



# What is a Community?

Who should we be talking about?

#### **Our Communities**

- Our Localities
  - Where you live
- Our Members
  - Yours and mine
- Our Professionals
  - Employees of CUs, regulators, trade associations, CUSOs, consultants, vendors

- Our Network
  - Our infrastructure, the technology that links us all and creates a communication highway
- Our Volunteers
  - Yours and mine

Your community is not just where you live...Your community is who you hang out with, who you work with, who you plan with...

Why would a community trust that your intentions are in their best interest?



#### **Our Mission**

#### What we want for and from our communities

- We want to talk to communities
- We want to influence communities
- We want to interject value into communities
- We want a reputation of being community-minded
- We want a resume of good works towards our communities
- We want to be valued community professionals
- We want to be known as people with a spirit of volunteerism towards our communities
- We want to earn from our communities
- We want to know, learn with, and grow with our communities
- We dream for our communities, and we execute those dreams for community success

We want our communities to trust that our organizations are built to respect their needs



# From the desk of Randy Karnes...

- If we care about communities, what's the best way to make sure they can trust that we're built to respect their needs?
- I believe that the Cooperative Business Design is the best choice for a business person who wants to be in harmony with the community they serve
  - It intuitively fits with the Internet craze that first builds a community, aggregating participants, and then realizes the economic opportunity
- You do have a choice: you can be organized as a traditional for-profit business, or you can choose to be a Cooperative
  - What does a Cooperative guarantee that other designs don't? A win-win for the consumer and the organization – it's baked into our structure and our governance

Today I hope to combine a little food for the soul with a whole lot of things we can do for our communities

# **A Nation of Communities A Network of Opportunity** CU\*BASE Credit Unions # of CUs by State in **24** States Includes all clients that will be converted by the end of the 2011 business year (Sept 30) \*SOUTH A CREDIT UNION SERVICE ORGANIZATION

#### **A Nation of Communities**

**New Partners, New Leaders, New Opportunities** 



New CU\*Answers Clients Since Last Time:

#### Florida

 Florida Customs FCU Tampa, FL

#### Illinois

- NorthStar CU
   Warrenville, IL
- Oak Trust CU Naperville, IL

#### Indiana

- NorthPark Community CU Indianapolis, IN
- Public Service CU Fort Wayne, IN

#### Iowa

Advantage CU Newton, IA

#### Michigan

- Chippewa Eagle FCU
   Mount Pleasant, MI
- Access First FCU
   Mattawan, MI

#### Ohio

- Cincinnati Interagency FCU
   Cincinnati, OH
- Riverview CUBelpre, OH (converts 10/1/11)

#### **New York**

- Lower East Side People's FCU New York, NY
- Neighborhood Trust FCU New York, NY

#### West Virginia

 WV United FCU Charleston, WV

#### Wisconsin

- Horizon CU Racine, WI
- Best Advantage CU Brillion, WI
- Park City CUMerrill, WI





Includes all CU\*Answers clients that will be converted by the end of the 2011 business year (Sept 30)



# **Agenda**

- Think Community
- Cooperative Business Design 1-2-3
- Automating Your Participation in Key Communities
  - The Internet Community
  - Other Networked Communities
  - Your Business Communities
  - The CU\*BASE Community
  - Building a Healthy \$\$ Community

- Big Concepts and Big Projects
  - Lender\*VP Top 10
  - Aggregating Your Membership Relationships Inside CU\*BASE
  - Favorite New Tools Update
- Wrapping Up the Day



# **Communities are Designed**

And fostered by those with passion for collective value

- Last year I challenged the group by asking Are you an Artist?
- Our day was spent looking for the inspiration and the passion embodied by the word "artistry"





 Today, and throughout the rest of 2011-2012, we are going to focus at the core of our design:

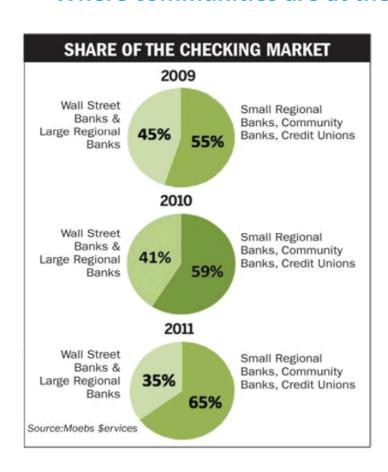
# Building Communities as a Cooperative

(creatively painting by the numbers)



#### Local is In

#### Where communities are at their most intense



#### Credit Unions' "Intensely Local Advantage: We are Different by Design"

- · Relationship focused "take the long view"
- · Reinvest ourselves with our members & communities
- Operate at the grass roots local decisions and knowledge
- Scale to "our" markets plus access to national CUSO channels
- A belief in our members' hearts & minds that cooperatives are a better way. "VALUES."





Beyond marketing, people are starting to build on the sense that we have to do it at home first to turn things around



### **Building Communities as a Cooperative**

#### **Inspiring Painters to Paint**

- I'm not talking about being cooperative
- I'm talking about being a cooperative
- There's a difference between cooperation and the cooperative business design
  - One is about getting along
  - The other is about maximizing a business design to get ahead
- There's a difference between the social and the specifics of an economic license or charter that defines a business
  - One is about being socially acceptable
  - The other is about a business design to gain competitive advantage for your membership

We will investigate the difference between the credit union elevator speech and the cooperative elevator speech

Are there any hints to light a fire?



# How passionate are you about the cooperative design?

- Many of us run businesses that have been around for 25, 30, 40+ years
  - The decision to organize our firms as cooperatives was several leadership generations ago
- The day-to-day mission in running our businesses seems to drown out these ideals, and during interactions with our consumers never seems like a good time to bring them up
  - It's not uncommon for organizations to have a been-there, done-that attitude... "today's consumers just don't care"
- But today we're not talking about consumers I'm talking to you as stakeholders challenged to design a business and constantly ignite the enthusiasm needed to propel your business into the future

You may have to say it differently, but the ideals that create the foundation for cooperative business designs are eerily close to the ideals that drive the Internet world



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where readwed \$1,000 to

# How passionate are you about the cooperative design?



#### Banking on the Co-op Brand: How Seattle Metropolitan Credit Union Boosted Membership by Celebrating Its Co-op Roots

Seattle Metropolities Credit Union's advertising leaves no doubt that it is a co-op.



marketing advice from staff.

The co-op brand over shapes the credit unton's accounting department.

The very easy for the marketing department to come up with ideas" that demonstrate the brand, Vicente said. "What, makes it even more substantial to when a department like accounting or price-setting

when there desirance that several additional mubilic - start with a constdention of our brand and our seven. principles."

Living the encountries. brand, as Vicente test fil. also means the credit union dedicates time and money to the stath cooperative. principle, assoparation arrang exegeratives, in events such as Co-operatores, held hat October. The authoring was nort track; show for La ment embasse settemporare sectors, part musti holly and an apportunity to educate the public about the cooperative business reside.

#### Know Your Audjance

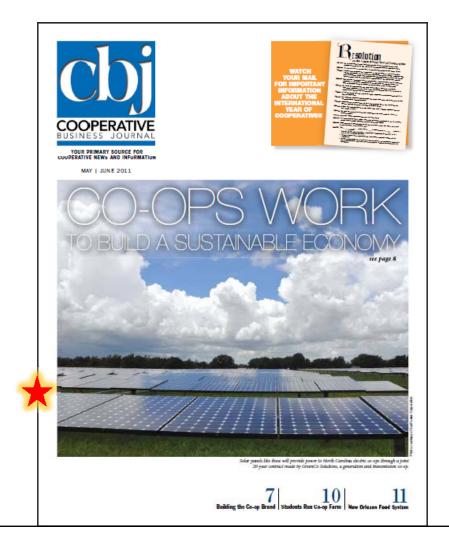
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How passionate are you about the cooperative design?







# How can we ignite this passion?

- **Step 1:** Reconnect with the ideals of being a cooperative
  - What is a cooperative? What are the guiding principles and business structure?
- **Step 2:** Reaffirm our commitment to the fact that we are cooperatives, and that we need to think beyond what we do as cooperatives, to how cooperatives act no matter what they do
  - We're more than just a bank alternative; we execute with the cooperative economic model (just as CU\*Answers does in differentiating itself)
- **Step 3:** Work with each other to be the very best organizations we can be, driven by our commitment to these principles and our faith in the fact that this economic design will yield success

Are you interested in the task of igniting the passion of your stakeholders and peers for the potential of what your cooperative can deliver? Of what our industry might deliver?



What does it mean to be a cooperative?

"...a cooperative is a business organization owned and operated by a group of individuals for their mutual benefit"

"The common thread is..." based on democracy"

Do you still celebrate it?

"...the organization exists to produce goods and services for its members, by its members, and...all share the benefits"

Can you still guarantee it?



Do you

still sell it?



What are the guiding principles of a cooperative?

#### Rochdale Principles of Cooperation

- Voluntary and Open Membership
- Democratic Member Control
- Member Economic Participation
- Autonomy and Independence
- Education, Training, and Information
- Cooperation Among Cooperatives
- Concern for Community

A CUSO concern is that as we build businesses together, either peer to peer or with CUSO charters, we forget to bake these ideals into the design





What is the business structure of a cooperative?

- While the principles are universal, the legalities of incorporation vary greatly...research your opportunities
  - Are you due for an upgrade?

 By prioritizing and accentuating the principles differently, you can set your cooperative apart

How do you prioritize these principles? What might you change to get your message across in a new way?

- In building new businesses together, we need to remember that hybrid cooperatives are becoming more popular
  - Consider how Xtend allows for credit unions who don't use CU\*BASE to become owners and participate





# **Analyze Your Message (a quick exercise)**

When your organization talks to the marketplace, to volunteers, to employees, and to all of your communities, what message about your cooperative do you lead with?

Rank these 1 through 7 (1 being first):

- ☐ Voluntary and Open Membership
- Democratic Member Control
- ☐ Member Economic Participation
- Autonomy and Independence
- Education, Training, and Information
- Cooperation Among Cooperatives
- Concern for Community



Are your priorities the result of time? Happenstance? Habit?

Is your message based on the saying, "life happens," or are you accentuating the power of these ideas?



**Cooperative business according to the SBA** 

"...Members, regardless of the amount of their investment, have equal voting power to control the direction of the cooperative."

"The management of the cooperative is carried out by a board of directors, elected by the members."

The SBA needs some board member training

Are more or fewer people voting today?





Who consistently scores high in the cooperative business arena?

- Agriculture
- Child Care and Preschool
- Consumer Retail
- Energy
- Conservation and Forestry
- Health Care
- Housing
- Worker-Owned Business

The people at cooperationworks.coop forgot about credit unions!

Have we forgotten about our cooperative roots?

Can you identify why so many people thought a cooperative design would fit their particular circumstance, and provide a great way to be in business?

And continued to the continued of the co



# Step 2: If you were starting over today, would you choose to be a cooperative?

- As a business person with options, can you see the value in a cooperative design that would set you apart? Can you reaffirm your commitment to being a cooperative?
- How do you think you could accentuate the value of being a cooperative in your business today?
- What would you change about the average credit union message so that your community would see your choice to be a cooperative as the right choice for their future?

How can we maximize our business potential if we've lost the passion for our very design?

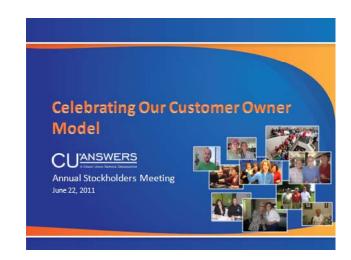
Not the design to simply be better than the banks, but the design to maximize the opportunity of cooperative thinking



# **Tonight's Annual Stockholders Meeting**

#### **Celebrating Our Customer Owner Model**

- How can we maximize our business potential if we've lost the passion for our very design?
- Not the design to simply be a better technology vendor, but the design to maximize the opportunity of cooperative thinking
- At tonight's stockholders meeting I'll relate how our organization being a cooperative leads to a competitive advantage for their investment and support



Cooperatives working with cooperatives: We have **11 new** 

**OWNERS** since we last met, our biggest gain since 1999-2000...

cooperative-designed business is a growing niche



# **Step 3: Working Together**

Highlighting a network of highly functioning cooperatives

- What do we know about each other, and about how we act independently and as a group, that could prove our point that cooperatives are the best model for our communities?
  - As a network, we do pretty well working together, and over the last few years we've all been on the fast track to do even more
  - Technology and our mutual interests create an interesting opportunity for us to interact...but does the rest of the market get it?
- I think if we step up our efforts to highlight our intentions around our cooperative designs, we can make working together a competitive advantage – and what many see as old will be new again

The CEO Strategies event in November has become an ongoing business development think tank

As CEOs, in 2011 and 2012 we will focus on showing how cooperative business designs maximize the return in a networked world



#### The Past Year Put into Perspective

Timing is everything, and boy, is it time

- I don't ever remember a year where I felt so compelled to speak out about the owners of our cooperatives
- In a perfect storm, the economy, the overreaction of regulators, and the finger pointing all came together to shake the core stakeholders of our industry, to the point where some wonder if it's even worth it anymore
- Economics will not wipe our credit unions...an aging population will not spell our doom...the turbulent changes of the Internet will not leave our industry in the dust...even a regulator ultimately cannot end our efforts
- The only thing that might do us in is when volunteers won't volunteer, when professionals don't want the career anymore, and when we simply no longer have the heart to persevere

The only way to carry the torch into the future is never to lose the passion for how unique our opportunity is, and how vested we are in every consumer that will get out of bed tomorrow and face the day





### The Past Year Put into Perspective

It's still all about the member, and how we express our faith in them

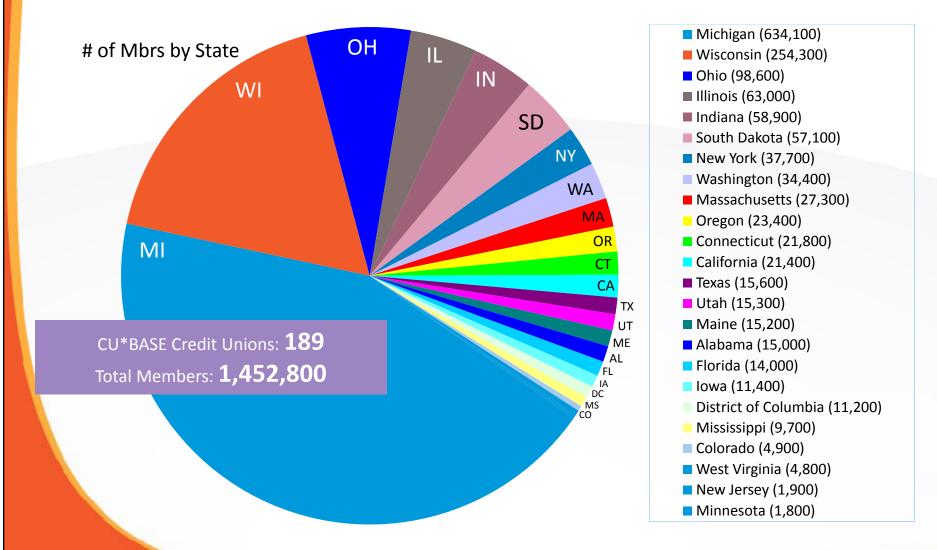
- Members are customers
  - When we are at our best, members choose a Cooperative for their own benefit and for that of their community at large
- Members are owners
  - We should marvel at and demand respect for that ownership right
- Members are volunteers
  - We must respect that without the need for members to volunteer to speak for their peers, there is no industry at all



- I know you've heard this before, I know you've tried to stress this before, but you don't get a pass, now or in the future
- We must find a new energy around the concepts of being cooperatives that ignites a renewed passion, one leader at a time

# It's still all about the member, and how we express our faith in them





Includes all cuasterisk.com network partners, all clients that will be converted by the end of the 2011 business year (Sept 30)



#### **My Favorite Cooperative Principle:**

# **Autonomy and Independence**

- In a world that believes so strongly in scale, to
  the point where it pushes for consolidation, the
  cooperative principle of autonomy and
  independence aligns perfectly with the networked world and how people
  will interact and aggregate opportunity in the future
- Challenge #1:
  - How do we crack the code on working together and aggregating communities, without consolidating what makes each of our communities unique?
- Challenge #2:
  - How do we show a new generation of business people and consumers that the model to gaining the benefits of scale is already here?

Maybe we need some healthy evangelism to reignite everyone's passion for our business design... one person, one cooperative, one community at a time



Credit Union Times Arrel 26, 2011 Vensure FCU Sues NCUA Over

Conservatorship

Seen in Small CU Mergers

onTimes January 20, 2011

√ people

unique?

When you can't find a gigantic win to prove your point, work hard every day on having a million little wins to do it for you

How can nearly 200 small cooperatives, through their day-to-day work, highlight enough cooperative wins to prove our point?

Challenge #2:

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# **Step 3: Introducing SCORE**

Highlighting a network of highly functioning cooperatives

- We are setting a new goal for every credit union and CUSO that is designed as a cooperative: Raise Your Cooperative Score
  - A Cooperative Score can be
    - Tangible evidence of principles put into action
    - A rallying point for new goals and new achievements
- CU\*Answers will work with our CUs to develop measurements or tracking mechanisms to confirm a credit union's cooperative health
  - Marketing your democratic process and measuring your members' response
  - Paying an ownership dividend, clearly labeled as such
  - Interacting with other cooperatives
  - Measuring the vitality of your volunteer community
  - What else?



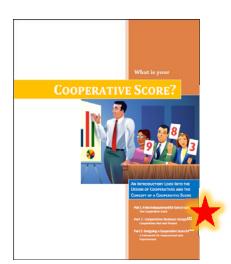


# **Step 3: Introducing SCORE**

Highlighting a network of highly functioning cooperatives

- You can get started today developing your own cooperative score, and there are many ideas in our Cooperative Score outline
- Here are some out-of-the-gate offerings we're working on now:
  - CU\*Answers new Cooperative Rewards program
  - Board Flection Services
  - Promoting Volunteerism
  - ExamShare
  - PolicySwap
  - Board Financial Literacy
  - Software, software development focused on highlighting the spirit of a cooperative

(Remember, it's not just how you see yourself as a cooperative, but how you work with other cooperatives such as CU\*Answers)

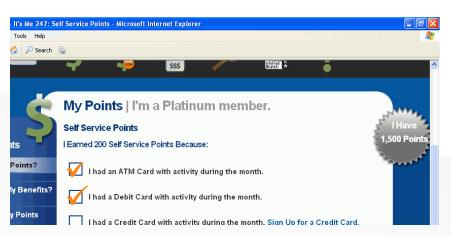


# New Cooperative Rewards Program: COLLABREBATE



Can a \$100,000 budget change your behavior?

- How do you reward cooperatives for participating with other cooperatives? Pay 'em
- To raise the level of participation in our network, we're going to steal an idea from you



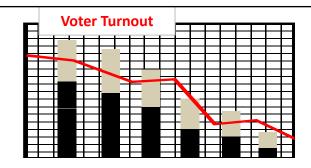
- In January 2012, CU\*Answers will roll out its first Cooperative Rewards program that will allow your credit union to earn points that can be used for a direct discount on your CU\*Answers invoice
- Throughout the rest of the day, we'll talk about different ways you can participate, and from your response, we'll start working on the details of the program



Details will roll out at the 2011 CEO Roundtable (Nov. 9, 2011)

#### **Board Election Services**

Do your voter turnout trends point to a strength?



