

## my **credit union**... realized **dreams** start **here**

Our Network...Your CUSO Working on Day-to-day Dreams 24x7

## Agenda

#### This morning:

- Realized Dreams... Still The Place To Be
  Marching Forward from 2008
  Update on Last Year's "Big Declarations"
  CU\*Answers Electronic Document Strategies
  Celebrating the New CU\*BASE GOLD
  Increasing Our Investment in Network Execution
  - Summarizing the Morning

#### After lunch:

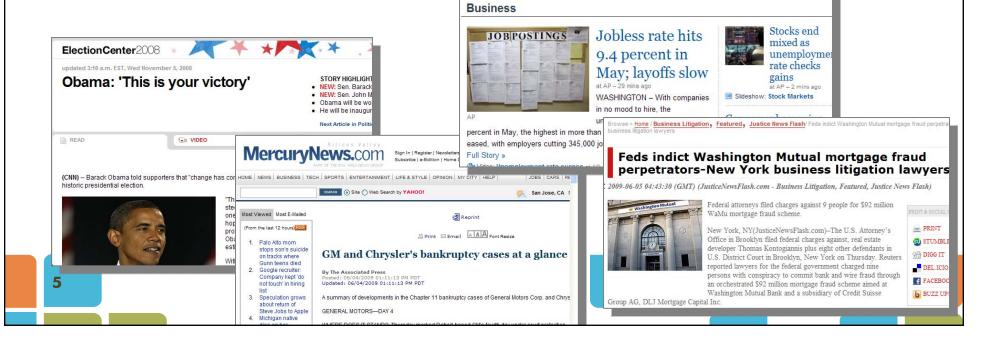
- Put It Out There for the World to See
- My Credit Union...The Place to Be for Every Generation
- Responding to Network Technologies That Are Changing Our World
- Upping Our Game: Introducing CU\*Answers Management Services
- Wrapping Up the Day

## Realized Dreams... Still The Place to Be

The events of the last year have caused many people to challenge this statement is still true, but we are convinced that the CU industry is still the place to be for the American consumer, credit union worker, and all of our hopes and dreams

## **Setting the Stage**

- In 2009, any opinion about where the world is headed is good for about 10 minutes
- This year, the future of credit unions has been challenged like never before—the crisis might be 10 minutes away or 10 years away, depending on who you ask
- Who would have predicted...



OPULLAR SEARCHES: david carredine

angelina jolie

national donut day

nba finals

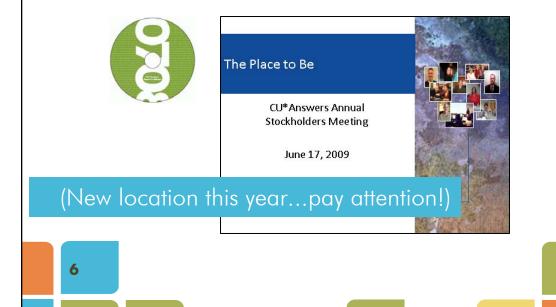


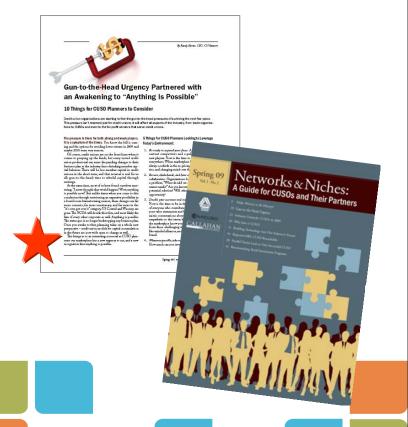
0.

#### **Gun-to-the-Head Urgency** There's a New Wrinkle This Year

Gun to the head" in a time of "anything is possible"

- Claiming new space
- Big dreams/declarations now seem more probable than ever
- Staying in the game means embracing the game





## Anything Is Possible Igniting a Stay-in-the-game Excitement

- Occasionally people will say to me, "Must be neat to be a technology guy. You see cool things rolling out every day."
- What I really marvel at are the principles of the credit union charter that make doing cool things worthwhile
  - Faceless, nameless capital willed to future generations
  - Everyday people inspired to work towards improving their communities
  - A sense of ownership, earned simply by participating
- What I worry about is that in the day-to-day grind of being a credit union, we forget to marvel at these principles and begin to wonder if staying in the game is truly worth it

As a network, can we put the "cool" back into the minds of credit union stakeholders?



# Can we inspire all of these groups to stay in the game?

- It all starts with members, and based on that frame of mind, it was easy to pick this year's winner of the \$1,500 video contest
- It'll be a little bit tougher to convince regulators, credit unions, trade organizations, CUSOs... but I think we're up to the task



2008 Contest Winner: "The Owners are Here"



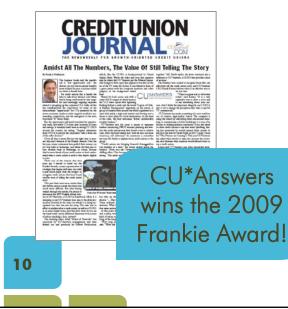
2009 Contest Winner: "Realizing Dreams"



#### **Proving We Are The Place To Be** An Environment Where Anything is Possible

As a collective, if we accept the responsibility of responding urgently to our industry's issues, and act with the freedom of "anything is possible," then we must not only talk about our ideas for the future, we must also act and be an example of what is possible through alternative solutions

Could our efforts be the proof of concept?



# Sector Sector



## **Proving We Are The Place To Be** An Environment Where Anything is Possible

- Can we prove that we are still the industry where members, employees, and vested individuals can see their dreams come true?
  - Can CU organizations thrive in the environment we're building? Can we prove it?
  - Can CU professionals see more personal opportunity in the environment we are building? Can we prove it?
  - Can third-party commentators see the strength in our collective actions? Will they declare it?
  - Will all network participants see the ability to build by simply participating in our network?

Award

#### **Proving We Are The Place To Be** An Environment Where Talent is Everywhere

Passageways Partnership: Plans for 2009-2010

- Migrate to Portal 4 (Target: 2nd Calendar Qtr 2009)
- New graphical template for cuasterisk.com ASP network (Target: 2nd Calendar Qtr 2009)
- Development of Community Portal (project name Verona) (Target: 3rd Calendar Qtr 2009)
- Add co-funded contractor resource (Target: Contract started as of 4/1/09)
- Community Portal beta rollout (Target: 4th Calendar Qtr 2009)
- Aggressively roll out Community Portal (Target: 1st Calendar Qtr 2010)



#### Proving We Are The Place To Be Executing in a Network: The Real Work

- The market is responding, and it's starting to ask hard questions: "We accept the theories, now what actual work have you done to prove the point?"
  - Can we prove our organizations default to network thinking?
    - From the top to the bottom, can we prove that we've done the work to facilitate an instinctive reaction to get the most out of a collaborative network?
  - Can we identify the factors that prevent us from readily accepting network designs?
    - What are these obstacles or "nth factors"? Trusted individuals, contract designs, leadership thinking, etc.
    - How do you turn obstacles into specifications for collaborative solutions?



Pepperdine University Malibu, GA > October 5-7.1



#### **Proving We Are The Place To Be** Turning Obstacles Into Specifications

#### Obstacle: What is a trusted insider?

- What we learned from Neighborhood Mortgage Solutions: there are trusted individuals, and then there are trusted individuals
- Specification for collaborative solution:
  - A new focus on data security

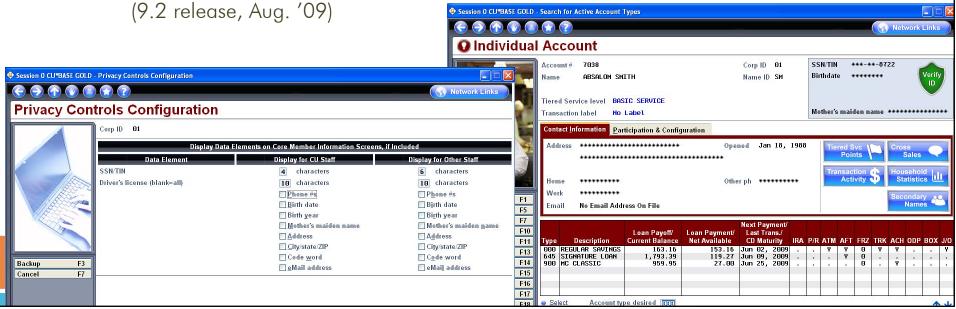
) 🔿 🕜 🕑 🕒	<b>()</b>		Network Links
letwork Con	nmunities		
i dasa	Community AUDIT LINK COLLAB123 COLLECT CU MGMT LENDERRE LENDERVP MBREACH	Description AUDIT LINK AFFINITY & BREWERY COLLABERATION COLLECTIONS CU MANAGEMENT SERVICES LENDER*UP MAAGEMENT SERVICES HENDER*UP MAAGEMENT SERVICES HENDER REACH	# of CUs # of Usen 13 8 131
	MIS SRS XTENSION	HEIGHBORNOOD MORTGAGE SERVICES ZTEND SRS BOOK KEEPING XTENSION GALL CENTER	143
Add F6 Cancel F7 By CU F11 By User F12	<ul> <li>Update Description</li> </ul>	● <u>D</u> elete Community ● Work With <u>C</u> Us ● Work With <u>U</u> sers	↑ · ·



#### **Proving We Are The Place To Be** Turning Obstacles Into Specifications

#### Obstacle: What is a trusted insider?

- We already had the issue with Xtend teams and shared branching
- Specification for a collaborative solution:
  - A new focus on member privacy
  - Shared Branching BSA improvements
  - Privacy 2010
     (0.2 mb/sec. 4)



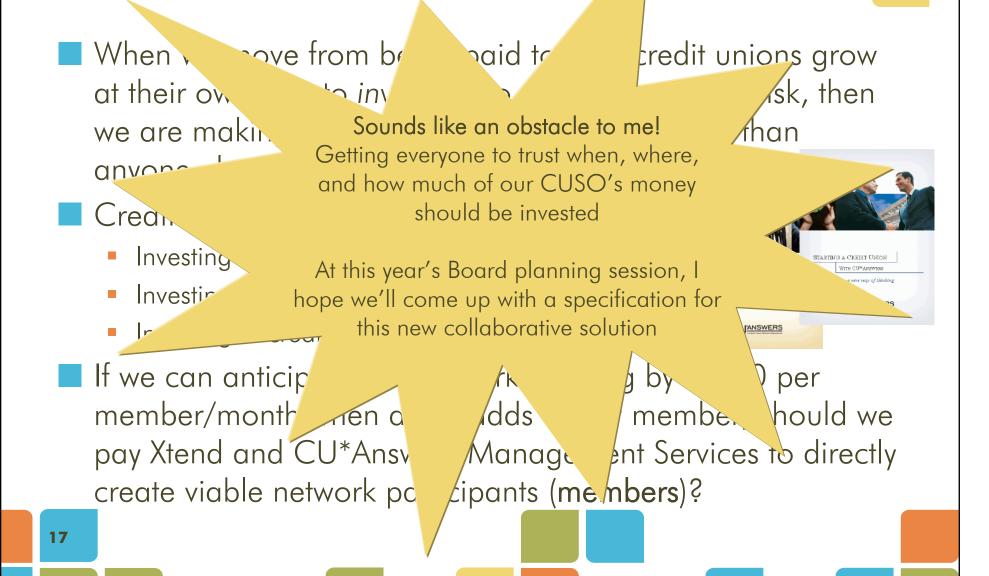
#### Proving We Are The Place To Be Investments That Prove Our Point

- When we move from being paid to help credit unions grow at their own risk, to *investing* so they grow, at our risk, then we are making a market statement that is very different from anyone else
- Creating viable network participants (CUs)
  - Investing in turnaround programs
  - Investing in startups
  - Investing in credit union mergers & alliances



If we can anticipate our network growing by \$1.50 per member/month when a CU adds a new member, should we pay Xtend and CU\*Answers Management Services to directly create viable network participants (members)?

#### Proving We Are The Place To Be Investments That Prove Our Point



# Whew! All of that and we're only on slide 18?!?

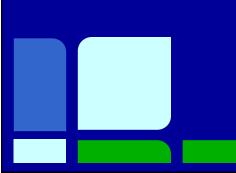
(Only 141 more to go!)

- For the rest of the day, I hope you will think about how your organization proves to your members, your community, and your stakeholders that you are the place to be
  - Because if collectively we can take several hundred organizations to the market, all believing they are the place to be, we will be a proof-of-concept for staying in the game



## **Marching Forward from 2008**

Update on Last Year's Big Declarations



## Update on Last Year's Big Declarations

To achieve the lowest cost of going active with innovation

To have the lowest cost in the industry for compliance

To be known as one of the most aggressive mortgage servicing networks

## Update on Last Year's Big Declarations

To achieve the lowest cost of going active with innovation

To have the lowest cost in the industry for compliance

To be known as one of the most aggressive mortgage servicing networks

# Lowest Cost of Going Active With Innovation Active Innovation

#### From Wikipedia:

"The term innovation means a new way of doing something. It may refer to incremental, radical, and revolutionary changes in thinking, products, processes, or organizations. A distinction is typically made between invention, an idea made manifest, and innovation, <u>ideas</u> <u>applied successfully</u>"

Collectively, we do invent...but far too often we are not as successful innovating collectively as a network

The CEO comment that nags at me most: "We simply do not have enough time to implement all of the things we have available to us"

# Lowest Cost of Going Active With Innovation Driving Principles

Well-crafted networks are rich in content and the tools that make all that is known, visible to all participants

- Speed up the time between finding an idea and executing on it
- Speed up the time between recognizing a need and delivering a solution
- Eliminate the duplication of standalone work and replace it with the benefits of shared work

But once things are visible, how do you make them your own? How could the relationships that we build in CU\*Answers allow us to simply import, append, or ratify your next solution?

## Lowest Cost of Going Active With Innovation **Expanding On "Learn from a Peer"**

This fall we will start work on a new process to accumulate system configurations into a shared file and begin adding the "Learn from a peer" button to various configurations

Coming Spring 2010

	Phone Transfer Fee Configuration	
Choose a peer:	Activate phone transfer fees	
CU #Credit UnionCUID10Western Districts Mbrs CUWN11Progressive Credit UnionPR20Auto Body Workers CUAB30ATL Credit UnionAE400Michigan Coastal CUTV60Kenowa Municipal FCURC80Auto-Owners Associates CUA090Newaygo County Serv. ECUNE93Unison Credit UnionKA110Consumers Choice CUPE112Frankenmuth Credit UnionFR113Clarkston Brandon Comm CUCB114Delta County Credit UnionAA116Thunder Bay Area CUTA117Madison Credit UnionCE	Cancel       F7	L H A V
• <u>S</u> elect	Bypass F8	
24	Learn from a peer F10	

Session 0 CU\*BASE GOLD - Phone Transfer Fee Configuration

# Lowest Cost of Going Active With Innovation Expanding On "Learn from a Peer"

Tiered Service Peer Analysis: More than just seeing how people are using the software, this process will allow you to benchmark performance and find a group of potential partners for best practice innovation

🔶 S	ession 0 CU*BASE GOLD -	Comparative Tiered Svcs Peer Analysis						
	) 🔿 🕥 💿					Netwo	ork Links	
S	Summary of Members Scored CU Pool: 6				Session 0 CU*BASE GOLD - Peer Criteria Selection			
		Date May 2008 📰 [MMYYYY]						Backup F3 Select peer by M = Member Range V
		Summary Peer Comparison My CU vs. <u>Average CU - By Member</u> My CU vs. Average CU - By <u>H</u> ousehold				sehold	Member range <b>19,535</b> to <b>23,876</b> Range is set at +/- 10%	
				dit Union	Detroit Muni			Scoring method <b>B = Both</b>
		Description BASIC	Members 20, 387	% Rank 93.9 1 🔍		% Rank 22.1 6	Avg % 52.1	
		Avg Prod Per Mbr	2.60		0.30	•		BASE GOLD - Select Credit Union for Peer Analysis
		Avg Svcs Per Mbr	2.00	_	0.10			F3 Code Description Members Assets Score Method
		Household Adj Tier 1	17,505	86.5 1 💽 5.6 6 💽	-	19.3 4 10.0 4	40.0 17.5	AL         Alpena Alcona Area         CU         21,706         152,338,604         H           NT         CorePlus         Federal         CU         21,877         166,104,963         H
		Avg Prod Per Mbr	2.60	J.U 0 📉	0.30	10.0 4	11.3	DM         Detroit Municipal CU         21,352         313,088,316         H           FR         Frankenmuth Credit Union         21,602         173,540,817         M
	Backup F3	Avg Svcs Per Mbr	2.00		0.10			OC         Ohio Catholic Federal CU         21,118         128,117,441         H           KA         Unison Credit Union         20,998         132,449,705         H
	Cancel F7	Household Adj	2,451	12.1 3 💽	1,885	8.9 5	15.4	
E	Peer Criteria F11	Tier 2 Avg Prod Per Mbr	111 2.60	0.5 6 💽	2,259 0.30	10.6 3	11.4	
		Avg Svcs Per Mbr	2.00		0.10			
		Household Adj	289	1.4 5 💽	2,169	10.2 3	10.1	● <u>Select</u>
		Tier 3		6 💽	-	57.4 1	28.5	
		Avg Prod Per Mbr Avg Svcs Per Mbr	2.60 2.00		0.30 0.10			Learn About This Feature
		Household Adj	2100			61.7 1	34.3	
		S <u>u</u> mmary Goal <u>1</u>	Goal <u>2</u>	Goal <u>3</u>	Goal <u>4</u>	Go	oal <u>5</u>	
ВТ	° (2) 6/02/09 13:07:05					Learn Abou	ut This Feature	

# Lowest Cost of Going Active With Innovation Expanding on Exchanging With Peers

- In 2010 we will start a project to actually exchange Misc. Member Account Forms configurations and other processes such as . . . ?
  - What would you suggest?

