard

Dashboards designed to answer questions that haven't been asked yet

"I've run this CU for 20 years and never needed

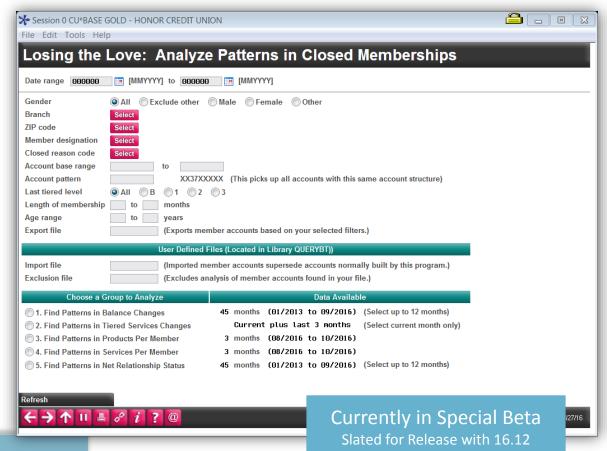
that answer. Why would I need it now?"

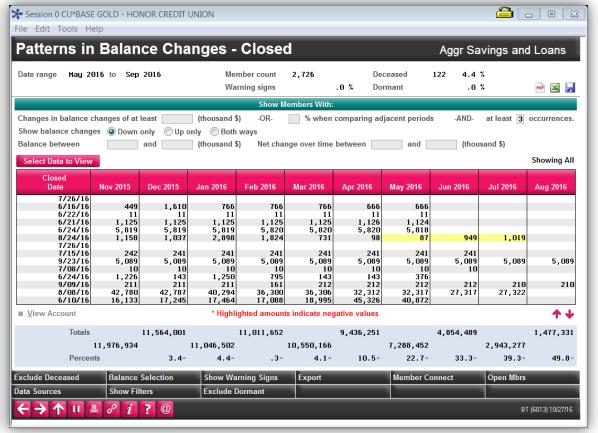
Management Processing/Active Beta Tests Menu



Why would we spend \$100K of internal resources to develop "Losing the Love" concepts?

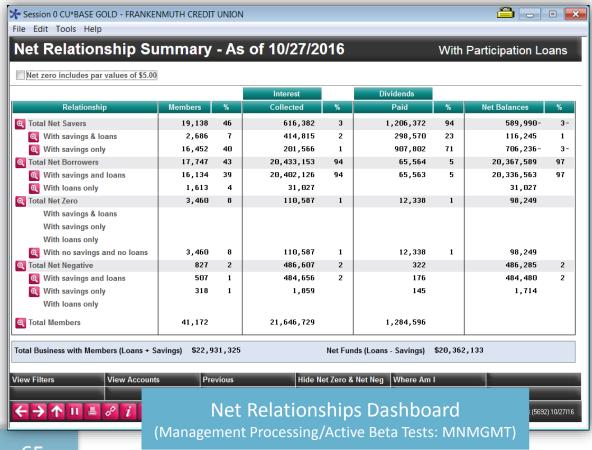
FOR AN ANALYSTS BENCH AND A PERSON IN SEARCH OF HIDDEN TRENDS

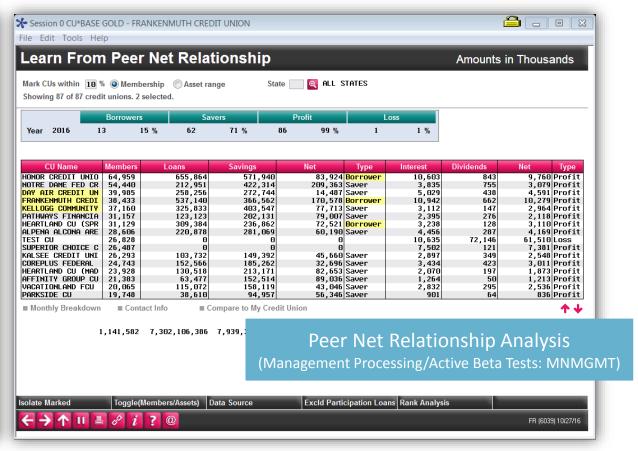




How do member relationships net out? Does it matter?

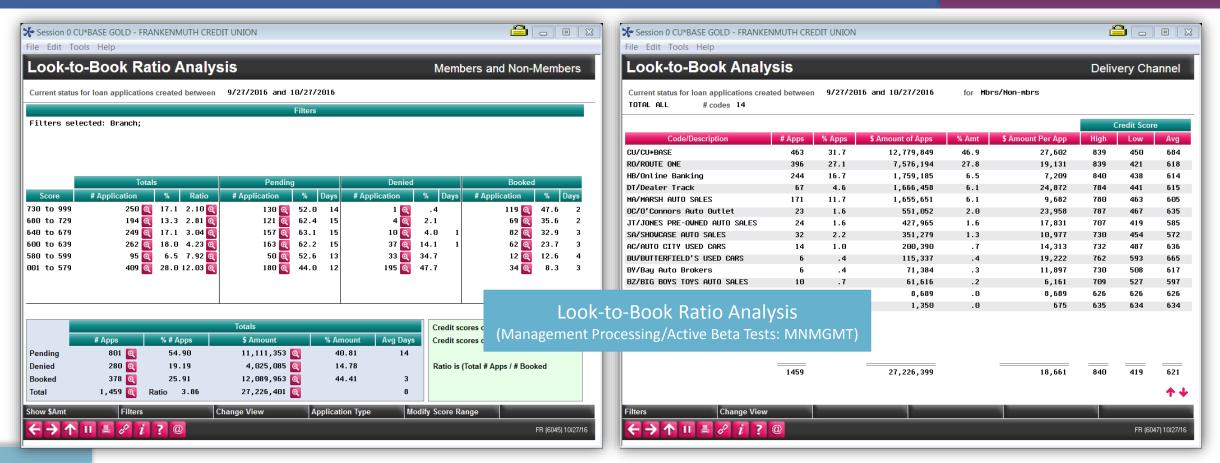
WHAT YOU CAN LEARN FROM A LABEL LIKE "NET BORROWER" OR "NET SAVER"





...and you thought "Look to Book" seemed like such a simple concept

WE GIVE YOU A BOOK OF ANSWERS...YOU MIGHT NEED TO TELL US WHICH ONES YOU LIKE MOST



Data Boot Camp and Your Assignment



፟ <i></i> ፟ጚ፞ጚ፞ጚ፞ጚ፞ጚ፞ጚ፞	At-Large Community		Can you identify 3 dashboard concepts that would be interesting to this audience?
* ******	Members as Owners		Is there a tool we have in CU*BASE that would make an owner feel more connected?
ቪቪቪ	Board		How can data make your board members feel like they can track goals, search for insight, and participate on a new level?
† † †	3 rd Party Stakeholders		How can you have conversations around your data more often, and in consumable pieces?
	CEO	sight	Think about your total audience for insight – can you prioritize what we need in My CU Today Plus so they will engage with you?
† † †	Executives / Management		What tools could you use through My CU Today that would eliminate prep costs and increase analytical time?
*****	Staff		What tools do your employees use on a daily basis that allow both you and them to connect the dots with strategy?
<u>፟</u> ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟	Members as Customers		Can you find 3-5 statistical validations of why customers should feel better about their choice to do business with you?