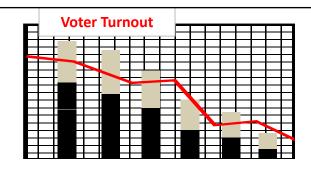
- If a democratic process is the one of the things that sets you apart, then why are we reluctant to boast about our election processes, voter turnout, and the response of our empowered members?
- What if every credit union had to prove that 25%+ of their membership was active in the leadership of their credit union?
- We have to turn to the 'Net
  - For convenience
  - To be able to afford the voter turnout we should demand
  - To generate some buzz for our ownership community
  - To add some drama and timeliness to being a member
  - To create some in-your-face differences between you and other organizations



Step 3: Introducing SCORE

#### **Board Election Services**

Do your voter turnout trends point to a strength?



- Our Board Election Management services include:
  - Detailed analysis of bylaws, setup of election schedule
  - Experienced advice on setting up an election policy that will survive legal challenge, to help fill in the gaps not covered by the bylaws
  - Advice on bylaw amendments, if necessary, to ensure a smooth election process
  - Setup of election paperwork, including marketing materials, notices, and ballots
  - Setup of election kiosks for election voting right in the branch office
  - Tabulation of electronic and paper balloting
  - Certified and auditable results

We helped one CU hit 31.75% voter participation, with 42% of votes submitted electronically...can we pump up the turnout at your next election?



### **Promoting Volunteerism**

We want you to talk to communities of volunteers

- This video introduces the concept of SCORE and has a special focus on one of our passions: enhancing the respect for credit union volunteers
  - Make Board members feel good about their work
  - Inspire people inclined to volunteer their time to consider a credit union
  - Promotes the cooperative nature of a credit union
- We hope you will take the second half of this video, tag it as your own, and promote it through your video channels...and into your members' hearts



Introducing SCORE

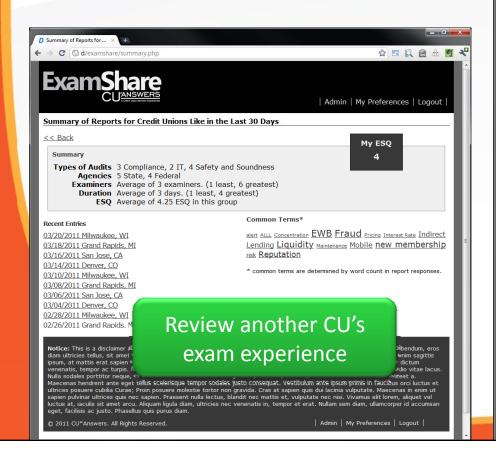
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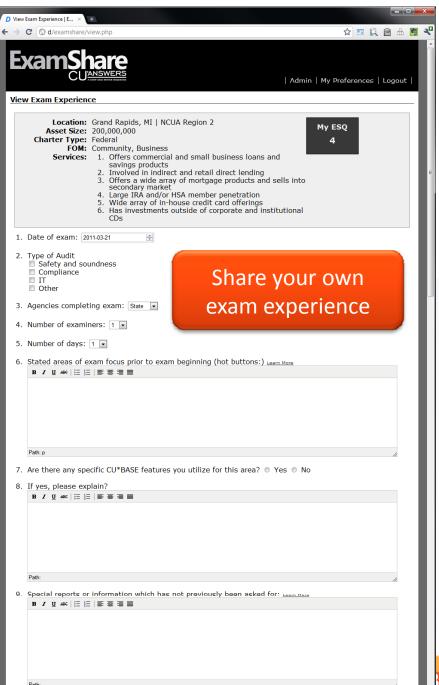
"My Credit Union is My Community"

#### **ExamShare**

#### **Learn From A Peer**

Great idea from the CEO
 Roundtable as a business we
 should start – will you participate?



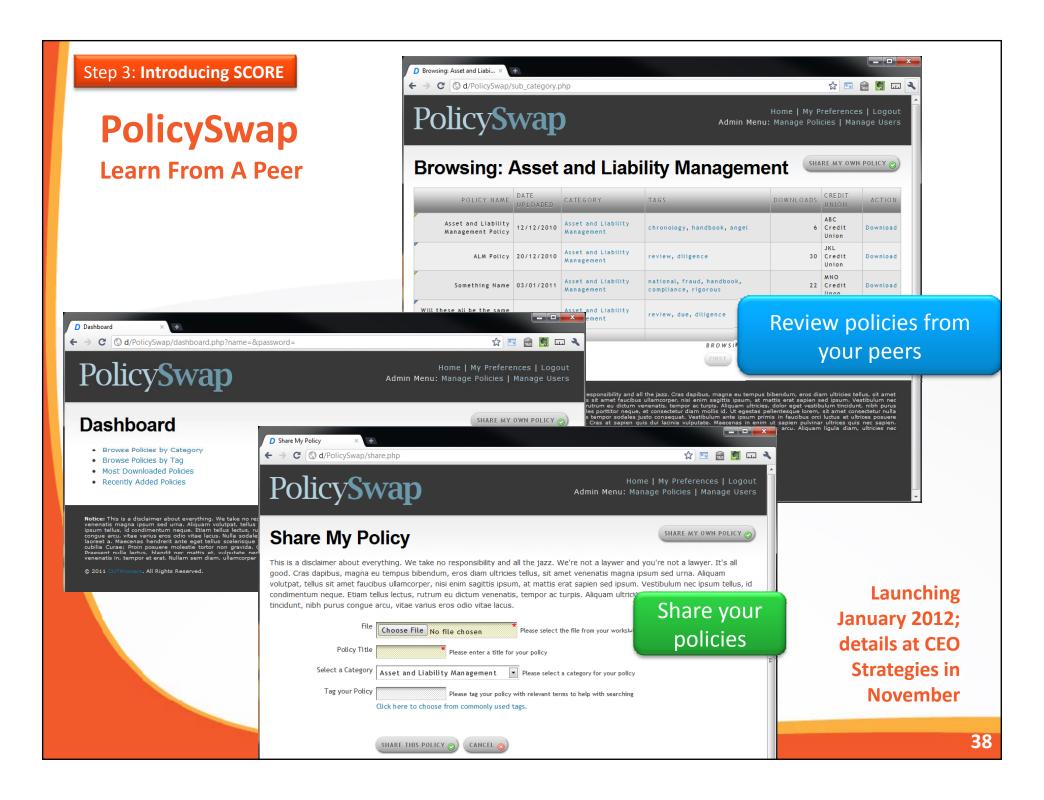


#### **ExamShare**

#### **Learn From A Peer**

- Not designed to post your gripes, but to post some insights and advice to others preparing for their next exam
  - Designed to trend exams for the next ten years
  - Designed to share what worked and what didn't
  - Designed to share exam protocols and other rules of engagement
  - Designed to point out challenges and opportunities in this area, and potentially to launch new businesses
- There are many urban legends about what you can and cannot say we need to create a new playing field

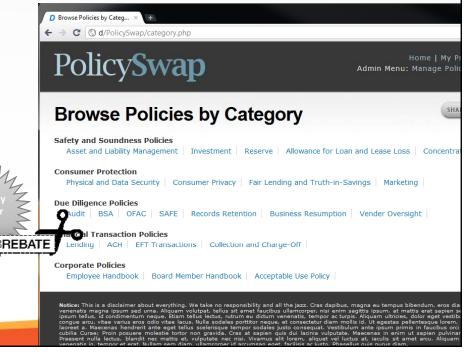




## **PolicySwap**

#### **Learn From A Peer**

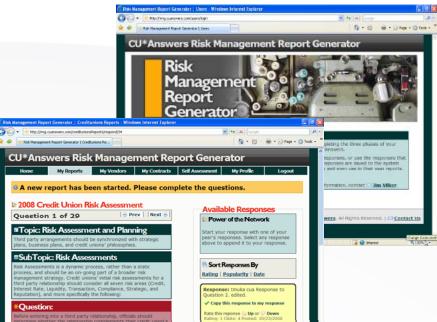
- How will PolicySwap be different from all the other policy sharing sites on the web?
  - We'll use your expertise to rank and critique a policy to see whether it's reasonable, easy to read, easy to comprehend, easy to sell to volunteers, easy to comply with
  - Comprehensive audit plan based on the NCUA spreadsheet
  - Integrated with ExamShare for everything you need in a single site: policy, exam advice, and exam prep materials that reference CU\*BASE
  - ...and potentially we'll even pay you for posting



#### A Collective Site That's Been a Real Success

#### **Risk Management Report Generator**

- Risk Management Report Generator
  - 305 reports created since launch
  - 87 reports created so far in 2011
- Risk Management Matrix
  - Launched February 9, 2011
  - Provides quantitative risk analysis for due diligence on new opportunities
  - 33 matrices created by 55 users since launch



http://rmrg.cuanswers.com/

If your response is anything like the RMRG site, we expect ExamShare and PolicySwap will be a great success

#### A Continued Focus on Board Interactions

- To revitalize the role of volunteers in our boardrooms, we must take up the challenge of creatively improving board process, board meetings, and the emotional return board members get for serving
- Whether it's due to ingrained traditions or urban legends about what you "must" do, many CUs boardrooms have just become too mundane for the average consumer to endure
- Throw in a little regulator pressure and some economic challenges, and even the most devoted volunteer might say, "maybe I should donate my time to the local community hospital instead"
- How can we challenge the status quo?



#### A Continued Focus on Board Interactions

- Two years ago we started merging the ideas of what data and software could tell a leadership team, and how it could be presented in a boardroom
- Last year we published "Planning 12 Months a Year" to encourage CUs to think about changing their monthly board interactions



In 2012, I will visiting as many CU board meetings as will have me, searching for the best and brightest ideas about how to keep a board engaged

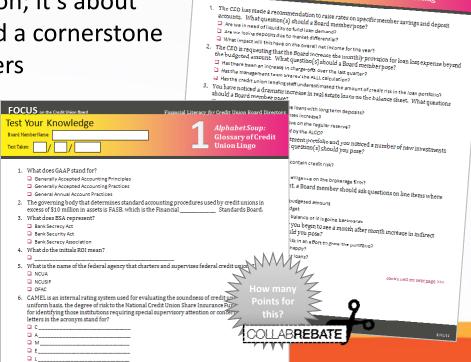
<b>Q1</b>		Q2		Q3			Q4				
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	*			*			*			*	
Meeting Date:		Meeting Date:		Meeting Date:			Meeting Date:				
Prep Deadline:		Prep Deadline:		Prep Deadline:		Prep Deadline:					
Understanding member preferences of delivery channels     Understanding branch utilization     Understanding member demographics     Understanding account		Understanding fee income sources and pricing Understanding loan volumes and sources Understanding operating expense trends Understanding staffing levels and structure		Understanding marketing strategies and tactics  Understanding PR activities and opportunities  Understanding the competition  Understanding products and services strengths and		Understanding the budget a planning process     Understanding the next yea business plan					

#### **A Continued Focus on Board Interactions**

## **Board Financial Literacy**

- This year the NCUA added a little urgency to board interactions and board member quality by declaring the need to certify all board members as "financially literate"
- That's a cooperative task...this is not about the confidence of only one credit union; it's about the confidence of an industry, and a cornerstone based on our respect for volunteers







Our first pass at tackling this will be released to all of our clients, and to the industry at large, by October 1, 2011 iring a Board

Step 3: Introducing SCORE

## **Cooperatives Working With Cooperatives**

Are you working with these teams?

















Step 3: Introducing SCORE

## **Cooperatives Working With Cooperatives**

Are you working with these teams?



Generating the next set of project managers for the next big thing

Gividends CURRENT Management Services

Web Services
CUANSWERS Management Services

OBC 2: online marketing meets online banking

Teller Receipts, loan forms, driver's licenses, Check 21, remote e-signatures

s, loan forms, ses, Check 21, Reward Checking, Round Up, Bump CDs

ACH Repost, 5300, 90-day delq. adjustment



e-Document Strategles

BSA, Risk Analysis, Reg. E,

AuditLink
MFOEL, OFAC

Top 10 Loan Projects,
Concentration Risk, Credit
Score Trending

Privacy Controls,
Web Chat,
Trackers



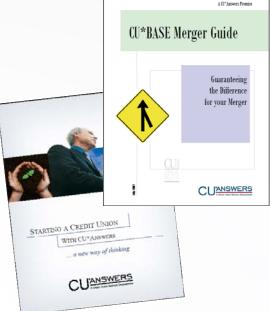
When challenged about our diverse brands and multiple priorities, I remind everyone that it's still about software, and it's still about solutions

## Cooperatives Working With Cooperatives Gaining an Edge in Bidding on New Communities

- Have you ever bid with the NCUA or your state regulator on a merger opportunity? Did you wish you had an edge or an outright advantage?
- You do...but are you aggressive enough to grab it?
  - Do you know about CU\*Answers merger support programs, and financial advantages you have in bidding for these projects?

    (someone missed out on \$250K in 2010)
  - Do you know about the CU\*Answers scholarship program that allow you to be the white knight in your community?
    - (we have 4 sponsors today; why not you tomorrow?)
  - Do you know about CU\*Answers de novo support programs that allow you to be the fostering community volunteer?

We are looking for the entrepreneurs in the room who want to work with a network willing to invest in a big way in their next collaboration



## Congratulations to these Scholarship Winners!

#### **Spirit of CU\*Answers Scholarship Program**

CU Name	Neighborhood Trust CU	Lower East Side Peoples FCU	Community Driven CU	Birmingham- Bloomfield CU
City State	New York, NY	New York NY	Ypsilanti, MI	Birmingham, MI
# of Members	3,335	5,777	10,200	5,872
Conversion Date	5-1-2011	5-14-2011	4-1-2012	6-1-2012
Sponsor	Consumers FCU	Consumers FCU	AAACU	Chiropractic FCU



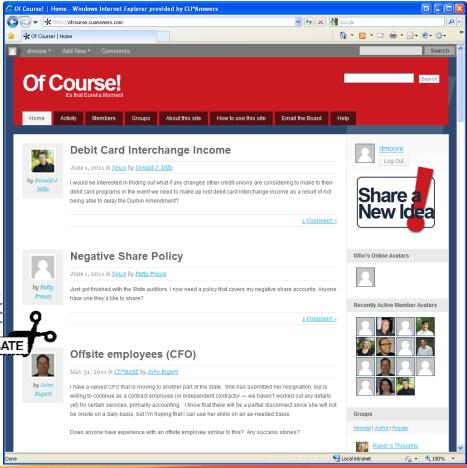
Who do you know that might someday be a key partner and opportunity for you, but needs a fresh chance right now?

#### ofcourse.cuanswers.com

- Over the years we have launched a half dozen interactive sites for credit union professionals to use
- Of Course! seems to be catching on and we hope you are bookmarking it as one of your favorite share-with-peers sites

And soon you'll be able to earn when you sign on

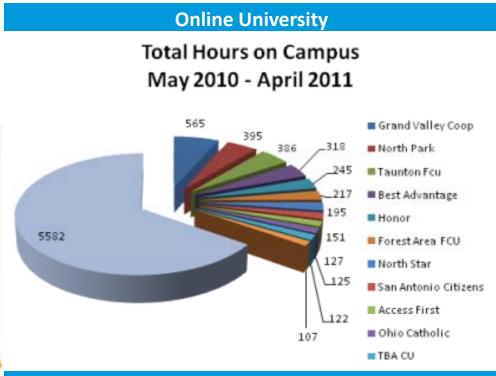
#### http://ofcourse.cuanswers.com



#### Step 3: Introducing SCORE

#### **Cooperatives Working with Cooperatives**

#### **Education**



12 CUs logged more than 100 hours each, and 4 CUs logged over 300 hours on our online campus!

## Opportunities for your team in 2011:

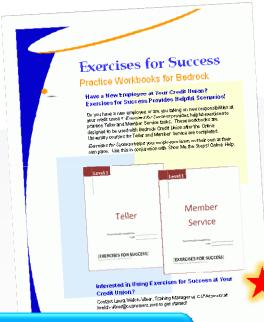
- Classroom training
  - 35 days
  - 125 classes offered
- Web conferences
  - 300 events offered
- Regional events
  - 5 events
  - 10 days
  - 25 classes offered

Our spending for education approaches a quarter of a million dollars for 2012...what is your budget?

#### Step 3: Introducing SCORE

#### **Cooperatives Working with Cooperatives**

#### **Education**



Something new...ask Laura about this tool for your new employees!

"You have archived webinars?" Yes we do, at ondemand.cuanswers.com

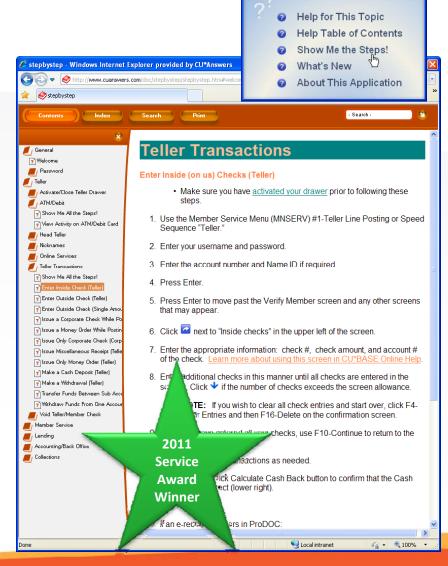


#### http://ondemand.cuanswers.com



## **Show Me The Steps (SMTS) Help**

- Continuing to expand the breadth of depth of our help and online self-learning tools
  - Launched October 2010 (10.3 release) with 25 topics
  - Today there are 145 topics under 6 categories (General, Teller, Member Service, Lending, Accounting/Back Office, Collections)
  - Truly a team effort (Writing Team, CSRs, Collections, Lender\*VP, Education, Xtend, CU\*South...)



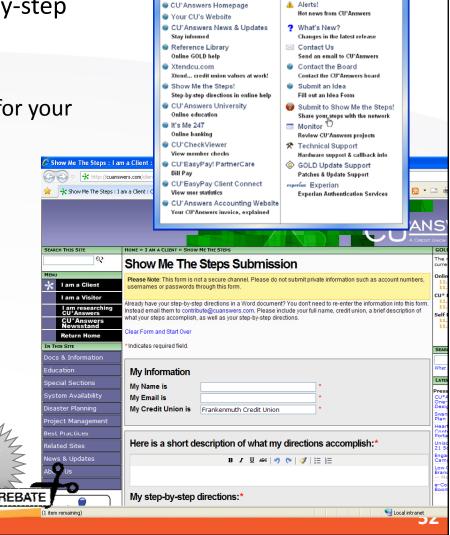
ession O CU\*BASE GOLD - Help Options

Return

## Show Me The Steps (SMTS) Help

- Win \$\$ for submitting your own step-by-step topics for this tool
  - Top submission: \$250 gift card
  - Most submissions per CU: Pizza lunch for your entire staff





**Network Links** 

🔳 🗏 W 🗷 🚳

## **NCT (Network Compliance Teacher)**

- Coming soon!
- Bi-monthly newsletter written by and for credit union internal compliance teams
  - What are you training your credit union employees on related to compliance this month or this quarter?
- Submit an article and have it selected for the NCT, and you'll receive \$200
- Audit Link will publish the NCT and distribute to everyone in the Audit Link focus group so everyone can learn at your elbow about a timely topic
- Our goals is to raise the compliance chatter in our network by 10x – not the noise, but the real deal: we gotta focus on this...

New Requirements for Member Breath Testing Procedures.

