



Agenda

This Morning

- n The Spirit of an Artist
- **n** Since we last met...
 - § 2009-2010: A Year Dominated by a Regulator's Agenda
 - A Network Feeling Some Release Fatigue
 - Some of My Favorites Since Last June
- Increasing Our Investment in Network Execution
- Summarizing the Morning

This Afternoon

- n Your CU is Everywhere
- n 'Til we meet again...
 - Looking Forward to the 2011
 Development Agenda
- n The Power of the Network
 - Working Hard to IncludeEveryone in the Vision
- Report on CU*Answers
 Management Services
- n Wrapping Up the Day



Celebrating Our Artistry

artistry [är'tĭ-strē] n a superior skill that you can learn by study and practice and observation

The Spirit of an Artist

- It has been an interesting year, for our country as well as for the credit union industry
- We all seem to agree about the downside, the crises, the negative economic impact of the last year...what we can't seem to agree about is the recovery
- There are two very different points of view

"The economy and the CU system are showing signs of recovery, and the future is bright." "All the signals are still there for another bad year, and a double scoop of bad times. We should all be worried."

> What we need most from credit union leadership is action that is based on the spirit of an **artist**



Chip Filson: A Champion of the Brighter Side

Callahan Presenting Credit Union Report to White House 4/2/2010

By Claude R. Marx, Credit Union Times

In an effort to raise the visibility of credit unions' accomplishments in serving their members in particular and the economy in general, the consulting company Callahan & Associates plans to give a report on the industry's performance to the Obama administration.

The report will include state-by-state and consolidated financial information on industry performance in 2009. The firm is seeking the signatures of credit union leaders to include the letter accompanying the report.

"Credit unions continued to lend throughout the financial crisis. With all the negative n€ about the financial industry, we believe it's time Washington learns about credit unions excellent–incredible really–results," said Callahan President/CEO Chip Filson.



Industry Highlights Recent Good News

As of the end of March:

- Assets increase 4.7% over the last twelve months to \$909.8B
- Credit unions began the year strong, originating \$51.8B in loans during the first quarter of 2010
- Credit unions are selling more than half of their total first mortgage originations to the secondary market. Total secondary market sales in the first quarter were \$7.9B
- **n** Share balances increased 6.6% over the last 12 months
- Total membership rose 1.0% to 91.5M as increased awareness of the credit union industry brings in new members
- n The net worth to assets ratio stands at 9.9% as of March

Source: Callahan 1Q 2010 TrendWatch www.creditunions.com



1**st Qtr Economic Trends** Recent Good News

- n The Federal Funds Target Rate has remained at the historic low range between 0-25 basis points since December 2008
- n Existing home sales increased 14.9% from totals reported in March 2009
 - S A large contributor to this growth was the success of the First Time Home Buyer Credit
- Auto sales are back on the rise, up 15.5% through the first 3 months of 2010
- n Outstanding consumer credit increased by 40 basis points in March, the first increase since 2008
 - S This increase was driven by the 4.0% growth in non-revolving credit
- The personal savings rate has declined to a preliminary 3.4% in March, down from 3.7% in the previous year



Some not so good news... From the Credit Union Industry

Losses Surge at NCUSIF

Credit Union Journal Daily Briefing | Thursday, Ma 20, 2010

ALEXANDRIA, Va. — <u>NCUA</u> had more bad news for credit unions this morning, announcing it has added eight more credit unions to its troubled list and set aside an additional \$170 million to cover losses at natural person credit unions The additional reserves cut the reserve ratio for the <u>Nation</u> <u>CU Share Insurance Fund</u> and, with two other negative indicators, point to a higher premium assessment later this year, agency officials said during the NCUA Board's monthly meeting. The other negative indicators are significantly low interest earnings on the NCUSIF's \$9.4 billion in Treasury securities and high share growth of 11% for the first quarter of the year, which would cause to greater dilution of reserves later in the year.

> The media constantly gives us signals to worry about

Members United MCS Now 97% Impaired 5/18/2010

Credit Union Times The \$9.5 billion Members United Corporate Federal Credit Union released its April 2010 and year-end 2009 audit today, reporting additional OTTIs that will impair member capital shares by 97%.

December 2009 OTTIs numbered \$116.9 million, and Members United recorded an additional \$21.1 million OTTI in April, resulting in a retained deficit of \$130 million. The Warrenton, III.-based corporate will eliminate the deficit using capital effective May 28, including some \$11 million worth of MCS on-notice for withdrawal.