What are your employees doing?

Not just from a security perspective, but from a general performance analysis?

Why the 2017 CU*BASE navigation project may change

everything about the way you see that future

A real tool for navigation with an opportunity for free analysis

ANOTHER FLY-ON-THE-WALL APPROACH

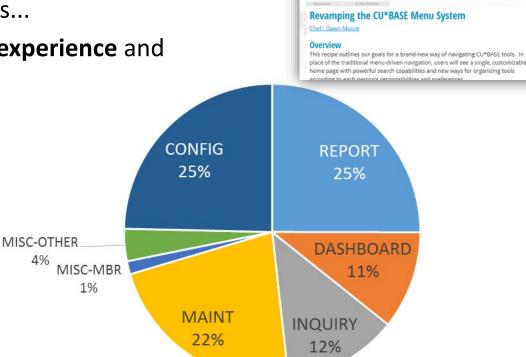
☐ We've talked about the user experience for members as customers and members as owners...

...now let's talk about the employee experience and

what we'll be doing in 2017

And when it comes to the employee experience, it doesn't get much closer to home than the way users navigate CU*BASE

More than just a pretty new face
 – a completely new infrastructure
 on which we can build for years
 to come



This project will need your endorsement and constant cheerleading in 2017!

* CU'ANSWERS

What's cooking in the kitchen?

In the Kitchen: Revamping the CU*BASE Menu System

https://www.cuanswers.com/resources/kitchen/

In the Kitchen

Fannie Mae: Changes to Investor Re

A new way to navigate to CU*BASE tools

- The CU*BASE menudriven navigation system is being replaced by the new CU*BASE Tools home page
- Driven by a powerful new search engine
 - Shorter learning curve for new users



A new way to navigate to CU*BASE tools

- The CU*BASE menudriven navigation system is being replaced by the new CU*BASE Tools home page
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A new way to navigate to CU*BASE tools

 Flexible interface with an "it's me" approach – organize your tools the way you like

> Permanent tool #s that we can refer to in doc



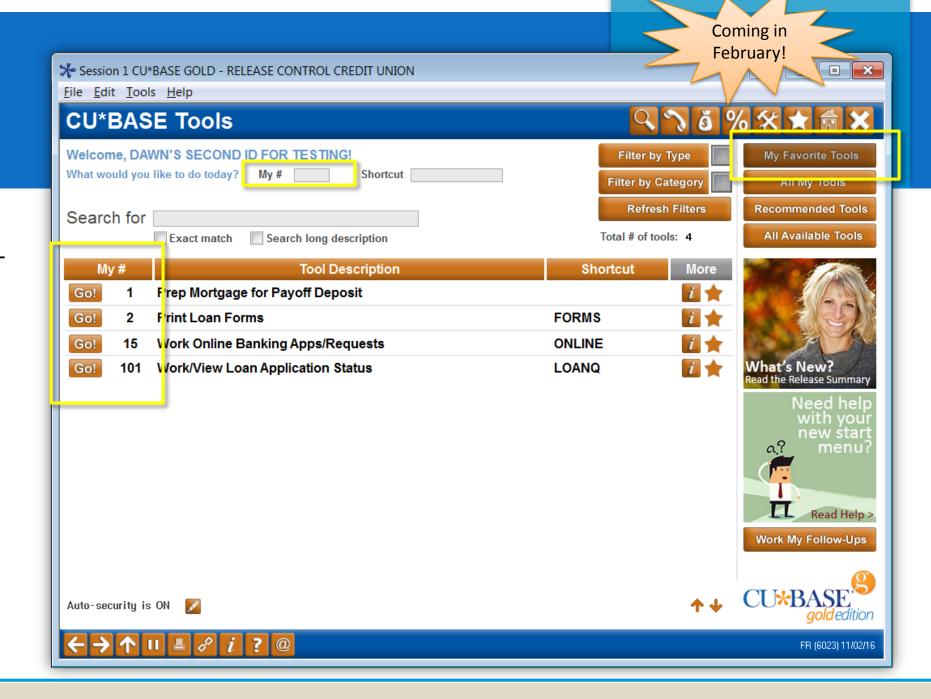
A new way to navigate to CU*BASE tools

☐ Flexible interface with an "it's me" approach — organize your tools the way you like



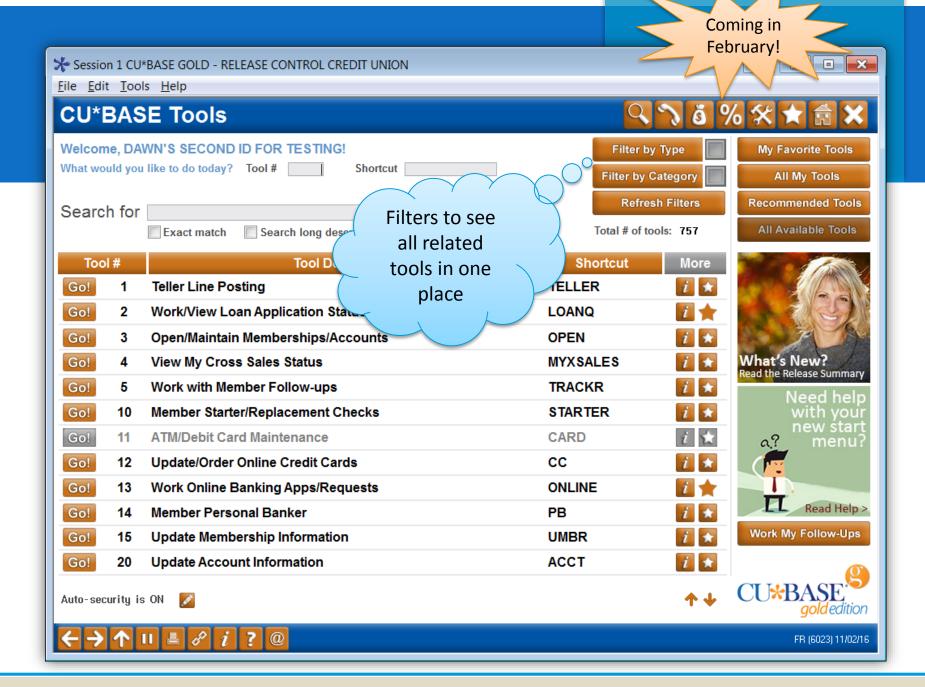
A new way to navigate to CU*BASE tools

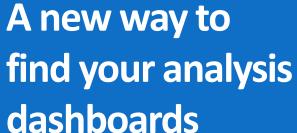
 Flexible interface with an "it's me" approach – organize your tools the way you like