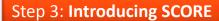
Stary Queree
Brewers Guild Credit Union
Guert Author
Lorent pound door sit amet, consectedur editions of the Control of the Contro

Build a network of authors, and tap into the spirit of Wikipedia for our own network compliance thinking

#### **Idea Forms**

- For 2010, the Idea Form site was viewed 812 times, with visitors spending an average of 6:33 minutes
- Last year we started introduced a new technique for sending ideas directly to a subject-matter expert
  - CFO
  - Lending & Collections
  - Auditing & Compliance
  - Online Banking
  - General Development





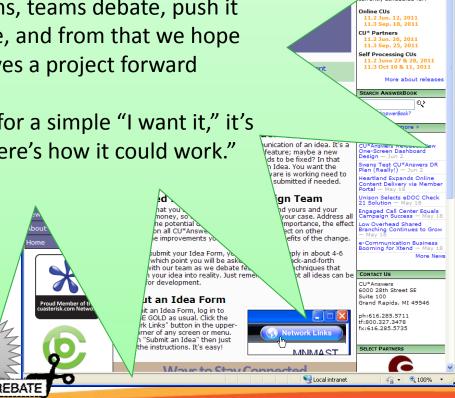
#### **Idea Fo**

- For 2010, the viewed **812** time. spending an avemir
- Last yea. new technic directly to a su,
  - CEO
  - Lend;
  - **Kuuiting & Compliar**
  - Online Banking
  - General Developm

This is, and will continue to be, a developer's blog

Ideas meet teams, teams debate, push it around, disagree, and from that we hope an idea moves a project forward

It's not a request for a simple "I want it," it's a request for "here's how it could work."



ded by CU\*Answers

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## Staying in the Loop

- Last year the Kitchen was the 4th most-visited page on our website
- Our working release schedule is updated every Wednesday

http://www.cuanswers.com/client\_release\_planning.php



#### http://www.cuanswers.com/kitchen/





#### Step 3: Introducing SCORE

#### **Cooperatives Working with Cooperatives**

## Staying in the Loop

- There's a new skill evolving in consumers and business people today: managing to ask the world "what's up?"
  - People carve out the time and have organized what communities they're catching up with – sometimes they've even automated it with RSS feeds and the like
- How is your business doing in tackling this new skill? Here are some things we push into our communities on a regular basis:
  - *The Education Report* (bi-monthly)
  - *Did You Know?* newsletter (monthly)
  - CEO Tickler (bi-monthly)
  - Remember This? email (monthly)

- AnswerBook reminder (monthly)
- Miscellaneous monthly task reminders from client services (statement insert, EOM checklist)

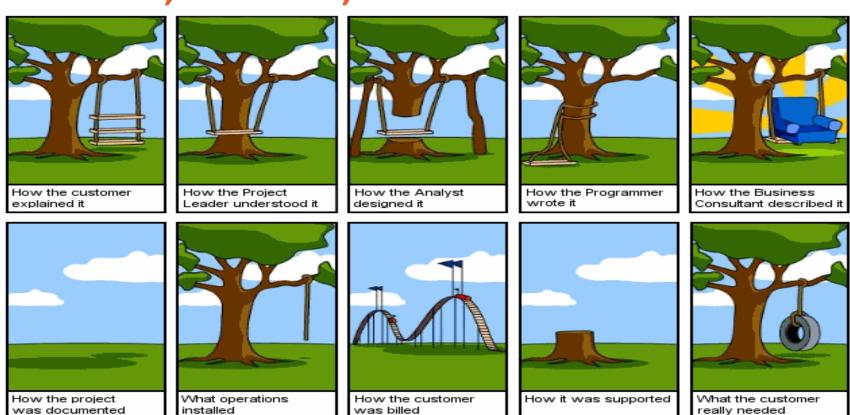
Being in the loop can make the difference between being in the right spot at the right time or not

Think Groupon... you can miss a deal at your favorite retailer in seconds unless you're in the loop



#### **Step 3:** Highlighting a network of highly functioning cooperatives

## Software, software, software

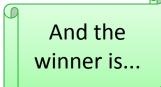


It takes a vested community to make this work, and if you don't hear me say thanks for everything you do to make this works, then hear me now



## Speaking of a vested community...

- For a cooperative to stand out in the marketplace, it takes leaders
- For a network of cooperatives to stand out in the marketplace, it takes leaders who can cooperate with others and pull things together
- It is in that spirit that every year we honor one of our network's leaders with the Robert H. Mackay award







## A CHESTIT UNION SERVICE ORGANIZATION

# Automating Your Participation in Key Communities

Together we prioritize and search for communities we have to hook into...

If you had to give me your top 10, what would you say?

## What are we doing on the Internet?

Your online member community is growing in importance every day...

If not in the number of members, certainly in the top-of-mind marketing of your competitors



## The World is Crazy About Mobile

SMS will be a star, and Firethorn bit the dust



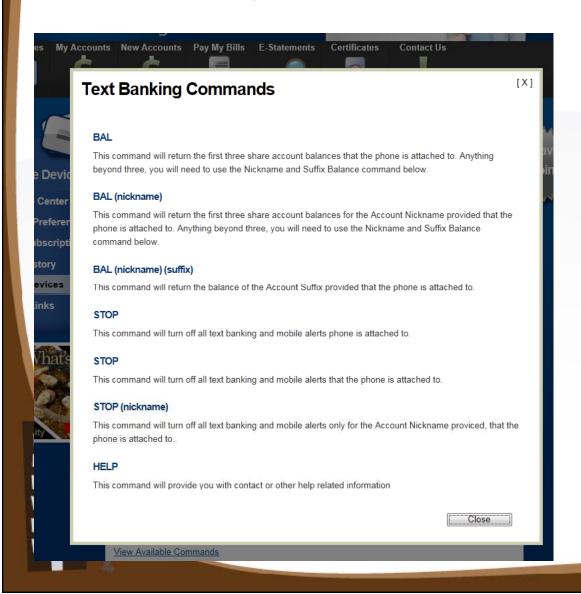
- Our biggest problem when we lost Firethorn was how we were going to get text banking
- We went back to the drawing board, decided to do our own text banking and partner directly with mBlox, with no Mobile App vendor in the middle
- We will be announcing a signup for beta participants in July, and are confident about a full release by the end of the year
- Pricing
  - You will be charged 3.25 cents for text messages, and there are two types:
    - 1-way messages (marketing, text e-Alerts)
    - 2-way text messages (answering interactive member requests)
  - You will be able to set up fee programs where you can charge members on a tiered basis according to volume of text messages

Look for an invitation soon to a webinar: "Understanding your SMS text program through It's Me 247"

## The World is Crazy About Mobile

#### SMS will be a star, and Firethorn bit the dust







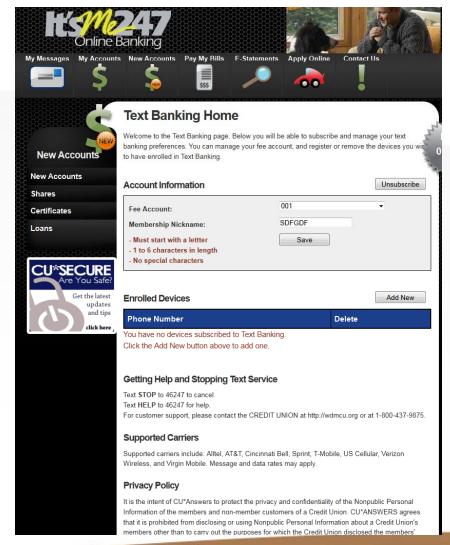
## The World is Crazy About Mobile

#### SMS will be a star, and Firethorn bit the dust



- All carriers have now been certified:
  - Alltel
  - AT&T
  - Cincinnati Bell
  - Nextel
  - Sprint
  - TMobile
  - USCellular
  - Verizon Wireless

mBlox offers connections to more than 60 carriers in North America alone



#### Remember this?

#### e-Alerts Enhancements in the 11.0 Release

- Near real-time e-Alerts
  - e-Alerts notify members within 30 minutes of changes to their accounts
  - Balance tolerance e-alerts now based on member's available balance
  - Members can select to receive complete alerts - directly to their email
  - This was all to get ready for text alerts, which will be based on the same engine, but the messaging will be shorter and more "text-y"

Subject: Account Balance eAlert The available balance in your 003 XTRACASH SAVINGS was above \$5,000.00 at 11:02 AM ET on 03/08/2011. This eAlert is being sent at your request. If you do not wish to continue receiving these alerts, log in to online banking as usual and click "My Messages" then "eAlert Subscriptions." ABC Credit Union 123-456-7890 www.abccu.org Connecting to you is important to us. Should you like to uncubecriba plazea vicit http://mambarrazch.com/uncubecrib Create an eAlert Subscription Account Balance eAlert Send an eAlert message at the end of each business day when my account balance is above or below Account: 000 - REGULAR SHARES Send an eAlert when my account balance is Send an eAlert when my account balance is \$0.00 Only to Secure Message Center Secure Message Center with email reminder Send the complete alert via email only Send a message to my mobile device(s): Need to update your email address? slongcore@cuanswers.com

Matt and Jody have one more trick to make this even faster; we'll be looking at how many of you roll this out in 2012 before making that investment

Add or Cancel

#### **Firethorn Bites the Dust**

## The Future of Mobile Apps

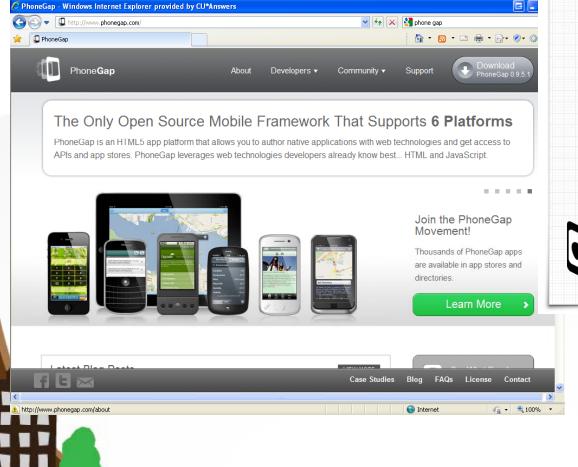
- There is a lot of noise now about what we are going to do to replace the Mobile App project with Firethorn
- What I'm not clear about is whether people are talking about another mobile banking app or a mobile phone app to sell on app stores
  - What are you thinking?
- What if we could create an app for app stores that made it easier for your members to click on their phone and find themselves in It's Me 247 Mobile Web?

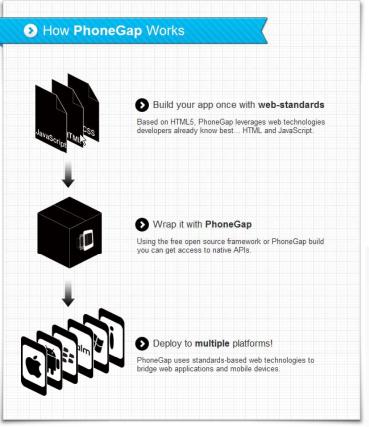


Tech Specs

## The Future of Mobile Apps

There are new solutions being invented every day

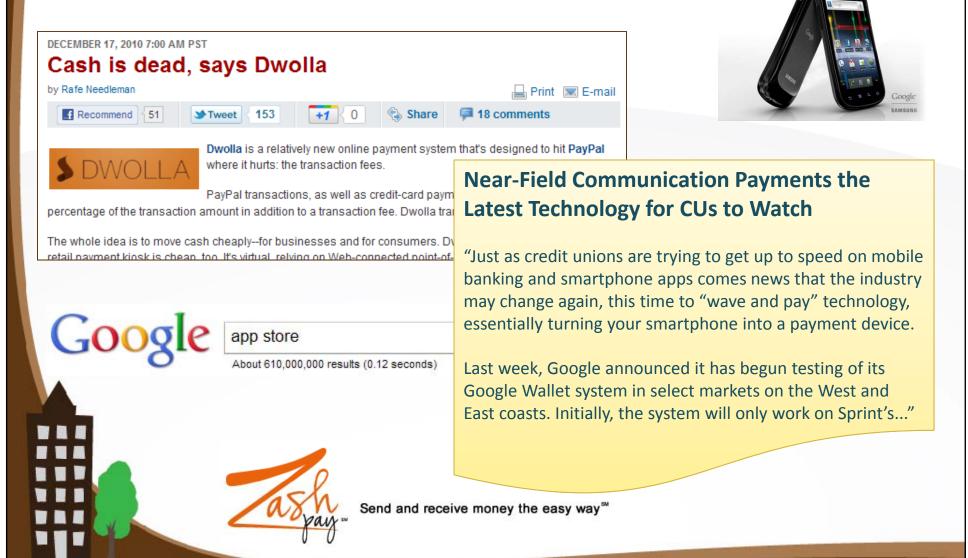




Yesterday's thinking was that CU\*Answers would make 6-digit investments, you would pay large installation fees and be charged a lot for every member

How can we design a system where mobile apps will not bankrupt us all?

## **Drilling Down on Mobile Headlines**



## Are you thinking interactive ACH?

#### A2A: I think I feel a dashboard coming on

- How the world is using ACH might be the greatest clue you have about the future of payment system innovation
- Are you in the game? Have you really studied interactive A2A?

Number of Members Using	g A2A (From H	TRANS1)
		Configured in
Credit Union	# of Members	CU*BASE
Aberdeen	18	Yes
Consumers Federal	11	Yes
Filer	4	Yes
First Financial	4	Yes
Forest Area	52	Yes
Frankenmuth	95	Yes
Harris County	108	Yes
Honor	148	Yes
Lakeview	52	Yes
Ohio Catholic	107	Yes
Service One	42	Yes
Tahquamenon	85	Yes
TBA	10	Yes
United Educational	16	Yes
Western	16	Yes
WV United	3	Yes
AAC	6	No
Affinity	44	No
Allegan	3	No
Allegis	13	No
Allegius	12	No
Alpena Alcona	27	No
ATL	1	No
Besser	7	No
Brewery	2	No
Calcite	4	No
Central Michigan	16	No
Chippewa Eagle	1	No
Chiropractic	6	No
Clawson	5	No
Community First	11	No
Community West	15	No

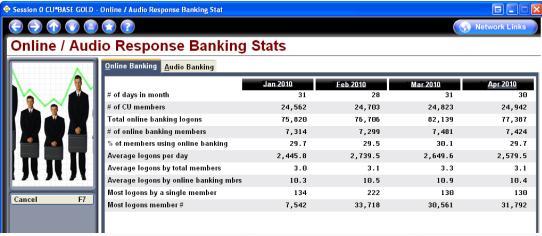
County City	4	No
Credit Union Plus	1	No
Delta County	1	No
Detroit Metropolitan	1	No
District Government	7	No
East Traverse	10	No
Firefighters	5	No
First Trust	30	No
First United	1	No
Generations Family	3	No
Governmental	8	No
Grand Rapids Family	7	No
Heartland (Springfield)	16	No
Horizon (Racine)	3	No
HPC	5	No
Isabella Community	17	No
Kenowa	3	No
Lakeshore	4	No
Lenco	8	No
Madison	8	No
Meijer	11	No
Muskegon Consumers Power	3	No
Muskegon Governmental	9	No
Newyago County	9	No
Northstar	9	No
Onaway	19	No
Parkside	22	No
Peninsula	6	No
Port City	2	No
Quest	9	No
Rogue River	6	No
Safe Harbor	2	No
San Antonio	55	No
SB Community	2	No
Sentinel Federal	17	No
Straits Area	8	No
Thornapple Valley	4	No
Thunder Bay	3	No
Unison	21	No
United Financial	5	No
Wauna	34	No
Western Districts	4	No
Wexford	10	No

#### Remember this?

#### Online banking stats today, mobile web coming soon

MNMGMT #10 ARU/Online Banking Summary Stats"

- In the 10.3 release last fall, we introduced a new dashboard
- Coming soon on this dashboard...mobile web activity stats
  - In the meantime, you can monitor mobile web activity yourself by adding a selection parameter to the existing Online Banking Stats canned Query (MNQURY #17)



Check out our News page to review the instructions you received via email on May 18



## The Next Generation of Bill Pay

- Today, CU\*Answers uses an SSO connection with Fiserv (formerly CheckFree) and iPay to create a partnership between online banking and bill pay services
- We are working with these vendors as well as a new entry to the bill pay marketplace on a new vision for how we hope to delivery bill pay in the future
- We cannot do this alone if we are to be successful in developing a costeffective and aggressive solution, you will have to be ready to move and convert your bill pay accounts
  - What would motivate you? Better pricing? More features? A seamless experience for the member? A different vision for the future (a la carte purchasing)?

In the next 90 days I need to hear from your team about what you think are the most important bill pay concepts going forward

Where do you want to be 3 years from now?

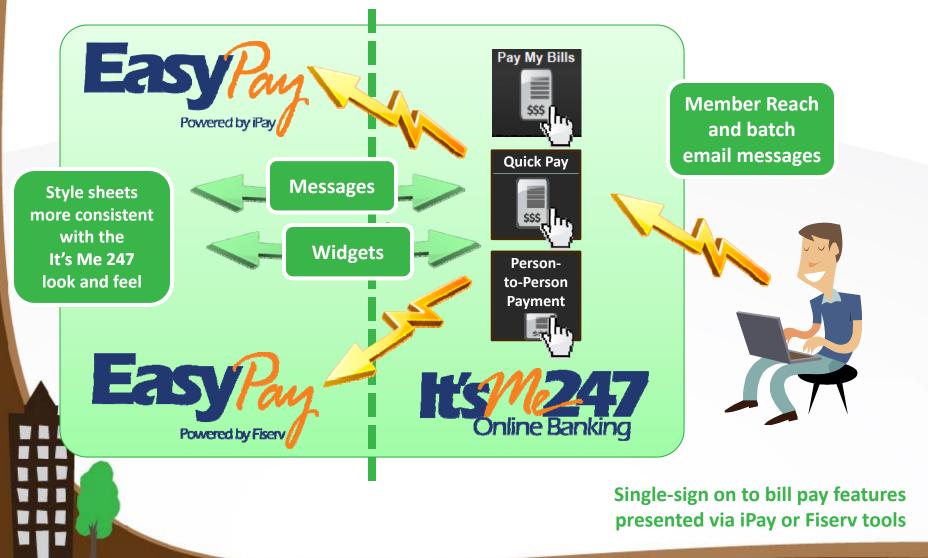
The Next Generation of Bill Pay

## A More Seamless Experience for the Member



### The Next Generation of Bill Pay

# A More Seamless Experience for the Member



# **Concepts for our Bill Pay Future**

- A more seamless experience for the member
  - Create an It's Me 247 online banking look and feel for the bill pay style sheets
  - Bill pay messages presented by It's Me 247 before the member clicks on the bill pay icon (SSO launch)
  - Person-to-person payment widgets embedded in It's Me 247 that process person-to-person payment transactions potentially available for both bill pay and non-bill pay subscribers
  - A Quick Pay widget embedded in It's Me 247 to accelerate payments
  - A special module: Bill Pay for Businesses (iPay only so far)
- Connect It's Me 247 Mobile Web to iPay and/or Fiserv by end of year



Contracts with our bill pay partners are up in the next 18 months...this is a network effort, so listen for more information and be ready to give your input

# Concepts for our FVI Pay Fv e

- A more sea
  - Create an l
  - Rill
  - personand nop
  - A 0
- Connect It's Me 2

What if it was EasyPay powered by us?
Have you thought about what it would
mean if we offered a CUSO solution as a
third choice?