			🤄 🔿 🚯 🐨 🗐	) 😧 🕜 — — — — — — — — — — — — — — — — — —	
ABC EMPLOYEES FEDERAL CREDIT UN 1224 M/2 STREET M2 24M018 AF225, Ar JUNEL 1722 916 935-1724	NIGN		Misc. Membe	er Account F	orms Layout
Credit Union Fee Schedule					
Municourse free Timor account that pure in acteut, for 1 Subsect of less three SU(20) for prevent 16 or other will be	Lysaradi obeydi 5.00			·	
ATM 3 reg. You are all we at 4 tree deposits and 4 tree with re-entry all other numbers are charged per transaction.	50.055pm		E las SA	Search by form ID	
ATM Fard Resolve (ppr cad)	ABC Employees Federal Credit Union			Form ID	Descript
LAN Michael Service	1244 Construct NW Construction (Structure) Construction (Structure)			ACHFEE	ach overdraft
Wire is and Car	REGULAR SHARES			ACHNSF	ACH NSF notice
Money Order Fee iper mercy unders				ADDEND	Loan Addendum
Transiers Chappes sper Stati Inn	Account Details Lonew Rev 3.000% Lonew 10 <sup>17</sup> 3.040% Rement Data La Constante Detail Data La		1 30 <sup>-5</sup>		
Traveley Chapter (in 154) per \$100.00	Pin Value Per State. \$5.00 Morrows II for set to have \$25.00			ALLIED	insurance tracking
Credit Daily Check Fee, Free role fare, and attanced	Rate Information The Cover Social Annual Coverings VIAD OPCONETS accounts as lacked and as shown 2000. The Cover ON deal Roseane Tomas Processor VIAD APPrime shown every short and period in Accounted by the Honore Dimension			AMEND	amendment of note
ACH ACCORD (NS) (per nem	Nature of Dividendy			ATM/DB	Atm/Debit App
	Dividends for paid them current frames and worker examines. Zhe required scances at the eval of a closed possiol Process and them work Constitutions			B/OSAV	Bus/Organiz savings
Address Change Notifs after its Bod Office spec change)	Compounding and Crediting Toylorin the compound of scalarotany and Poster/Penal-socialese. For example of destroic region investor, no to survival period of legar between humany. Laterative transition for destroice particularity the toy destroice region is a survival period of legar between humany. Each and the survival for the destroice particularity of the period to the survival period of legar between the survival period. See			BCKTIS	business cking tis
	y or begins ne lanning k will endrom Markett, ord an in under some programsfolkes. The dividual declares welve, net onserve graphing some Produced by parted. If you chose your state account before dividently are park you in it is streeping the account dividently.			BUSCLB	business club tis
	Minimum Balance Requirements The manual biline segmed inspective sector is the work or at each biline in the work insert of the works of persistent refor			CASHCD	cd cashed @ maturity
	Amore There are the readers Maximum Malance in your account in classes above proceed account of the Product Amore and Amore Amor Amore Amore Amor Amore A				· ·
	Balance Computation Method protein its collabor 5 the act act data has according on the pole or production of the integrate data before 10 a second to the part (b) ensing that is pole interactional balance in the pole of the pole of the particular balance that is		C A COR	● <u>C</u> hange	<u>D</u> elete
	ty the number is caps. Accessed of Dividends on Non-Cash Deposits. Dividend with the prima access the Control of gave deposit one advisor to access synt warms.		a server the server		
	Free and Charges the second tag believed barges from in large a contag in the good state septimbed in the most control i contag Sheads				
	Transaction Limitations. Networkeet induction apply in the action (		Add F6		
			Cancel F7		
			Lub Francis Devid FR		
			Lnk Frmsto Prod F8		
			Edit Paragraphs F9		
	00.54-39		Latt anagrapho 10		
		117	· · · · · · · · · · · · · · · · · · ·		
		Loorn from a r	beer F10		
26		Learn from a p			

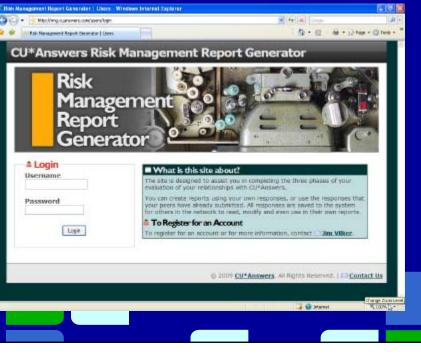
# Lowest Cost of Going Active With Innovation Expanding Our Shared Work

Sharing each other's work by proxy has been a standing practice of CU\*Answers since 1995
 In 2009, we are releasing the new Risk Management Report

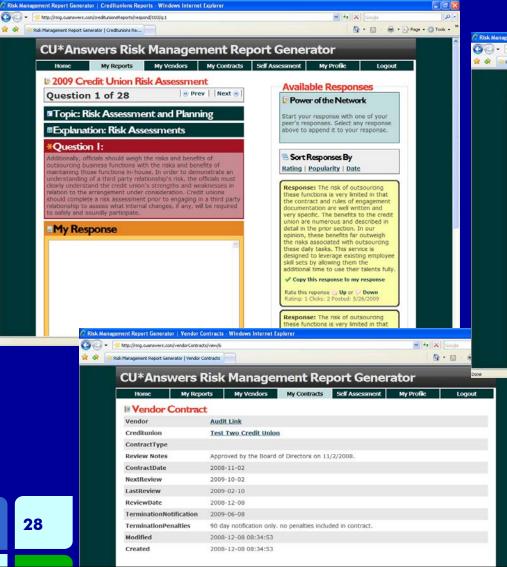
Generator

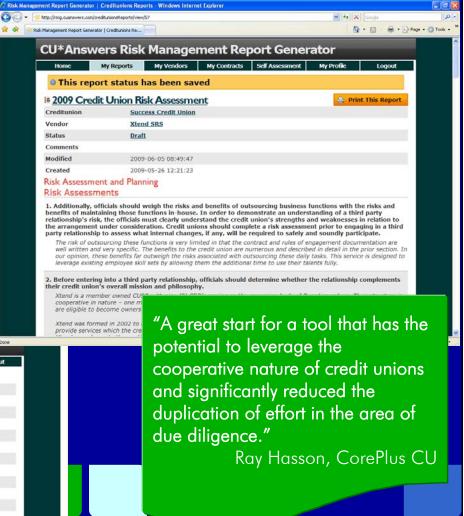


#### http://rmg.cuanswers.com/



# Lowest Cost of Going Active With Innovation Expanding Our Shared Work





## Update on Last Year's Big Declarations

To achieve the lowest cost of going active with innovation

To have the lowest cost in the industry for compliance

To be known as one of the most aggressive mortgage servicing networks

#### Lowest Cost in the Industry for Compliance Last Year's Challenge

- From the CUSO perspective, could we build a cooperative, collaborative view of how to comply?
- Could we have a working model to analyze, understand, and even make judgment calls about one way to do it?
- Could we have a working model that aggressively tries to drive down the cost of day-to-day execution around compliance and auditing?
- Could we use that aggressive model to improve the software and tool foundation that everyone uses in diverse ways?

#### Lowest Cost in the Industry for Compliance Audit Link 2009

#### Compliance Consulting Contacts since last year: 21

• 4 more coming in the next two months

Review CU policies against CU*BASE configurations	150 policies, countless related disclosures
Evaluate configurations to ensure they are aligned with regulations	210 total configurations
Review policies for consumer privacy issues	42 privacy statements & disclosure procedures
Focus on BSA issues and CU responses	42 risk assessments, 21 BSA configurations
Review Employee Security settings in comparison to CU procedures and employee actions	Updated 645 staff security settings
Review current internal tactics for day-to-day auditing and reporting to CU leadership	320 hours of consulting time
Outline a plan for moving forward	Compiled 4,200 pages of findings, made 430 specific recommendations for improvements

 To date Jim has spent 70+ days at CUs helping them regain a focused approach to auditing and compliance

#### Lowest Cost in the Industry for Compliance Audit Link 2009

# Clients using Audit Link for daily work: 17 Doing the work...

BSA Accounts	1,360 per month
Dormant Accounts	524 per month
Reversal Accounts	792 per month
File Maintenance Pages	3,300 per month
Wire Accounts	130 per month
Reg D Accounts	68 per month
Employee Accounts	230 per month
BSA/SAR (structures) Accounts	102 per month

If you're not using Audit Link, are you verifying that your own audit team is doing the work?

# Lowest Cost in the Industry for Compliance Audit Link Contributions 2009

#### It's working...

"Our partners at Audit Link gave us a heads up that suspicious activity was taking place in a member's account. It turned out to be one of the largest kiting schemes we have seen in our area for quite some time. It allowed us to be the first ones out with no loss to the credit union.

"Just this one incident alone has paid for our investment in Audit Link ten times over. I would encourage every credit union to take a look at extending their staff like we have by engaging Audit Link."

Cindy Griffin, CEO, Northern Hills FCU

# Lowest Cost in the Industry for Compliance Audit Link Contributions 2009

#### Audit Link changing the game

Prior to Audit Tracker, you searched through reports and long lists...today every member is connected to your internal auditor

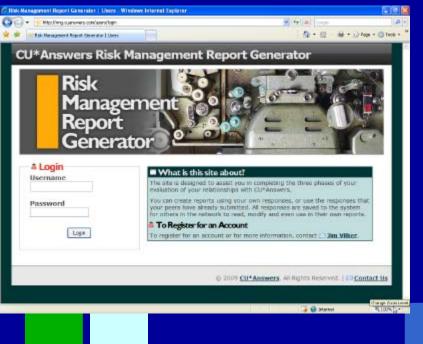
Session 0 CU*BASE GOLD - Member Tracker Review					
(<) <> <> <> <> <> <> <> <> <> <> <> <> <>					
Member Tra	cker Review				
Backup E3	Account         5359         OSCAR B OFAC           Conversations         5           Position to date         Dec 02, 2008         Immode [MMDDYYYY]           Contact - Date:         12/02/2008         Time:         10:54:04         By Emp:         /H				
	Name: OSCAR HERNANDEZ Memo Type: BV Bank Sec Verifi The BSA Record was verified on 12/02/2008 #Confidential Information* SAR filed on 12-2-08				
	Mbr wanted to deposit \$12,000 cash, but when he found out a CTR needed to be filed on transactions over \$10,000 he changed his deposit to \$10,000 to avoid filing a CTR. Leah				
Backup F3 Sort Contact Date F11					
	Contact - Date: 12/01/2008       Time: 01:11:33       By Emp: 99         Name: OSCAR HERNANDEZ       Memo Type: BS Bank Secrecy         Member had transactions on the BSA Monitoring Report for date: 12/01/2008				
	Contact - Date: 12/01/2008 Time: 08:49:04 By Emp: /H				
	<b>↑</b> ↓				

## Lowest Cost in the Industry for Compliance Audit Link Right Now

#### http://advisor.cuanswers.com



#### http://rmg.cuanswers.com/



#### Lowest Cost in the Industry for Compliance Audit Link 2010

#### Foreign ID Handling

- 2-byte, CU-configurable ID Type code for SSN vs. TIN vs. Mexican vs. "Unknown," etc.
- Allows same 9-digit number for a SSN and a TIN
- Allows for randomly-generating other ID numbers (no more imitation SSN/TINs)

#### OFAC

- New rules for international ACH transactions
- Manually scanning things like CU checks (similar to wires)

#### CTR Forms Automation

- Teller to pop a fill-in form according to your BSA configuration
- Create note in the member's Audit Tracker record
- Integrated into existing BSA inquiry/reporting tool for back office verification/completion
- Retain in BSA database for 90 days for reprint/verification (not going to CU\*SPY this phase)

# Lowest Cost in the Industry for Compliance Audit Link 2010

Audit Link is catching on...groups across the country continue to focus on how compliance can be handled in a new way

- CU Compliance Group: a network approach where Audit Link is one of the participants
  - Compliance seminar
  - Boot camp
  - In-house one-on-one
  - Ad hoc services

Defending the industry and its operators may start with understanding how to put our best foot forward around compliance

> Talk to Jim Vilker today if you want to learn more!

# Update on Last Year's Big Declarations

To achieve the lowest cost of going active with innovation

Fo have the lowest cost in the industry for compliance

To be known as one of the most aggressive mortgage servicing networks

# An Aggressive Mortgage Servicing Network Setting a High Bar

Last year when we made this declaration it was based on the idea that CU\*BASE and It's Me 247 would allow credit unions to list mortgages as one of their strengths

- Make mortgage information and payment processing available to members via every channel, every employee
- Coordinate the member perspective with the participating partner's perspective
- Create servicing controls so that credit unions are comfortable offering multiple mortgage strategies

Big goals and big themes... yesterday's specialty is tomorrow's expectation for every user

# An Aggressive Mortgage Servicing Network Tomorrow's Expectations

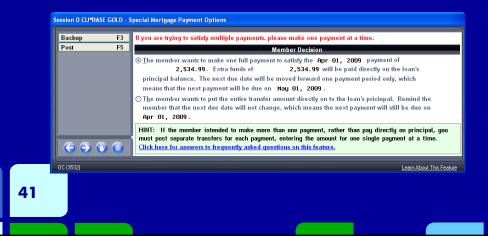
- In the back office of dozens of CUs, CU\*BASE and Lender\*VP are getting the job done
  - Lender\*VP currently services 1,600 mortgage loans for 23 CUs
  - The software is compatible with many different participation partners including Fannie, Freddie, FHLB, VA, and HUD
- But if we are going to make mortgages a visible core competency of every CU, we need to move the back office to the front office whenever possible
  - CU\*BASE Participation Loan software is a game-changer if you can translate what members need from what the secondary market dictates

Big goals and big themes... yesterday's specialty is tomorrow's expectation for every user

# An Aggressive Mortgage Servicing Network Mortgage Projects 2009

## Enhancements to 360-day mortgage loan servicing

- Interactive messaging
- Principal curtailments in one step
- Documenting a member's decision in transaction history
- "Instant Interest Calc" and pay-ahead options
- Choose your interest calc date





# An Aggressive Mortgage Servicing Network Mortgage Projects On the Horizon

### AFT Sweeps

- True "balance sweeps" similar to OTB, to pull <u>all</u> available funds from savings (if ≥ regular payment) and pay to loan
- Using clearer language for staff and members in It's Me 247 ("pay my balance in full" instead of \$9,999,999, etc.)
- Tighten controls to prevent members from changing special collections AFTs

### Handling Delinquent Mortgages

- If fines are due and the member pays a regular payment + extra \$\$, will take the fine before putting the rest onto principal
- Change to the Allow payments via online banking flag:
  - Always
  - Never
  - NEW: Only if loan is current (block if delinquent)

#### Escrow Analysis Statements

 Making them more member-friendly (stay tuned for more about this!)

# An Aggressive Mortgage Servicing Network Mortgage Projects On the Horizon

- Mortgage payoffs are a major undertaking for everyone related to mortgages: how to predict what a future mortgage payoff amount will be based on all of the potential factors
  - Should you anticipate a future payment?
    - If not, should you calculate a delinquency fine?
  - Do you need to net out the outstanding escrow balance?
  - Should you anticipate a future insurance premium?
  - How many days should be based on 360 or 360/365 interest calc?

Look for more in the Kitchen as we make decisions about just how smart a mortgage payoff calculator could be

> Are we making mountains out of molehills when a mortgage payoff is off by 18 cents?