A new way to find your analysis dashboards

- Search by key wordOR
- ☐ Filter by Category

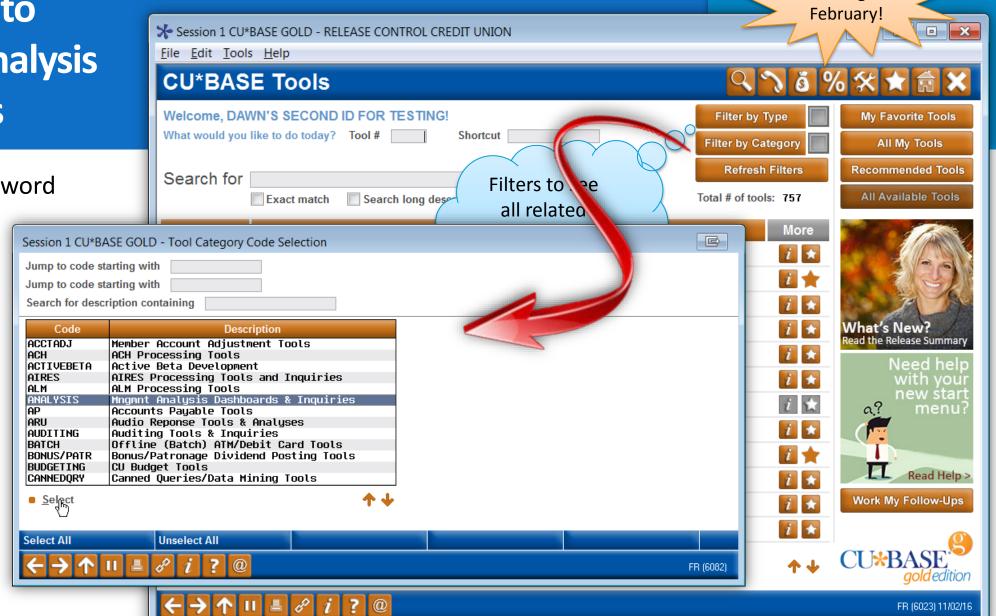




Search by key word

OR

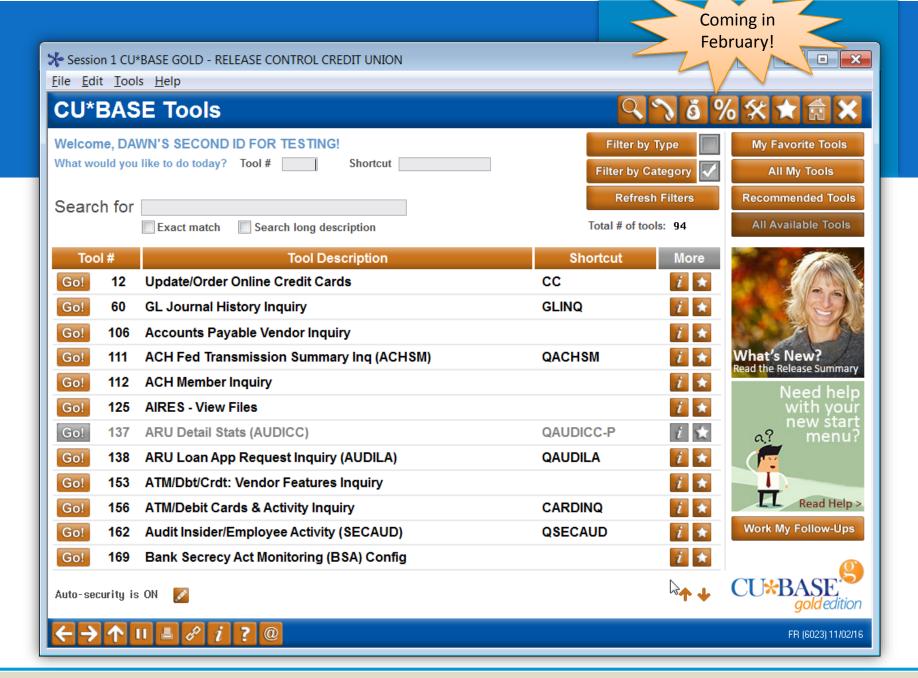
☐ Filter by Category



Coming in

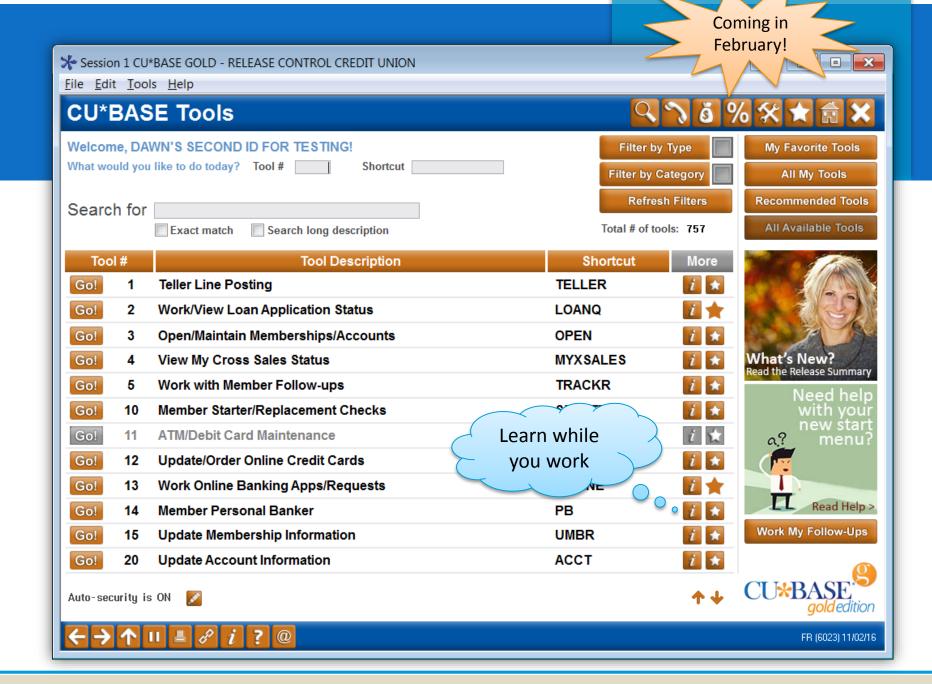
A new way to find your analysis dashboards