NCUA Extends Emergency Forbearance for Corporates

Credit Union Journal Daily Briefing | Thursday, April 29, 2010

ALEXANDRIA, Va. — The NCUA Board voted this morning to extend an emergency order essentially allowing corporate credit unions to ignore the agency's minimum capital standards until the end of 2011. The order will allow corporates to operate at the capital ratios they had at November 2008, before the failure of U.S. Central FCU wiped out as much as half of all corporate capital, putting all but three of the nation's 28 corporates in violation of regulatory capital minimums.

Some not so good news... From the Economy

Stocks test price floors amid wave of selling

Updated 12h ago | Comments 🖳 29 | Recommend 🗘 5

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By Adam Shell, USA TODAY



9,500 10 Feb Mar Apr May Jun Dow Jones industrial average, the past six months

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economy | Comments 97 | Recommend & 1 Bernanke: U.S. economy recovering, though it won't feel 'terrific'



NEW YORK -Stocks close down over 3% after serve as a floo disappointing jobs report

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By David Karp, AP

ion in the private ts work the trading nge Friday.

economy was in trouble.

The Dow Jones industrial average dropped 323 points to close below 10,000. It was the lowest finish since February and the thirdworst slide of the year.

Major indexes all lost more than 3%. The drop pushed the market back into "correction" mode, meaning a decline of at least 10% from a recent high.

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With the general consensus that we will have to pay our way out of this mess, no matter how good you are doing, you're concerned about the pending bill

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By Stephen Bernard, Associated Press

NEW YORK - Stocks fell to their lowest level in four months Friday after the government said hiring remains weak and another European country warned its

The Spirit of an Artist

"Artists to my mind are the real architects of change, and not the political legislators who implement change after the fact."

William S. Burroughs (American poet, novelist & essayist)

So many concepts come to mind when you consider the question: "Are you an artist when it comes to your career? Your leadership? And how you craft solutions for your members?

> Throughout the day, I hope we can challenge ourselves to declare everyone in this room an artist, and to search for the artistry in all we plan to do

What do you think of when you think of the word "artist?"

passionperseveranceedgypracticeenthusiasmcreativitylabor of love

knowing your tools

being observant

12

zeal

skill

patience

Speaking of Artistry...

- Like a true artist is never content to stop at his last work of art, we thought it was time to develop a fresh new self-service video for play in credit union lobbies
 - S Replacing the "stickman" (introduced in 2006)



Self-Service Short (2006-2010)

 Introducing the Credit union babies and our new self-service short... (we'll start with a little "edgy" already this morning)



2010 Self-Service Short

Another Example of Artistry

The OnDemand site

 has rapidly evolved to
 become one of our
 most artistic
 examples of
 creativity and
 network outreach

CURNOWER



http://ondemand.cuanswers.com

2009-2010: A Year Dominated by a Regulator's Agenda

We're not done yet, but there is light at the end of the tunnel

And we did all have plans BEFORE these regulator deadlines came up...



Artistry in Compliance Design

- While it has been a strange year, we've seen this cycle many times over our careers
 - Sesponding to TIS, Reg. CC, Y2K...any rule of the day
- We need to remember to take an artist's approach to designing our response to compliance...as a network, as software developers, and as credit union operators
- It all comes down to your perspective
 - Follow the rule at all costs, with the most narrow interpretation of the risk-toreward ratio
 - Sompliance with an inside-out (employee convenience) or outside-in (member convenience) design
 - Making a dollar in spite of the rule designing a winning formula for your ultimate goal: a profitable businesses

artistry [är'tĭ-strē] *n* a superior skill that you can learn by study and practice and observation

The Never-Ending Cycle

n Everybody knows that regulations take forever to get *through* a market

- **§** First there's the rule,
- **5** Then a great debate about how the rule will be applied,
- S Then a long period of speculation on the design of tools to make compliance easy,
- Then software development projects begin, get released, and get re-released,
- S Then through experience, everyone starts to modify their positions at every level (remember the hot "flood or not flood" debate over next payment dates?)
- What do we know for sure? Everything we are doing with regulation design in 2010 will have a ripple effect into 2011 and 2012, and we'll evolve the tools based on the market's response



The Kitchen (www.cuanswers.com/kitchen) has a wealth of historical data about this process, so let's look at some recent recipes...