Could we agree to group buy if it meant guaranteeing a new partner \$1 million up front?

e bill pay style sheets the

that process for both bill pay

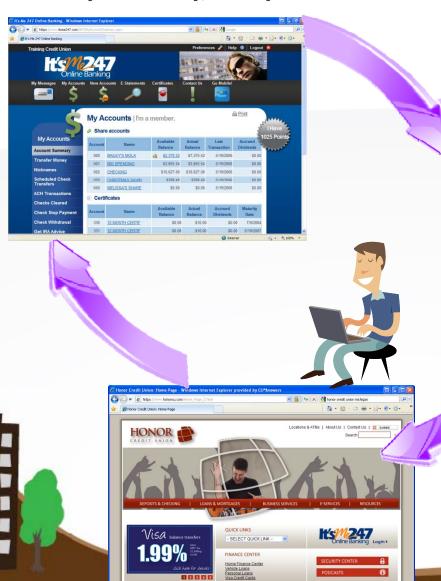
le payment

or y end of year

in the next 18 months...this is a network effort, so listen for more information and be ready to give your input

### **OBC Next Generation**

Get ready for many, many more evolutions

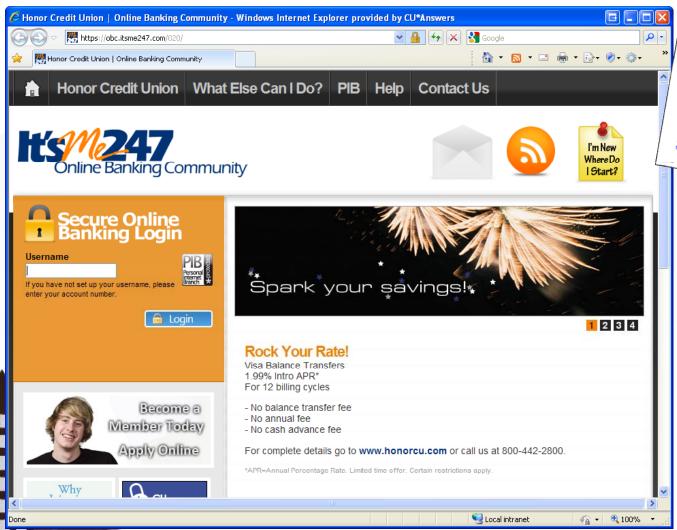




We continue to enhance and add new features that coordinate the dance between your Internet persona and your most active Internet members

### **OBC Next Generation**

Get ready for many, many more evolutions





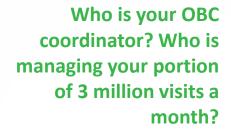
This is no longer a one-size-fits-all feature

You can coordinate and configure the value of your OBC and make a difference for your Internet members

### **OBC Next Generation**

#### Coming soon...

- Manage your custom OBC stories
- Opt in to the stores you like best from our library of standard marketing and security messages
- Watch for more news this fall...





#### 1 2 3 4

#### Rock Your Rate!

Visa Balance Transfers 1.99% Intro APR\* For 12 billing cycles

- No balance transfer fee
- No annual fee
- No cash advance fee

For complete details go to www.honorcu.com or call us at 800-442-2800

\*APR=Annual Percentage Rate. Limited time offer. Certain restrictions apply

#### If it sounds too good to be true...

Your mother was right. If something sounds too good to be true, it probably is. If a stranger asks you to help them out by cashing a check, "generously" allowing you to keep part of the money before sending the rest back to them...watch out! If the checks bounce, you'll be out the entire amount! It's a very common scam that has cost people thousands of dollars. Protect yourself!

Check out **www.cusecure.org** for more information about protecting your hard-earned money.

#### eAlerts - Delivered to your Message Center

Try these: Account Balance Above and Below a dollar amount. ACH deposited or withdrawn. Loan Payment due – request notification so you don't forget. No problem. You can create an eAlert for each of them and be notified by email address too. Setting them up is easy; just go to My Messages and click on eAlert Subscriptions, then follow the steps to set up your new eAlert!

#### Transfer money from savings or your line of credit

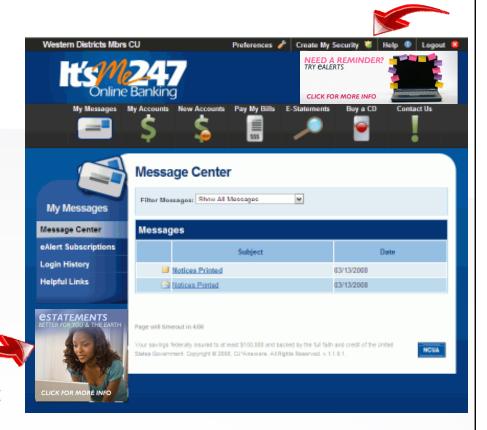
Going shopping and need to get money into your checking account? Transfer money from savings or your line of credit. Go to My Accounts then click on Transfer Money. Choose the From account, To account, amount to transfer and 'Instant Transfer'. Success! Go shopping.

# It's Me 247 Marketing and Sales With a Click

### **Smart Messages**

- Randomly displayed, but with the individual member in mind
- Activate as many or as few as you wish (ten promos, each with two different designs)
- Show all or manually manage to coordinate with other campaigns
- Offers with a right-now navigation click
  - Clicks are designed to highlight what a member can do in It's Me 247
- Not annoying pop-ups; these are well-placed marketing offers that do not alienate the online banker who has something to do

Have you already seen a navigation click on an e-Notice? We're hearing good things



# It's Me 247 Marketing and Sales With a Click

**Smart Messages** 























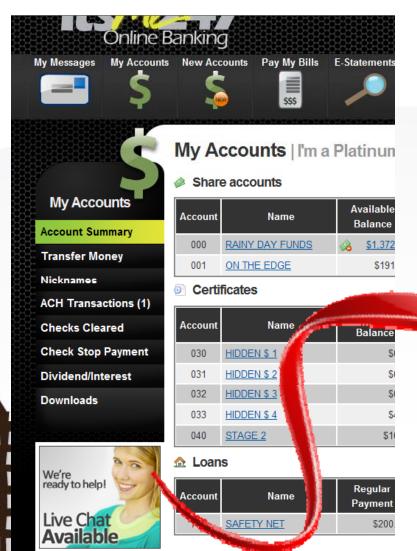


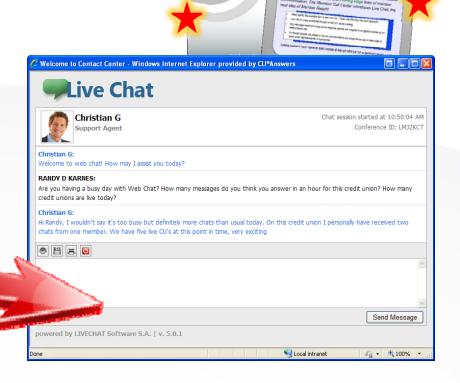
Month after month, It's Me 247 becomes more involved with more of your traditional departments

In this case, your sales team needs to get involved

### **Web Chat**

It's Me 247 partnering with your response teams





Xter

LIVE CHAT

In 2012, will you combine It's Me 247 and Xtend operators as part of responding to your members' immediate questions?

What if we could hook up your operators?



# Speaking of Xtend and the call center...

- 69 credit unions took us up on our free offer of 500 outbound calls (?!?)
- 33 projects completed year-to-date with 36 to go before year-end
- Credit unions chose between 10 different campaigns for their free calls
  - Where Members Borrow (14% lead rate)
  - Member Appreciation (12% lead rate)
  - Contest (19% lead rate)
- Xtension has had a great year when will the evidence change your mind about using outbound and third-party call center services?
  - Averaging over 4,000 member contacts per month

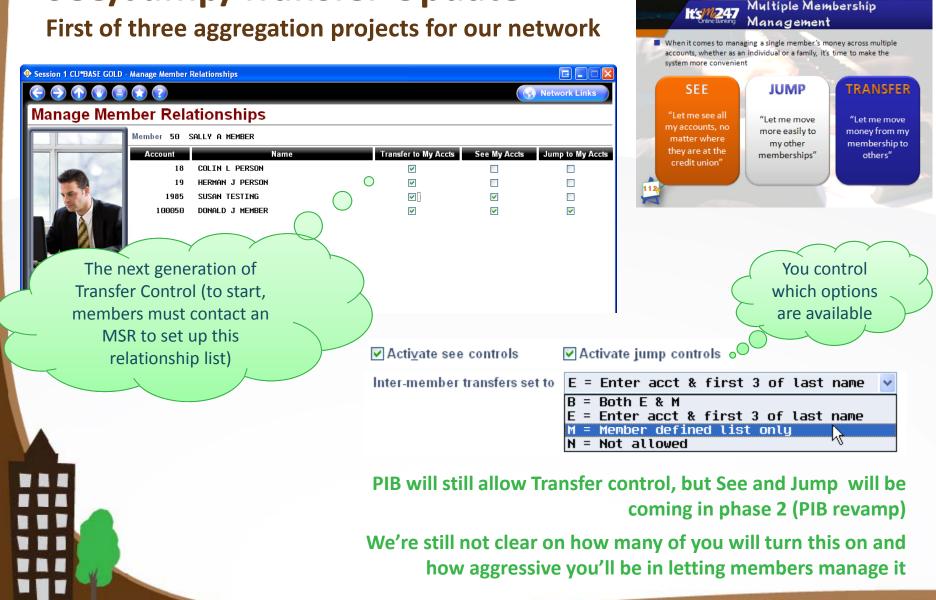
■ 30% success rate reaching members in person, 15% of those became leads for

credit union follow up

69 is a big improvement from 17... so let's try it one more time

Xtend will be reaching out to you and asking what program you want to use for your free calls in 2012





From last year...

# See/Jump/Transfer Update

What might Bill Johnson see as My Other Accounts?

Just missed 11.3...but coming soon!



Other Accounts

**Account Summary** 

My Other Accounts

Transfer Mone

Nicknames

"Other" accounts will be grouped on a new page

### My Other Accounts

50: MARY K JOHNSON

Share accounts

Account	Name	Available Balance	Actual Balance	Last Transaction	Accrued Dividends
000	SHARES	\$120.16	\$125.16	1/20/2011	\$0.02
001	CHECKING	\$4,722.43	\$4,722.43	3/25/2011	\$0.00
025	MONEY MARKET SA	\$5,409.81	\$5,409.81	10/1/2010	\$5.16

#### Credit Cards

18: JOSEPH E BROWN

Share accounts

SHARES

Account

000

Account	Name	Regular Payment	Amount Due	Due Date	Balance
716	VISA CLASSIC	\$56.00	\$56.00	6/28/2011	\$1,522.00

CU\*SECURE Are You Safe?

> Get the latest updates and tips

> > click here

May be your kids, your brother, or just some guy Name who lets you see his account...but it's his choice

20: JOHN L SMITH Jump to account

Share accounts

Available Actual Last Accrued

View the accounts and/or jump to that account via SSO connection (no login required!)

Jump to account

50.00

Of course. aggregating a person's membership relationships in It's Me 247 means we have work to do in CU\*BASE, too (more on that later)

84

# MoneyDesktop

Second of three aggregation projects for our network

Project Champions:
Frankenmuth CU &
Heartland CU
(Springfield)

A Specific Example: Steve the working dad.



Steve has to visit four different online bankings sites to see all of his personal financial information.



Steve's Credit Union now offers MoneyDesktop allowing him to access his financial data in one place.



Steve can now conveniently manage his money and accurately plan his financial future.



Steve goes to his Credit Union site now to manage all his finances. He loves his Credit Union.

- In this case, credit unions are choosing an Online Financial Management (OFM) tool that includes the ability to aggregate across financial institutions, as well as other features
  - Check out the Kitchen for our current project vision



Are you interested in an OFM for your membership?

### **Freemiums**

### Putting the horse back in the barn

From Wikipedia:

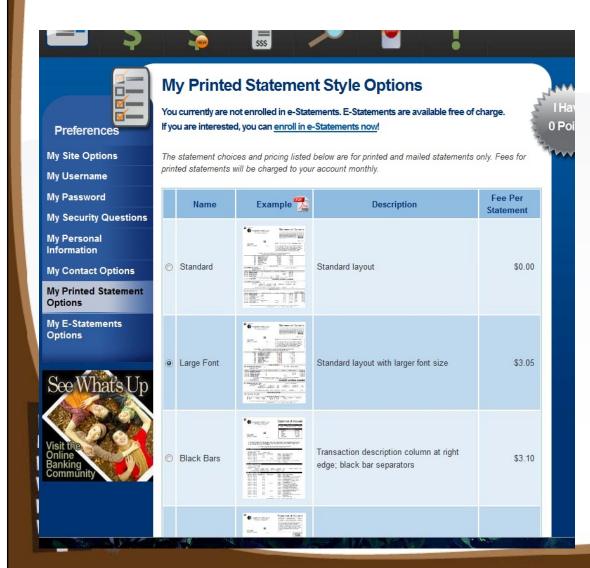
**Freemium** is a business model that works by offering a basic product or service free of charge (such as software, web services or other) while charging a premium for advanced features, functionality, or related products and services

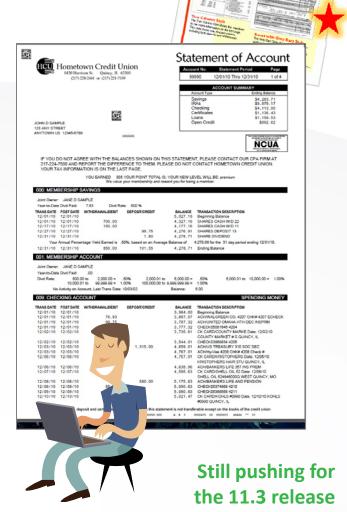
- Across the board, everything members do with credit unions has become simply MORE...what used to be simple is now more complex with variety and options for every member
- Unfortunately, our pricing models, and what we think we have to give away, have not kept up with our joy in making everything a premium service
  - If you think online banking, there are a half dozen strategies where you may someday need a direct revenue model

In your 2012 business plan, I hope you will introduce your Board members to the Freemium idea and how it could change something as basic as statements

#### Freemiums In Action in 2012

# **Zeroing Out Your Statement Expense**





# **Expanding the Use of \$0 Memo Transactions**

- Currently, \$0 memo transactions produced by CU\*BASE for the following types of transactions, in cases where there isn't a regular member transaction to tell the member what happened or what they did:
  - A2A deposits
  - Effective dating opening memberships
  - Stop pay orders
  - (can also be created manually by CU employees via Account Comments)

- Coming soon
  - OTB payments via Teller Misc.
     Receipts (more on that in a moment)
- Still under consideration
  - Check cashing transactions
  - ATM inquiries
  - What else??

Like CUFMNT, this stuff can get out of hand

Do we really want to record every piece of history and put it into online banking, statements, etc.?

Or is it valuable to see who cashed checks this month?

# The Available Balance Challenge Continues

#### From the 11.0 release

4/20/11 CHECKING DEPOSIT 13	,	500.00	\$07.14
4/20/11 DBT/WDR 000000548052	_	\$25.00-	\$62.14
EXXONMOBIL			
4/22/11 POS/WDR 000000166554		<b>\$</b> 63.26-	<b>\$-1.12</b>
METJER TNC 178			
4/25/11 DBT/WDR*000000554635		\$9.99-	\$-11.11
NFI*WWW.NETFLIX.COM/CC N	NETELTX COM CA	40100	4 ==-==
4/25/11 OVERDRAFT TRANS FEE	ier ebilear cr	\$30.00-	\$-41.11
· ·	PETODE DET A-DD	\$30.00-	3-41.11
AVAIL BALANCE WAS \$1.12-	BEFORE DBT/WDR	FFO. 00	E 01 11
4/25/11 ACH/ILLDG, 1101 DG, &		\$50.00-	\$-91.11
8003881190			
4/25/11 OVERDRAFT TRANS FEE		\$30.00-	<b>\$-121.11</b>
AVAIL BALANCE WAS \$41.1	I- BEFORE ACH/I		
4/29/11 ACH/SCHOLASTIC INC.		<i>'</i>	\$736.28
PAYROLL	This is what the me	ambar saas navu	4.551.25
4/30/11 pc ou TRANCEED	Inis is what the me	eniber sees now	410 20
	in e-Statements a	nd It's Me 247,	
	and what your en	ipioyee sees in	
	CU*B/	ASE -	
ш			

# The Available Balance Challenge Continues

From the 11.0 release

5/18/11 ATM/WDR 000000000411	\$100.00- \$226.45
5/19/11 DBT/WDR 54737204859	\$20.01- \$206.44
SHELL OIL 574422404Q 5/19/11 BOUNCE PROTECT FEE	\$35.00- \$171.44
AVAIL BALANCE WAS \$.09 BEFORE DBT/WDR 5/19/11 DBT/WDR 20600055994	\$150.00- \$21.44
THUMB ELECTRIC COOPE 09896588571 MI 2	
5/19/11 BOUNCE PROTECT FEE  AVAIL BALANCE WAS \$95.08 BEFORE DBT/WDR	Dut what if the reculting
5/19/11 DBT/WDR 000000012277 ROSATI'S MARKETPLACE MILLINGTON MI ***********************************	But what if the resulting balance wasn't a
5/19/11 BOUNCE PROTECT FEE  AVAIL BALANCE WAS \$71.61- BEFORE DBT/WDR	negative number?
5/19/11 DRT/WDR 00000001303	

# The Available Balance Challenge Continues

 If you could approve debit card transactions based on an ANR limit, but then when the transaction comes in, use the current balance instead of the available balance to decide whether or not to charge an ANR fee,

would you?

**March 2011** 

Check clearing

ACH

ATM (PIN)

Debit Card (SIG)

**iPAY** 

Monthly totals

Courtesy Pay
Count Amount
63 \$1,890.00
14 \$ 420.00
13 \$ 390.00
75 \$2,250.00

If fee was based on CURBAL instead:

1	\$ 30.00
13	\$ 390.00

**April 2011** 

Check clearing

ACH

ATM (PIN)

Debit Card (SIG)

iPAY

Monthly totals

42	\$1,260.00
11	\$ 330.00
25	\$ 750.00
40	\$1,200.00
0	\$ -
118	\$3,540.00

If fee was based on CURBAL instead:

CONDAL	_ 1113	icau.
0	\$	-
3	\$	90.00



# The Available Balance Chalenge Continues

If you country prove deby then when the available would you?

Are you

ove deb rd trar

ons based on an ANR limit, but int balance instead of o charge an ANR fee,

Are you still seeing market pressure to limit the number of Courtesy Pay fees in a day?

Should we tackle this early in 2012?

70.00

,950.00

If fee was based on CURBAL instead:

1	\$ 30.00
13	\$ 390.00

April 2

42 260.00 11 \$ 30.00 25 \$ 750.00 40 \$1,200.00 0 \$ -118 \$3,540.00

If fee was based on CURBAL instead:

CONDA	- 1113	icaa.
0	\$	-
3	\$	90.00

### One Size Fits All

#### The Biggest Myth Around It's Me 247

- Personalization is baked into It's Me 247, from credit union-configurable options to member personal preferences
- But people still think it needs more
  - "I want it to look my way, and you won't do it"
- We would love to sit down with a champion for this project
  - Your budget for an original skin with some leeway in navigational styles should start at about \$35,000 and it would increase your monthly e-commerce fee to \$3,500





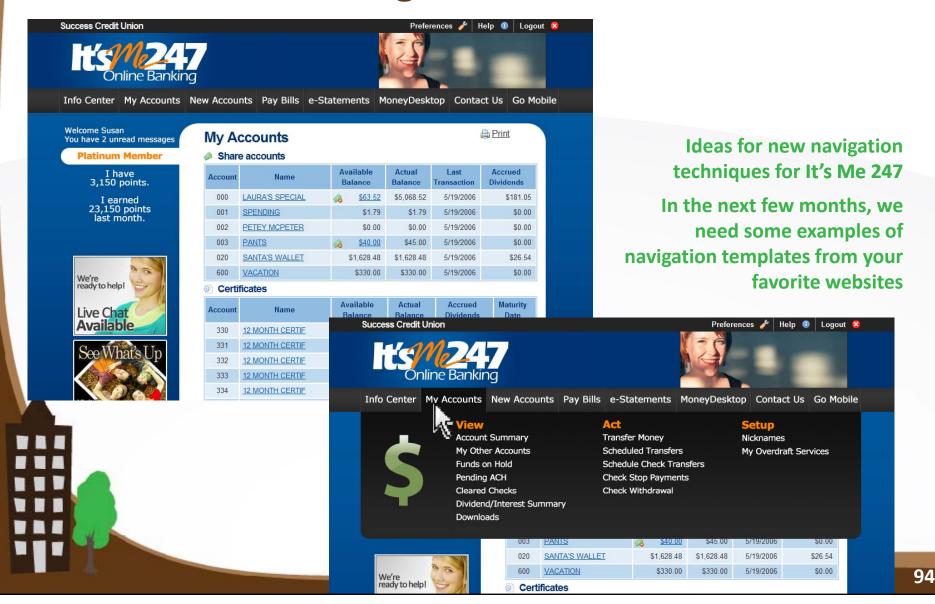




If it looked just like your website with the same navigation theme, would that be enough to spur you to be an expert in driving what the member can do with online banking?