- Search by key wordOR
- ☐ Filter by Category



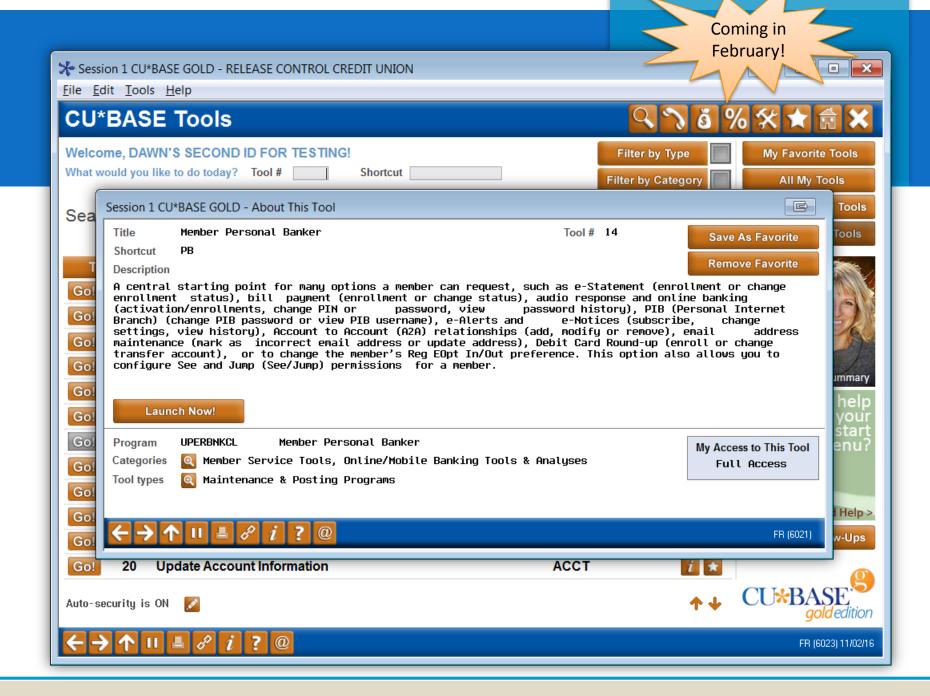
A new way to learn about CU*BASE tools

Employees, managers, and security officers will have ready access to details about what the tool does and who should be using it



A new way to learn about CU*BASE tools

Employees, managers, and security officers will have ready access to details about what the tool does and who should be using it



"But I liked it the way it was before!"

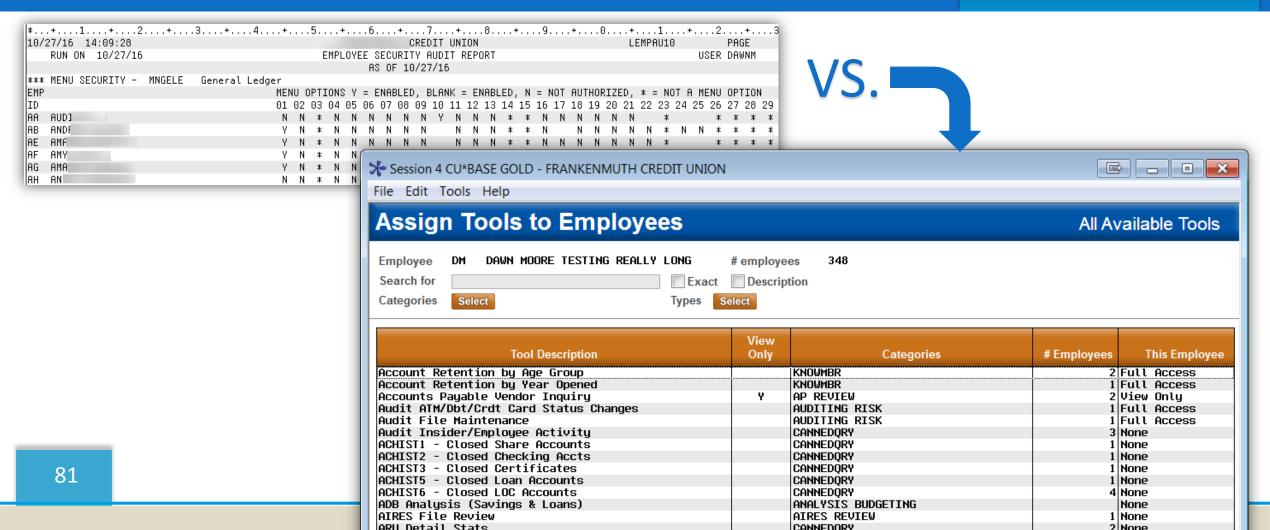
GO-TO POINTS SO YOU CAN BE A CHEERLEADER FOR THE NEW NAVIGATION

- Search right from the home page faster and more intuitive search engine
- Sort your list the way you like
- Set up your favorites and assign your own option number your tools in the order you like them
- Favorites are by employee ID, not workstation –
 use them anywhere you're working
- Permanent tool #s we can reference in our help doc and release summaries – no more outdated references

- ☐ Shortcuts for any tool *no extra security settings needed*
 - 86 new shortcuts on day one!
- ☐ See only the tools you can use but you can still get curious about new tools to explore
- □ Old MNXXXX shortcuts are still available to help with the transition we haven't forgotten about our current power users!
- Much faster learning curve for new users –designed for both mouse and keyboard users
- Cool stuff for data analysis and auditors, too –
 embedded tools to explain program names

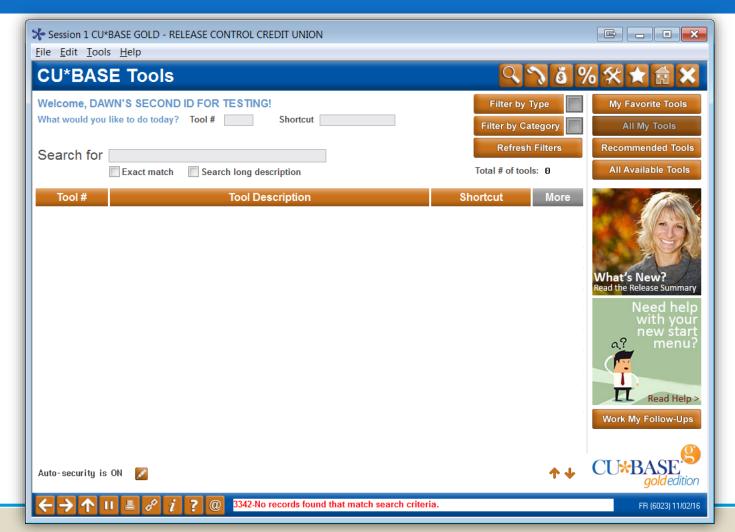
There is one group that won't need much cheerleading, though...