Recipes in the Kitchen

Responding to the Credit CARD Act / Reg. Z

- Note: The second sec
- Two rounds of significant statement changes, 13 forms reprogrammed in record time
- Next up: MFOEL plan updates (10.2 release in July)
- A ripple in 2011: Improving management of credit card fee disclosures
- **N** Who did this affect?
 - § 70+ CUs with CU*BASE online credit card programs
 - **65+** CUs with MFOEL plans



street, sur-

Reg. Z and MFOEL Plans

- Part of the 10.2 release (July 18 for online, July 26 everyone else)
- n A new command key on the Open-End Loan Contract screen will allow you to flag which loans are part of that MFOEL contract

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CUMINE

If you haven't been using CU*BASE to log contract #s thus far, start gathering your contract paperwork now!

Reg. Z and MFOEL Plans

- Statements can then summarize all flagged loans by contract #, including a breakdown of period and YTD fees
 - S Contact a CSR to activate this statement print option!
- n To flood or not to flood...
 - S Regulatory compliance starts with a spirit to comply, then taking the experience of trying to comply, we all develop the precision in complying
 - Move quickly to the spirit

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Mockup of Statement Changes

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SUMMARY OF LOANS UNDER OPEN-END LENDING PLAN # 123456785012345							
For details about fees included in this summary, refer to the separate loan account transaction details.							
Account	Fees This Period	Fees This Year	Interest This Period	Interest This Year			
600 CLOSED END LOAN	.00	.00	7.28	22.81			
635 PREOWNED AUTO	16.64	29.92	14.40	44.78			
800 HELOC	.00	.00	105.92	325.91			
Plan Total	16.64	29.92	127.60	393.50			

The Year of Statement Changes

- It's been quite a year for changes to account and credit card statements, as you'll see throughout this presentation
- It's even slowed down progress on some of our goals for statements from last year
 - Semember member-selected statement print styles?



Image: Antipage: Antipage	** CREDIT (Member Numb VISA CLASSI VISA CLASSI VISA CLASSI Payoff Amour Minimum Pay Payment Due Amount Enclosed	er Se nt ment	FEMENT ** 999999-811 *****6789 202010 #7,029.22 \$244.22 328/2010
FRANKENMUTH CREDIT UNION Do you know how really great your POU Credit Card Is? We've recently evaluated many other cards out in the manifer and have found that our Cards are much better than the rest. We dare you to compare, check it out for yourseit.	Account Information Member Number VISA CLASSIC Statement Date Payoff Amount Minimum Poment Beginent Due Date Late Payment Wening: If we lated above, you may have but	do not receive your minim	9999999-811 *****6789 2/28/2010 \$7,023.22 \$234.22 3/294010 ** payment by the 390
Summary of Account Previous Baance Payment, Credits, Benefits Purchases, Cash Adv, Bai Transfers Pinance Charges and Other Pees Misc Adjustments New Balance Available Credit	Noticeum Payment Warning: you will pay more in interest at For example: If you make no additional charges using this card and each month you pay. Only the minimum payment	Eyou make only the minim of it will take you longer to You will pay off the balance shown on this statement in about 12 years	And your balance. And you will end up paying an estimated total of \$9,411
Credit Limit 000.00 New Balance 773.22 Credit Available 00	\$225 H you would like information ab	3 years out credit counseling service	\$8,088 (Savings=\$1,323) ces, call 1-000-053-2227.
POSY TRANS TRANSACTION DESCRPTION Feb 19 Feb 19 VISA CLASS PAYMENT Feb 27 Feb 28 SPEEDNAVY 08907 100 Feb 28 Feb 27 FRAMEDMUTH CLIB131 Feb 28 Feb 26 FIN CHG CASH ADVANCE	CARO , M BIRCH RUN , M	Ŷ	AMOUNT 213.00 CR 29.60 43.00 7.40 40.95 2.34
Total Fees Charged in 2010 DELQ. FINE PAYMENT Total Fees Charged in 2010 \$80.00 Total Interest Charged in 2010 \$166.54	Total Fees For This Pe	riod	30.00 30.00
Periodio Rates Batrix Harmin Deb/140005 Daily Rate .02184 % .02602 % Annual Percentage Rate 7.000 % 9.500 % Average Daily Batence 3.00 \$1,015.68 Finance Charges .00 \$7.40 Interest Charges \$.00 \$0.00 Transaction Fees \$.00 \$7.40 Total Finance Charge \$.00 \$7.40	.02164 % .026 7.900 % 9.5 \$.00 \$5,619 \$.00 \$40	95 \$2.34 00 \$.00	4 % 0 % 6 0