# **Marching Forward from 2008**

CU\*Answers Electronic Document Strategies... An Ongoing Evolution

# CU\*Answers Electronic Document Strategies CU\*Answers / eDOC Partnership

- CU\*Answers' commitment to eDOC Innovations as an owner and active partner is stronger than ever
  - Today, eDOC has an expanding ownership base (new owners in 2009: Corp One, Progressive CU, and Massachusetts State CU)
  - CU\*Answers continues to be majority owner
  - CU\*Answers is the Facilities Management partner for eDOC ASP solutions
  - CU\*Answers considers eDOC solutions to be our deepest integration partner, now and into the future

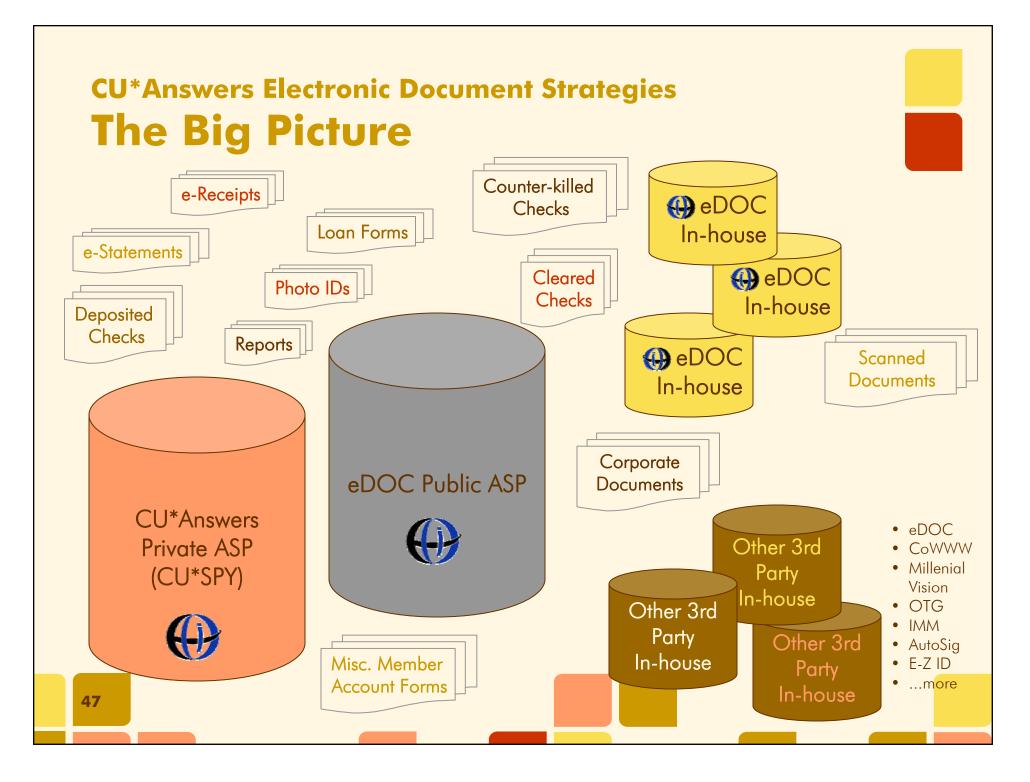
Our project to broaden our electronic document strategies is designed to enhance our relationship with eDOC, not take away from it

Two teams of experts working for CU\*Answers clients is better than one

# CU\*Answers Electronic Document Strategies The Big Picture

- Starting 10/1/09, CU\*Answers will add a new Electronic Document Strategies Manager to its internal team
- CU\*Answers programming team is adding a new developer to focus on CU\*BASE and It's Me 247 strategies related to electronic documents
  - A smarter interface between CU\*BASE and ProDOC
  - Expanding our ASP document management capabilities
  - Developing corporate integrations for cuasterisk.com partners
  - Developing a corporate vault for credit union corporate documentation archival/retrieval

Beyond eDOC, this is our core processing perspective on strategies provided by any and all vendors



## CU\*Answers Electronic Document Strategies The Big Picture

- Vaults are the best way to differentiate the strategies of both the credit union and CU\*Answers
- Each vault has its own rules for
  - What can be stored
  - Where the data comes from
  - How long data will be stored
  - From where can data be retrieved
  - Who is responsible for infrastructure and reinvestment
- Rules are set by the vault architect/manager
- Your strategies depend on the best fit of services and expense...and this may change over time

The hard thing is that the price that you pay can range from \$0 to \$100,000+

# CU\*Answers Electronic Document Strategies eDOC Innovations and Our Network

- CU\*BASE credit unions using the eDOC ASP solution (CU\*Answers ASP vault):
  - e-Receipts / Photo ID capture: 45
    - 13,520,938 receipt images and 122,878 ID images on file
  - e-Loan Forms: 2
    - 2,403 loan form images on file
- CU\*BASE credit unions with an eDOC In-house solution:
  - e-Receipts and photo IDs: 14
  - Reports and statements: 17
  - Loan forms: 11
  - Scanned documents: 13

In 2009, we are moving online clients from CoWWW to the eDOC solution for CU\*SPY reports, statements, and archived credit reports

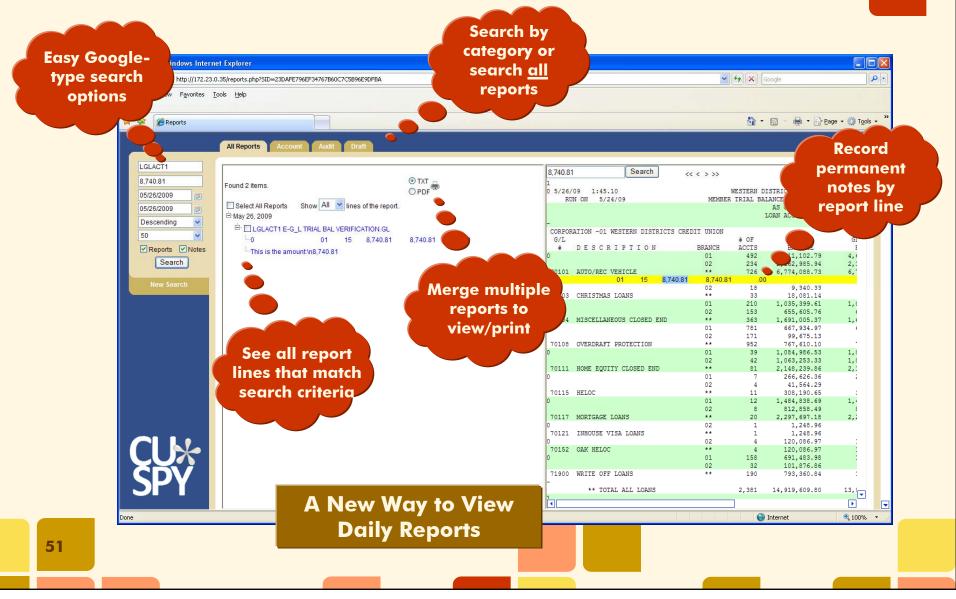
# CU\*Answers Electronic Document Strategies Understanding Emerging Tactics

Evolving from "what is possible" to what we are actually able to do on a day-to-day basis

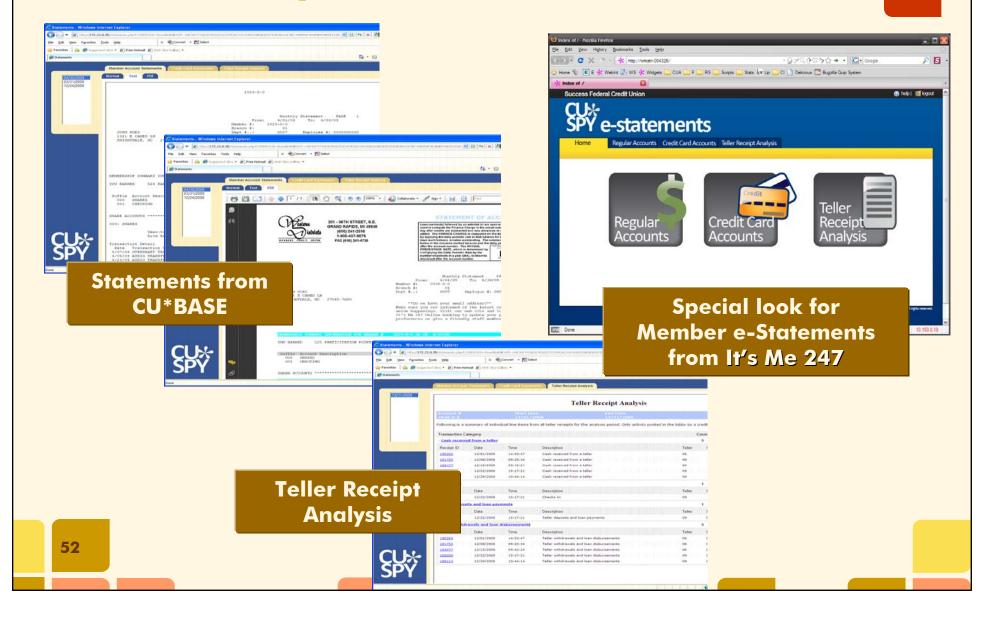




# eDOC Investment Payoff: Our Vendor of Choice CU\*SPY Replacement



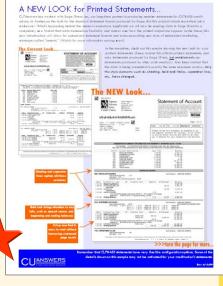
# eDOC Investment Payoff: Our Vendor of Choice CU\*SPY Replacement



# A New Perspective on Statements Responding to Diversity

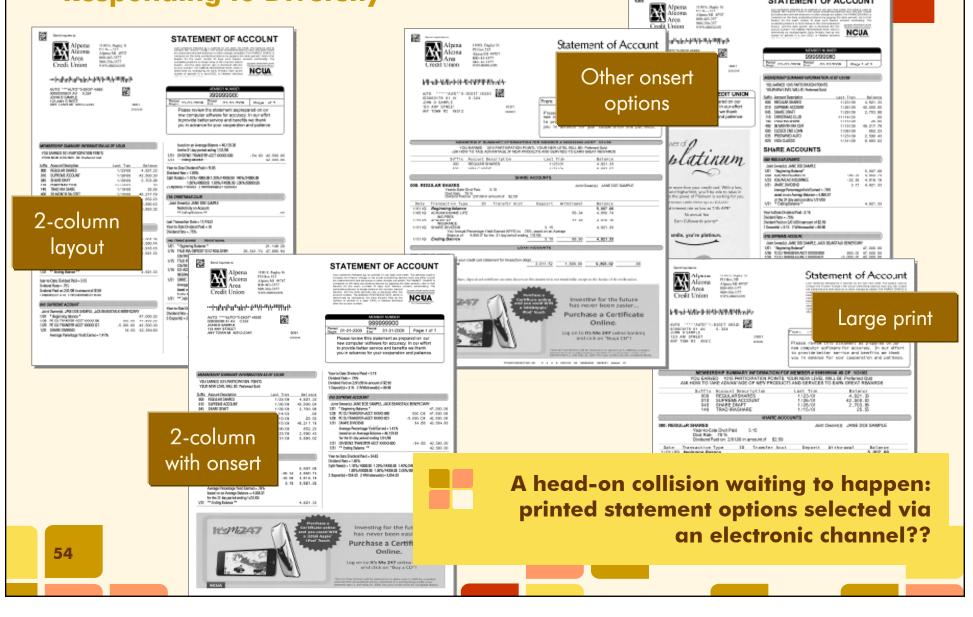
## Diverging printed from e-Statements

- Printed statements will no longer look exactly like e-Statements...ever again
- New "flat file" method for delivering statement data
  - Allowing for multiple e-document relationships/strategies
  - Taking advantage of Sage Direct capabilities to offer multiple printed formats
    - Through your CU\*Answers relationship
    - Potentially controlled by the member
    - Through a direct relationship with Sage
  - Increased flexibility for non-Sage vendors for printed and for e-Statements
  - Print beta-test currently underway for 2 CUs
  - e-Statement beta-test of the flat file 3rd Qtr '09



# **A New Perspective on Statements**

**Responding to Diversity** 



STATEMENT OF ACCOUNT

# A New Perspective on Item Processing Clearing From Electronic Check Images

- In the past year we have transitioned our IP department from paper checks to electronic item clearing
- Checks from anywhere can now be processed by CU\*Answers in Grand Rapids
  - We are now responding to RFPs for item processing from New York, Wisconsin, and Ohio...should you be next?

CU\*Answer

What does this mean to current IP clients?

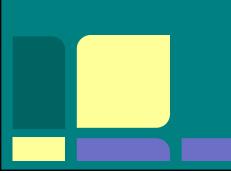
### Super Savings!!

Effective 10/1/09, return fees will be slashed by 30%!

55

# **Marching Forward from 2008**

# Celebrating the New CU\*BASE GOLD



## We did it! (And by "we", I mean all of YOU too!)

Remember how last year at this time we were anticipating the New GOLD Standard (NGS) rollout?

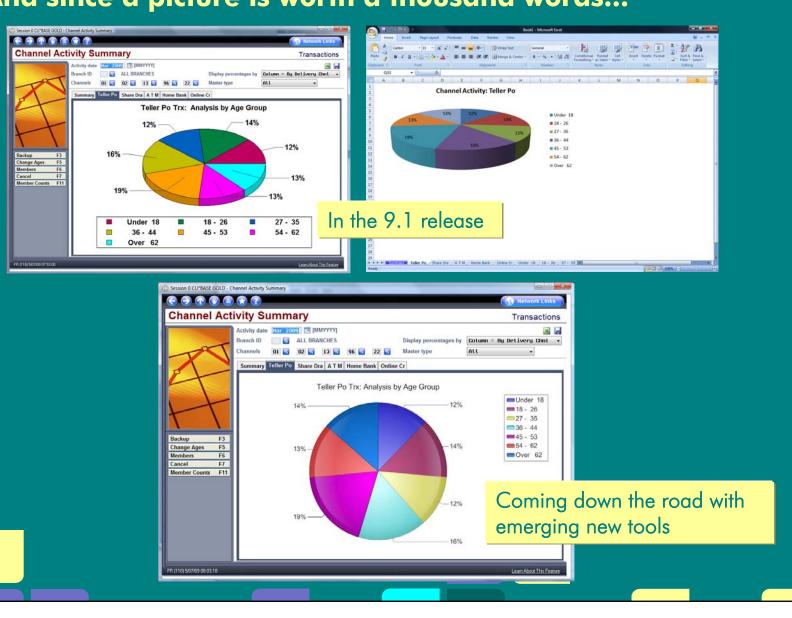
Thanks to an amazing effort by everyone in the network:

- 266 branches upgraded in 18 days (averaged 14-15 branches a day)
- Most branches in a single day: 29
- 4,425 workstations
- 21 new GUAPPLEs (14 CUs)
- 6,300 panels (recreated from scratch!)
- 5,700 hours development
- 2,800 hours testing (QC and Systems)

- 300 new on-screen tips
- 2,200 help topics refreshed
- 130 booklets updated
- Coming: updated online courses, more booklets, marketing flyers, etc.

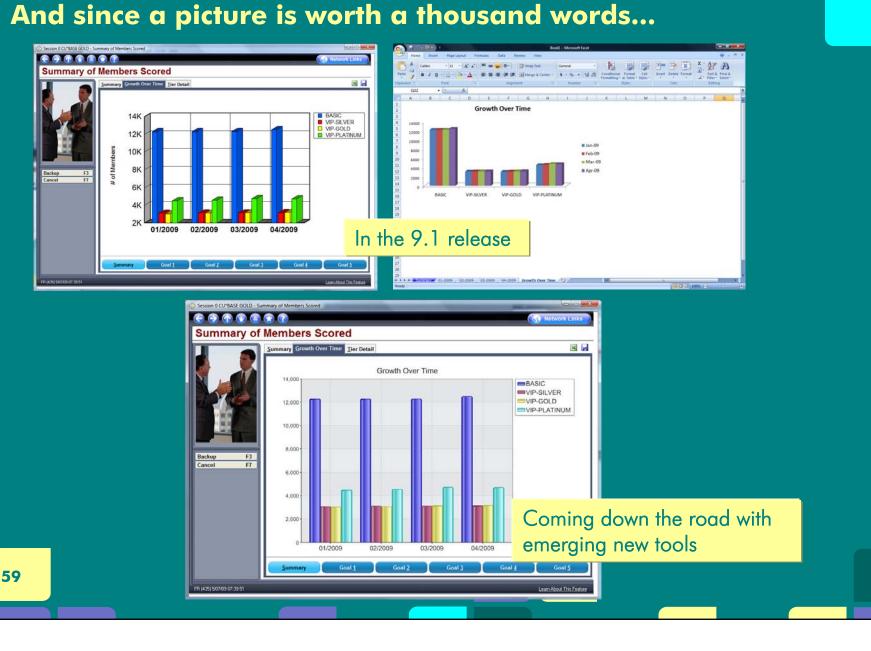
Take pride in the fact that our network can make a transition like this...we'll be doing this sort of thing again in the future, in many different ways

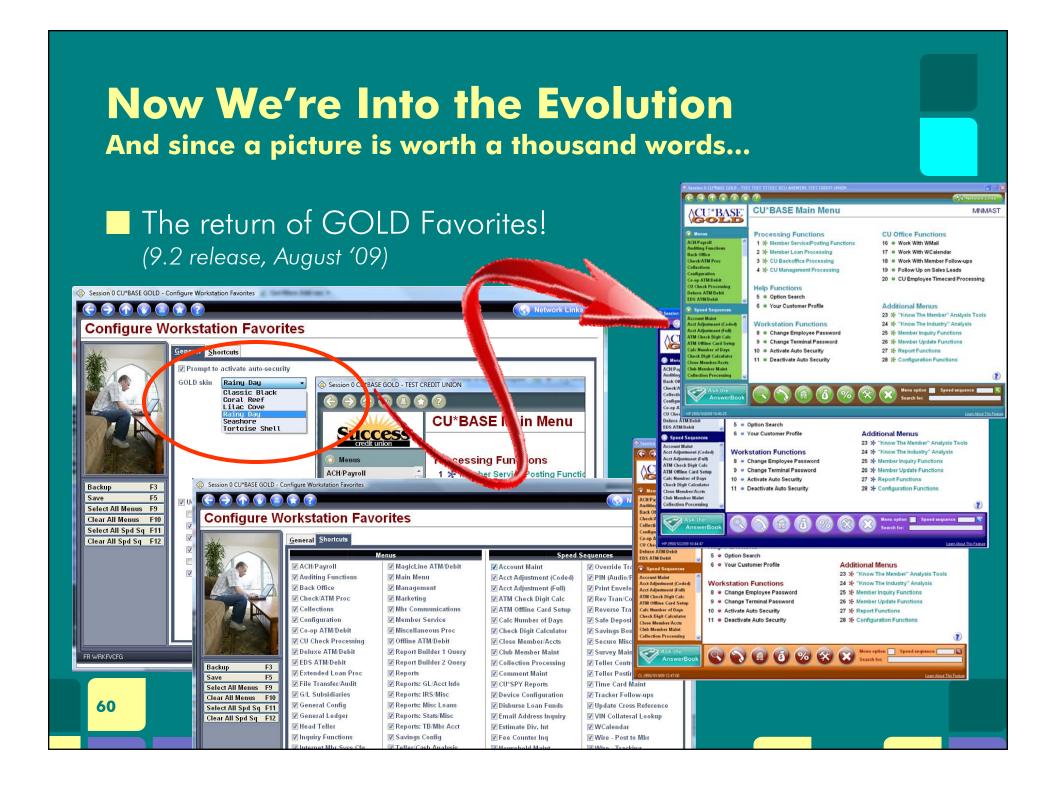
## Now We're Into the Evolution And since a picture is worth a thousand words...