THINGS JUST GOT ABOUT A THOUSAND PERCENT BETTER FOR YOUR SECURITY OFFICERS



I hope your "My Tools" list doesn't look like this

IT WON'T BE A SECRET ANYMORE HOW OFTEN YOU SIGN ON – GET READY FOR NEXT YEAR'S CEO SCHOOL



Once again, you will have to push your big-picture thinkers into what this tool should mean to your line personnel, and then make it happen

Virtual Contact Channels

New kinds of data for when an employee is not part of the deal

Non-transactional Data is Driving Our Building New Data Warehouses

STUDYING THE STORY AROUND A TRANSACTION IS AN OPTIONAL ACTIVITY

- ☐ What is the difference between data that is important to every CU operator and data that might only fit a few CUs based on their strategic initiatives and available time?
 - Everyone understands transactional data (what we did with members that affects their accounts, their required information as members, and our balance sheets and income statements) it's black and white
 - But what would drive a CU to want to know every CU*BASE function used in the Phone Operator suite of features when talking to 5,000 members in the last 90 days? That might be 67,500 records to analyze (5,000 callers * 3 months * 4.5 features per call)
 - Likewise, what would drive a CU to want to know every **It's Me 247** function that members viewed? That might be 432,000 records to analyze (2,400 visits * 3 months * 6 features per login)
- I can think of many reasons, and do plan to build a business around extended data and analytics, but I concede it will be a specialty, and something of a sub-set of the way we think as a network today

Even if CUs claim they understand transactions in the physical world, we're nowhere close to understanding what we'll need to about the virtual world

Elective, a la carte data for active data analysts

Optics 1.0: The story around a transaction

- The foundation for Phone Optics was introduced in the 16.05 release with the Phone Wrap-up Codes feature
 - We've been gathering Optics data for our beta CUs since April
- Earnings Edge will manage the new elective Phone Optics database solution and introduce it to the marketplace by year-end
 - The new file tracks the phone operator's use of CU*BASE in responding to member calls
 - Our first non-transactional analysis, but not our last

Goal #2: Build New Databases for Insight

OPTICS: NON-TRANSACTIONAL DATA TRACKING - WHAT PEOPLE DO YOU CAN'T SEE TODAY

Introducing Call Center Optics

- Tracking every member that was helped through CU*BASE Phone Op
- Cross-referencing member activity to their call center activity
- A search for new ways to earn from answering the phone



Introducing It's Me 247 Optics

- Watch, record, and analyze the clicks in the online world
 - 1 Logged In/Out
 - 2 Clicked Smart Message xxxx
 - 3 Viewed Open Loan
 - 4 Viewed Open Certificate
 - 5 Viewed Open Savings/ Checking
 - 6 See/Jump Activity
 - 7 Clicked xx Loan to open
 - 8 Clicked xxx Certificate to
 - 9 Clicked lox Savings/
 - Checking to open 10 - Changed Personal
 - Information

 11 Forgot Password

- 30 Went to PIB
- 31 Viewed Check Image
- 32 Printed the Page 33 - Viewed Dividend/
- Interest Summary
- 34 (Payverls) Created
 Payee
- 35 (Payverls) Polid a Bill
 36 (Payverls) Viewed Bills
- 37 (Payverls) Sent P2P
- 38 Viewed Messages
- 39 Added check stop
- payment 40 - Downloaded account
- Details

Goal #2: Build New Databa

- Introducing Call Center Optics
 - Tracking every member that is helped through CU*BASE Pha
- Cross-referencing members to their call center activity

113

2 - Wasted Spen Carlo. 21 - Recent Charles Image.

These new optional databases will have associated fees and purge schedules to fit with your plan for using the data

Answering the calls as a service, making calls to make the bottom line





7 CUs with Phone	
Optics Activated	Start Date
Element	May 1, 2016
FOCUS	May 1, 2016
Frankenmuth	September 26, 2016
Glacier Hills	May 1, 2016
Honor	September 26, 2016
MidUSA	May 1, 2016
Verve	September 26, 2016

Total # of records written out to WRAPUP file	1,882,344
Element	140,416
FOCUS	28,741
Frankenmuth	322,747
Glacier Hills	357,565
Honor	474,605
MidUSA	160,801
Verve	397,378

CRM for Call Centers: Do you care?

Questions you can answer with Phone Optics data

- How many unique callers were there last quarter/ month/week/day/hour?
- What was the average length of time for each interaction?
- How many calls were complex, average, or simple (based on wrap-up codes configured)?
- What is the breakdown in calls based on subject matter?
- What is the average amount of time between each call?
- What is the average time spent per call?
- What employees used phone operator services the most? And the least?
- What branch are the members associated with that called in?
- How many of the members that called in came into the branch last quarter/month/week/day/hour?
- How many members that called in applied for a loan within the next quarter/month/week/day/hour?
- How many members that called in are online banking users?
- How many members that called in are bill pay users?
- How many members that called in are mobile banking users?
- How many members that called in are subscribed to palests/effectives?
- 42^{Alerty eNotices}

- What is the average credit score of the members that called in?
- What is the average transaction volume for members who call in?
- What is the aggregate/average loan savings balance for members that call in?
- Are they not savers or not borrowers?
- What is the average tiered service level score for members that call in?
- How many written off loans/charge off loans exist for members that called in?
- What is the concentration risk for members that called in?
- How many fees were waived for members that called in last quarter/month/week/day/hour?
- How many cross sales efforts were made to members that called in last quarter/month/week/ day/hour?
- What is the average PPM/SPM for members who called in last quarter/month/week/day/hour?
- What is the average amount of net income by member that called in the last quarter/month/ week/day/hour?
- What is the patronage of members that have calle in compared to the rest of my membership?
- How many members have performed a skip pay transaction?
- How many members have requested a payoff?

- How many members requested an address change over the phone?
- How many photo IDs do we have scanned for members that have called in?
- How many members that called in inquired on their lean?
- How many envelopes did we print for members that have called in?
- What is the average ACH deposit for each member that called in?
- What is the average ACH withdrawal for each
- member that called in?

 How many members that called in have a safe
- deposit box?

 What is the average age of members that call in?
- What is the zip code breakdown of where members like that call in?
- How many members requested detail on their credit cards?
- How many members requested a check?
- How many members requested a review of their statements?
- What is the average number of screens navigated to for each call?
- Etc....