Recipes in the Kitchen

Reg. DD Amendments in 2010

- Kitchen page currently contains 8 links to information related to this regulation and our network response (last update posted March 12)
- The great debate does this apply to savings accounts too?
- Next up: NSF/ANR Fee Summary on statements for savings accounts (10.1 release in June)
- The challenge for 2011: Automating fee reversals and reconciling the multiple views of NSF/ANR analysis (period- and year-to-date)
- Who did this affect?
 - Everyone that has any kind of NSF or non-return fee
 - This was the last shoe to drop related to your options (remember, you could have been doing this for years already if you *marketed* Courtesy Pay)



Reg. DD Fee Disclosures

(and the now infamous gridlines)

- We added the disclosures back in 2006, and the gridlines went in with January 2010 statements (flat file only)
- In 10.1 we added the option to disclose these same fees for your savings accounts
- We believe Reg. DD will kick off a whole new series of development projects in 2011 as members start to ask questions about this disclosure, and employees start realizing that reversing a fee has a year-long affect on the numbers

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Reg. DD (with a hint of Reg. E)

- A little history...for years we've had an NSF inquiry at the individual member
 level
- This year we added a new NSF analysis aggregated for the entire membership

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Learn About This Footure

Randy's compliance disclaimer:

Move quickly to the spirit: Regulatory compliance starts with a spirit to comply, then taking the experience of trying to comply, we all develop the precision in complying

Reg. DD (with a hint of Reg. E)

n Until now this data has been **trend** data, with two different goals:

- Understanding occurrences (events, not items)
- § Understanding fees charged

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- They were never designed to correlate to each other, although it could be interpreted that way
 - Source Content of the posted of the poste
 - Solution Next morning, user re-posts that same item against an early morning deposit
 - Son-return fee is charged (fee amount updated) and occurrence counter updated once more
 - \rightarrow For this member: 2 occurrences, 1 fee amount
 - § 2011 software development quandary: how to create a menu option that automates the reversal of a fee and also updates the NSF/ANR fee disclosure database

All of this is screaming for smarter and more automated Account Adjustments (I wonder what will be announced after lunch?)

The Importance of Transaction Data

- Nothing has emphasized the need for improving the clarity about transaction origins, types, and codes in our database than the changes related to fee disclosures (Reg. DD and Credit CARD Act/Reg. Z)
- Ne use this data everywhere, from Know Your Member analysis tools, to Reg. D, to understanding transaction costs, to configuring how to reverse a transaction
- In 2011 we will need to upgrade how everybody views, uses, and maintains this data

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Recipes in the Kitchen

Regulation E: The Changing Face of ANR

- Note: The second sec
- 6 project sheets that will span several releases
- A plan to flood/un-flood your member data, based on the 45-day window in the reg (July 1 – Aug 15)
- Next up: Member opt in/out in It's Me 247 (10.3 or possibly 10.4 release)
- **n** Who did this affect?
 - Everyone that offers an ATM or Debit card (even if you do NOT have an ANR program!)





n What's different about Reg. E in your credit union's operation?

- S ATM/debit card NSF posting fees were thrown under the bus: unlike checks and ACH, <u>all</u> ATM/debit postings are force-posted
- S All overdraft services programs are not created equal
 - Checks and ACH were left alone
 - ATM and debit card overdraft services are unique
- All debit card transactions are not the same
 - One-time vs. recurring (not all vendors can even tell us the difference yet)
 - Approved transactions vs. non-approved transactions
- Hold processes are not cut and dried

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- Matched transactions vs. unmatched transactions
- Balancing the risk of expiring holds
- All negative balances are not created equal
 - Approved negative balance postings (Courtesy Pay) vs. non-approved (member opted out, or transactions beyond the negative balance limit)



Reg. E Requires a Lot of Artistry Understanding Your Volumes and What's at Stake

Session 0 CU*BASE GOLD - NSF Analysis (Summary)

NSF Analysis (Summary)

Year 2009 Highlight values more than 20 % Above or Below 🗸 the monthly avg. for the year.