58

# Now We're Into the Evolution



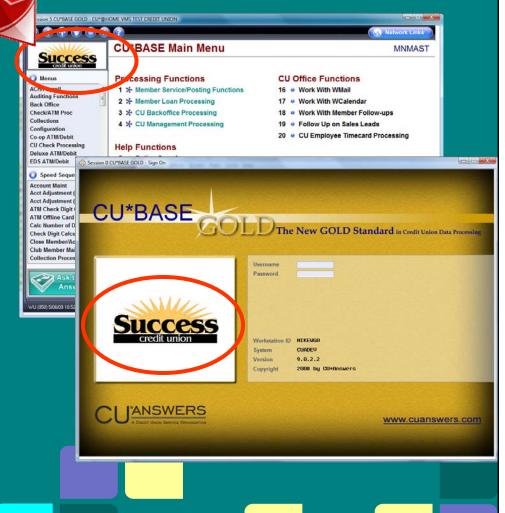


# Now We're Into the Evolution

And since a picture is worth a thousand words...

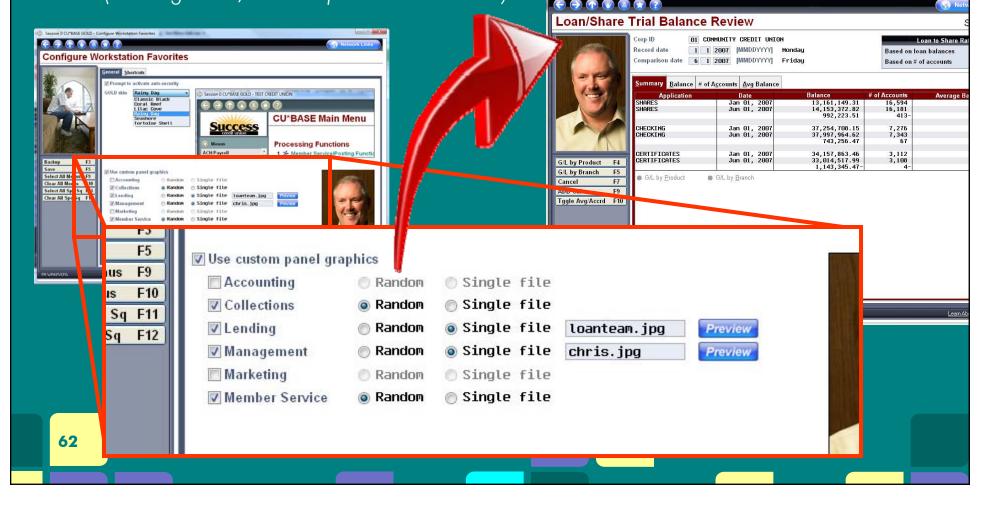
# GOLD Branding (coming soon)

- Your logo can appear on the login screen and all CU\*BASE menus
- Will be controlled by your credit union, requiring manual action on each workstation
- Will require a GUAPPLE
- We'll be publishing instructions and file specifications...stay tuned!



## Now We're Into the Evolution And since a picture is worth a thousand words...

Custom graphics on select CU\*BASE screens (coming soon; also requires a GUAPPLE)



# Launching a New Effort for 2010 Managing Your Brand at CU\*Answers

## New Focus Group this fall

Coordinated effort for how to manage your brand in all of the services CU\*Answers delivers

- Custom graphics on select screens
- Logos on GOLD, It's Me 247, statements, forms, etc.
- New series of development projects and a new vision for extended branding

Look for more in the coming months and keep your eye on the Kitchen

If you have the budget, you could have a private look and feel for It's Me 247 in 2011!

# Increasing Our Investment in Network Execution

## Whose investment?

- Credit Union Organizations
- The CUSO
- Credit Union Professionals

## **Building a Playbook** Franchising Ideas for Credit Union Operations

- The way we all interact in our network should naturally yield the specifications for the projects that will take us forward into the future...playbooks for operating credit unions
- Building a playbook:
  - Organic playbook where the network shares its content interactively with users (automated CU\*BASE toolkit)
  - Building a consulting portfolio on products, services, and ideas for operating a credit union – a project team to interact with your leadership team (CU\*Answers Management Services)

You'll recall that last year we launched new "get the work done" teams (Collections, Audit Link, etc.)

# Building a Playbook

**Franchising Ideas for Credit Union Operations** 

- Have you thought about marketing your own "get the work done" team to the network?
  - Think about NMS and our "Place to Be" mentality
- In 2010, the cuasterisk.com teams will work on writing their playbooks and presenting them to the network
- Are you ready to improve on these playbooks and start a cycle of evolution for network businesses?



# **Building a Playbook** Franchising Ideas for Credit Union Operations

## Case Studies from the cuasterisk.com Network Playbook

A new series of network communications related individual peer insights for everyone in the network

## Here's our first one...

 Check out United Advantage NW FCU's experiences and look for more from CU By Design in the future



# The "Get It Done" Team of 2010

### **Has Xtension Caught Your Eye?**



CU+BASE PARTNERS CAN LEVERAGE THE NETWORK'S INVESTMENT IN TECHNOLOGY AND XTEND'S INVESTMENT IN PEOPLE TO HELP DRIVE LENDING RESULTS TO NEW HEIGHTS

#### Plug our proven support services into your lending support efforts and quickly see results.

		ast seve		
partn	ers at Xt	end and C	U"Ansae	ins have
been	investing	g in the re	sources	that help
credi	union	s suppor	t their	lendin
facto	ries mo	ire effec	tively.	Thes
inves	tments i	nclude tec	thology	(state o
the a	art IP te	sephony in	nfrastruct	ure), ;
robus	t toolse	et (CU'B	ASE. It	sMe247
Prime	Allance	e), and a te	eam of ca	all cente
profe	ssionais	ready to en	ngage.	
~		FULFILL		

everages all of these for your benefit.

LOAN FULFILLMENT CENTER is a coordinated that the busy work of member communication effort between our two staffs that targets some or gets executed on time every time. By designing a all of the following lending opportunity areas: program together that looks and sounds like you credit union, we are able to leverage the collective. + Lead generation activities efforts of our two teams in a way that reinforces + Database analysis with targeted calls your value proposition with your members. Inbound member support Our call center and electronic communication · Productiservice cross-sale specialists will pulckly become a frusted partner and an integral part of your lending support team. Put us to work for you today and we guarantee

We work with your lending and leadership teams you will see immediate results. We are ready to to develop a schedule of events and guarantee become your lending support machine

LOAN FULFILLMENT CENTER is an affordable and effective extension of your team that will help REV up your member contact engine. We are vested in the success of our credit union partners—put our mouths where your money is.

+ Post-closing verification

#### BRANCH XT | Set a higher bar for member support

mpowered Lending Factory Our Xiension Call Center agents are ready to answer the phones for you without breaking your budget. Whether it's overflow, emergency stand-in, or after hours member support or a complete first-level member "help desk", our team stands ready to answer the call for your credit union. Join a fast-growing number of CU'BASE credit unions who have plugged Branch XT into their strategic member support plan.

#### LOAN FULFILLMENT CENTER | Crank up your lending factory

Every day members are shopping for loans, and we want to help make sure you are "top of mind" before they look and quick to react when they do come calling. Whether the member is shooping online through your web site or it's Me247, from one of your business partners through Retailer Direct, or looking for a 1st or 2nd mortgage via Prime Allance, we have just the support you need. Our Loan Fulfillment Center services can be selected a la carte or act as a one-stop shop for member contact. Since we leverage the power of CU'BASE we are able to eliminate the challenges of a traditional lending call center (faxing, re-keying, data integrity, etc.), making closing the loan timely and simple

#### SECRET SHOPPING | Gel to know your members and your competition

Finding a vendor to execute secret shooper surveys or competitive rate analysis can be an expensive proposition. Whether it's secret shopping your members on their recent support experience or working your top 5 competitors from Where Your Members Borrow from a competitive rate shooping standpoint, our agents can deliver at the low price point you have come to expect from Xlend.

#### PREPARING FOR THE FUTURE | Interact with members on their terms

Xtend takes communication seriously. Will you be at the top of the list when they are ready top buy? How will you interact with members while they are utilizing online banking or searching your website? How can you earn the business of members (or prospective members) who may never visit your lobby? Our call center can help provide the answer to all of these. As members become increasingly self-service and tech-savvy. Xtension can provide a cost-effective bridge to the future through our web chat deployment and extended hours of operation. We can be you ace in the hole to get there before the competition.

Outbound solutions Email messages It'sMe247 messages Data verification calls Sales campaign calls Inbound solutions

ome key components of an

Loan applications It'sMe247 Chat (stanned)

CU\*BASE It'sMe247 Home Banking

CONTACT US TODAY TO BEGIN DESIGNING AN AFFORDABLE I ENDING SUPPORT SOLUTION FOR YOUR CREDIT UNION.



Yesterday's specialty is tomorrow's expectation for every user...the Call Center is changing how we teach users and ourselves

ATE | COLLABORATE | CONNECT |

REVVING UP YOUR LENDING ENGINE

# **Building Our Products Together** Idea Forms

## Idea Forms are the real deal

- In the period May 1, 2008 through May 1, 2009 there were 1,083 page views of the Idea Form Web Form
- They average visitor spends **6 minutes** completing this form
- Every form hits my inbox and I work them in groups of 30-50
- It's a team effort, and it often starts email trails as long as 20 conversations
- Add these to the 1,748 project sheets reviewed by the team this year, and you have a rich contribution of users and clients, changing the way we do things (this year's approval rate: 78%)

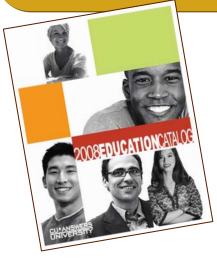
Coming in 2010: A new contest that will reward the designer in you: \$1,000 for the best complete <u>specification</u> (not idea) submitted in the next year

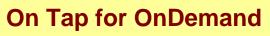
## **Building Our Products Together** Interactive Education

### **Education**

Since last year...

- 242 classroom or individual events
- 436 web conference sessions (up 17%)
- 395 days of conversion training/support (up 44%)





Coming soon...

- Series on CU\*Check 21
- Series on CU\*BASE Cross Sales Tools & Trackers
- Report Builder 1 & 2



## **Building Our Products Together** Interactive Education

#### 2008 Stats (June 2007 – May 2008)

Top 5 Web Conference Attendees

- Ohio Catholic
- 2. Affinity Group
- 3. Alpena Alcona Area
- 4. Detroit Municipal
- 5. Aeroquip
- Top 5 Online Learning Users
- 1. Detroit Municipal
- 2. United Educational
- 3. Glacier Hills
- 4. New Horizons
- 5. losco

- Top 5 AnswerBook Users
  - 1. Northern Hills FCU
  - 2. Fox Communities
  - 3. Ohio Catholic FCU
  - 4. Community CU
  - 5. Affinity Group CU and Wauna FCU (tied)

As a thank you, last year these CUs received 10 free hours of Webex web conferences to use any time in 2009

## **Building Our Products Together** Interactive Education

#### 2009 Stats (June 2008 – May 2009)

- Top 5 Web Conference Attendees
  - 1. Glacier Hills
  - 2. Delta County
  - 3. ATL
  - 4. First Trust
  - 5. Ohio Catholic
  - Top 5 Online Learning Users
  - 1. Heartland
  - 2. Superior Choice
  - 3. Allegius
  - 4. Highmark
  - 5. Sentinel Federal

- Top 5 AnswerBook Users
  - 1. Highmark
  - 2. Fox Communities
  - 3. Community West
  - 4. Community CU
  - 5. Ohio Catholic

=repeaters from last year!

Coming in 2010: Look for details on how to win \$2,500 toward a custom CU University campus (details in your 2010 Education Catalog!)

#### **Building Our Products Together** Broadcasting to Network Participants

#### RSS Feeds...Are You Hooked In?

- cuanswers.com Client News
- cuasterisk.com Press Releases
- cusecure.org ID Theft and Phishing News and Information
- edoclogic.com eDOC Innovations News
- ms.cuanswers.com CU\*Answers Management Services & Gividends
- news.cuanswers.com Industry News
- ondemand.cuanswers.com Videos and Demos

- support.cuanswers.com Internal Site for Support Contacts (only accessible via MPLS Network)
- updates.cubase.org/alert/ CU\*BASE and Xtend System Alerts (only accessible via MPLS Network)
- wesconet.com Systems & Network News
- ws.wesconet.com Web Services News

We're already connected on social networks like Twitter, LinkedIn and Facebook...look for network participants when you are surfing social networks

## **Building Our Products Together**

#### **Broadcasting to Network Participants**



2008 Contest Winner: "The Owners are Here"



2009 Contest Winner: "Realizing Dreams Faster"

#### See these and more at http://ondemand.cuanswers.com



Will you participate in next year's video contest?



Self-Service Short



It's Me 247 **Online Banking** 



74

- Lately all businesses have been challenged to earn a return on network events and out-of-office time
- Have we lost the vision for explaining the return on how hard we work together, as coaches/players, teachers/students, and earning with others?
- CEO Strategies week is a for-profit event for those who do the work
  Mark your calendars...

10 77 12 13 9 Monday **Tuesday** Wednesday Thursday Friday (Afternoon only) (All day) (All day) (Morning only) (All day) The CEO Collaboration Collaboration **CEO** School **CEO** School Roundtable Workshop Workshop (repeat of Tuesday) (for CEOs only) (repeat of Monday)

An ongoing exchange from the CEO Strategies week:

in: Dawn Moore displayed: CEO Tickler: January 2009 CEO TICKLER? Asking the right questions can change behavior and Dashboards - Keep Your Eyes on the Road	CEO Tickler Answers: January 2009 Answers - Message (HTML)
Ahead Are you using CU*BASE dashboards? When you think about a dashboard, what vision do you have? Gauges, lights, controls - instant feedback, visual, actionable. A dashboard is a control panel located in plain sight where you can quickly detect the state of the vehicle under your control. Custom-built racing cars often have a simple piece of sheet metal forming their dashboard. And here's something even more remarkable. Open wheeled racing cars (think Indy 500) rarely have space for a dashboard, so the instrument cluster is integrated into the center of the steering wheel. This proves the critical need for prominently displayed feedback, that only a dashboard can provide.	E gle E gdt Vew Insert Format Iools Actions Help Adobe DDF  D Beeply @ Reply to All @ Forgerd @ Actions Help Adobe DDF  From: rkarnes@cuanswers.com To: Dawn Moore C: Subject: CEO Ticker Arswers: January 2009 Arswers  Answer Key  **CEO TICKER?* PROGRAM Finding answers leads to best practices and better results
CU*BASE - is your open-wheeled racing car with information	Are you using CU*BASE dashboards? Two weeks ago, we highlighted a few dashboards in CU*BASE to help you navigate the financial terrain ahead. As you answered the questions in the CEO Tickler Newsletter for January, what did you discover? This is not a test of how well you can push the right buttons. Instead, use the exercise to identify opportunities for growth in the coming months.
	Where will you find emerging patterns of deliquency in your loan portfolio? Use MNCOLL # 9 - Collections Dashboard From this screen you can display the number of accounts and dollar amounts for loans that are delinquent, have a negative balance, are overline, or written off. The statistics are shown for the time periods

76

A working project from the CEO Strategies week:

#### MNCNFD #11 Fee Income/Waiver Analysis

							Networ	
							Fee	Town
							гее	Types
			Cur	rrent view	is Fee Types		<u>V</u> iew Wa	aivers
Corp ID 🛛 🔟 💽 All Corpora	ations		Cui	rrent view	values are am	ounts 📃	View # o	f <u>F</u> ees
Summany One desider Channel	Material							×
Summary Opportunities Charged		-				-		
		Citer of the local division of the local div						
	A REAL PROPERTY OF TAXABLE PROPERTY.		and a second second second	and a state of the	and the second se		and the second	% Waived
								97.6 89.4
	1			91.2				09.4
			-	93.6				89.8
								31.9
			1707.0			110	1.5.5	100.0
			.0	0010		1.840	0	10010
SHARE DRAFT NSF	2010/00/2010/1	900	180	16.6	860	800	60	6.9
STOP PAYMENT FEES	40	20	20	50.0	100	100	0	
TRANSACTION HISTORY PRI	36	15	21	58.3	45	14	31	68.8
TRANSACTION SERVICE CHA	75	75	0		45	45	0	
wire transfer fee varia	270	270	0		216	198	18	8.3
								1 + +
Totals	9,282	2,789	6,492		9,997	3,512	6,484	
My challe	enge	to y	you:		ου ηθ	eed	inco	
	Description O CASHED CHECK FEES DORMANCY FEES FINITED CHECK FEES FINITED CHECK FEES FINITED CHECK FEES FINITED MONEY ORDER FEE FINITED FINITED MONEY ORDER FEE FINITED FINITED MONEY ORDER FEE FINITED FINITED MONEY ORDER FEE FINITED FINITED FINITED FINITED FOR FEE FINITED FINITED FINITED FOR FEE FINITED FINITED FINITED FOR FEE FINITED FINITED FOR FEE FINITED FINITED FOR FEE FINITED FINITED FOR FEE FINITED	Apr         Description       Opportunity C         © CASHED CHECK FEES       4,248         © DORMANCY FEES       1,785         © MINIMUM BALANCE SERVICE       55         © PRINTED CHECK FEES       391         © PRINTED CHECK FEES       391         © PRINTED CHECK FEES       391         © STARTER CHECK FEES       54         © STARTER CHECK FEES       54         © STARTER CRAFT NON-RETURN       1,020         © STOP PAYMENT FEES       40         © TRANSACTION HISTORY PRI       36         © VIRE TRANSFER FEE VARIA       270         Totals       9,282	Apr 2009         Apr 2009           Description         Opportunity         Charged           CASHED CHECK FEES         4,248         100           CASHED CHECK FEES         4,248         100           CASHED CHECK FEES         1,785         156           MINIMUM BALANCE SERVICE         55         55           PRINTED CHECK FEES         391         25           PRINTED MONEY ORDER FEE         228         144           STARTER CHECK FEES         54         9           SHARE DRAFT NON-RETURN         1,020         1,020           SHARE DRAFT NSF         1,080         900           STOP PAYMENT FEES         40         20           STARNSACTION HISTORY PRI         36         15           TRANSACTION SERVICE CHA         75         75           WIRE TRANSFER FEE VARIA         270         270	Apr 2009         Apr 2009         Apr 2009         Apr 2009         Apr 2009         MINTY (Parged Waived %         Construction         Opportunity Charged Waived %         Cashed Check FEES       4,248       100       4,148         Cashed Check FEES       1,785       156       1,628         MINIMUM BALANCE SERVICE       55       55       0         PRINTED CHECK FEES       391       25       366         PRINTED MONEY ORDER FEE       228       144       84         STARTER CHECK FEES       54       9       45         SHARE DRAFT NON-RETURN       1,820       1,020       0         SHARE DRAFT NSF       1,880       900       180         STOP PAYMENT FEES       40       20       20         STARNSACTION HISTORY PRI       36       15       21         WIRE TRANSFER FEE VARIA       270       270       0         Totals       9,282       2,789       6,492	Apr 2009         Apr 2009       MMYYYY         Description       Opportunity       Charged       Waived       % Waived         © CASHED CHECK FEES       4,248       100       4,148       97.6         © DORMANCY FEES       1,785       156       1,628       91.2         © MINIMUM BALANCE SERVICE       55       55       0         © PRINTED CHECK FEES       391       25       366       93.6         © PRINTED CHECK FEES       391       25       366       93.6         © PRINTED MONEY ORDER FEE       228       144       84       36.8         © STARTER CHECK FEES       54       9       45       83.3         © SHARE DRAFT NON-RETURN       1,020       1,020       0         © STARNSACTION HISTORY PRI       36       15       21       58.3         © TRANSACTION SERVICE CHA       75       75       0         © WIRE TRANSFER FEE VARIA       270       270       0	Apr 2009         MMYYYY         Uay           Opportunity         Charged         Waived         % Waived         0pportunity         0p	Apr 2009       May 2009         Description       Opportunity Charged       Waived       % Waived       Opportunity Charged         © CASHED CHECK FEES       4,248       100       4,148       97.6       4,344       102         © DORMANCY FEES       1,785       156       1,628       91.2       1,810       190         © MINITUM BALANCE SERVICE       55       55       0       50       50         © PRINTED CHECK FEES       391       25       366       93.6       445       45         © PRINTED MONEY ORDER FEE       228       144       84       36.8       188       128         © STARTER CHECK FEES       54       9       45       83.3       54         © STARTER CHECK FEES       54       9       45       83.3       54         © STARTER CHECK FEES       54       9       45       83.3       54         © STARTER CHECK FEES       1,020       1,020       0       100       100         © STARTER CHECK FEES       40       20       20       50.0       100       100         © TRANSACTION HISTORY PRI       36       15       21       58.3	Apr 2009         MMYYYY         May 2009         MMYYYY           Description         Opportunity         Charged         Waived         % Waived         Opportunity         Charged         Waived         Opportunity         Charged         Waived         Page 2009         Charged         Waived         Opportunity         Charged         Waived         Quarter         Quarter

#### New project to kick off at this year's CEO Strategies week:

over the past Member Checks Corporate Checks Overdraft Transfers year? Description # of Checks Total Amount Fee Amount Total member checks received 1,037,793.81 5,161 Member checks posted 1,030,224.87 5,120 Members checks posted to negative balance 10,752.18 2,375.00 94 Exceptions in 1st pass 7,568.94 41 1,372.16 12 Re-posted 300.00 Force posted to negative balance 741.04 q Returned 6,196.78 500.00 29 Sharpening our edge What's the via new automated average amount What's the for this over the trending tools highest this has past year? been over the past year? 78

What's the lowest this

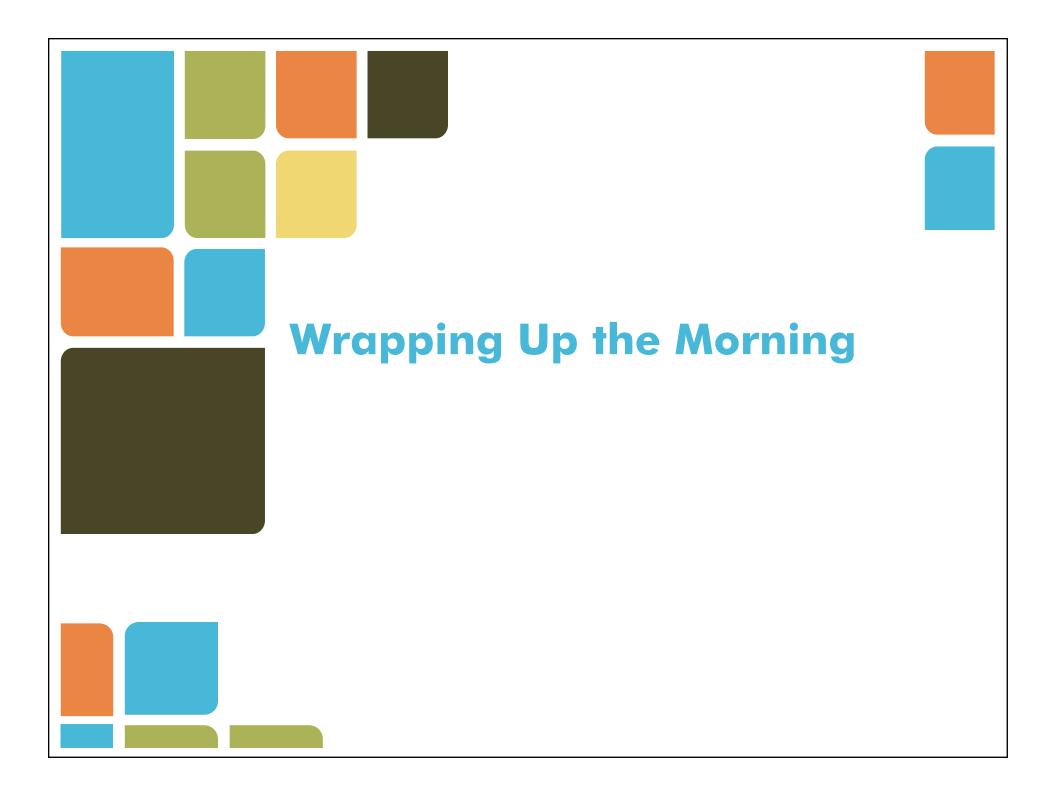
has been

#### **Building Leadership Together**

It takes network leadership to drive network execution
 And that brings us to the Robert H. Mackay award

"The challenge of leadership is to be strong, but not rude; be kind, but not weak; be bold, but not bully; be thoughtful, but not lazy; be humble, but not timid; be proud, but not arrogant; have humor, but without folly."

Words to live by, shared by Bob Mackay Taken from a quote by Jim Rohn



#### Wrapping Up the Morning

- Welcome to our vendors!
- Wondering where is "Christmas in June" this year? Look for some pricing announcements after lunch...
- Enjoy your lunch and check out the gardens...but please be sure you are seated again by 1:15
- After lunch, Randy will share the stage with some wild and crazy guys...





### Put It Out There for the World to See

In a year when it might seem prudent to keep your head down, how will your members know you are still excited and ready to do business?

## My Credit Union...The Place to Be for Every Generation

Joe Anderson is becoming a standing resource when it comes to CU\*Answers video

Here is this year's industry piece



#### **A Place for Every Generation**

- They say you can't be all things to all people, but in building a credit union today, you have to be a lot of things for a lot of people
- A credit union must focus on communicating value at every stage of the member's life if it is to attract a large enough audience of active members to secure its future
- It starts with being able to identify people along the way, taking the time to build value that matches their needs, and communicate constantly your intent to be a part of their lives

Since I'm still a techno-geek, I'll get to the gadgets soon, but for now let's talk value and knowing your members...

#### An Aggregator's Mindset Credit Unions are the Original Network Designers

- Even though we're a niche, we have to have the mindset of an aggregator who builds a significant audience from small groups, who pays attention to the nuances of a membership
  - Have you analyzed your top 10 products, ranked by member utilization? (For example, members who have a checking account, bill pay, etc.)
  - Have you analyzed your top 10 services, ranked by member utilization? (For example, direct deposit, etc.)
  - Have you analyzed your top 10 traits that identify members by % ranking? (For example, # of women, people in key ZIP codes, etc.)

If you were steering the CU based on 30 key member commonalities, what would your list include?

#### **An Aggregator's Mindset** Building a Credit Union, One Small Group at a Time

Session 2 CU*BASE GOLD	- GOAL 5: ANALYZING MEMBER-ELEC	TED DEPOSITS													
Summary of	f Members Scored	1						😚 Netw	OFK LINK	5					
	Summary Growth Over Time	•							1						
		Mar 200	9	Apr 200	9	May 200	9	Jun	2009						
	Description           Q         Payroll >=         200	Members	%	Members	%	Members	%	Member	s %						
	ACH >= 200	1,879	42.3	1,809	40.8	1,834	41.4	1,7	97 40	1.6					
- Contest	AFT Transfs Active	342	7.7	342	7.7	342	7.7			.6					
	💽 LN Pay AFT Active	265	6.0	265	6.0	263	5.9	2	58 5	8					
		Session 2 CU*B/	ASE GOLD	- GOAL 2: AN	ALYZING	MEMBER SAVIN	GS			11					
Backup F3 Cancel F7													(	(S) Network	Links
		Summe		f Monsh	ore	Secred								Ś	
		Summa	ry o		ers	Scored									_
			-	Summary	<u>G</u> rowth	Over Time									
			27					Mar 2009		Apr 2009	,	May 200	9	Jun 200	
					Descri	Language	Men	nbers	%	Members	%	Members	%	Members	
			W.			V Present		801	18.0	812	18.3	823	18.6	828	18.
			1	NON-				290	6.5	293	6.6	291	6.6	294	6.
				IRA S		Present		170	3.8	173	3.9	174	3.9	174	3.
			13	Savir		a Pal		6	.1	5	.1	7	.2	5	
	S <u>u</u> mmary Go	1 22 22		Chec				51	1.1	50	1.1	48	1.1	5 45	1.
				Aggr		and the second second		1,972	44.4	2,036	45.9	1,970	44.4	1,946	44.
wN (436) 6/08/09 14:41:15				Aggr				1,475	33.2	1,389	31.3	1,423	32.1	1,340	31.
		Backup	F3	Aggr				629	14.2	638	14.4	657	14.8	676	15.
		Cancel	F7	Aggr				173	3.9	178	4.0	180	4.1	183	4.
				Aggr				47	1.1	51	1.1	54	1.2	56	1.
				S Misc											

#### **An Aggregator's Mindset Building a Credit Union, One Small Group at a Time** Session D CU\*BASE GOLD - Relationship Analysi Membership Analysis Active Memberships **Relationship Analysis** raph by 🛛 🗧 Cotumn 🐱 H = Henbers mmary 1997 2000 2003 2006 2009 Designation 🔲 🔜 cclude groups under percentage of 📄 Branch 📄 📴 ALL BRANCHES Summary Age Distribution -17% - 19% stor 15Mal 600 ider 11Female 1 20 Male 1 20 Female 1 30 Male 1 30 Female 14% 14% 500 16% 40 Male 40 Female 12% 15% 12% F7 Cancel Change Groups F9 50 Male Backup 400 Open/Active F11 Chg Groups F5 : 60 Male Closed Cancel F7 Export F9 300 Export Org F10 Males Females Session D CU BASE GOLD Re on D CU\*BASE GOLD Transaction Count by Network Link Under 18 🚺 18 26 **Relationship Analysis** 36 44 45 53 **Transaction Count by Delivery Channel** All Branches nthiyear Hay 2009 📑 [MMYY H = Hos Designation 00 00 - All Branches xclude groups under percentage of 📃 Branch ALL BRANCHES "Other" is a collection of insignificant transaction volumes less than 05 ummary Age Distribution Age Groups Column % Transaction Percentages by der 11Male 1.9 ACH NETWORK PROCESSING nder liFenale 🛄 2.3 **Delivery Channel** 182 11 20 Male 226 5.1 DEBIT CARD PROCESSING 11 20 Fenate 💽 209 4.7 58.5% 21 30 Male 243 5.5 21 30 Fenate 💽 SHARE DRAFT FROM BANK PROCESS 226 5.1 27% Backup F3 sion D CU\*BASE GOLD - Channel Activity Summar 31 40 Male 333 7.5 Chg Groups F5 31 40 Fenale 😽 227 5.1 TELLER PROCESSING Network Links Cancel 41 50 Hate 558 12.6 Export F9 41 50 Fenale 💽 320 7.2 **Channel Activity Summary** Transactions ATM NETWORK PROCESSING Export Ora F10 -5% 51 60 Male 12.3 545 Activity data Hau 2009 III [MM0000] 60% 51 60 Fenate 337 7.6 AUDIO RESPONSE PROCESSING Branch ID 🔄 🔄 ALL BRANCHES Display percentages by Column = By Delivery Chnl 🐱 Over 60 Male 461 10.4 Males Females Channels 01 🔄 13 🔄 16 🔄 96 🔄 11 🔄 Master type 811 Over 60 Fenate 319 7.2 AUTOMATIC SYSTEM PROCESSING Summary Teller Po ATM Debit Car Home Bank ACH 4,422 Total Organization 184 Males OTHER 47 Females Home Bank Trx: Analysis by Age Group 6% --11% 1+ 10% 13% Backup F3 Change Ages F5 Members Check out these tools on 25% F6 11% Cancel F7 Member Counts F11 menu MNMGMA 24% Under 26 26 - 3031 - 35 89 36 - 4041 - 50 51 - 60 Over 60

#### Are You Connecting the Dots? New CU\*BASE Features With a Member Audience

#### Know Your Member Enhancements in 2008-2009

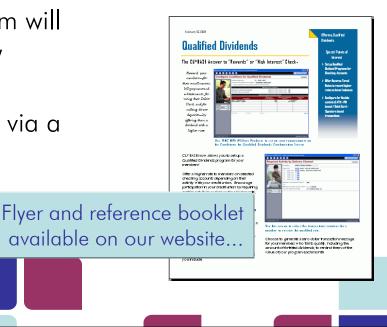
Contingent Liability Analysis	People who have available lines of credit						
Improved Channel Activity Analysis	People who use your teller line, based on age						
New Relationship Analysis tool	People by Membership type and age						
Enhancements to List Generator	People who do not have one of your top10 products						
New Sales Tracker	People who represent qualified leads						
Personal Banker enhancements	Members who take the time to build services their way						



Every year, we add features that have an insider's title...can you translate those into external "reach the right member" tactics?

#### Top 10 Products, Ranked By Member Utilization e.g., Checking Accounts

- Qualified Dividends: the CU\*BASE answer to "Reward" or "High Interest" checking
  - Set two flexible rate schedules
    - Qualified schedule multiple ranges for regular or reverse tiers
    - Base schedule rate for non-qualified accounts (or even 0%)
  - Configure qualification parameters and transaction requirements and the system will automatically group members and pay according to the appropriate schedule
  - Connect with both groups of members via a Member Connect file



#### Top 10 Services, Ranked By Member Utilization e.g., A2A

- Every year, we try to add new bricks to the foundation of CU\*BASE/It's Me 247 capabilities; things we know CUs will build services on
- A2A is one of those foundation bricks, on which things like switch kits and pay day lending are built
  - It also stands on its own:
    - Flexible configuration options, fees, and waivers
    - Member enrollment via CU\*BASE to set up relationship accounts at other financial institutions
    - Transfers via It's Me 247 and CU\*BASE Phone Op
    - PIB controls for member security and peace of mind
    - Settlement via your normal ACH channel



#### Top 10 Traits that Identify Members, By % Ranking e.g., Age Demographics

- Chrome for Young Adults: Franchise Branching for Membership Growth
  - Chrome is a credit union retail delivery concept that has been percolating at the Filene Research Institute for several years
  - The Chrome concept is based on Filene's long-term priority for large-scale collaboration
  - 3 main components:
    - Branch look and feel
    - Consistent electronic delivery
    - Marketing

Interesting reading from two standpoints: franchising concepts and what people think young people are looking for in products and services

rome for Young Adults ranchise Branching for

# More Know Your Member Projects Closed Accounts Dashboard

- This will be my favorite Know Your Member dashboard project for 2010: both a member service tool and a leader's window into what's happening with members
  - Show a list of memberships and accounts closed for a date range
  - Allow follow-up on closed status things like GAP insurance, paperwork, refunds, etc.
  - Give a data analysis of the number, demographics, types, etc.

Nork/View Application Status

 (Remember Member Service Rewrite Phase 2?)