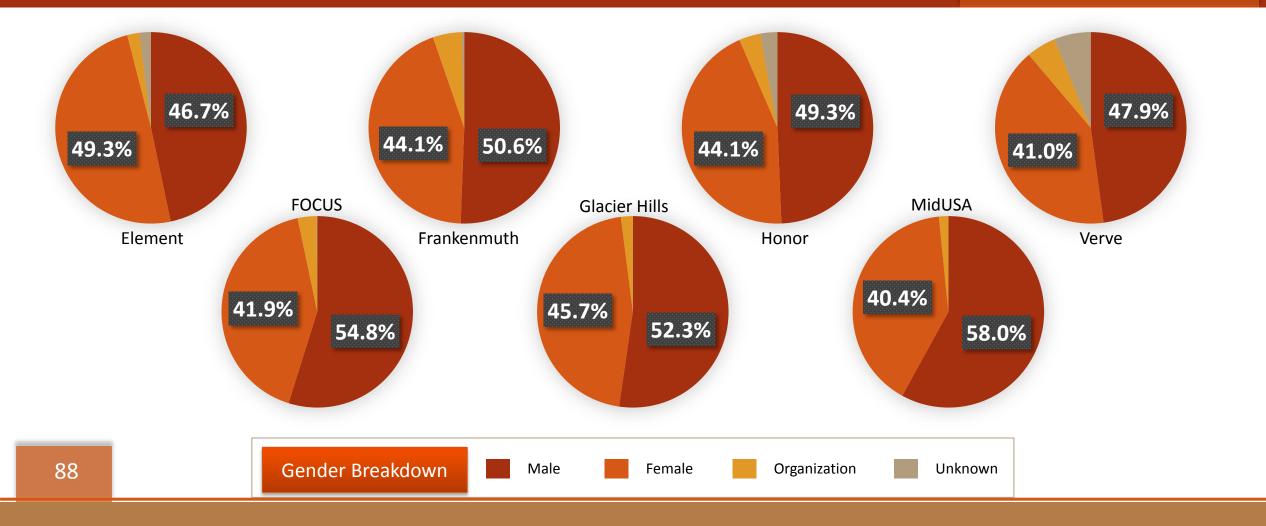
Feature that was	Phone Op Account
accessed most*	Inquiry (IPHTRN)
Element	27,301 records
FOCUS	1,790 records
Frankenmuth	49,831 records
Glacier Hills	56,772 records
Honor	44,602 records
MidUSA	24,786 records
Verve	61,596 records

^{*}Excludes START ACCT, NEW ACCT, and EXIT

Busiest day serving members using Phone Op		Day of Week	#of records	
Element	5/3/2016	Tues	1,872	
FOCUS	7/7/2016	Thur	526	
Frankenmuth	10/3/2016	Mon	18,996	
Glacier Hills	7/26/2016	Tues	3,650	
Honor	10/3/2016	Mon	10,448	
MidUSA	5/23/2016	Mon	1,985	
Verve	10/3/2016	Mon	16,001	

Total # of unique EMPLOYEES serving members using Phone Operator services	977
Element	34
FOCUS	47
Frankenmuth	228
Glacier Hills	67
Honor	276
MidUSA	126
Verve	199

Total # of unique MEMBERS served using Phone Operator services	110,883
Element	3,728
FOCUS	3,281
Frankenmuth	18,127
Glacier Hills	12,696
Honor	37,422
MidUSA	8,770
Verve	26,859



eStatement Penetration for Unique
Members served via Phone Op

Focus 58.6% Frankenmuth 55.2%				
Element	48.7%			
Focus	58.6%			
Frankenmuth	55.2%			
Glacier Hills	53.0%			
Honor	65.1%			
MidUSA	27.1%			
Verve	60.6%			

Online Banking penetration for Unique Members served via Phone Op

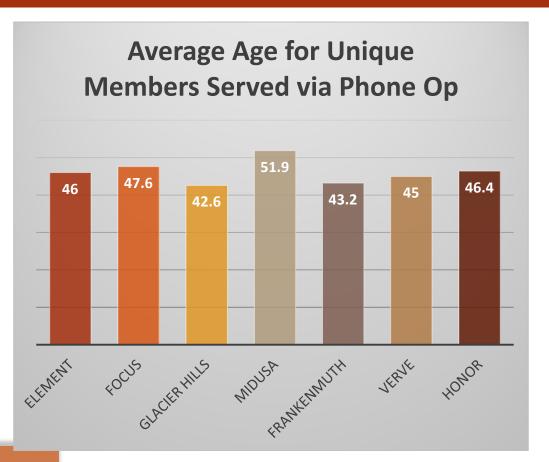
Element	43.5%
Focus	49.4%
Frankenmuth	53.1%
Glacier Hills	51.0%
Honor	56.8%
MidUSA	36.9%
Verve	57.8%

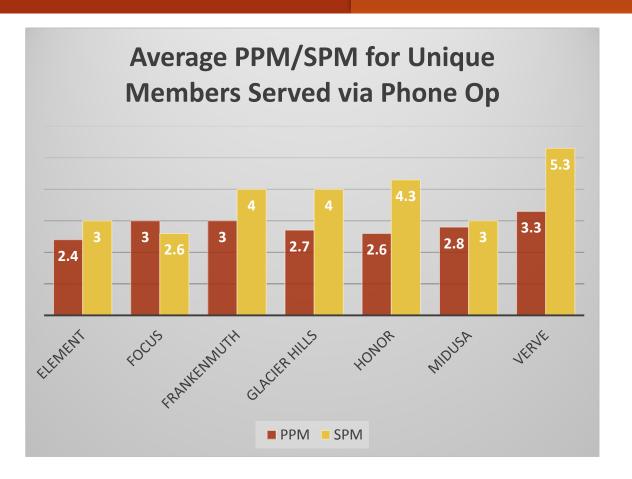
Active Average <u>Closed-End</u> Loan Balance for Unique Members served via Phone Op

tor Unique Members	served via Phone Op
Element	\$11,485
Focus	\$13,442
Frankenmuth	\$23,401
Glacier Hills	\$16,749
Honor	\$23,413
MidUSA	\$12,013
Verve	\$20,289

Active Average <u>Open-End</u> Loan Balance for Unique Members served via Phone Op

Offique Mellibers 30	erved via ritotte op
Element	\$3,428
Focus	\$2,614
Frankenmuth	\$2,955
Glacier Hills	\$1,325
Honor	\$2,932
MidUSA	\$4,831
Verve	\$3,551





Designing for a Data Warehouse

DATA THAT CU*BASE DESIGNERS ARE CONSIDERING FOR NEW STRATEGIES

Adapting current CU*BASE ideas

- Extended transaction history
- Extended Tracker history
- Bill payment subscriber info
- Bill payment history
- Raw OTB data (from the vendor before we parse out the few fields we need)
- CU uploads
- Social media data (ChatterYak)
- Data from previous core processor
- Any data currently purged by CU*BASE processes that a CU might want available online

Adding new tactics and strategies

- New processes to upload data from outside CU*BASE
- CU-designed data through combining multiple data sources into a new table
- The new tables related to credit union-defined custom fields