View

Trends

	Below Available Balance											
Process	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<u>CHECKS</u>	34,895	28,560	31,780	34,265	33,145	38,850	37,835	35,420	40,670	35,455	32,375	42,210
DEBIT	15,190	13,825	13,440	18,130	18,935	19,915	18,445	20,510	21,245	20,265	19,285	22,995
<u>ATM</u>												
<u>ACH</u>	22,925	19,775	21,000	18,620	20,825	22,995	22,960	24,640	24,920	24,185	22,680	29,645
TELLER	3,395	2,625	3,220	3,360	2,905	3,605	2,555	2,310	2,205	2,940	2,940	2,765
SUBTOTAL	76,405	64,785	69,440	74,375	75,810	85,365	81,795	82,880	89,040	82,845	77,280	97,615

						NSF						
Process	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CHECKS REV	11,865	7,455	9,940	10,570	10,500	12,390	12,635	9,450	14,175	10,675	10,115	14,945
ACH REV	13,195	10,990	13,615	11,165	10,255	15,050	13,615	12,705	14,700	12,460	10,220	14,420
<u>atm not rtn</u>	665	245	490	805	1,085	560	560	1,155	945	1,050	1,680	2,310
DBT NOT RTN	2,835	2,975	3,500	2,730	4,165	5,810	4,165	4,620	4,375	4,655	4,690	5,355
SUBTOTAL	28,560	21,665	27,545	25,270	26,005	33,810	30,975	27,930	34,195	28,840	26,705	37,030
GRANDTOTAL	104,965	86,450	96,985	99,645	101,815	119,175	112,770	110,810	123,235	111,685	103,985	134,645

View

Distribution

ΠП

MNMGMT #26 NSF Statistics Dashboard

Click on a process name to see details by member.



Summary F12

Backup

Cancel

FR (3769) 6/09/10 13:51:08

View Occurrences F11

F3

F7

Learn About This Feature

Amounts

Highlighted results: 23 out of 96 (23 %)

Increased Sensitivity to Hold Management

- For a long time, members have struggled with "why did I get a fee when I never went negative?"
- This pressure on credit unions to define hold processing has everyone looking for more information and definition
 - What determines if a hold is placed or not?
 - How are misc. secured funds for debit card transactions removed?
 - How do Automated Fuel Dispenses (AFDs) work?
 - How are transactions posted in CU*BASE when there is a matching record?
 - Solution Rules and exceptions by switch



Mise. Secured Funds for Debit Card Authorization

Enfalsen Camergo, Technical Willar Likit updated 6/6/10

The purpose of this document is to provide detailed information with regards to microtianeous recurse functs added through online debit card processing. This information will be incorporated in the complete bookiet for debit card processing.

What determines if a hold is placed or not?

A hold is placed for all debit card authorizations, with few exceptions listed below.

A hold is not placed for authorizations on:

- Automated Fuel Dispenses (AFDx), specifically the preliminary holds that are sent. See the section o AFDs for further detail.
- Transactions of \$1 or less
- No holds on PIN based transactions unless they come from VSA/MCC Network.
- Force posts. These would be transactions that VISA/Mestancard pow-authorizes and does not send a hold through the witch. These transactions are never sent to QV² Answers for a hold to be added. For example, a SSD0 agreed upon limit who ut requiring an authorization.

low are misc, secured funds for debit card transactions removed?

Misc. secured funds records are removed from the member's account by one of 3 ways.

A completion message is received from the switch and is matched to the hold. The manner in which
the completion record and authorization hold match is dependent on the switch. For example, some



- n The biggest wrinkle in Reg. E is that you now have to legitimize the member's desire to actually use the service...you have to SELL it
- n Therefore, you have to design a program worth taking, and sell the service to the member as a member advantage
- n There are multiple perspectives
 - S "No one would opt in to pay a fee when they could avoid negative balance fees by simply saying no"
 - S "Everyone is going to want to opt in to this service; it's a no brainer, it saves members money and embarrassment to avoid transactions being turned down or services being suspended."
 - S "Only time will tell. Members who are used to these fees and doing business this way will come back to the service if we sell it openly and candidly."

Your perspective on how to sell this is important to how you configure the software in future releases

n How do you interpret this statement?

"Member wants the CU to authorize and pay overdrafts on ATM and everyday debit card transactions"

Note: The section of the section

Overdraft Protection / ANR Activation

	Overdraft Protection	ANR/Courtesy Pay		
Origin/Process	Use ODP Balances for	Use Negative Balance Limit for	Reg DD Fees	Charge NSF Fees
01 TIr inhouse			✓ Yes	
11 ACH	✓ Posting		✓ Yes	
02 Checks	✓ Posting		✓ Yes	
13 PIN ATM/debit	🗹 Posting 🛛 🔽 Authorization	Posting 🔽 Authorization	✓ Yes	✓ Yes
16 Debit Card (Sig)	🗹 Posting 🛛 🔽 Authorization	Posting 🔽 Authorization	✓ Yes	✓ Yes
20 Bill pay	🗹 Posting 🛛 🎴		✓ Yes	✓ Yes

MNCNFA #9 NSF/OD Transfer Configuration

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と言い

Remember this is <u>online</u> <u>only</u> (PBFs are custom!) Have you done the scenario planning with your staff to empower them to sell your program's unique advantage and exactly how it will work?