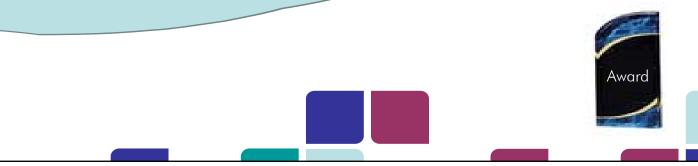
f the	Session 0 CU*BASE GOLD - Me	mbership Analysis												
		2 🕜									(	😗 No	twork Lini	a )
	Membership A	nalysis												
s, types, etc.	CI	osed Memberships												
, ,, ,	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	aph by C = Column	~											
ervice		ummary 2004 2005 2	006 2007	2008									2	
ervice		Enter years	2004		2005	_	2006		2007	_	2008		Total	
		Age Groups	# of Mbrs	5 4	of Mbrs	5 0	of Mbrs	8	of Mbrs	× #	of Mbrs	5 #	of Mbrs	8
		Under 19 Hale	19	4	26	5	40	5	24	5	16	4	125	5
		Fenale	25	5	19	3	39	5	22	4	17	4	122	- 4
		19 25 Hale	29	5	33	6	38	5	25	5	24	6	149	5
	n n n n	Fenate	33	6	29	5	42	5	19	4	18	5	141	5
	100 mm	26 35 Hale Female	57	11	55	10	92	12	45	9	31	8	280	10
	Backup F3		37	7	35	6	54 47	7	43 38	8	23 26	6	192 194	7
	Cancel F7	36 40 Hale Fenale	52 22	4	16	3	29	4	15	3	14	4	96	
		50 Hale	63	12		13	109	14	54	10	45	12	343	12
	S Network Links	Fenale	37	7	38	7	61	8	41	8	27	7	204	7
	Pending Processing	65 Hate	80	15	64	12	101	13	76	15	48	13	369	13
	Ferfung Frocessing	Fenale	31	6	30	7	54	7	36	7	19	5	170	6
un 89, 2889 📑 [MMDDYYYY]		r 65 Hale	23	4	37	7	39	5	31	6	33	9	163	6
Display Only	Key Activity Tracking	Fenale	24	4	31	6	26	3	24	5	25	7	130	5
Loan category 🔄 😽 UW status 📄 🛒	APP-NEED CO-SIGNER	Organizations	9	4	22	6	19	3	29	5	12	7	91	°
Branch 🔤 😴 Interviewer 🔄 😴 Delivery channel 🔄 😴 Dealer 💼 😴	APP-VERIFY INCOME APPROVED & MAILED	als membership	541	-	546		790	-	522		378		2,777	
	APPROVED-CAN PICK UP HOME BANKING REQUEST	1												
hr 01-4 hrs 04-8 hrs 0≥1 day	PRE-APPROVED	2										Leam A	About This Fe	ature
		_												
Application	Central Underwriting Status													

94

# Speaking of small demographic groups...Sunday Lobby Hours

An excerpt from an email I received from a CEO:

"Members have really liked us being open on Sundays. The feedback has been pretty much word of mouth and we did receive a thank you note because we helped a member in need of cash one Sunday. I know with all the technology and electronic means of transacting business it would seem that people would have less and less reasons to actually visit their financial institutions, but we are not seeing the numbers decline that much. It must be our area or the membership in this area...I was floored when I did a study on the Sunday traffic and I saw that five shared branch credit union members used the service."



#### Responding to the Network Technologies That Are Changing Our World

Sometimes it feels like the world is full of inventions waiting for a business...waiting for a credit union model that makes bottom-line sense

#### Inventions, Gadgets, Must-Haves Making Real-World Cases for Credit Unions

- "To win at the new game, you must not be losing at the old"
   This is how one my coaches sums up the problems with new technology and ideas that seem to have an overwhelming appeal to future generations, but sometimes leave today's credit union leader wondering how to get there
- This is where I believe our collaboration as developers and shared investors in new technologies shines for everyone to see
- The following slides outline some 2010 strategies for building a future based on the promise of network technologies that are changing our world

Check out the CU Journal June 1 issue

#### Introducing: e.info A Partnership Between Xtend and It's Me 247

- Since the creation of e-statements, marketers have been trying to emulate the process of a member opening their statement envelope and doing a flyby on everything else inside
  - Marketing inserts
  - Mandated disclosures
  - Member newsletters

Most CUs have adapted by using their websites, email teasers, and independent mailings...but there continues to be a push on how to capture the e-Statement reader's attention at the point of contact



#### **Two Primary Strategies**



🔻 😽 🗶 🧗 Live Se

Continue to

eStatements

Spring 2009 In this issue...

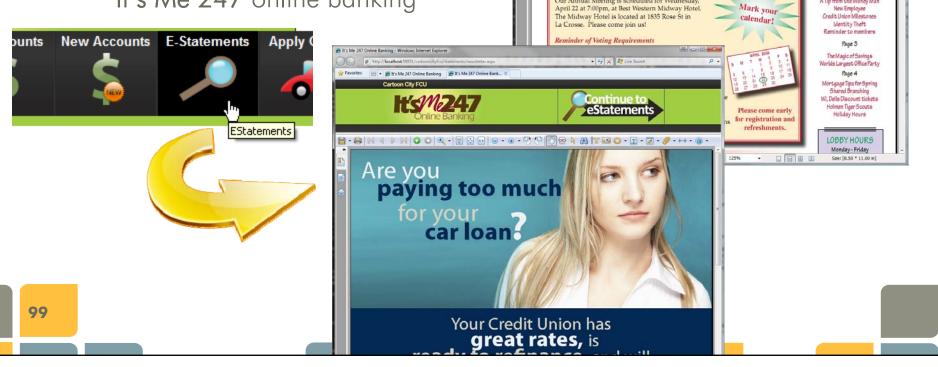
Page 2

A Tip from the Money Man

New Employee

First strategy: In Your Face

Presents the full version of the newsletter or marketing piece to the member as soon as they click the e-Statements button in It's Me 247 online banking



7 Online Banking - Windows Internet Expl

😂 🔹 🍘 It's Me 247 Online Banking 🛛 It's Me 247 Online Bank... 🛪

-Male

**Annual Meeting** 

Our Annual Meeting is scheduled for Wednesday,

April 22 at 7:00pm, at Best Western Midway Hotel.

🔚 • 📾 🕅 📣 🚺 🗿 🔘 🔍 • 🕎 🗔 😡 💿 • 🐵 • 🕾 🖓 🖓 🕎 🕾 🗛 🌆 🕼 💷 😂 • 🗊 • 🖉 • 🖗 • 🚳

Rivers Spotlight Firefighters

#### **Two Primary Strategies**



artoon City FCU News

See How >>

and let us put the money

Bail out those high interest loans or credit cards

back to work right here in the community.

Continue to E-Statements

Second strategy: Teaser

 Member's choice to click for more information or continue immediately to e-Statements

CXA-K

**Cartoon City FCU News** 

Credit Union Newsletter?

Continue to E-Statements

Read it now

Index of /

Watch for more info coming soon...we're targeting launch for your December statements!

#### **Driving Members to e-Statements**

- Success with e-Statement members is gaining momentum; we hear from many of you looking for ideas and sharing success stories
  - The case study on Services Center FCU is one example of a success story...give it a read



- Services Center FCU is a past winner of the Callahan Performance Award for driving member penetration of electronic services
- This year's winner used the politically-correct color green to drive home their point...



#### Online Banking Community New Strategies for 2010



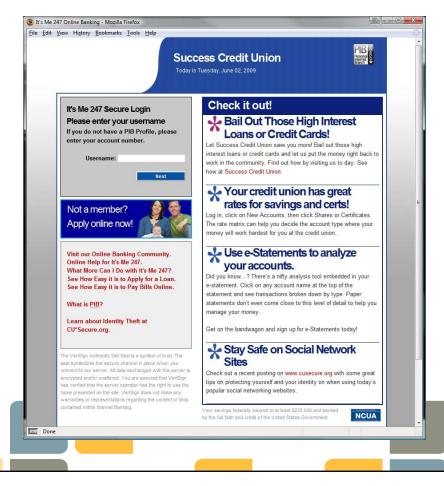
- Few services have been both well received and irritating to credit union marketers like the OBC
  - Everyone recognizes the value of communicating with this audience and how CU\*Answers automatically adds to whatever the credit union is doing on websites and through direct marketing
  - OBC was a key tool in meeting the risk-assessment guidelines for e-commerce services
  - OBC has speeded up the development of It's Me 247 by offering direct communications on pending changes and highlighting new services
- But there are still a few things about the OBC that aren't always as popular

#### Online Banking Community New Strategies for 2010



- Coming in 2010, a new service from *e-info* will let CUs have more control over the published content on the OBC
  - Optional service (read: \$\$)
  - Special content <u>plus</u> the standard 3 articles

Also working on a new infrastructure to allow for a library of articles, rotating automatically, with "opt out" flags for a CU to choose which articles should be used



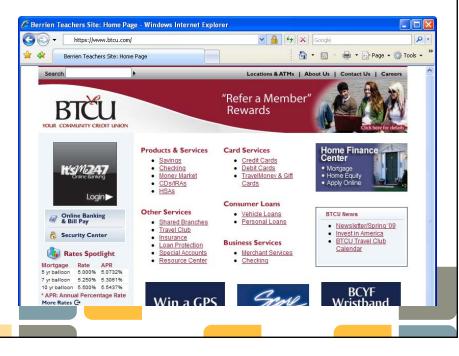
#### Online Banking Community New Strategies for 2010

Announcing the return of direct member access to It's Me 247 via a credit union web page

- Beta 1st Qtr 2010
- Will be some website security requirements to use this feature
- Starting on your CU home page, a member will enter their

user name or account base and click Next

Then the regular OBC password/security question page will appear (this page cannot be bookmarked)



# It's Me 247: More Than Just My Accounts Online Ballots

New configuration for setting up a credit union ballot

- Active voting period
- URL links to your website to read about the candidates/issues
- General eligibility rules (age, par value/aggregate bal, excluded Membership Designations, one vote per SSN or acct)
- Members can vote via online banking, or you can grant authority to select employees to enter paper votes via CU\*BASE
- Not just for electing Board members...online surveys
  - Up to 99 "questions" with 99 possible "answers" each, which means you could even use this as a short-term, mini-survey on any subject

Check out the Kitchen page on our website for the latest design specs!

#### It's Me 247 Development Initiative for 2010 Delivering Forms & Documents

- The other side of the coin from our e-document strategies: it's not about archival and retrieval, it's about putting a document image in a member's hands
- Besides e-Notices, e-Alerts, and e-Statements, what other types of printed materials could we deliver to members electronically?
  - Loan coupons
  - Escrow analysis statements
  - Misc. Member Acct Forms (TIS disclosures, fee schedules, etc., when opening an account)
- What else? What could we deliver through It's Me 247 so that you could stop printing it in other channels?

#### It's Me 247 Development Initiative for 2010 Delivering Forms & Documents

#### Still working through the questions

- What's the trigger for producing them member request, or member takes some other action (like opening an account), or CU does something manually (like printing notices, producing escrow analysis)
- What's the delivery method? Via PDF? Web page form (like e-Notices)? Link to another website?
- Are they stored for later use or one-time, on-demand?
- Is a Tracker record created? Is a record needed to record member acknowledgement?

Don't make light of this: these projects will save money for every credit union in the future (just like e-Notices)



se contact our office at 241,2518 or 1,800,437,9875 or review your account thro

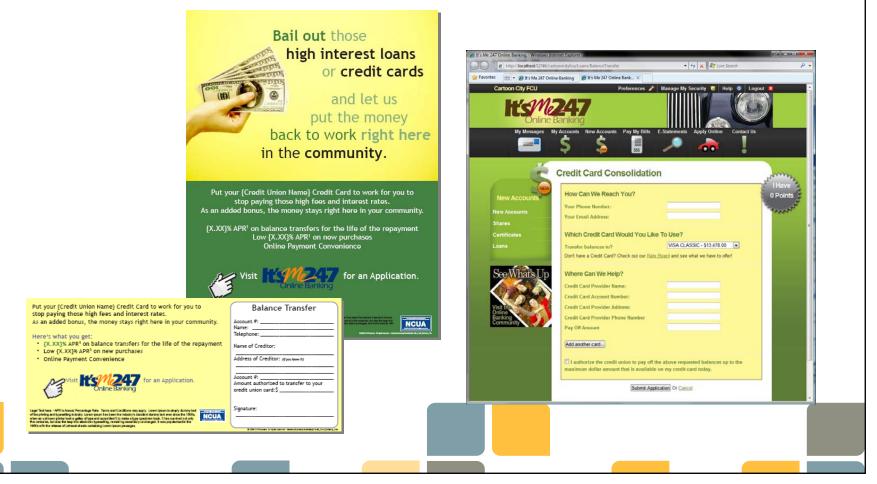
#### It's Me 247 Development Initiative for 2010 Switch Kits

- Many of you are using switch kits on your website and have been asking when CU\*Answers will get involved and help automate some of this process
- In 2009 we have laid the foundation with the A2A and Experian AS1 identify verification product
- In 2010, CU\*Answers and Xtend Member Reach will develop a program to bring it all together
  - It's Me 247 will start with product switch kits
  - Next phase: Membership switch kits
- Watch the kitchen for more...

Relax, 1	
	we'll take care of the rest.
Switching to Success Credit Union is easy and And if you have questions, we're here to help simple form you can: • Open a New Account • Close your Old Account • Transfer your Direct Deposits • Transfer your Automatic Payments	I hassis free. Note with Success Credit Union you'll have access to a our great services including
Tell Us About Yourself	
Open an Individual Account	Open a Joint Account
Name	Name
Address	Address
10-000-00-00-00-00-00-00-00-00-00-00-00-	
Telephone	Telephone
Email	Email
Social Security #	Social Security #
Date of Birth	Date of Birth
Employer Angresettethe will request a copy of your driver's Acetae when you	Employer open your account. A representative will request a copy of your advert's liance when you open your
Start the Account	
	an transfer this in automatically from your current account or a credit
By signing this form you authorize Success Cre	dit Union to transfer money from your current checking account or ch
your credit card for the amount specified to o	
isfer from my Existing Account	Charge to my Credit Card
Name	Name on Card
Routing Number	Card Number
Amount	Billing Address
Signature	
Date	Amount
	Signature
	Uate

### It's Me 247 Development Initiative for 2010 Product Switch Kits for It's Me 247

Credit card balance transfers – coming soon, driven by Lender\*VP



109

#### It's Me 247 Mobile Banking Mobile Banking for Every Member in 2010 at \$0 Cost

- Mobile Banking represents the next major application development area for our It's Me 247 team
  - This continues to be the "must have" tool for the future, but with little current up-side for member penetration or revenue models
  - The popularity of the iPhone and the Blackberry browser phone have changed the game in the past year
    - What was once a third-party vendor model now appears to be an application developer's dream
    - Our CUSO can invest in our own development, control the adoption curve, and adapt our revenue models over time once we succeed with members





## It's Me 247 Mobile Banking

- We will walk before we run...this first version of mobile banking will include
  - Mobile banking features (emulator) available even from It's Me 247
  - Automatically sense the mobile phone and offer standard login or mobile login
  - Check account balances
  - View last 5 transactions
  - Transfers within your own accounts
- As we build an audience and a way to pay for all that is possible with mobile phones, we'll be off to the races



#### **Text Services Through Your CU** Connecting via Text with Your Members

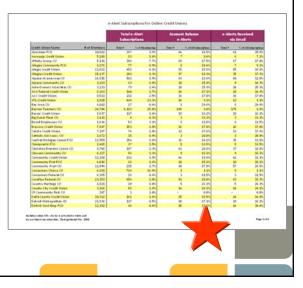
- On the heels of our mobile banking rollout, our teams will be moving quickly into a beta-test for text messaging
  - One-way text for e-Alerts
  - Two-way text for interactive banking via SMS text messaging
- Once again, the investment and the return related to this service are at odds with what seems to be a "must have" future for all credit unions
  - Vanity short code services approx. \$1,600/month

4¢ per message

What will start as a CUSO investment in 2010 will have to develop into a paid-for service down the road

#### **Text Services Through Your CU** Connecting via Text with Your Members

- To make text services successful in the future, we need to revisit our current e-Alert processes and crack the code on reaching more members and delivering value that future members may pay for
  - Debit warnings through text messages (ACH and checks)
  - MBAL for services when members are making purchases
  - Making current balance e-Alerts real-time
  - What else can you come up with?
- We need your ideas for the marketing promotions that are going to excite members about text messaging and help the CU earn a buck in the process



#### It's Me 247 and e-Marketing Update on Current Projects

#### From last year...

#### Making It's Me 247 Online Banking a Richer Link to Your Members

#### Handling bad email addresses

- Will be adding a new "Wrong email address" flag in the MASTER record
  - Automatic pop-up message in It's Me 247 requesting an updated email address from the member
  - Automatic pop-up message to CU staff from various CU\*BASE screens

#### Marketing opt-outs

- Will be adding two new Y/N flags:
  - 3rd party marketing contacts
  - CU marketing/education contacts
- Will allow members to opt out via It's Me 247 or via CU\*BASE
- Member Connect and other CU\*BASE tools will use the flags

#### Preferred contact method

Do you get the feel of this? We want members to *elect* e-notices, to *elect* e-statements, *elect* e-alerts...and we want to do everything possible so they elect *us* as a trusted partner when it comes to electronic communications and marketing

- Wrong email address handling was added last November (rel. 8.3)
- Still to come this year: new tools we are adding now to reduce our blacklisting at ISPs
- Ultimately this new technology will also enable us to send a file back to CU\*BASE to set the wrong email address flag automatically when emails are returned

68

#### It's Me 247 and e-Marketing Update on Current Projects

#### The opt-out project is slated for the 9.2 release (August '09)



116

#### Other It's Me 247 Development Update on Current Projects

#### CD Maturity Management

- We recently released more configuration options so you can set up online certificates using any combination of renewal options
- Next up: allowing members to change their certificate renewal options in online banking after receiving a maturity notice
- Also working on adding helpful links from e-Notices to related pages (maturity e-Notice → CD renewal options, delinquency e-Notice → loan details/pay now page, etc.)

#### Miscellaneous

- Showing breakdown of interest and principal amounts on loan payment transactions
- Changing new account opening so that joint owners are selected from existing joint owners and/or the Transfer Control list

June 11, 2009: Microsoft announces that it will discontinue MS Money products in 2010...what does this mean to you?