☐ Things to ponder

- Retention
- Pricing
- Encryption for sensitive data?
- Availability (HA, DR/BR)
- Daily/monthly backups

Bill Payment Data That May Change Everything





10/28/16	Payveri	is Payments		11:15	:04				IBPVCP-01
ORT Select	Bill E	Pay/P2P (B/P/A)	Select Electronic, C	heck or All A	(E/C/A)				
elect Date I	(P,M,I	D) Dates between 082	816 and 102816 (MMDDYY)	_					
imp to name	startin	ng with	Search Fo	r Name in Pai	d By or Paid	To T (B,T)		or	or
Export 2=1	11 for	Account 3=Common H	Bonds H=Hide					# Paymer	nts: 3,457
	T			\$908,885	(A) Date	(B) Date	Days	(C) Date	Days
Acct Base	Y Pai	id By	Paid To	Amount	Processed	Mailed	B-A	Delivered	C-A
19	C KAI	REN	HALLGREN ORTHODONTIC	250.00	10/11/2016	10/12/2016	1	10/18/2016	7
19	E KAI	REN	AUTO-OWNERS INSURANC	550.35	10/11/2016		0	10/12/2016	1
19	E KAI	REN	SAM'S DUAL CARD	816.85	10/11/2016		0	10/12/2016	1
24	E JO	ANN	FRONTIER COMMUNICATI	60.12	10/12/2016		0	10/13/2016	1
24	E JO	ANN	CONSUMERS ENERGY	242.05	10/12/2016		0	10/13/2016	1
24	E JO	ANN	CONSUMERS ENERGY	60.88	10/12/2016		0	10/13/2016	1
24	E JO	ANN	CONSUMERS ENERGY	113.80	10/12/2016		0	10/13/2016	1
28	C ROE	BER	NILES UTILITY DEPART	640.05	10/12/2016	10/13/2016	1	10/19/2016	7
28	C ROE	BER	ORCHARD HILLS COUNTR	20.14	10/12/2016	10/13/2016	1	10/19/2016	7
28	C ROE	BER	SEMCO ENERGY GAS COM	22.42	10/12/2016	10/13/2016	1	10/19/2016	7
28	E ROE	BER	COMCAST SOUTH CHICAG	485.59	10/12/2016		0	10/13/2016	1
28	E ROE	BER	FIFTH THIRD BANK BAN	2,167.00	10/12/2016		0	10/10/2016	1
32	E LEC	ONA	CAPITAL ONE CREDIT C	500.00	10/11/2016		0	C	- Davidani
34	C CHI	RIS	CHEMICAL BANK	473.64	10/11/2016	10/12/2016	1	Currently II	n Developm
37	E TRA	ACY	DISCOVER CARD	522.75	10/12/2016		0		
37	E TRA	ACY	MICHIGAN GAS UTILITI	12.83	10/11/2016		0	10/12/2016	1
									More

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Bill Payment Data That May Change Everything





PVCP-02	IB		11:15:19				Summary							6	/28/	
Pct	Count	Pct	Dollars	Business	Pct	Count	Pct	l Dollars	Personal	Pct	Count	Pct	ollars	11 Do		
8	0	8	0	Elec	66.4%	2,296	65.9%	599,092	Elec	66.4%	2,296	65.9%	99,092	59	lec	
100.0%	1	100.0%	366	Check	33.5%	1,160	34.0%	309,427	Check	33.5%	1,161	34.0%	09,793	30	eck	
	1		366	Total		3,456		908,519	Total		3,457		08,885	90	tal	
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39	14,727.	92	WIRELESS	VERIZON V	,197.73	15 1		5	0.00 J S	11,55	77	150.00		4	1	
54	11,643.	91	S ENERGY	CONSUMERS	,578.78	15 4		4	0.00 CON	14,40	72	200.00		5 [1	
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			COMMUNICA	CHARTER (,348.81	10 2		H.	0.00 JOH	2,40	32	75.00		0 [1	

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Wrap-up





AdvantageCIO



TODAY

Visit us at irsc.cuanswers.com

not convert before 12/31/16 will LOSE their

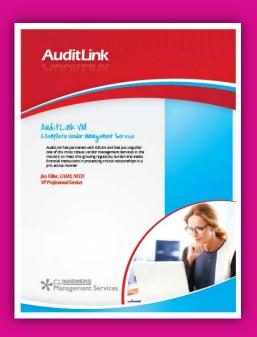




Remember the old membership app is being sunset this year!



Watch for new things this year from CU*OverDrive!





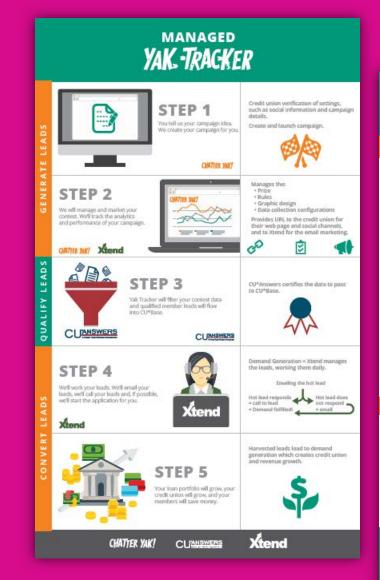




A year's worth of CU*BASE releases...are you tracking these tools?













Xtend Solutions

Committed to the Success of Our Partners

Noted in a 100% credit controversate GNIO that offers managerish, spectrous, streeting, consulting, and should pleaming in its control of collection. See that the second section of the collection of the collect

Member Marketing

Communicate the value of your credit union more effec-tively by partnering with our Xtand Mamber Marketing team. Our team uses omni-channel marketing to cap-ture your brand consistently through images, graphics, video, content and so much more.

Shared Branching

Our philosophy is that wherever your member goes, there should be a credit union to support their financial needs. We believe that by becoming a networked team, we can make our communities stronger. Xtend Shared Branch-ing is a committed group of Credit Unions that team to-gether to help make a membern life seasier.

Ate

Xtension Contact Center

Set the bar higher for member support with the help of the Xtend Context Center. Whether it is overflow, after hours, emergency stand-in, outbound lending services, web chat, or even a complete member "help deak," our team stands ready to answer the call, Menday – Priday Sam – Spm EST and Saturday Sam – Spm EST.

Cooperative Liquidity Exchange

The Cooperative Liquidity Enchange (CLE) acts as a com-munication catalyst between our credit union partners on all sides of the loan-to-share spectrum. Many inter-sating investment opportunities with your peers axist within our CUSO NETWORK. The vision of CLE is to



SRS Back-Office Bookkeeping

Xtend SRS Daily Bookdoseping Services are specifically designed to meet all of your daily book-roffice needs. Your resist union will receive dealy book-roffice processing executed by a teom of Need professionals. Never again will you werry about Federal Reserved deadlines or be concerned during an audit.