### Before you design your own...

# What We're Thinking About for 2012



# **Reaching Out for Opportunity Through Other Networked Communities**

What important communities might you tap into for more opportunity?

Are these communities ready for an automated hookup?



# How often do you think about where you need to "hook it up" next? (and I'm not talking like a U.S. congressman)

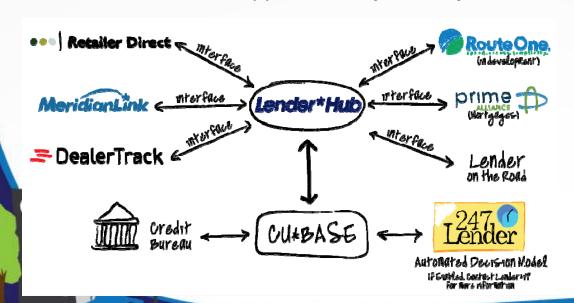
- When do you need CU\*BASE to interact with another software product for opportunity?
  - How about having the network reach out for loan applications?
  - How about having the network reach out to an alternative servicing community?
  - How about having the network reach out to work with a Corporate or the Fed?
  - How about having the network reach out and take a deposit from a member?
  - How about reaching out to another credit union to participate in opportunity?
  - How about having the network reach out and...?



# **Introducing Lender\*Hub**

#### A 2012 initiative to tap into loan volume

- Approaching 9 connections for loan opportunity, including MicroLender pay day lending
  - 4 being added this year alone: Meridian Link completed in 2011, RouteOne goes live end of August, LSI slated for later this fall, and TCI being quoted as we speak
  - Did you know your loan department could team with so many automated sources of loan apps? Hire a partner, join a new community in 2012





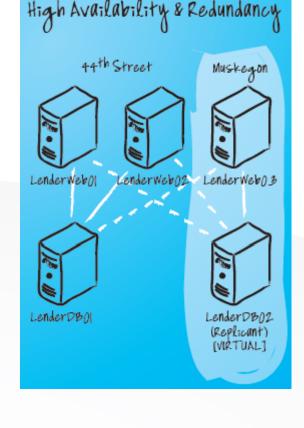
Lender\*Hub in a Month:

\$22.7 million
in potential loans
\$5 million
in finance charges
1,650
applications

# **Introducing Lender\*Hub**

A 2012 initiative to tap into loan volume

- To date, CU\*Answers generally talks about only two copyrights: CU\*BASE and It's Me 247
- Lender\*Hub is now a large enough body of work for us to think about this middleware as the third major copyright in our suite
- Dedicated resources will now be focused on expanding these capabilities on a daily basis, and redundancy for these critical contact points is the next big system to be added to our DR/BR plans since It's Me 247



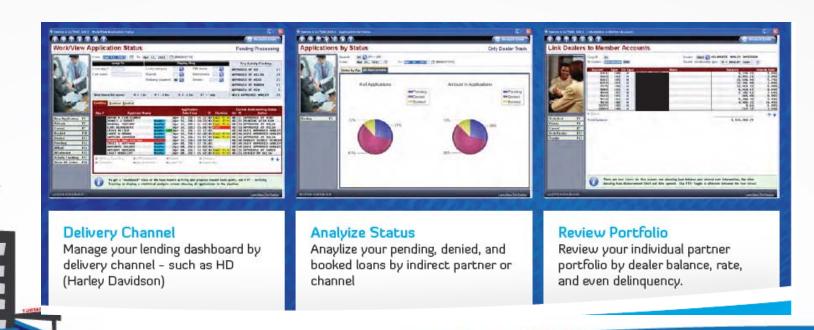


When applications aren't just walking into your lobby, you have capacity...is that capacity investigating where applications might be available?

# **Introducing Lender\*Hub**

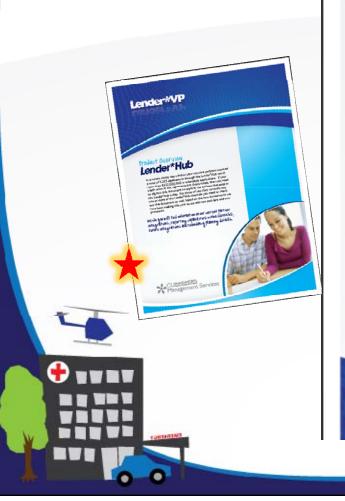
#### A 2012 initiative to tap into loan volume

- The point of Lender\*Hub is that it is a middleware to push the application into the CU\*BASE loan queue and underwriting toolkit
- Be careful...this is not about replicating loan origination systems this is about buying opportunity and automating the flow into an aggregated toolkit for servicing, reporting, data mining, and the big picture



#### **Special Note from Lender\*VP Development Teams**

## Helping You Take the Lead on Adding New **Communities**



Lender"Hub Currently Supported Fields

Below is a list of fields that the iSeries side of the system accepts in the communication from Lender"Hub.

#### AppEssation Information

App Source Doglar ID Cradit Thro Collatoral Status Product Type OPT-OUT

#### Priffary Borrower SSN or Tax ID Last Natio

First Natio Middle Instial Suffex Address Line ( Address Line 2 Stifts Z:# Serthdate Hotte Area Code Hottle Fhone Nutilieer Foreign Cotizion Flag. Co-applicant

Other thane

Date Moved to Current Address OWN/RORT Flag Landlord thone Fravious Address Line I Fravious Address Line 2 Fravious City

Fravious State Provides Zip Code Fravious Dute floved Marstal Status Drivers License Nutitier Drivers License State Employer's Name Employer's thone

Employer's Extension Fravious Phone Provides OWN/RORF Flag Fravious Landlord Fravious Landlard's Phone Reported Income Reported Other Income

Other moome description Reported Income Period

SSNor TaxID Last Natio Fersit Jetta

Saffix Middle Initial Address Line (

Address Line 2 State Zip Birthdate

Hotto Area Code Hottle Phone skuttleer Foreign Cotizen Flag Email Address

Other thone Date Moved to current Address Collateral Value Fledged Own/Ront Flag.

Landlord Landlord those Provious Address Line I Provious Address Line 2 Provides Colle

Provious State Provious Ziptolo Provious Duto Moved Marrital Status

Drivers Licelise Nullber Drivers License State Employer's Note EMPLOBOR'S Phone

EMPLOYOU'S EXTENSION Provides Phone

Provious Own/Ront Flag Provious Landlord Provious Landford's Phone Reported Income

Reported Other Income Other moothe description Reported Income Period CO-Applicants Rolationship

#### Colleteral/Valence

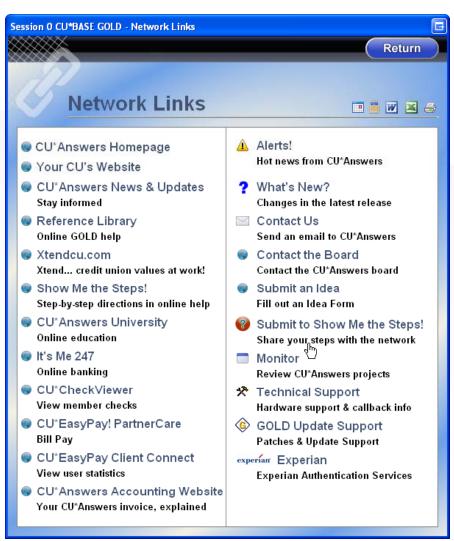
Collatoral Doscription | Collateral Description 2 Collatoral Year Collatoral ID Collatoral value Collatoral Dofinition Collatoral Type Loan Product Tarri POWMONT From Colsto Sellona Price Invoice Ampuni Contributed Afforms Financial Reguested APR GST:Mated Payment

#### It's Me 247 and CU\*BASE GOLD

# **Connecting to the World**

- GOLD SSO connections:
  - Statements
  - Receipts
  - ID Verification
  - ProDOC
  - Check Ordering

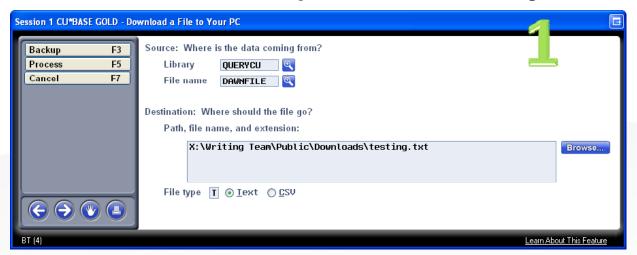
Other links from CU\*BASE GOLD:



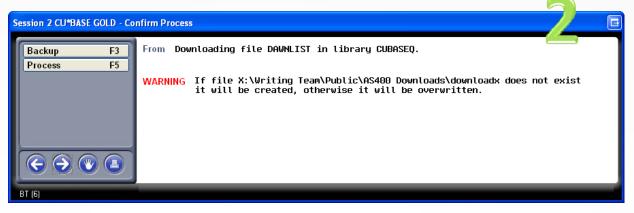
### Passing Data Between CU\*BASE and the World

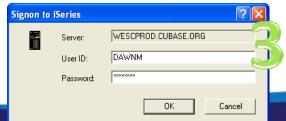
### Coming in 11.3!

# File Downloads (CU\*BASE to your PC)



Taking the geeky out of using your data with other systems and vendors

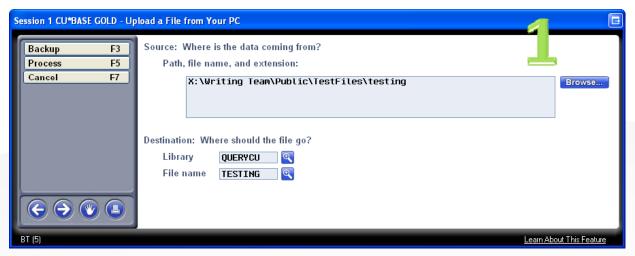




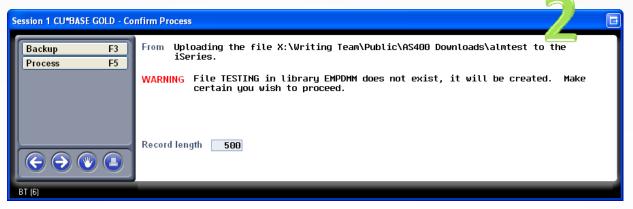
# Passing Data Between CU\*BASE and the World

### Coming in 11.3!

# File Uploads (your PC to CU\*BASE)



Sets the stage for some new "Upload Your Work" tools coming in 2012 (have you tried Direct/Mail Post imports yet?)





# It's Me 247 and CU\*BASE GOLD Connecting to the World



- SSOs:
  - 2 − Bill Pay
  - 3 eDOC/Statement/Portal
- Secure Communication APIs:
  - 20 Check Image
  - 1 A2A Middleware
  - 1 SMS Middleware
  - 1 iPay enrollment middleware
  - 1 cuchecks.itsme247.com API to CUA IP platform
- Other internal APIs:
  - 1 Satellite rate boards
  - 1 Satellite credit union info feedfor OBC

- Internal SSOs:
  - 1 to Online Loan App
  - 1 to Mobile Web (on Try Mobile page)

#### *In the pipeline:*

- Secure Communication API:
  - 2 Mobile Web Bill Pay
  - 1 OFM (Money Desktop)
- In the future:
  - 1 Mobile App API

If you are doing things manually and you haven't wondered if there was already a connection, do your work...call us

This area is expanding rapidly

# **OTB Accounts & Online Banking**

Coming in 11.3!

Connecting CU\*BASE and It's Me 247 to the World

Project Champion:
Fox
Communities CU

My Accounts | I'm a Premium member.

My Accounts

**Account Summary** 

**Transfer Money** 

Optional display of OTB account data to members in online banking

Dividend/Interest

**Downloads** 

Share accounts

Account	Name		vailable Salance	Actual Balance	Last Transaction	Accrued 9 Dividends
000	<u>SAVINGS</u>	<u>^</u>	\$69.90	\$74.90	4/22/2011	\$0.02
048	VALUE CHECKING		\$1,245.25	\$1,245.25	4/25/2011	\$0.00

\_oans

ount	Name	Regular Payment	Amount Due	Due Date	Payoff Balance
710	USED VEHICLE	\$350.82	\$350.82	3/31/2011	\$11,016.85
770	KWIK CASH	\$15.00	\$15.00	5/11/2011	\$474.70
**2456	ASSOCIATED BANK	\$450.00	\$450.00	4/15/2011	\$99,350.00

This is another form of account aggregation, but this time we're aggregating your member relationships across multiple servicing platforms



## **OTB Accounts & Online Banking**

Connecting CU\*BASE and It's Me 247 to the World

As of date shows the last time you received an upload with status details from your vendor

Next up: "Jump

to my account"

feature with SSO

connectivity

My Accounts

**Account Summary** 

**Transfer Money** 

**Nicknames** 

ACH Transactions (2)

Checks Cleared

**Check Stop Payment** 

Dividend/Interest

**Downloads** 

**Loan Information** 

ASSOCIATED BANK

The information shown here was last updated on 1/9/2004 12:34 PM. Account details may not immediately reflect recent transactions or other changes made to the account.

\*\*\*\*\*\*\*\*\*\*2456 Account #:

Institution/Agency: ASSOCIATED BANK

Description: SECONDARY MARKET

Delinquent? No

Amount Past Due: \$0.00

**Next Payment Due Date:** 6/15/2011

**Payment Amount:** \$450.00

Current Balance: \$99,350.00

Disbursement Limit: \$99,350.00

**Maturity Date:** 4/27/2016

**Last Payment Date:** 4/15/2011

Pay Now

Pay Now button jumps to the Transfer

Wizard









275

# **OTB Accounts & Online Banking**

Connecting CU\*BASE and It's Me 247 to the World



**Account Summary** 

**Transfer Money** 

Members can transfer funds to their OTB account via the Transfer Wizard



#### Movin' my money around

From here you can move money between available accounts, just complete four easy steps. Specify timeframe of the transfer, select the source and destination accounts, and you're practically finished that's left is telling us how much to transfer. At any point in the process you can track your progress using the summary on the right.

#### Set up my transfer:

#### Step 1. When do I want it to happen?

#### Step 2. Where am I getting the money?

#### Step 3. Where's it going?

Pick the account where you want to put the money:

#### My CU accounts:

- 000 Savings: \$69.90
- 048 Value Checking: \$1,595.60
- 710 Used Vehicle: \$11.015.20
- 770 Kwik Cash: \$474.58
- \*\*2456 Associated Bank: \$99,350.00

#### Step 4. How much do I want to transfer?

Memo:

Show on the "To" account also

Continue with transfer

#### What I have so far:

Print

#### When?

Right Away

#### From where?

048 - Value Checking: \$1.595.60

#### To where?

How much?

Memo:

### **OTB Accounts & CU\*BASE**

Connecting CU\*BASE and It's Me 247 to the World

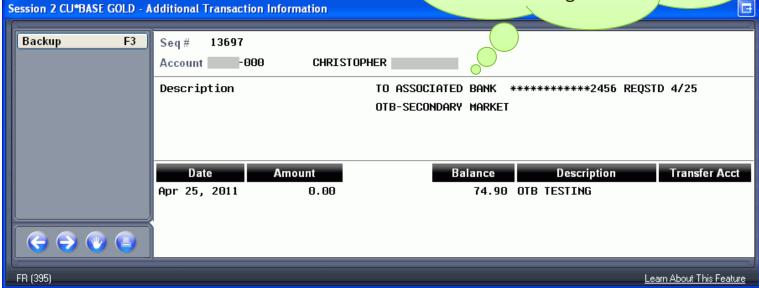
Payments directly to OTB accounts via a Teller or Phone Misc. Receipts



#### **OTB Accounts & CU\*BASE**

Connecting CU\*BASE and It's Me 247 to the World

A \$0 memo transaction is recorded on the base share account, advising that the member paid another account servicing vendor



If you don't know about OTB, you need to learn

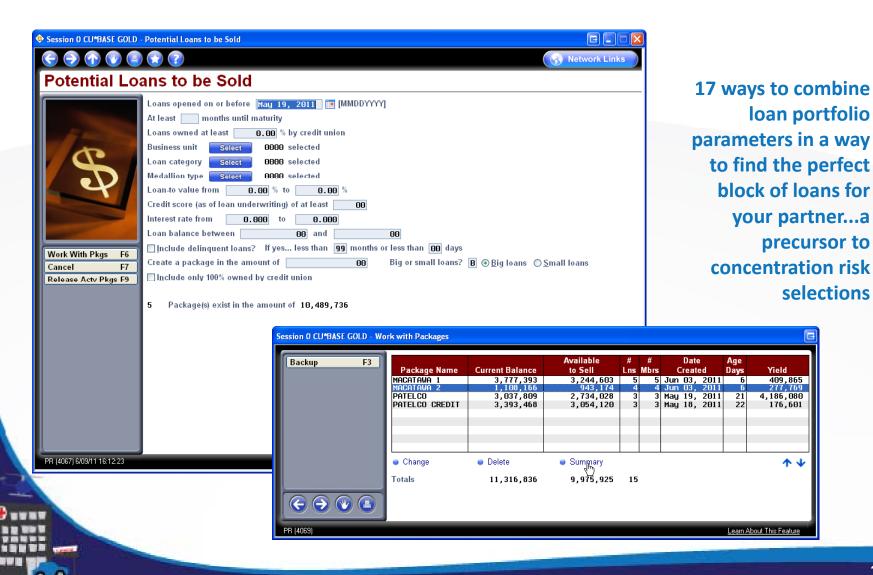
If you currently are using OTB, these new features should

pump a little life into your program

## **Packaging Loans for Sale**

#### Buying and brokering opportunities to each other



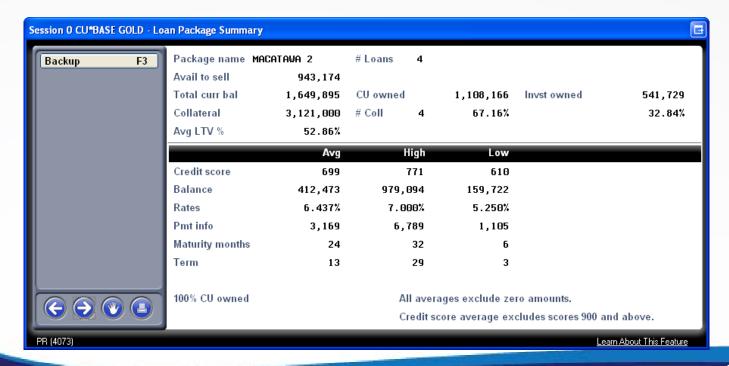


## **Packaging Loans for Sale**



#### Buying and brokering opportunities to each other

- Do you have a profile of some loans you'd like to buy? Do you have some loans you'd like to sell?
- There is opportunity everywhere in our network if we simply get busy and talk to each other, and now the software makes it easier than ever





# **Connecting With Your Business Communities**

Everyone asks what we have, but few are saying "I'm aggressively wanting to roll something out by xx/xx/xx"

Here are some things we plan to do in 2012



#### **Connecting with Business Communities**

# When do pieces and parts equal a major focus?

- Can CU\*Answers and your credit union declare a plan for business members? Can we show a body of work that says this is a focus of our organizations?
  - What do we have to change to say this is one of our network's specialties?
- Here are some stakes we wish to put in the ground in 2012.
  - Launch a credit union focus group/think tank for serving businesses
  - Develop a certification process to allow a credit union to be designated as Business-certified (Business-ready? Business-friendly?)
  - Launch and complete three marketed business solutions as part of the program



In 2012 we want tailored packages and the recognition from the marketplace that we have business solutions



# **Project #1: Business Servicing Fee Packages**

#### **Replacing Marketing Clubs as the Business Aggregator**

- Configure Business Servicing Packages
   ("Low Volume Checking," "High Volume Checking with Cash Management Services," "Small Employers," "Big Employers," as many as you want)
- Link sub-accounts to the package
- Package multiple fees and process monthly with unique offsets
  - Can post two separate transactions (total fees debit and offsetting credit) or post a single net transaction
  - Can include fees for deposited items, checks cleared, ACH incoming credits, and ACH incoming debits...sets the foundation for innovation
  - Includes ability to add special fees manually, one CU at a time...blend direct charges with automated calculations
- Analysis inquiry take the guesswork out of fees for your business members
  - 3 months of posted fee data available online

How can we take old-school banking ideas and show businesses how a Cooperative might play the game?