### It's Me 247 Development Initiative for 2010 Still on the Drawing Board

- Multiple signons to the same account (husband and wife both signing on separately but to the same account base)
- One member accessing multiple accounts (jumping from my account to my daughter's account)
- Multiple users on the same membership with different authorities for It's Me 247 features (business accounts, what can each person see, whether they can do a transfer, etc.)
  - Controlled via PIB

Business accounts are adding a new wrinkle to this old debate...in 2010 we'll move beyond the discussion and into action



### It's Me 247 Initiative for 2010 A Changing Perspective

- How your members connect with you through the web has pushed disaster and business recovery planning beyond a tipping point
  - Traditional DR was related to getting your branch back on line, and your web services were secondary
  - Today CUs are more worried about getting members back online even before the branch is reopened – CUs use the online channel as a DR strategy
- CU\*Answers has always had an aggressive disaster recovery and high availability focus, but today's web world has us looking to make big changes in 2010

## It's Me 247 Initiative for 2010 A Changing Perspective

During 2010 CU\*Answers will open a new data center in Muskegon, Michigan



- Immediate focus: Declare It's Me 247 a "critical" service and update our disaster recovery plans to include online banking
- Mid-term focus: Relocate the CU\*BASE High Availability system further away from our Production center
- Long-term focus: Create a center that is ready for additional services to become part of our critical support (e.g., your web page)
  - Go the rest of the way and eliminate our need for our IBM level DR
- Although we have not increased our online DR pricing since 2006, we anticipate a price increase on January 1, 2010, of \$0.005 per member/month (for a 6,000 member CU, this is an extra \$32.50 per month)

# **Upping Our Game:**

**Introducing CU\*Answers Management Services** 

- Lender\*VP
- Gividends
- Audit Link
- cuasterisk.com



## Why CU\*Answers Management Services?

#### Building the New Model While Winning at the Old

- For years, our collaboration has been evolving way beyond our original roots as a tool provider
- Today, we are an operational network; along with tools, we need a collective power to manage projects, dig deeper into every concept related to a credit union, and provide nuts-tobolts solutions to reach members

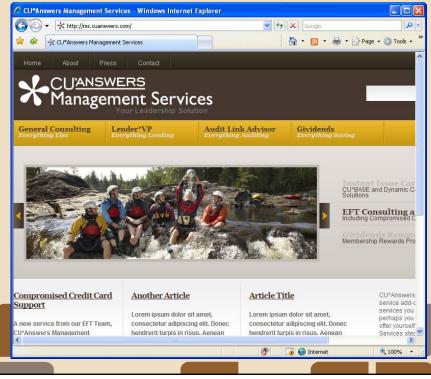
Remember this statement from this morning...

 Building a consulting portfolio on products, services, and ideas for operating a credit union – a project team to interact with your leadership team (CU\*Answers Management Services)

# CU<u>\*ANSWERS</u> Management Services

- CU\*Answers Management Services is the umbrella brand for our emerging management and consulting specialties
  - Lender\*VP... everything lending
  - Audit Link Advisor... everything auditing
  - Gividends... everything savings
  - CMS General Consulting... everything else
- CMS will be the bridge between the concepts and the execution, the vision for new a generation of solutions

#### http://ms.cuanswers.com/



## CU\*Answers Management Services At the Core of Getting Things Done

#### CU\*Answers Management Services:



Geoff takes his team's passion for lending and is able to blend it with everything we're doing at CU\*Answers

From tools to people, this team is driving hard

#### Lender\*VP A Foundation for Everything Lending

#### So far this year (Jan.-May 2009)

Pay Day Loans: 1,118 Outstanding as of 05/09: 467 DealerTrack Loans: 2,407 Retailer Direct Loans: 526 247 Lender Decision Model pulls: 13,389 Prime Alliance Apps: 1,854 Closing docs for the year: 591 Experian AS1 pulls: 441 Credit cards: 71,151 Member balances: \$139 million





Advent of Creditor

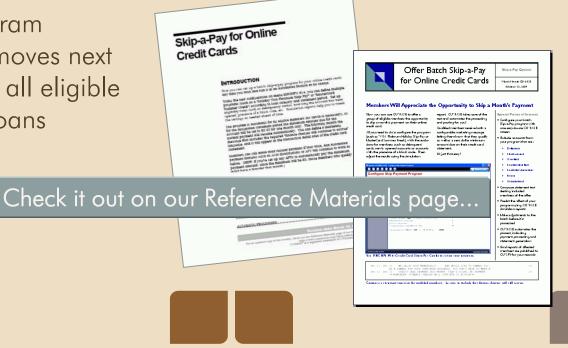
NCUA

known #\_\_\_\_\_\_ known adverted to transfer to yo

## Skip-A-Pay Batch for Online Credit Cards



- Already introduced a batch skip-a-pay feature for online credit cards
  - Ran last fall for several credit unions
  - Released March 2009 as a standard CU\*BASE tool you can configure and run yourself
  - No-fee, batch program that automatically moves next due date ahead on all eligible online credit card loans



## Skip-A-Pay Next Up: On-demand Skip-Pay for Loans/LOCs

- New configuration so you can define skip-pay "programs" by loan category
  - One-time date range or every year from mm/dd to mm/dd
  - Eligibility criteria (delinquency, loan open date, balance, etc.)
  - Optional fees
- Will track # of times the member takes advantage of a program and allow up to your configured cap
- Member can also elect the skip-pay via **It's Me 247** as well as through a CU employee using CU\*BASE

New skip-pay "post" program will:

- Advance the next due date
- Force interest payment (CU config)
- Identify all relevant maintenance (ACH distributions, payroll, AFTs) and either do the update or prompt user for a decision
- Post a \$0 transaction record (providing a record on member statements, etc.)
- Add a note to the XX Collection Card Tracker

Project is still in the design phase... we'd love to hear your ideas!

### **Shared Lending** A feature looking for a buyer...



#### Introduced at last December's CEO Strategies event

- If we can create an environment where CUs can exchange value without an expensive middleman layer, can we achieve an eBay effect?
- Let's consider an automated shared lending capability within CU\*BASE and the cuasterisk.com network



What if you could pick partners to share lending opportunities, and those apps could seamlessly interact with your CU\*BASE loan origination system today?

#### CU\*Answers Management Services:

# Gividends

Savings products can seem so staid, almost to the point of a commodity without any flair or flash

We have the tools, but now we need the panache to make our credit unions stand out above the rest

# **An Emerging Team**

#### **Gividen<mark>ds</mark>**

- We've been busy since we announced Gividends at the 2008 CEO Strategies event in December
  - From outlining a management job description to building an office to developing products and services, today Gividends is off the ground running
  - Accomplishments since last year:
    - Released the automated dividend donations tools ("save the whales")
    - Released the qualified dividends tools
    - Released patronage/ownership dividends tools
    - Ran new bonus savings/loan interest dividends programs
- A ton of work...the primary goal for 2010 is to develop the same passion and presence for savings as Lender\*VP has for lending

# Managing EFT Vision for CU\*Answers

#### **Gividen<mark>ds</mark>**

- Gividends has been given the responsibility of developing a new EFT Team
  - This team will be the liaison for both credit union program managers and CU\*Answers EFT vendor support
  - The EFT team will lead the way on developing new services related to ATM/Debit and Credit Card programs
  - Four of my favorites:
    - Compromised Card support
    - Instant Issue
    - Customized authorization and member controls
    - And the new standard ATM/Debit Card Platform...



# New Standard ATM/Debit Card Platform

#### **Gividends**

- The infamous ATM/Debit "Pause for a Cause" is now reality!
- The new standard ATM/Debit Card platform is going to be called...the new standard ATM/Debit Card platform! (aren't we clever?)
  - Already processing live every day for 4 CUs on three different ATM/Debit switches
  - Additional vendor certifications are underway now and we're starting to schedule the next round of conversions



# New Standard ATM/Debit Card Platform

- Card-based system: attach different account bases to a single card (husband and wife, no problem!)
- Unlimited cards per member
  - Standard screens and configurations
    - Shorter learning curve when switching vendors
    - Complete documentation and online help (finally!)
    - Standardized settlement recon and exception reports
  - One-stop-shopping for card maintenance and inquiries

If supported by your vendor...

Gividends

- Set daily limits at the card level
- Immediate transmission of "hot card" status changes
- Custom card stock
- Hold days (Misc. Secured Funds) by BIN

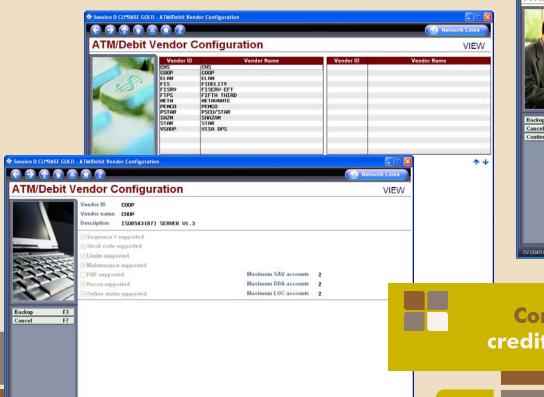


# **Remember this?**

#### "...network shares its content interactively..."

#### New inquiries that communicate your EFT setups

- Your vendor, other vendors
- Your BINs and other options





Gividends

# Front-Line Answers for Everything that Happens with Plastics

Account sequence # 48

System trace # 216359

Original response code 61

Original message type 0100

0

1987924

8.88

88

0130

Auth ID resp

Source

e 05452H

ODP

PISPSII

**\*** 

10:01:50

13:02:30

Account hase

ISO sequence #

Available balance

Last response code

Last message type

rom Account 974310 02

Along the way, we opened a can of worms...but now we're really excited about a new feature for keeping in touch with network activity

**Network Activity** 

aul # 4910090093523639

 Unite

 Apr 24, 2009

 Apr 25, 2009

 Apr 25, 2009

 Apr 24, 2009

 Apr 29, 2009

 Apr 20, 2009

 May 01, 2009

Yesterday's specialty is tomorrow's expectation for every user...informed answers for every member question

875188

0000231

73163598

AT8257

4:27:49 4:27:49 4:27:49 4:27:49 4:27:49 4:27:49 14:14:28 16:53:52 16:01:33 4:35:57

4:35:57 19:25:20 19:25:42

19:26:02

19:26:31

89.01 75.00 23.05 0.56

180.00

168.88

51 51

Gividends

Session 0 CU\*BASE GOLD - Network Activi

Vandar ID

ocess code

tilement date

Driginal amount

ettlement amo osted amount

ee amount

Net amount

Process Typ

Cotails

ocal transaction date

49

DEMOD

000000

Mau 26, 2009

Hau 26, 2009

May 26, 2009

164,90 D

8.88

0.00

0.00

164.90

**Network Activity** 

Cancel

# New Standard ATM/Debit Card Platform

**Gividends** 

Watch your email and keep an eye on the Kitchen for updates and instructions when it's your turn to move

> Keep your eye on the Kitchen for the latest!

www.cuanswers.com/kitchen

Conversion Calendar & Schedule of Events

ring the week and there will be r

endor Certif Go Live" Date fo cu CUs Status PEMCO LIVE April 2009 2 Completed Shazam Completed July 2009 Fifth Third Completed August 2009 10 PSCU-STAR 2 Completed September 2009 STAR TBD September 2009 5 60 October 2009 Co-Op in process 2 TBD TBD 2 TBD TBD Fiserv-EFT Fiserv-EDS 2 TBD TBD Metavante 13 TBD TBD TBD TBD

As of May 2009; all dates are subject to change. Refer to our website at http:// www.ousnewers.com/ktohen/pause.ptp for the most ourrent schedule of events. Your OU will be contacted via our normal email channels with more specific instructions when your conversion has been scheduled.

CONTACT A CLIENT SERVICE REPRESENTATIVE Nome 800.327.3478 JEARN MORE: WWW.CHANSWERS.COM/RITCHEN

# Taking the Lead on Member Rewards

#### **Gividen<mark>ds</mark>**

- Gividends will be the lead team for helping credit unions with their Tiered Services programs in the future
  - Coming soon: Tiered Services start-up kit (CU\*Perks)
- Driving a comprehensive Member Rewards program from CU\*BASE:
  - We've picked a fulfillment center partner for cashing in points
  - We've completed the first phase of Tiered Services via It's Me 247
  - We are beginning work on earning points beyond Tiered Services
  - In 2010, we will complete the links between standard MSR functions and cashing in points

Stay tuned for lots more coming soon from Gividends!



#### CU\*Answers Management Services:

# Audit Link

For the sake of compliance, many credit union leaders will bankrupt their earnings model

Audit Link is more than a service or a way to make money for the CUSO...it is a think tank on how to defend our operations from the growing burden of regulations, oversight, and proving the quality of our actions

# **Magnifying Opportunity**



- It was apparent from this morning's presentation that Audit Link kicks over a lot of rocks and gets us all thinking about the potential for new businesses, new efforts, and new products and services
- In the coming years, we see Audit Link as an opportunity to connect with our clients, regulators, consultants, and many partners yet to be identified
- Audit Link is going to take us into new initiatives and businesses...

That leads us to the 5300 Call Report project...

# A Major New Collaboration Led by CMS



- The 5300 project is one of the most central business designs we've ever done...it's important to every department and how they work with you and your examiner
  - Audit Link: How do we achieve the lowest cost of compliance?
  - SRS Bookkeeping: Can I complete a 5300 for a credit union?
  - CU\*Answers Client Services: How can I answer a credit union's question about the 5300?
  - CU\*Answers Conversions: How should I set up a CU's products and configurations to make it easy to fill out the 5300?
- This is a major new effort, and potentially one of the biggest things we can do to lower the cost of compliance and improve your ability to work with your regulator

### Tackling the 5300 Project Goals / Development Phases



- As a network, it is all of our responsibility to understand how the 5300 fits into credit union success
  - From my office to your office, from a CSR to your accounting department, from you to a Board member...the culture of the 5300 needs to shine through
- Discovery and Documentation
  - In March we published our first-ever comprehensive booklet explaining what the 5300 is, how a CU goes about tackling the project, and how CU\*BASE tools can be used in the process
  - This is a work in progress and your input is needed! (send your tips to CallReport@cuanswers.com)



#### **Tackling the 5300** Project Goals / Development Phases



- New CU\*BASE Database for 5300 Call Report Data
  - Included in the 9.1 release Online CUs can use this for their 2nd Qtr Call Report, Self Processors for their 3rd Qtr report

Section 🔶	Position to account code	1st Quarter 2009 -		GOLD - 5300 Call Report Data	Network Links
Account Code	Description	Data for 1st Quarter 2009 Call Report (Corp 01)	5300 Call	Report Data	UPDAT
521 993	Rate of Unsec Crdt Card Lns No of Unsec Crdt Card Lns	2 13.27 2 S	← Section →	Position to account code	1st Quarter 2009 - (Corp 0
396 522	Amt of Unsec Crdt Card Lns Rate of All Oth Unsec Lns/LOC	362,744           2           13.95	Account Code	Description CONTACT AND CERTIFICATION PAGE	Data for 1st Quarter 2009 Call Report (Corp 01)
994 397	No of All Oth Unsec Lns/LOC Amt of All Oth Unsec Lns/LOC	725	969	Primary Contact Name	🖲 William Black
523	Rate of New Vehicle Loans	Image: Constraint of the second se	7 969A	Primary Contact E-mail address	
958 385	No of New Vehicle Loans Amt of New Vehicle Loans	25 2 S 2 S 2 S	969ACH	Click here for no email address	
524	Rate of Used Vehicle Loans	7.59	7 969B	Primary Contact Fax No Contact Telephone No.	
968 370	No of Used Vehicle Loans Amt of Used Vehicle Loans		969P	Primary Contact Telephone Ext	101
563	Rate of 1st Mtg RE Loans/LOC	0           0           0           0           0	7 969D 969E	Secondary Contact Name Contact Name Contact Email Address Contact Email Address	S Lillian Black
959	No of 1st Mtg RE Loans/LOC	433	969E1	-	There a constant and a constant and a constant a consta
703 562	Amt of 1st Mtg RE Loans/LOC Rate of Other RE Loans/LOC	0	969ECH		
001		3.30	2 969F 2 969G		616-222-2121 616-222-2000
ackup	F3	Comparison Data	9690		104
ancel	F7 Account code 993	No of Unsec Crdt Card Lns			
oggle totals	F8 Field contains # Quantity	Auto-populated		EMERGENCY CONTACT PAGE	
ecalc totals	F10 Last maintained Apr 02, 2009	Ву			1
hng Comp	F13 Period 1 data 2008 QTR 4	45		F3	Comparison Data
	Period 2 data 🛛 2008 QTR 3 💽	322		F7 F8 F8 F8 F9 F1 F1 F1 F1 F1 F1 F1 F1 F1 F1 F1 F1 F1	Primary Contact Name Auto-populated
(9) 4/06/09 13:27:47		Lean		F8 Field contains @ Free form text F10 Last maintained Apr 02, 2009	By
3) 4/06/03 13:27:47		Lean	Chng Comp	F13 Period 1 data 2008 QTR 4 Q	
				Period 2 data 2008 OTR 3 Q	William Black
	$\bigcap$ ne	of the most powerful	ccraanc		Learn About This Feat
		atedlearn more on t			

#### Tackling the 5300 Project Goals / Development Phases

#### Automation Routines for the 5300 Call Report Database

Audit

Auto-populate options

ink

- We call them "auto-pops"... mini-programs that calculate data from your CU\*BASE files
  - Copy from the previous quarter's Call Report
  - Tally G/L balances
  - Loan counts/balances by Purpose Code or Security Code
  - ...and many more being added regularly from now on!