Our professionals are experts in:

- Chock Processing, ACR, ATM and Credit Card Energistan
 ATM vander resemblishen.
 Monitoring of suspense account belonces
 Vender Settlement Entries
 Parencialetisms of Settlement Entries
 Corporate Conclus
 Corporate Accounts
 End-Of-Mendin Engering
 End-Of-Mendin Engering

above, speak to an Xtend SRS represe we will find a way to meet your needs!



inspiring Service is designed to sions of all sizes. Don't expose Ktend has you covered!



Inbound Support

Strengthening Relationships One Conversation at a Time

lishing ongoing relationships with your members is what your business is all about. Is your inbound talephone support building your broad and positioning your credit union in today's competitive market-place? Fut the Xtension Contact Center to work for you? Partnering with the Xtension Contact Center pro-vides effective support for your growing list of electronic services.

Partnering with Ytension Contact C

- "Xtend" your hours: 8 cm to 8 pm Monday thre from 8 cm to 5 pm EST.
 Call routing options: Overflow, after hours, Sab
- call center.

 Access Kend without even picking up the phonon of give your members on advantage even the

 Our representatives convew calls on an employed on acting employee of your institution, our politerminal by YOU:
- Agents are trained to STOP-LOOK-LISTEN. Ou ensure the complete understanding and fulfills identify future needs.

Xtend

Contact Center

Inbound Support

Xtend

Our team of professionals is trained in a multi-faceted approach to member service, ensuring con-sistency, professionalism, and long term growth. Pertnering with Xension Contact Canter will allow you to satend your hours and old service capabili-ties without adding brick and morner.

Outbound Support

Our team of call center professionals are trained in Our term of cell center professionals one trained in multi-faceled member service approach ensuring consistency, professionalism, and long term ground by utilizing the Monaton Cell Center's Outbound Support you can guarantee members one mode-eners of the products and cervices you offer, and that leads are delivered in a timely memmer to your follow up terms.

Our Web Chat service allows your Xtanzion to branch open sorlier, stay open longer and utilize weekends. This includes causiring qualifying new mambers who are interested in joining the credit union! Members can chat with representatives from both your web page or within It's Basentatives

Fortnesing with the Xiend puts your members in contact with prefessional agents that ore ready to accept applications and perform cross solar. For-erful on a transdation inhoused lending pipeline to support your lending team. Alf Do perfort comple-ment to your satisful team, Alf Do perfort comple-ment to your satisful team are relieved. Yet Direct com-hely to monitorine your lending relationship with

We work with your landership teams to develop a schedule of events, designing a program together that looks and sounds kills your business to lever-age the collective afforts of our teams in a very that residences your individual volus proposition to those you serve. All of this while maintaining your indi-vidual identity and your breads.

DRBC Support

In the event of a disaster, unplanned outage, weather anomaly, you can rely on Xtend to provide personal support to your members. Your credit un-ion will place our team on a retainer and activates the service on business need dictors.



SRS Back-Office

Bookkeeping

Xtend SRS Dealy Bookkesping Services are specifically designed to meet all of your dealy books office processing associated by a team of Xtend professionals. Never again will you worry about Federal Reserved dealiness or be concerned during on saids.

Stand-In Support

Xtend SRS Stand-In Bookkeeping Services provides you back-office coverage right when you need it.
Unacpected obsences, seven weather, power outnoes, maternity leaves, even holidays - you never know

ge Servicing

pouring over quarterly call reports. Xtend SRS pro-fessionals will gother the data for your and store it factionals will gether the dott for your and stors it recursly within CUPAGE. When your questersity fig-ures are prepared occurrately and consistently for you, you can stop warrying shout deadlines and start using the report on on intended, a tool for measuring financial viability, trend onelysis, and compans for long-term business planning.

5300 Call Report

Conversion Support

Go on the offensive by leveraging the network's in-vestment in technology, and Xtend's investment in people. Procetively engaging your members and op-erations stift helps manage change impact, while improving your brand image.

A La Carte Services

flacibility, and allows you to build your service pro-gram around your needs. Save money by creating your own program and only pay for the services you need.

Contact us:
Phone: 1-868-881-4XTD
Email: Info@xtendou.com



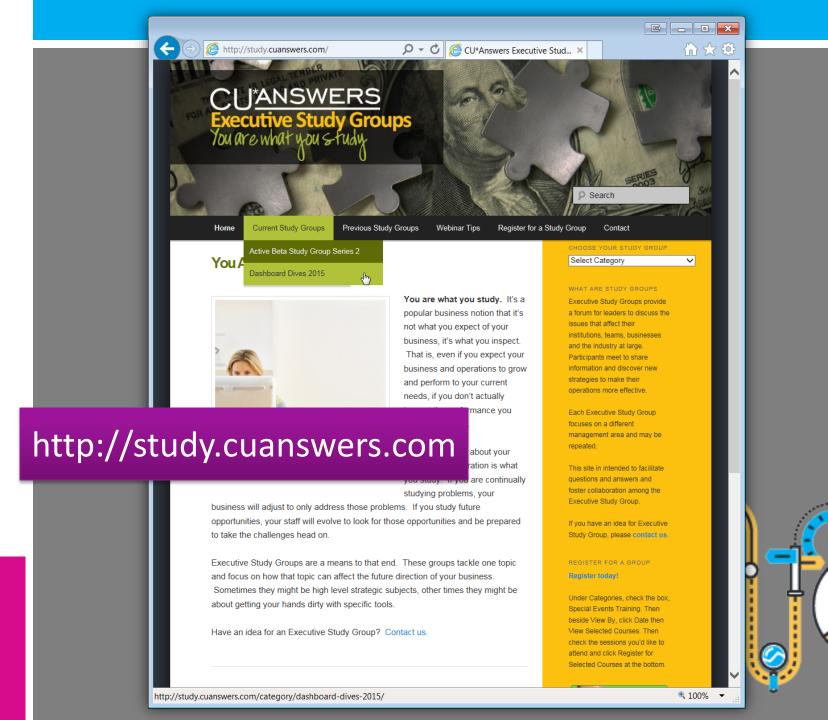


Contact us: Phone: 1-888-981-4XTD

Join us!

After you leave here you can participate online for the balance of the year

- Dashboard Dives
- Active Beta Study Group



Thanks for the day!

Now to get ready for tonight's networking session...

Question #2:

Two entrepreneurs order a drink. "If CU*Answers is going to put \$100,000 into a firm ready to build analytics around My CU Today, I might just have to build that company. Would you be interested in partnering, investing, or competing with my new firm?"

Question #1:

Two CEOs walk into a bar. "Do you buy in to this idea that a CEO can prosper by building a community with which to exchange data? How do you think it will pay off? Or is Randy out of his mind?"