UPDATE

Consider the day-to-day automation of negative balance postings:

The member has opted in to your overdraft services for ATM/Debit card Ş transactions – the computer still has some decisions to make about when to assign a limit, when to suspend the service, and when to reactivate the service

Dividend application CK

What does it mean to a member when they've opted in, but you have Ş suspended their ANR service? Can you charge them your NSF fee? Can someone opt in without ever getting a negative balance limit?

Share Account Setup

And remember that 8 your ANR program doesn't stop at ATM and debit transaction

Configure Neg



33

1 open 500.00
S ative balance limits
Only

Corp ID

BEDROCK COMMUNITY CREDIT UNION

Update

Your Opportunities to Sell

n Selling the member when opening their membership (starting July 1)



Your Opportunities to Sell

 Selling existing members from now on (starts now, *required* as of August 15)

size 0 CIPSIAST GOLD - Cards/018 Predact Inquiry

Cards/OTB Product Inquiry





Another Wrinkle

- The regulation confuses the idea of the member opting in for an ATM or debit
 card service, versus the member opting in at the individual account level
 - Why would someone opt in or out on a Christmas Club account?

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Session 0 CU*BASE GOLD	Reg. E Opt In/Out Preference							
C C C C C C		S Network Links						
Overdraft Service for ATM & Everyday Debit Card Transactions								
	Account # 1 JOHN Q MEMBER Opt in/out: Vin A Member wants the CU to authorize & pay overdrafts on ATM & ex OUT - Member does NOT want the CU to authorize & pay overdrafts of Verified Jun 18, 2018 By 92 MARY EMPLOYEE	veryday debit card transactions						
	Individual Account Exclusions Description Opened Reg E Pref Last I 000 REGULAR SAVINGS Dec 12, 1964 I = Opt In v I 051 CHRISTNAS CLUB Jun 14, 2010 I = Opt In v I							
Backup F3 Save/Done F10	110 CHECKING Oct 02, 2008 0 = 0pt 0ut ✓ Jun 15 111 CHECKING Jun 14, 2010 I = 0pt In ✓	5, 2010 92 MARY EMPLOYEE						
Jure Dune FIU		↑ ↓						

One thing to remember: when you have the member in front of you, you sell them, even before they get their first piece of plastic You want them to *default* to taking your service
Network Tools to Help You Sell

38 CUs using Xtend in some capacity for Reg. E, including **2** non-CU*BASE

- n Another two dozen are corresponding with Client Services to data-mine CU*BASE for targeted response
- n Over 125,000 mail pieces being sent from Sage... most will be hitting the mail during Leadership Conference week
- More than two dozen credit unions are using the Xtension Call Center as part of their Opt In execution strategy



Reg. E Increases Need for More Information at the Point of Posting

- In 2011, CU*Answers plans to add more information to the transaction record related to what the available balance was that caused the NSF/ANR to be posted in the first place
- n This will enable us to add a new secondary transaction description to NSF and ANR fee transactions, to explain the available balance that resulted in the fee

T Amo		Resulting Balance	Transaction Description	Current Secondary Description	Suggested NEW Secondary Description
20	.00	12.66	CHECK 00508300210		
30	.07	17.41-	DBT/WDR	MARTHAS VINEYARD GRAND RAPIDS MI	
20.	.00	37.41-	COURTESY PAY FEE	MARTHAS VINEYARD GRAND RAPIDS MI	AVAIL BALANCE WAS \$12.66 BEFORE DBT/WDR TRANS
3	.74	41.15-	DBT/WDR	MEIJER GARDEN CAFE NE GRAND RAPIDS MI	
20	.00	61.15-	COURTESY PAY FEE	MEIJER GARDEN CAFE NE GRAND RAPIDS MI	AVAIL BALANCE WAS -\$37.41 BEFORE DBT/WDR TRANS
11.	.46	72.61-	DBT/WDR	MEIJER INC	
20	.00	92.61-	COURTESY PAY FEE	MEIJER INC	AVAIL BALANCE WAS -\$61.15 BEFORE DBT/WDR TRANS