## **Project #2: Multiple Logons for It's Me 247**

Tailored authority for teams to use online banking

#### Our current vision:

- Up to 6 logons IDs per membership, each with its own password and security questions
- Control access by ID
  - Who can post transfers?
  - Who can see which sub-accounts?
  - Who can do maintenance-type functions?
  - Who can jump via SSO links? (bill pay, etc.)



This will take an active and interested set of CUs to work through what is enough but not too much

Security and your examiner's perspective will be an important part of how we build this

Hope to be in beta this time next year



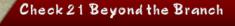
115

# **Project #3: eDOC Mobility**

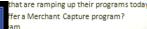
#### **Remote Capture of Deposits**

- We need the network to go active and start developing working foundations for the evolution of remote activities with members
  - Building an active set of users of Remote Check 21 solutions
    - Merchant Deposit Capture
    - Member Deposit Capture via PC and phone
  - Working with eDOC Innovations and their new e-Sign initiative





- The interesting thing about Check 21 is the minute Check 21 came out as a replacement for Fed Deposit processing at the CU branch level, everybody got excited about all the other places this technology could be applied
- Two of these continue to be on everyone's minds, but not on everyone's radar to go active - how about you?
  - CheckLogic Lite is available today for Merchant Capture CU\*Answers and eDOC use it for their own accounts



ilable for Member Capture later this yea

ybe this video will help vith your vision of how eckLogic Lite fits your 2011 business plan





Is this a matter of wine before its time? What do we have left to do so you will launch these important member services?





# **Project #3: eDOC Mobility**

Remote Capture of Signatures and Managing Packages of Forms



Reduce signature time to mere minutes and give your credit union a competitive advantage with the member convenience of electronic signature (eSignature) technology. Research has revealed an increasing amount of all loans are signed electronically. Is your credit union participating?

Our eSignature technology enables the fast and secure signing of documents simply by clicking the designated signature box. eSigning a document ensures compliance with the established ESIGN and UETA regulations that affirm electronic signatures as legally binding backed by an accessible audit trail.

#### eDocSignature™ Key Benefits

- Secure. Multiple levels of authentication are available to ensure the right person receives and signs the right document.
- Fast. Simply click on the designated signature boxes to sign your document. To create eSignature documents drag and drop the "Sign Here" data field and the end user will be guided through the signing process. Documents can be completed and signed in just minutes!

Face No software download is required



# Production Production

search filters, form auto population intelligence, stackable data tabs and dashboard

Flexible. ProDOC Packages™enables credit unions to create package types that serve

organization, makes ProDOC Packages™ an intuitive workflow solution.

I know this is on your radar, and I believe you will need this capability in the future...start working with eDOC today

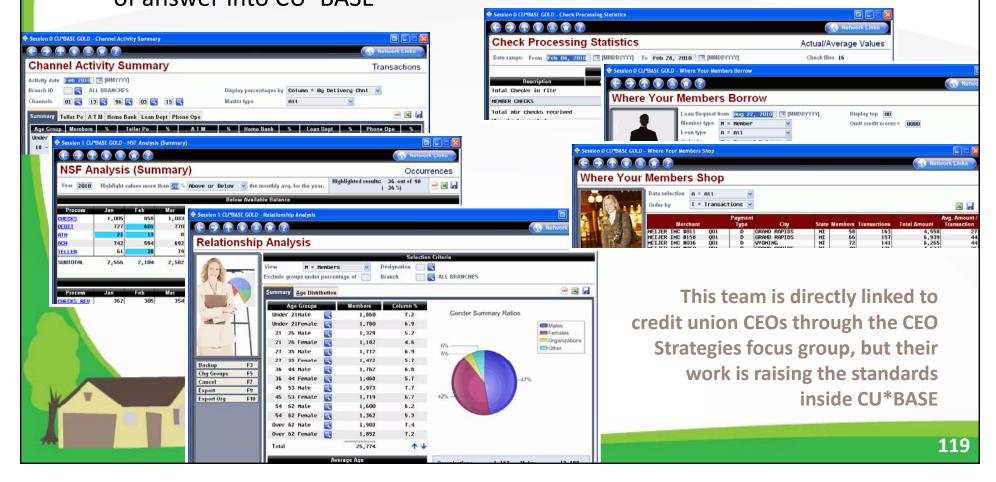


With over 1.4 million members, 189 credit unions, and 3,000+ CU professionals, we still have a lot to share

Will you use the speed of a click?

# A New Programming Team Analytics at a click: a dedicated effort

What started with the Know Your... (Member, Operations, Identity)
dashboard projects has now grown to a full-time team driving a new kind
of answer into CU\*BASE



#### **Learn from a Peer**

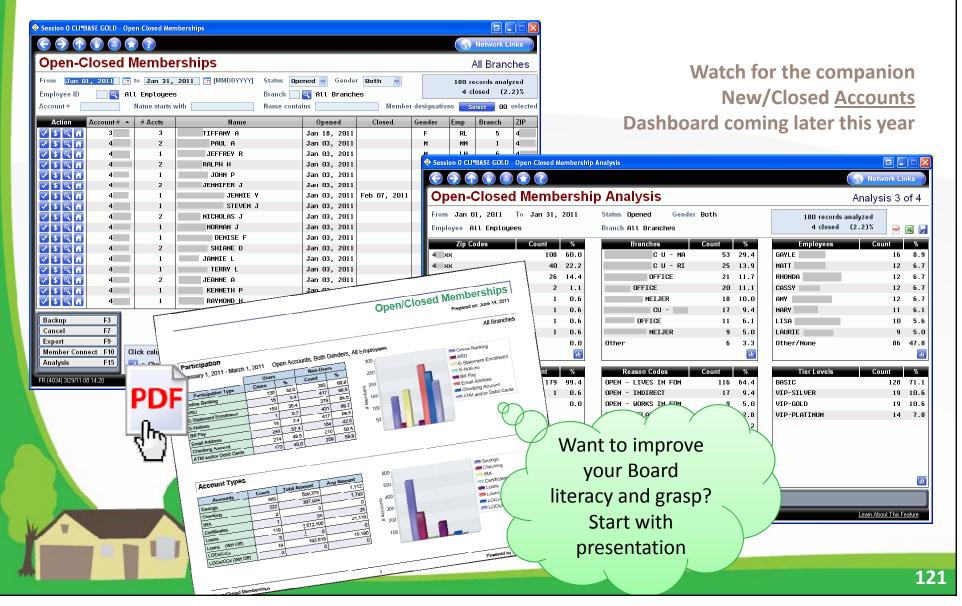
#### **Another focus for the Analytics team**

- Existing tools
  - Tiered Service Peer Analysis
  - Cashed Check Fee Config
- Coming in 11.3
  - Deposit Item Fee Config
  - Printed Check Fee Config
  - Money Order Fee Config
  - Phone Transfer Fee Config
  - Self-Service Fee Config
  - Online Bill Payment Fee Config
  - Starter Check Fee Config



# **New/Closed Membership Dashboard**

One of our recent favorites from the team



# **Analytics Ready for Publishing**

Show it on a screen, email it, impress everyone

 For the next few years we will focus on building a system with the lowest cost of converting data into knowledge that leads to action

**Gathering Data** 

(reduce \$ cost)

**Analyzing Data** 

(increase time)

**Acting on Data** 

(multiply the events)





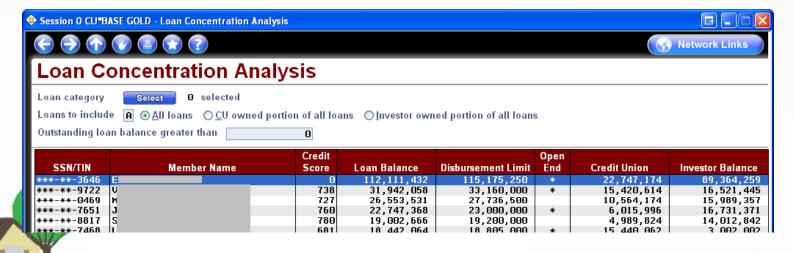
For the small cost of some software for a PC and some color print capabilities, you can change the way people see your grasp of the situation

#### **Concentration Risk**

# Project Champion: Progressive CU

#### Understanding the components of your loan portfolio

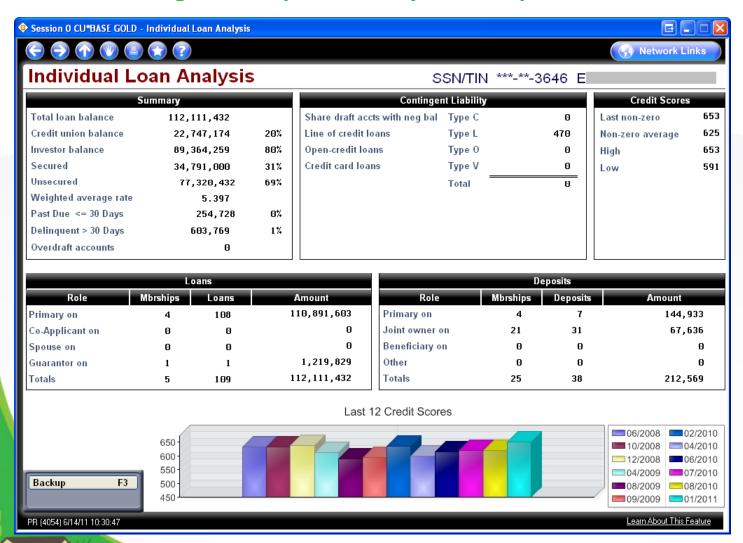
- It's a simple formula: select loans or borrowers from your portfolio and then have the system draw a picture of your risk, one member, or one loan segment, at a time
- Our first Concentration Risk tool looks at members and the risk they represent when they have very large balances or a lot of loan relationships
- Our full portfolio concentration risk tool will be previewed at this year's
   CEO Strategies conference, and released early in 2012



# Project Champion: Progressive CU

#### **Concentration Risk**

Understanding the components of your loan portfolio



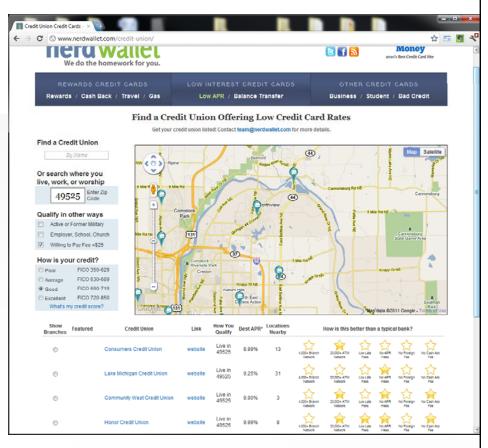
26 different facts and totals about your borrower in a single click (along with some pretty graphs)

#### **Learn From A Peer**

#### Consumers do it, why shouldn't we?

- There are dozens of sites on the web that help consumers understand how products are being designed, priced, and sold
- They can see a complete marketplace with a single click why can't we see ours? And if we could, would we look at it? Would we think it through? And would we help each other put our best forward

http://www.nerdwallet.com/credit-union/

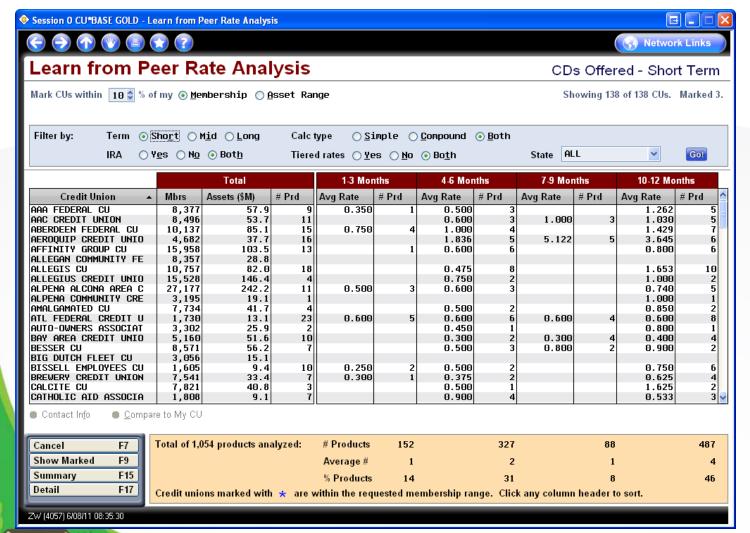


David Damstra wants to know why we are not feeding all of your great rates to this site (or others)



## **Savings Rate Services**

**Learn From A Peer teaming with Xtend for a new product** 





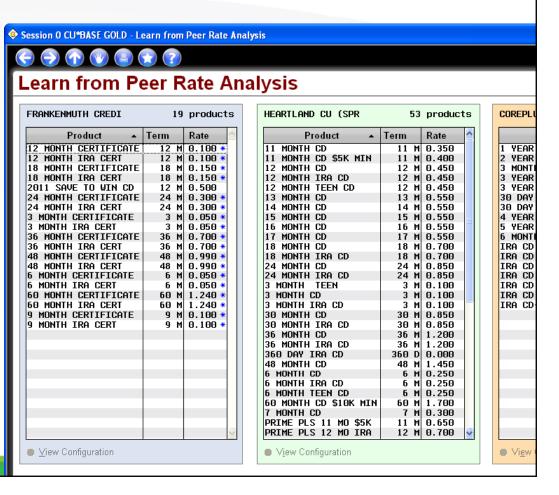


CU\*BASE creates the benchmark, Xtend helps deliver the local community competitive perspective

## **Savings Rate Services**

#### **Learn From A Peer teaming with Xtend for a new product**

- Starting with CDs, then savings and loan rates are next
- This is Learn From A Peer at the highest level what products have we
  - designed in our network?
    How are they priced? What might we be thinking about in the future as individuals but viewed as a collective?
- At the 2011 CEO Strategies event in November we will talk about what it means to us all to see these numbers with a single click







We all need to think about whether the businesses in our community are healthy, and what we could do to increase our GCUP economic indicator

**Gross Credit Union Product** 

# Christmas in June: \$466K/year

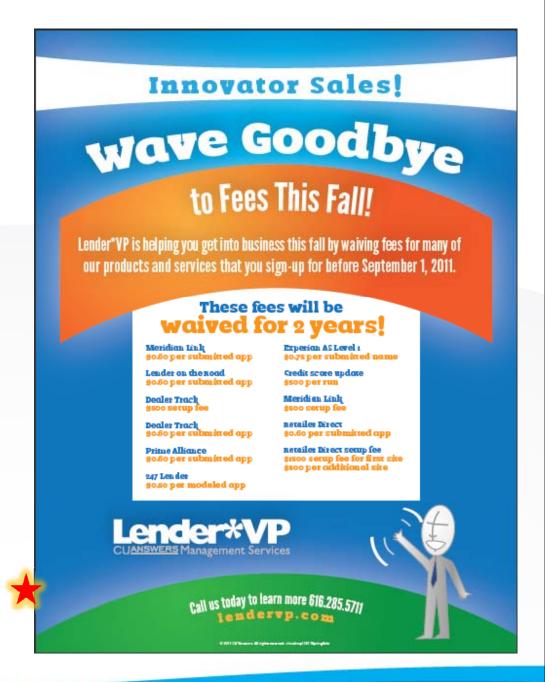
Do smaller CU\*Answers invoices lead to healthy communities?

- I believe so, and based on some recent Senate action, I imagine you do too... so let's get to it
- Announcing a 10% price decrease for online ATM/Debit transactions, effective October 1, 2011
  - CUs with online credit cards: \$0.0563 per transaction
  - CUs without online credit cards: \$0.0608 per transaction
  - Caps on EFT processing remain the same
  - Total savings for all CUs: ~\$341,000 in the 2012 business year
- Announcing... COLA increase for 2012 will be cut by 50%
  - Total savings for all CUs: ~\$107,000 next year and every year after that
- Announcing...eliminating minimum for check transaction fees
  - Totals savings for all CUs: ~\$18,000 annually



# Who doesn't love a sale?

- Add any service on this list that you don't currently use, and we'll waive the ongoing service fees for 2 years
- 2012 could be a lean year, and at the same time, demand that you innovate for new opportunity
- If you've been waiting for some reason, maybe FREE will get you up and moving





# Innovation or Filling a Hole?

**How will CU\*BASE service income programs change in 2012?** 

- For years, we have taught how to configure service income programs in CU\*BASE...the software is rich in the ability to mix and match service income concepts for new ways to earn revenue
- For last year's CEO School, we did a research project to document custom fees we had written over the years for CUs – fees that CU\*BASE standard programs could not handle
  - For the balance of this year, we are researching all of the standard fee programs you have set up using CU\*BASE tools (Minimum Balance, Account, and Transaction Service Charges) for a complete inventory of fee program ideas throughout the network
  - Next, we will begin writing some enhancements to our standard programs to include the best and brightest ideas from the custom programs

If the point is to generate service revenue, don't fall in love with the specifics and pay for a wrinkle, when 90% of the automation is free!

Get creative, know your configurations



# Building a Healthy \$\$ Community One of my favorite GCUP initiatives...

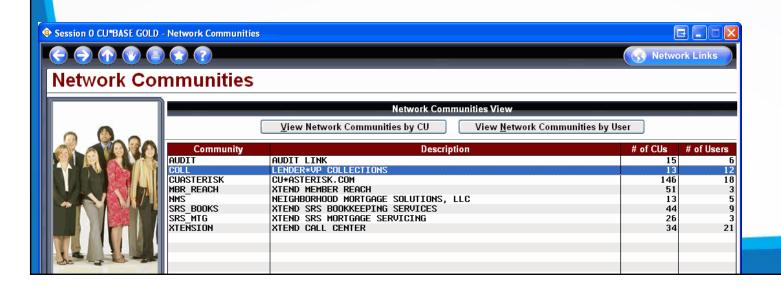
- Network redundancies can cause collaborating businesses to fail at a win-win propositions, by creating an environment of "it's us or you"
- The best chance for our network not to fall into this trap is peer-to-peer businesses and shared resources, instead of overlapping ones
- This initiative has two payoffs to CU\*Answers:
  - Use a collective to design businesses, document them, and create development think tanks
  - To put credit union resources to work and focus on generating direct credit union income from making everyone important to the economic activity inside our network



#### **Building a Healthy \$\$ Community**

# **Working Example: NMS**

- Neighborhood Mortgage Solutions is a peer start-up that sets the bar for what can be done
- Started in November 2008, here's a look at NMS today:
  - 30 member credit unions in 7 states, owned by 3 CUs, 12 employees
  - The network generated 2,916 loans totaling \$310 million
  - Income on selling loans to FNMA has generated \$3.8 million in revenue
  - 7 delinquent loans, 0 buybacks from FNMA



nMS
represents bright
entrepreneurs
riding a shared
distribution
network...what
might you do in
this community?