Session 2 CU*BASE GOL	) - Available Automation Routi	nes		
Backup F	3	Automation Routines	Session 2 CU*BASE GOLD - Call Report Automation Configuration	
	Code CN53POP3	Description GL Quarterly Account balances		Network Links
	CN53POP4A CN53POP5A	Pull Balances by Purpose Code Pull balances by security code	Call Report Automation Configuration	
		Description	Corp ID 1 Account code A370 Ant of Used Vehicle Loans Automation routine CN53POP3 GL Quarterly Account balances	
		<ul> <li>Description</li> </ul>	Use same settings as account code - Or - Enter G/L account range	
НТ (7)			Learn About	
144			Backup     F3       Done     F10       Add Line     F12       Save     Ent	

## **Tackling the 5300** Project Goals / Development Phases



Integration with Third-party Tools

- Upload to the NCUA web product (still a moving target)
- Integration with Callahan & Associates CU Analyzer

Analyzing 5300 Trends Without Leaving CU\*BASE

- New CU\*BASE tools for trend analysis using 5300 data
- Across-the-network peer analysis tools in CU\*BASE

A new awareness for every dashboard, report, or database created in CU\*BASE (be aware of the 5300 implication)

## The 5300 project is improving CU\*BASE in other ways also...

#### Completed:

- Changes to the Reg D Stats Report
- NCUA Insured Savings Report

#### In Process:

- Investment Maturity Analysis (select by Maturity Date, Investment Type, FASB Code) 25037
- Investment Trial Balance (select by Investment Type or FASB Code) 25038
- Selective Loan TB/Loan Info Rpt (fix for selecting delinquent loans) 25279
- Member Trial Balance (add Membership Designation to the selection criteria) 25355

 Participation Loan Trial Balance (add process date selection and selection by a range of participation loan types) 25506

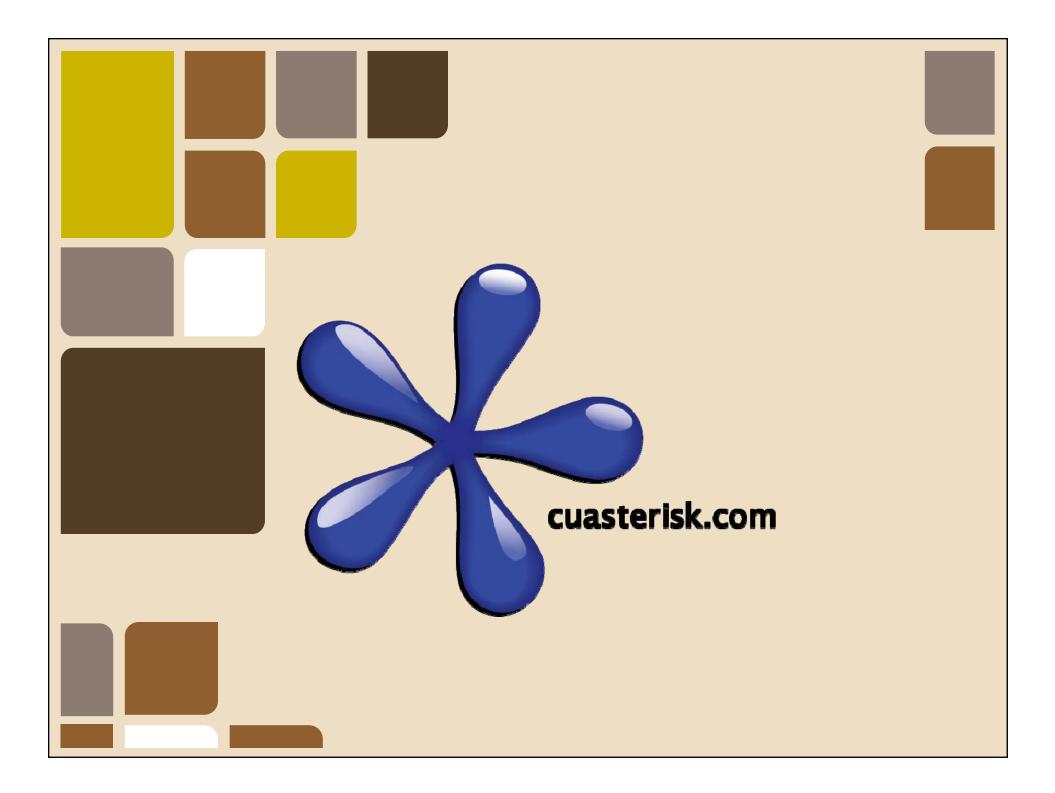
Audit

ink

- Dealer Delinquent Report (add process date selection) 25503
- Share Certificate Maturity Report (add number of accounts for each maturity range) 25566

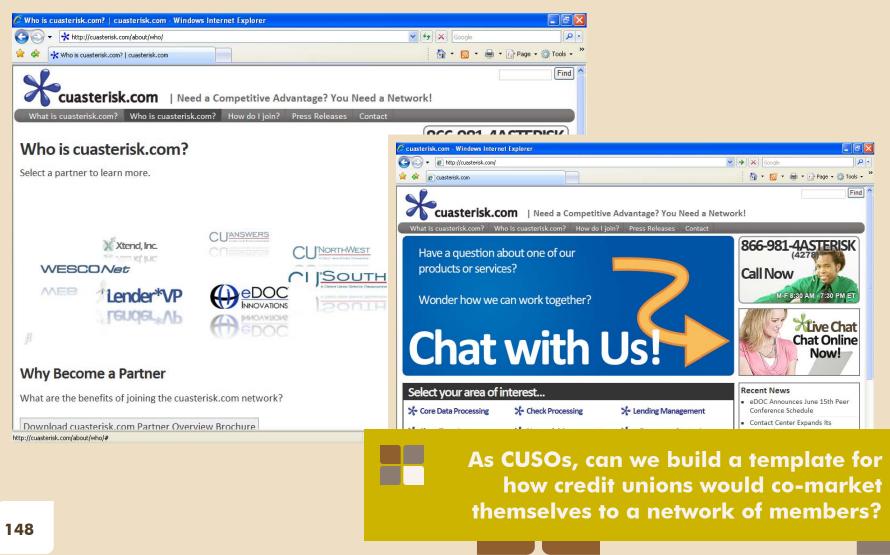
#### Next Up:

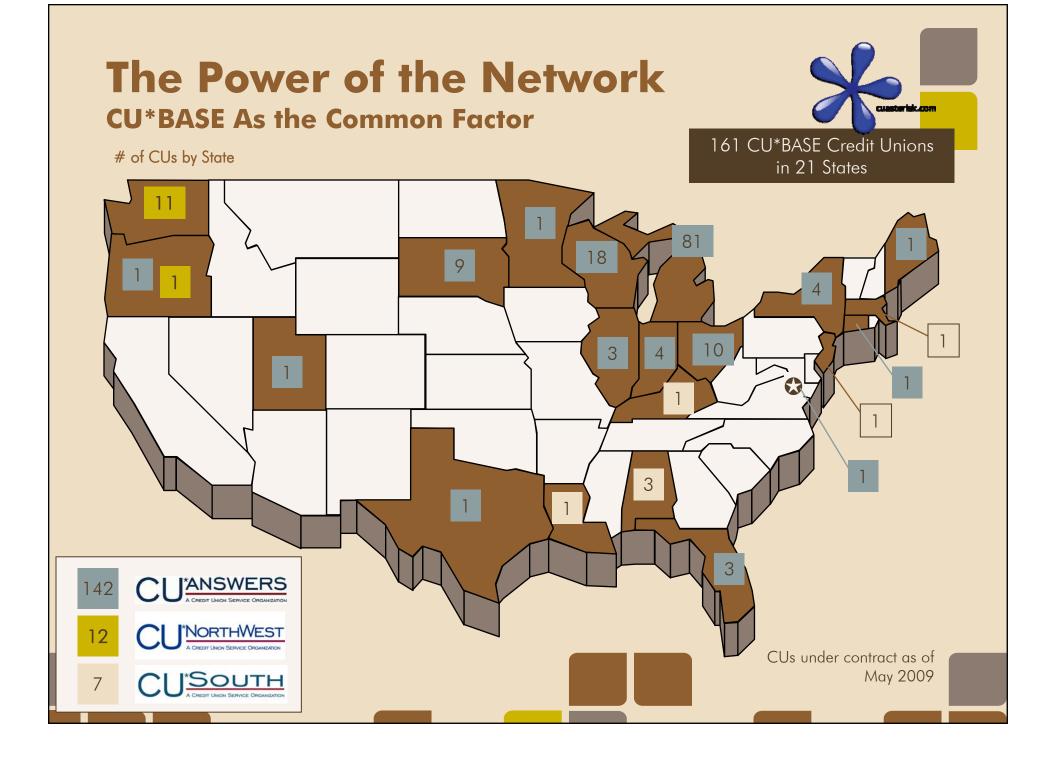
- Loan Delinquency Analysis enhancements
- New and Refinanced Loan Disbursements (new report)

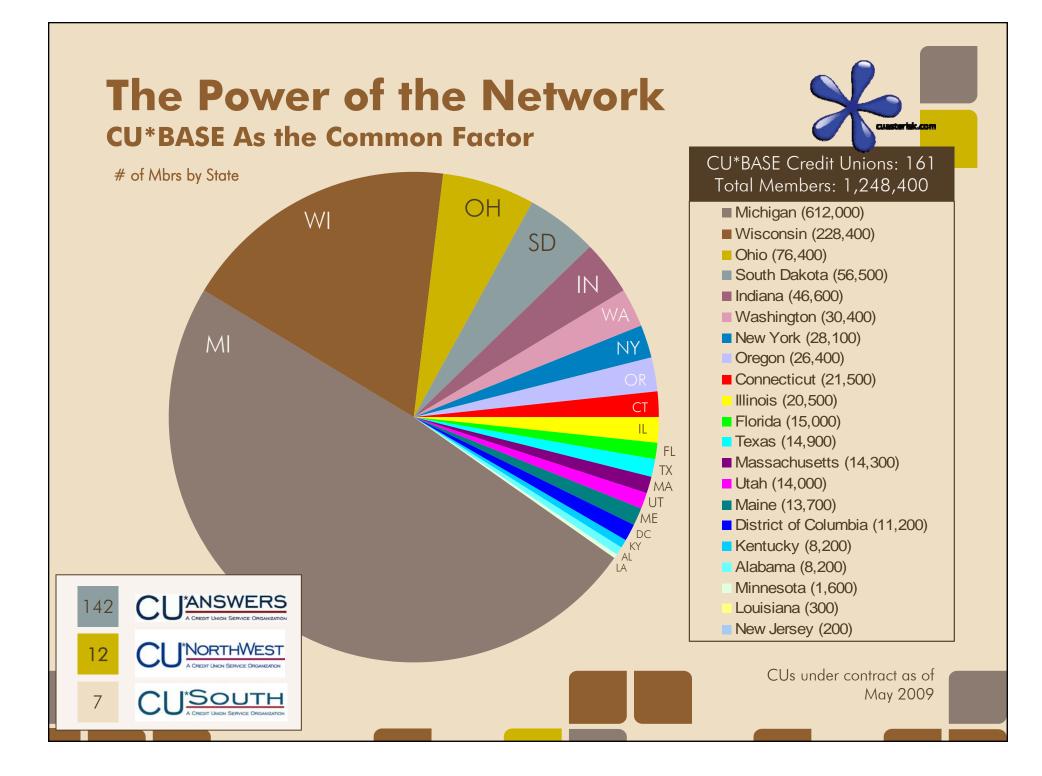


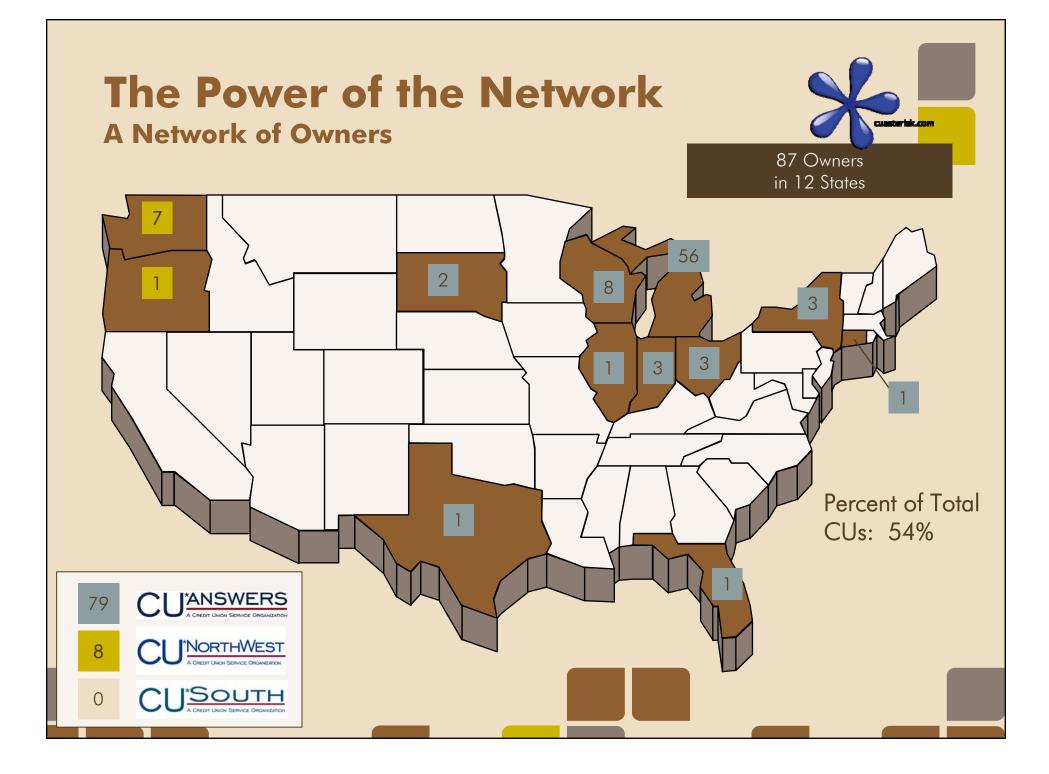
### The Fourth Pillar in CU\*Answers Management Services Building a Network Retail Sales Machine











### Your New Partners New CU\*Answers Clients Since Last Time

#### Michigan

- Community Schools CU Muskegon, MI
- Community West CU Kentwood, MI
- Lake Huron CU Saginaw, MI
- Meijer CU Grand Rapids, MI
- ROME CU Royal Oak, MI

#### Indiana

Allegius CU Burns Harbor, IN

#### Illinois

First Financial CU Skokie, IL

#### Wisconsin

#### I Firefighters CU LaCrosse, WI

- Heartland CU Madison, WI
- Superior Choice CU Superior, WI (Self Processor)

#### South Dakota

- Highmark FCU Rapid City, SD
- Sentinel FCU Box Elder, SD

#### Washington, DC

District Governmental
 Employees FCU
 Washington, DC

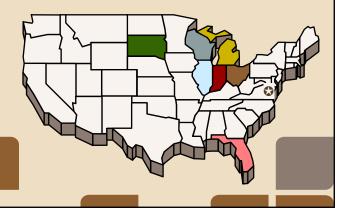
# custoriel.com

#### Ohio

- Bay Area CU Oregon, OH
- Franklin County CU Columbus, OH
- PEF FCU Highland Heights, OH (Sept. 09)

#### Florida

Sentinel Graphics FCU Ft. Lauderdale, FL





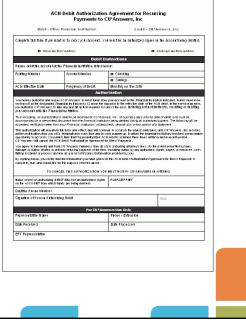
Drinking from a fire hose in an attempt to start a fire at your credit union





## What else is in your packet?

- Remember last summer (release 8.1) when we added a feature to CU\*BASE Accounts Payable?
  - A neat way to link incoming ACH debits to A/P Vendor history like bill pay for credit unions
- Now we're ready for the next step: pay your CU\*Answers invoice via ACH!
  - In June we'll run our first test with a live CU, then live for other CUs yet this summer
  - Interested? Fill out the form and give it to any CU\*Answers staff person today, or fax it to our Accounting team



## The Place to Be One Last Thought

- As I tell the CU\*Answers story to the credit union industry, I continue to have to outline the principals of a network
- Here is one of my favorites:
  - In a network, participants can easily move from consumer to supplier, from supplier to consumer: value creation is a two-way street – create opportunity for all
- In other words, in our network, everyone can earn
  - Can you list the things you heard about today where you can earn personally?
  - Can you list the things you heard today by which your organization can earn in 2010?

That reminds me... what about Christmas in June?

156



## **Christmas in June!** Savings for Your 2010 Business Plan

- Beginning with your August invoice for July bill pay activity, prices will be immediately reset to
  - Active members: from \$2.65/mbr to \$2.25/mbr (down 15%)
  - Inactive members: from \$1.50/mbr to \$1.25/mbr (down 16.6%)
  - Bill pay transactions: from \$0.40 ea to \$0.38 ea (down 5%) (remember that transactions sent via mail are still subject to postage)
  - Based on May 2009 volumes, CUs will save \$17K/month
- As mentioned earlier, Item Processing return fees are being slashed by 30%-50% depending on tier
- We do not anticipate a COLA increase this year, but will guarantee it will not exceed \$0.01/member month
  - COLA was waived for 2009, and 35% of our client saw a decrease

## Today's Event



Remember this from earlier:

- "Have we lost the vision for explaining the return on how hard we work together, as coaches/players, teachers/students, and earning with others?"
- Today's event is designed to be the precursor to your writing an exciting business plan that highlights your promises to your Board and your membership—projects you will do, new concepts you will introduce, and a commitment to earn from the time we spent together today

Let me know if I can help you prove this point in your plan

## Today's Event



Same as last year, all materials related to this week's events will be posted on our website!



## Tonight's Stockholders Meeting For Our Owners

We'll see you downtown at the B.O.B. (cocktails start at 5:00)

Hop on I-96 W and follow the directions on your map to the B.O.B. in downtown Grand Rapids