CU*BASE Using the Opt In / Out Flags

- CU*BASE will now have to interpret how to authorize member transactions at the member level, not just the credit union level
 - If the member has a negative balance limit, and the credit union has activated that balance for use in authorizations, now the system has to see whether the member has opted in or out to determine the amount that can be approved
 - Semember, just because the member opted out for ATM/Debit, we cannot touch the negative balance limit that is still being used for ACH and checks
- CU*BASE will now have to interpret how to post fees at the member level
 - If the member has a negative balance limit, and the credit union has activated that balance for use in posting, now the system has to see whether the member has opted in or out to determine whether to charge the fee
 - Remember, these items can't be returned (like checks or ACH can)
 - Opt out: no NSF or ANR fee will be charged in the first round
 - Opt in: both NSF and ANR fees are in play

39

These changes are scheduled for the 10.2 release (July 18 or 26)...just under the wire

All Members are Not Created Equal

n Members who opened their memberships prior to July 1, 2010

- S A decision must be made on how to sell the member on opting in now (even though the posting programs won't be ready until later in July)
- We will opt them in on July 1 (except if you manually set their flag prior to then) and opt them out on August 15 (unless you've set their flag)
- Sut until July 18 (or 26), we will post fees same as now
- **n** Members who open their memberships between July 1 and August 15
 - S These members must make a decision when they open their account (you can set a default according to your Workflow Control configuration)
 - You'll need to monitor any members who: open an account, opt out, get a piece of plastic, and overdraw their new account prior to when the posting programs are in (you may have to manually refund these fees/update counters)
- n Members who open their memberships after August 15

40

These members must make a decision (default per your Workflow Controls) and the new posting rules will immediately be in play

All Memb



reated Equal

Member This was a no-win situation: Manually track new members who opt out and A decisi reverse fees for 45 days

> VS. lose income on all existing members who opted out early, prior to August 15.

Some people wanted fee programs to start working July 1; some wish they wouldn't start working until August 15. What was the Fed thinking?

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Mem

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Controls) and

Reg. E Still to Come

Projects for Reg. E range from "already released" to "still on the drawing board"

Project	Release Target
New configuration, Opt In/Out flags, and maintenance features	10.1 release (already in for online, June 28 for everyone else)
Changes to all ATM/Debit posting programs	10.2 release (July 18 or 26)
ONLY supported under the new Standard	ATM/Debit platform
Member setting their own Opt In/Out flag in It's Me 247 online banking	Target: 10.3 or 10.4 release
Notices for when members Opt In	Target: 10.5 or 10.6 release
File maintenance analysis tools	Target: To be determined



上前

Responding to the Ripple Effect

As these regulations become mature, it will become clearer to everyone how to make compliance more convenient for the credit union employee, the member, and the credit union's income statement



- N We all just need the time and experience with the reg. to prioritize the changes
- One thing that has been clear this year, is that all of this activity has everyone focused on compliance and regulations at every level
 - Source Section 2018 Section
 - **S** The industry, like the nation, is in a regulatory mode



Randy's compliance disclaimer: Move quickly to the spirit: Regulatory compliance starts with a spirit to comply, then taking the experience of trying to comply, we all develop the precision in complying

Of course this is nothing new...let's take a look at a few more compliance-related projects we've have been dealing with or will deal with in 2011

Reg. D Monitoring

n Recently added the automated counter/warning message for Phone Op transfers # of Reg D withdrawals 5

2493-Transfer will cause Reg. D violation; follow CU policy

Ideas Forms and comments about Reg. D

- When you talk about Reg. D, the elephant in the room is whether or not the system should deny members access to their money
 - Should a teller have to say, "No, you can't do this!"?
 - Should online banking say, "Transaction not allowed, call your credit union!"?
- In almost every case, when someone is in support of this idea, they are thinking about the convenience of the CU employee and the regulator, not the member

In an age where we make the member's money so readily available to them, and self-service is seen as the glistening promise to reduce costs, how can we continue to think telling members "you can't have your money" is a good idea?