#### **Building a Healthy \$\$ Community**

# Working Example: Mi-CPR

- What if your community could make a very special workforce visible to everyone that needed a new HR design?
- What if you took what we've learned from shared branching and members and applied it to a network of employees and credit union leaders?
  - Do you need temporary coverage? Are you overstaffed today just because of emergencies? Do you wish you could share training?
  - Do you wish you could match your capabilities with other people's challenges, and vice versa?



"Start a Business" templates and the experience of CU\*Answers and Xtend in building processes to share employees might be the catalyst you need to going into business

#### **Building a Healthy \$\$ Community**

# **Working Example: Social Media Consulting**



#### Chatter Yak



PRESS RELEASE

VacationLand to Launch CUSO to Even Marketing Playing Field for Credit Unions

Sandusky, OH, June 16, 2011 — VacationLand Federal Credit Union (VLFCU) is proud to announce their partnership with Xtend Member Reach and the introduction of their new marketing Credit Union Service Organization (CUSO) Chatter Yak. Designed with the goal of making top-class, customizable marketing campaigns available to credit unions of all shapes and sizes, Chatter Yak will primarily focus on helping credit unions launch and maintain successful social media campaigns utilizing the most popular platforms of Facebook, Twitter and YouTube.

In addition to providing services in the social media realm, Chatter Yak is also excited to help credit unions connect with the next generation of credit union leaders through their Change Agent Squad program. The Change Agent Squad concept was perfected by VLFCU with the intention of educating

Many of us think we know what this is, have teams honing their own skills, and are sure it's something we should be paying attention to

Now it's time for a network to tackle this

# The 2011 "Spirit of CU\*Answers" Award

This new award lets us recognize a client for excellence:

- The CU that best exemplifies our Leadership Conference theme for the year, or
- A CU with an especially strong and vital volunteer program, or
- A CU that demonstrates the principle of being "all about the member," or
- A CU with an innovative example of collaboration and cooperation (the highest Collaborative Score), or
- A CU that has started a business in the network, or
- A CU that shows strong execution and performance, especially in the face of adversity or despite overcoming a significant challenge, or
- A newly-converted CU that really hit the ground running with adoption of CU\*BASE tools (or an existing CU that has really plunged into the tools in a new way), or
- A CU that started a new initiative that really demonstrates the credit union spirit, or that moves the industry in a positive direction, or that is inspirational to other CUs in some way



And the winner is...



# Big Concepts and Big Projects

Whether by discipline or department or new concept, some projects grow into a portfolio of projects around a good idea

# **Lender\*VP Top 10**

The first CMS initiative and the most advanced...when was the last time you took a hard look at Lender\*VP?

Designed with building tools in mind, but its purpose is to put our network in the loan business



# **Lender\*VP Top 10**

#### **Development Priorities for 2011**

- Have you been tracking these and adding your comments?
- Visit the Kitchen to stay in the loop

http://www.cuanswers.com/kitchen

Let's get a progress report on just a few of these...



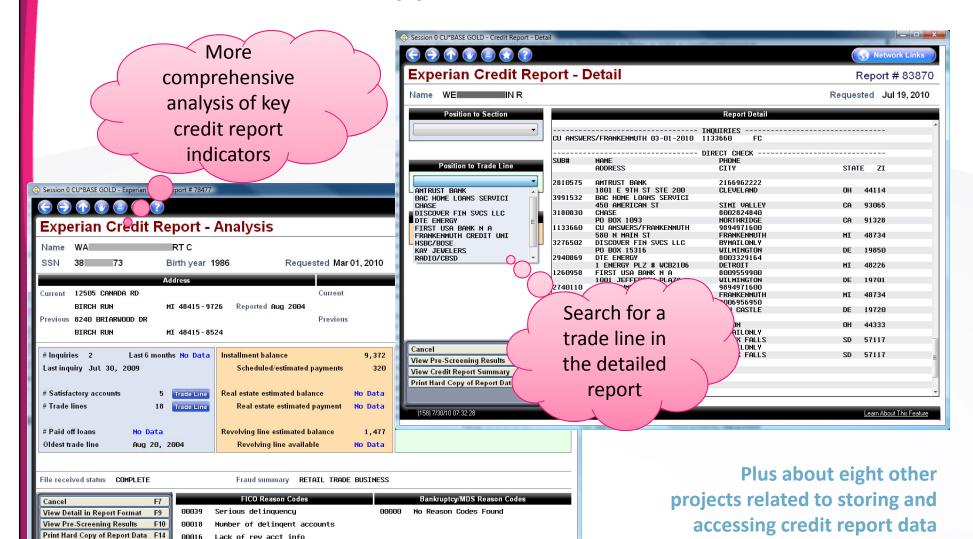


# A new vision for how credit report data interacts with applications and CU\*BASE



# A new vision for how credit report data interacts with applications and CU\*BASE





Learn About This Feature

00016 Lack of rev acct info 00014 Length of time accts establish

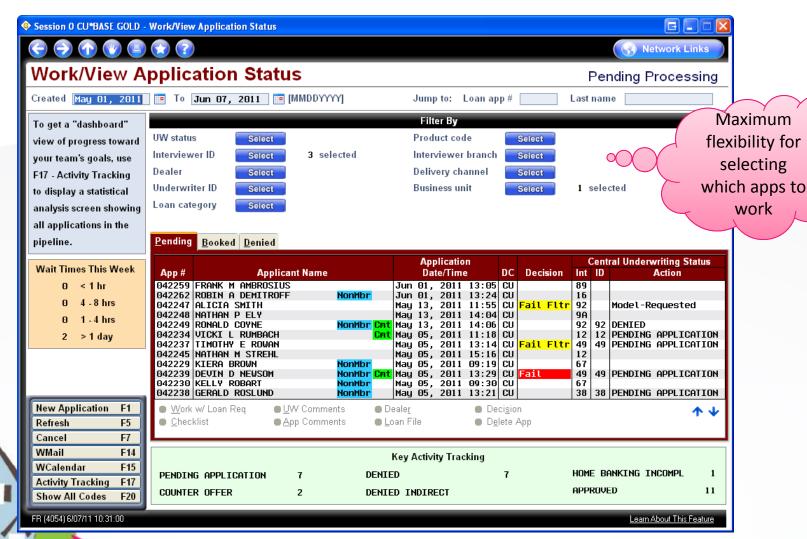
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# **Slicing and Dicing Your Loan Portfolio**

Lender\*VP Priorities for 2011
Projects 3 & 4

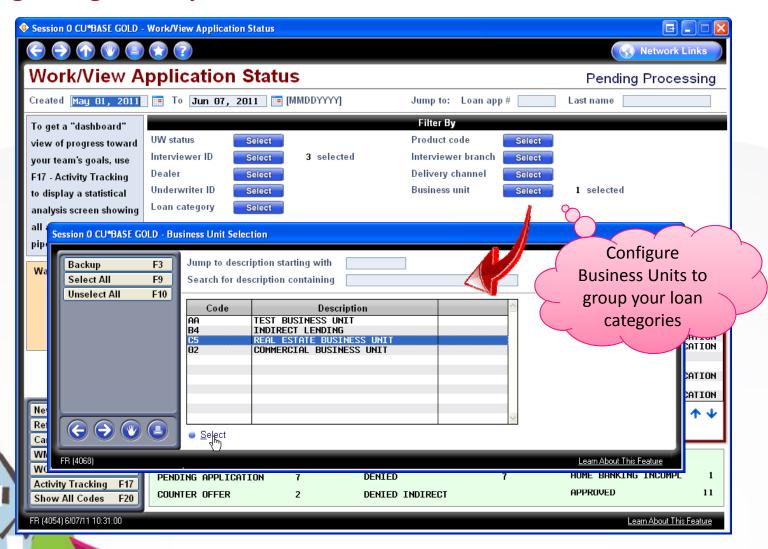
#### Improvements to the Loan Queue



## **Slicing and Dicing Your Loan Portfolio**

# Lender\*VP Priorities for 2011 Projects 3 & 4

**Organizing loans by Business Unit** 



## **Slicing and Dicing Your Loan Portfolio**



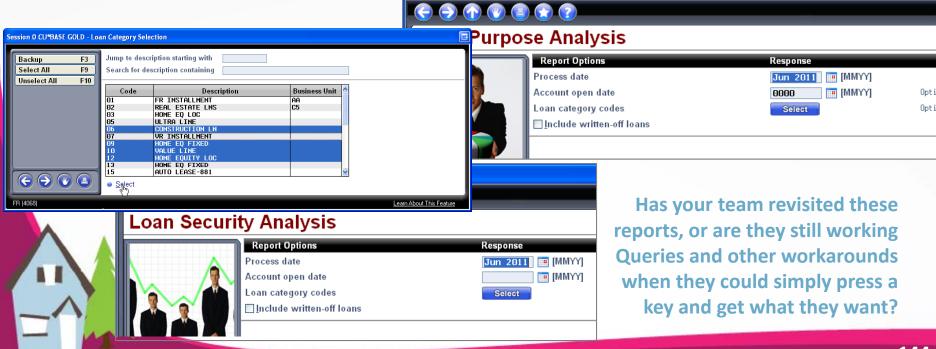
Changing the way you use some of your favorite loan reports

 When we expanded the database and put in new selection criteria, it causes a wave throughout the rest of the software, leading us to improve things you've counted on for a long time

Where we could only handle things one category at a time, we now have a

Session O CU\*BASE GOLD - Loan Purpose Analysis

new level of flexibility





## **Skip-a-Pay Tools for Consumer Loans**

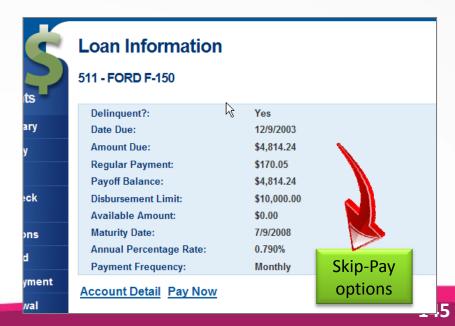
This new tool will include five major elements:

- 1) Schedule skip-pay **programs** (timing, eligible products)
- 2) Member opt in via CU\*BASE and It's Me 247
- 3) Evaluate loans for **eligibility** (loan status, credit score, membership designation, etc.)

4) Data on loan and **history** of member-elected skip pays (# of skips per year

and per life of loan)

5) Collect **income** (fee and/or interest due) and **advance the dates** (next due date, maturity date, review date)



## Lender\*VP Top 10...you didn't think we meant *only* 10 projects, did you?



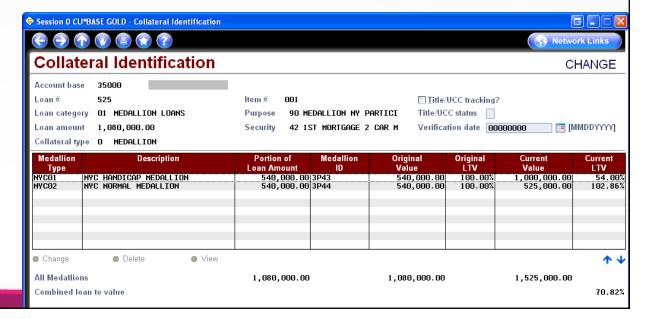
- No good deed goes unpunished...as we change the infrastructure for the Top 10 projects, it is taking us in many directions
- Here are some other projects also underway or on the drawing board:
  - Managing credit score histories (coming, with an It's Me 247 sparkle)
  - Loan officer approval limits (11.3 release)
  - Collateral enhancements, including automated repricing tools
  - Participation Loan rewrite (11.3 release)
  - Automating the income adjustment for 90-day delinquency (11.0 release)
  - Mortgage Payoff Prep tool (10.3 release)
  - 360 mortgage rules for ACH (11.0 release...oops)
  - Modified APR for balloon loans (11.1 release)
  - Plus about 10 projects related to credit report data

Geoff Johnson wants me to remind everyone that the Allied and SWBC CPI Insurance Premiums posting project will be released by end this calendar year

## Making Collateral Data More than Just a Memo

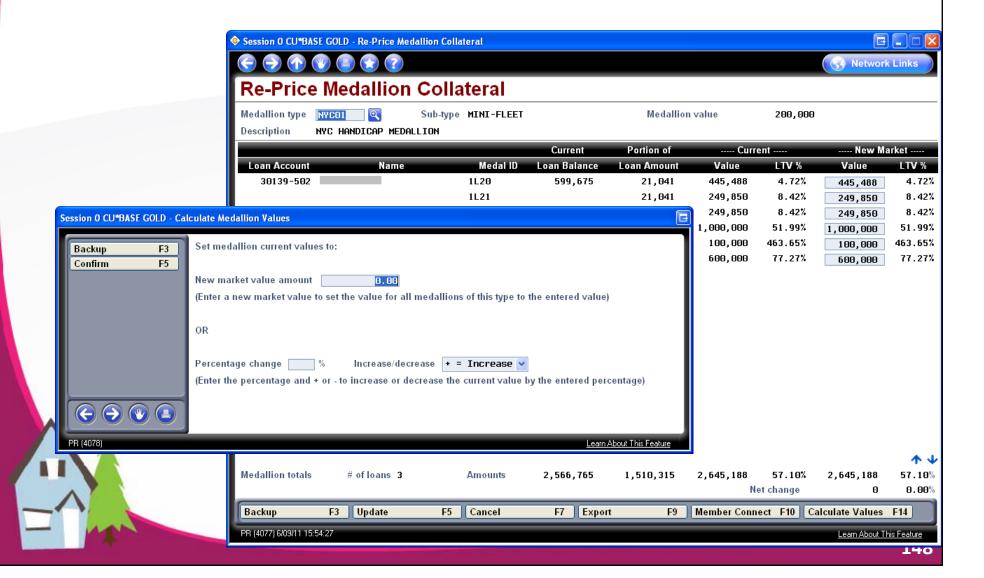


- What do you do if the collateral tied to a loan is subject to periodic revaluation?
- We used to have some CUs that used the Stock collateral type tied to LOC limits, but recently examiners are talking more about what collateral is worth and how that changes over time
- This is our first project that sets the foundation for automating periodic collateral analysis and re-pricing
  - Reluctantly thinking about mortgages and what you might be forced into in the future



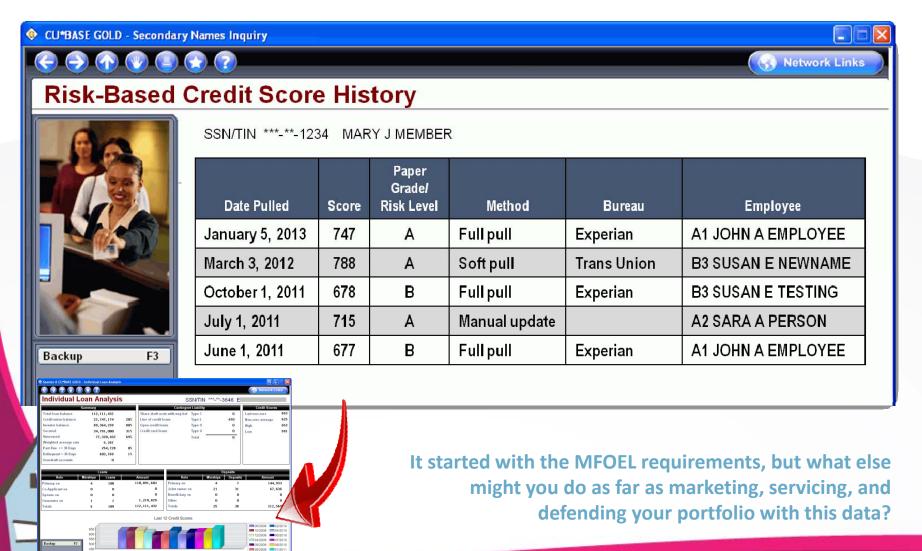
## It Looks a Lot Like Re-pricing Investments

Today it's Medallions, what will it be tomorrow?



## **Credit Score History**

Credit score trending will lead to new opportunities



## **Credit Score History**

#### Credit score trending will lead to new opportunities





Credit score history direct from CU\*BASE

Potential SSO service if you wish



Combine this option with MFOEL pressures, and pulling credit scores on everyone every six months seems very cost-effective



Today's online consumer has taught us that they expect your staff to have the same power as they do on the 'Net: One click, see everything about me

Continuing to move away from doing things one membership at a time

## **Improving Global Search**

See, move, and serve from a single picture

#### Global Search now:

Account #	Туре	Rel Code		Member Name		SSN/TIN	Primary Name
557651	000	MI	JONES	JOHN	В	****6283	
557785	000	JI	JONES	JOHN	В	****6283	COMPUTEC, INC.
557785	001	JI	JONES	JOHN	В	****6283	COMPUTEC, INC.
557785	011	JI	JONES	JOHN	В	****6283	COMPUTEC, INC.
557876	000	JI	JONES	JOHN	В	****6283	JONES
558970	000	JI	JONES	JOHN	В	****6283	JONES
557876	786	CB	JONES	JOHN	В	****6283	JONES
557876	772	СВ	JONES	JOHN	В	****6283	JONES
557876		TB	JONES	JOHN	В	****6283	JONES

This person...

Has this relationship...

With this other account...

Which is owned by...

Coming in 2012

#### New and improved:

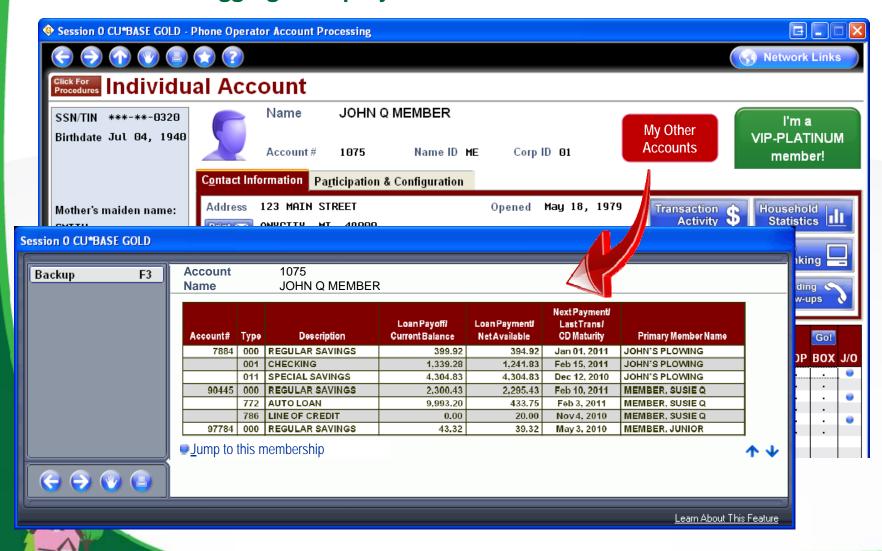
Name	SSN/TIN	Relationship	Account #	Туре	Primary Name
JONES, JOHN B	****6283	Member (Individual)	557651	000	
JONES, JOHN B	****6283	Joint (Individual)	557785	000	COMPUTEC, INC.
JONES, JOHN B	****6283	Joint (Individual)		001	COMPUTEC, INC.
JONES, JOHN B	****6283	Joint (Individual)		011	COMPUTEC, INC.
JONES, JOHN B	****6283	Joint (Individual)	557876	000	JONES, MARY L
JONES, JOHN B	****6283	Co-borrower		772	JONES, MARY L
JONES, JOHN B	****6283	Co-borrower		786	JONES, MARY L
JONES, JOHN B	****6283	IRA Beneficiary (Trad.)		IRA	JONES, MARY L
JONES, JOHN B	****6283	Joint (Individual)	558970	000	JONES, TIMOTHY R



## Coming in 2012

## **See My Other Accounts**

Third of three aggregation projects for our network



#### A member is a member is a member

- At the core of our design, we have always kept the separated the primary member's status from secondary owners
- Members don't they don't care if they are a joint owner or the primary member... they're a member and
  - they want to be treated that way, no matter what membership or subaccount they are working with
  - "Give me the same deal...call me by name...move easily from my membership to my wife's...see me as an important person at the point of service"
- This project will yield ownership automation, aggregate views, BSA across all owners, and a new slant on everybody in a credit union's community







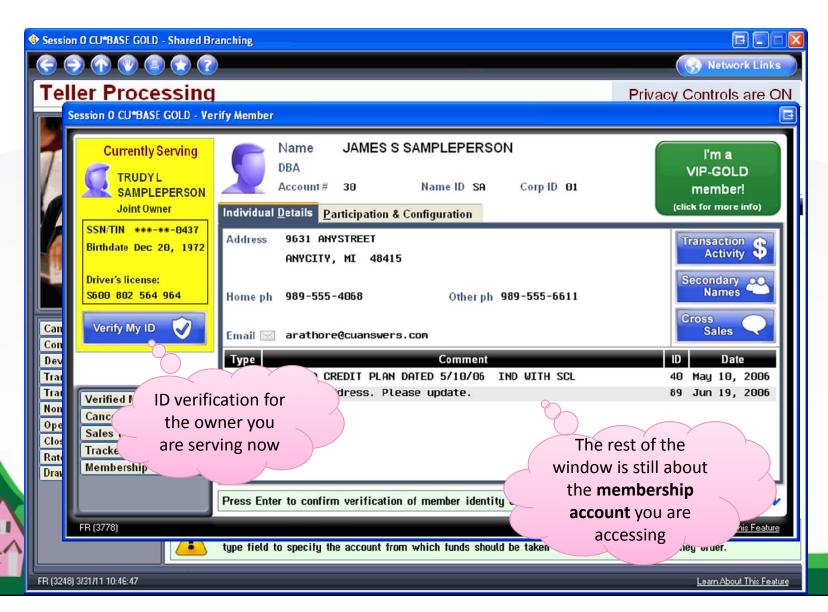
A member is a member is a member



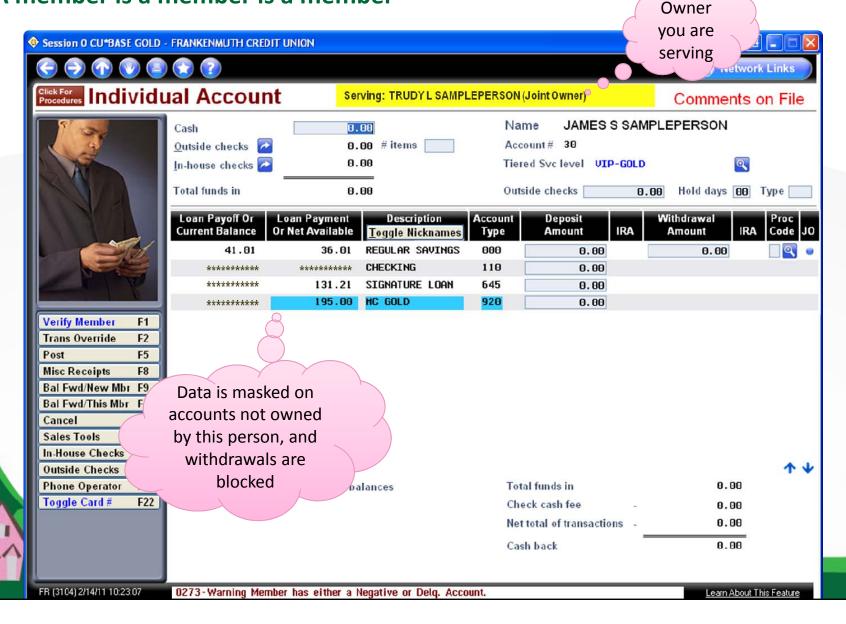


A member is a member is a member





A member is a member is a member



Coming in 2012

## **Outstanding Loan Recap**

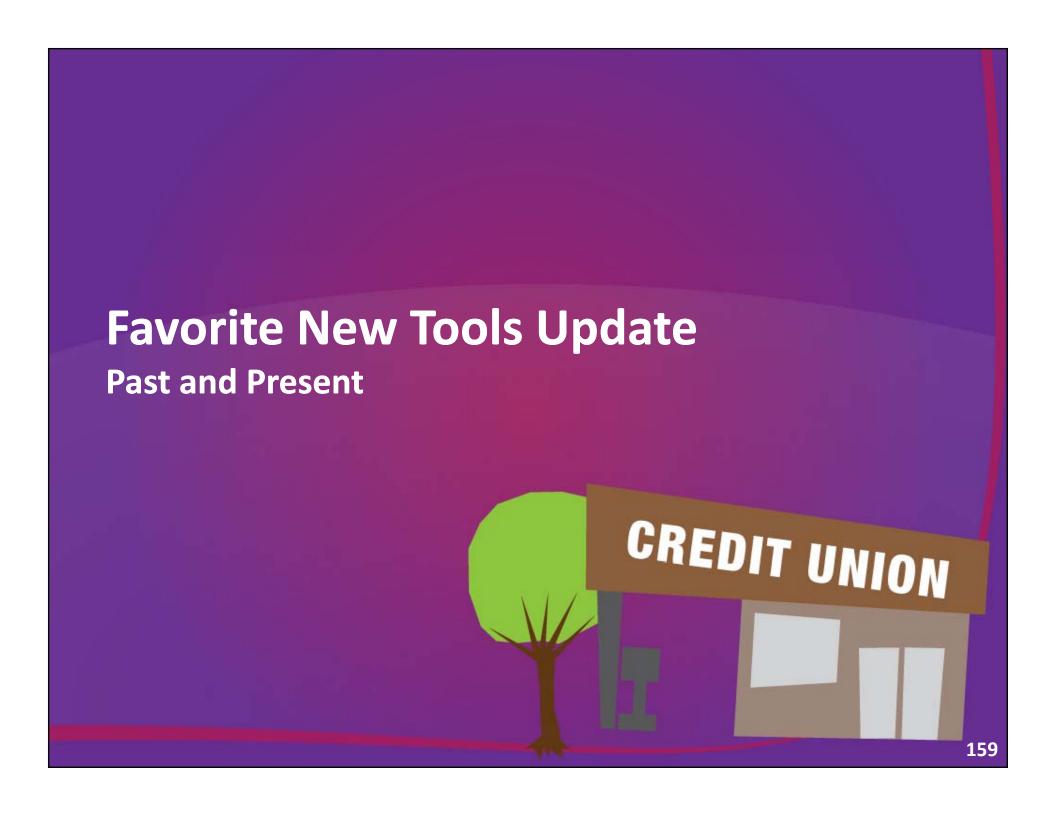








Also on the drawing board for the Analytics Team in 2012 is an Outstanding Savings recap



## **Favorite New Tools Update**

**Past and Present** 

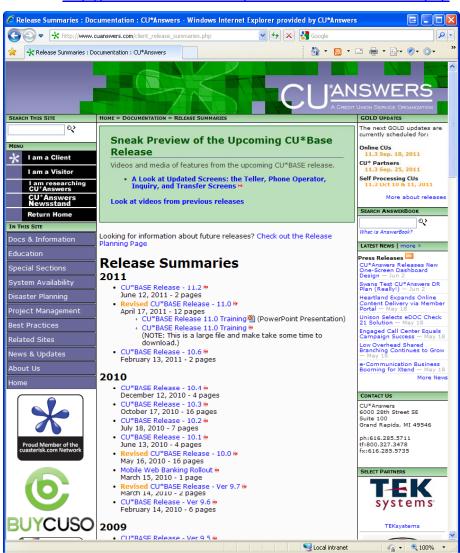
- Since last June, we have pushed six releases: 10.2, 10.3, 10.4, 10.6, 11.0 and 11.2
- And over 40 pages just introducing the software you now have in your toolbox

How does an individual balance their own priorities against an army of individuals building a comprehensive solution?



Understanding the squeaky wheel principle (some call it escalation)

http://www.cuanswers.com/client\_release\_summaries.php

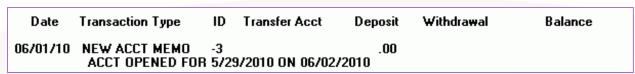


#### **Top 3 Favorites Released in the Past Year**

## #1: Automating Effective Date Processes

#### 10.1 Release (last June)

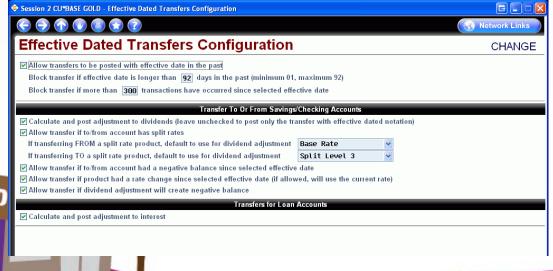
Effective dating for opening memberships and accounts





#### 10.3 Release (October)

Effective dating for transfers and account adjustments





Have you upgraded your exception handling, or are you still limited to a few inthe-know people, slowing your member response?

#### **Top 3 Favorites Released in the Past Year**

## #2: Reg. E Opt In via It's Me 247



#### 10.2 Release (last July)

- Have you changed your organization's mindset about reaching out to members?
- Contacting members with the confidence that they have the control to take themselves off your contact list

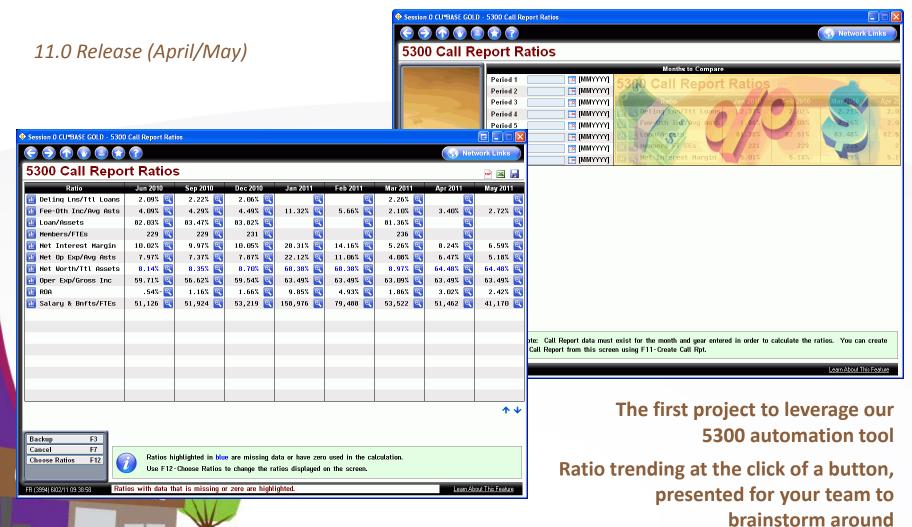




#### **Top 3 Favorites Released in the Past Year**

## #3: 5300 Call Report Ratios



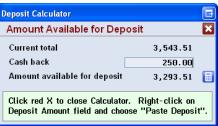


#### **Favorites Released in the Past Year**

#### **Honorable Mentions**

- It's Me 247 Security Enhancements (10.3 release)
  - The more members want to do online, the better you have to be at marketing and defending how the channel is secure
- Debit Card Round Up (10.3 release)
  - A nationally-marketed consumer product that everything thinks is great...and it's free! Have you kicked off your program yet?
- Certificate Maturity Management in It's Me 247 (10.3 release)
- ACH Repost (10.3 release)
- Teller Deposit Calculator (11.0 release)







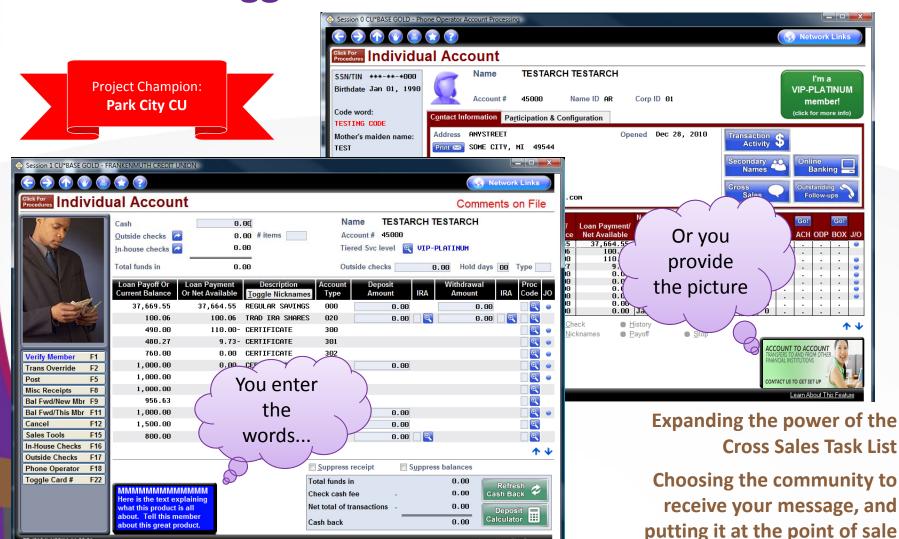
There's bound to be something on the Release Summaries page that's just what you need for your 2012 business plan

# Coming soon!

### Top 3 Coming Next Year (that we haven't already mentioned)

## #1: Next Suggested Product

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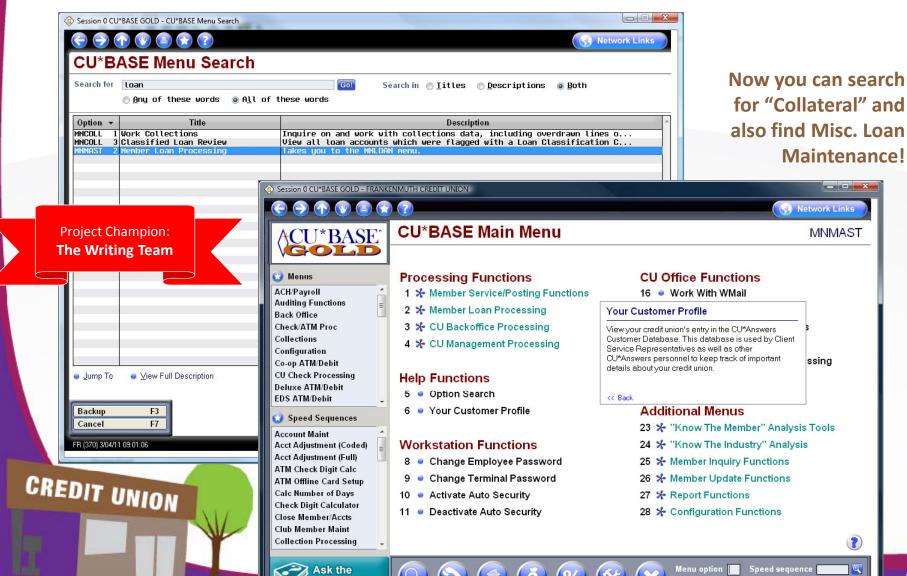
Learn About This Feature

#### **Top 3 Coming Next Year (that we haven't already mentioned)**

**AnswerBook** 

### #2: Menu Search





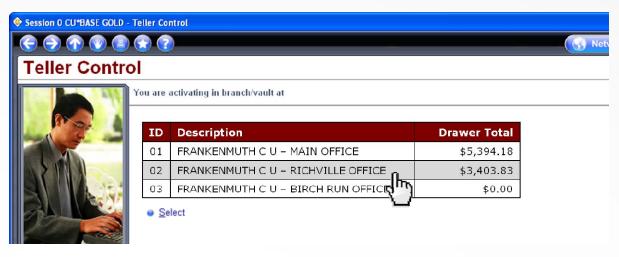
#### **Top 3 Coming Next Year (that we haven't already mentioned)**

# Coming in 2012

## #3: Roving Tellers

- Eliminating the need for "floating" teller drawers
  - Single Teller Employee ID will be able to work from multiple branch vaults in the same day
  - CU can choose authorized branches, and only one drawer can be open at a time







Check out the Kitchen to preview our vision for this project

#### Favorites Coming Next Year (that we haven't already mentioned)

### **Honorable Mentions**

- Printing CTRs...finally! (targeted for 11.3 release)
  - More than just printing a form, we will be retaining CTR data as a companion to your BSA database, and will include tools for keeping an audit trail
- Foreign ID Handling (coming in 2012)
  - ID Type codes to allow for multiple records with the same 9-digit SSN; eliminating the need for "imitation" SSNs
- Report Scheduler (coming in 2012)
  - Another gem from the CEO Strategies focus group
- EWB Enhancements (coming in 2012)
  - Get ready for a big project announcement from our EFT team
- Enhanced limit checking for debit card activity (coming in 2012)



As always, watch the Kitchen and your email for updates on these and many more projects in the pipeline





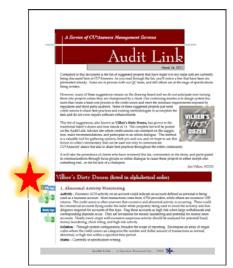
## Have you forgotten who's watching?

Your next set of volunteers, the next new member, your whole community

- It's a cynical world, and when no one can see the reason for your passion,
   you might have lost the ability to continue with that passion
  - We have a business design that provides a competitive advantage...improve your elevator speech; move from bank "lite" to cooperative power
  - We are driven by principles that the networked world accepts without even talking about them...marry yourself to these ideals and start piling up small wins
  - Our communities are searching for a new norm in the chaos of change all around us...remind them that our history provides a template for that norm; be the local solution
- The inspiration that comes from passion is not about what you do, but why you do it...renew your passion in 2012 and your stakeholders will follow



## What else is in your packet?





Reg CC Libidate - Additional Funds Released with. Deposited Checks

Mobile Banking Fnoto © Indicator Tells If Fnoto © is Scanned

- Enhancements for Deposit Item Fee for Outside Onecks
- Breshout of inquiry and Phone Operator for Branching

CU'BASE® and "It's Me 247" Software Enhancement Summary - 2010

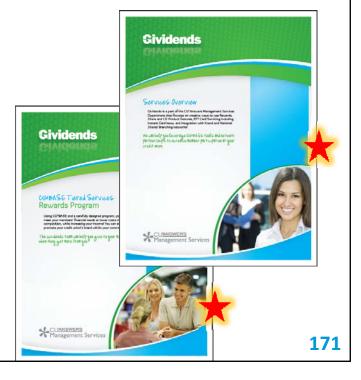
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  -Opening is Dub Account
  -Inspering Enterest Timing for New Mem
  Existing Memberships Effective Dating for Account Opening
  - Enhancements for Loan Officers
    -Override Loans Feature Gets an Update
    -Effective Dating for Loan Opening
    - Reg DO Disclosures on Distanents for Davings Accounts

  - New Marketing Option for Printed Statements Statement Onserts
- Secondary Transaction Description Enhancements Update from Tener









#### Pass It On...

 As always, all materials related to this week's events will be posted on our website



## MY CREDIT UNION IS MY COMMUNITY

## **Tonight**

- For our owners:
   We'll see you downtown at the B.O.B. for the
   Stockholders Meeting (cocktails start at 5:00)
- Hop on I-96 W and follow the directions on your map to the B.O.B. in downtown Grand Rapids

Park across the street at the ramp - there's no parking next to the building!!





# A big thank you my backstage community...





## **Celebrating a Career**



Great companies are based on a great body of work
Great bodies of work are based on dozens and
sometimes hundreds contributing individuals
The body of work that Jim Conroy leaves behind for
his peers is one to admired