FinCEN Verification Tools

Coming soon!

n FinCEN will only share this list with financial institutions, so unlike OFAC, the onus is on you to:

§ Upload the file

45

Sun a new CU*BASE report against that file

0/00/00	17:14.47	CU*ANSWE	RS TEST CRED	IT UNION (CU)		UFINCENS	PAGE	1
	¥ 6/07/10		FINCEN 314(USER	
			,	-,				
PERSON LIS	T - DOWNLOADED 6/05/10							
	CU MASTER FILES	,		FINCEN FI	LE	•		
ACCT BASE	MEMBER NAME	FILENAME	FIELD	FIELD MATCHED	TRACKING #			
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				LAST_NAME				
2080	XXXXX M TEST	MASTER	LNAME	LAST_NAME	97980			
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14525	XXXXXXX J PERSON	MASTER	LNAME	LAST_NAME	97980	Catting O CUPER	SE GOLD - Download	EaCEN Ela
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5115000	XXXXX E MEMBER	MASTER	LNAME	LAST_NAME	97827			
		MASTER	MIDIN	ALIAS_MIDDLE_NAME	97827	Downlo	ad FinCl	EN FII
5115000	XXXXX E MEMBER	MASTER	LNAME	LAST_NAME	97827			
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		MASTER	MIDIN	ALIAS_MIDDLE_NAME	97827	85233		
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						And Income	100 PM	
						the second se		



OFAC Fever

n OFAC scanning enhancements we've made since last year:

- SOFAC scans on international ACH transactions
- S Improvements to the batch scan reports for more hits (...you asked for it!)
- Standalone, on-demand scan for vendors, incoming wires...or anyone you want to run against the OFAC list!

n Coming soon...

- S Automated scan for corporate checks/money orders (Target: 10.3 release)
- Solution New maintenance log for OFAC scans performed on names other than members, which are stored in Audit Trackers (Target: 10.3 release)
- Solution Section 10 New configuration file for country names, to be used in both interactive and batch scans (Target: 10.3 release)



When will it end? Without a doubt, OFAC "scope creep" has been around for a couple of years now – are we running out of things to compare to OFAC? When does a business (yours) have to say, "enough!"
 Are CU compliance professionals creating a career out of OFAC and BSA?

A Network Feeling Some Release Fatigue

Assimilating and managing the pace of change is different from year to year, but the tools and the skills remain the same "Slow down! (except for the stuff I want)"



A Network Feeling Some Release Fatigue

- A year dominated by a regulator's agenda has yielded a release agenda that is not typical
- Since we last met, we've seen 8 pretty significant releases
- n Remember that the effect of regulatory changes has been added to the dam being opened after the release of NGS in November 2008
- We have no choice but to respond to the market, to the times, and to the business plans of our clients

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Disaster Planning	May 16, 2010 - 16 pages • Mobile Web Banking Rollout in
Project Management	March 15, 2010 - 1 page
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About Us	CU*BASE Release - Ver 9.5
Home	December 6, 2009 - 2 pages • CU*BASE Release - Ver 9.4 #
Talent Source Portal Waived Setup Fee For The First 10! Click For Details	 November 15, 2009 - 8 pages CU*BASE Release - Ver 9.3 is September 20, 2009 - 1 page CU*BASE Release - Ver 9.2 is August 17, 2009 - 9 pages CU*BASE Release - Ver 9.1 is June 15, 2009 - 3 pages CU*BASE Release - Ver 9.0 is May 18, 2009 - 7 pages CU*BASE Release - Ver. 8.6 is March 16, 2009 - 9 pages CU*BASE Release - Ver. 8.5 is January 19, 2009 - 1 pages



http://www.cuanswers.com/client_release_summaries.php

Assimilating Change

- n In 2011 we hope to return to a release schedule that is closer to the pace of years past
 - Major release in spring and fall
 - Minor release year-end
 - Minor GOLD updates as needed
- **n** One fly in the ointment is the pace of change for online banking and mobile banking in the future
 - These will occasionally cause special releases to be intermixed with our normal annual calendar





🖉 Release Summaries : Documentation : CU*Answers - Windows Internet Explorer

- December 8, 2008 4 pages
- November 17, 2008 7 pages
- July 21, 2008 2 pages
- June 9, 2008 12 pages
- Monthly GOLD Update Ver. 7.5 is February 18, 2008 • 3 pages
- Monthly GOLD Update Ver. 7.4 is January 21, 2008 • 4 pages
- December 17, 2007 2 pages
- October 15, 2007 6 pages
- May 21, 2007 9 pages
- CU*@HOME Changes (New Login Pages/Security Ques May 21, 2007 • 4 pages
- Monthly GOLD Update in January 22, 2007 • 2 pages
- December 11, 2006 2 pages
- November 20, 2006 8 pages
- July 17, 2006 4 pages
- June 12, 2006 10 pages
- CU*@HOME Changes (Online Loan App) in April 4, 2006 • 3 pages
- CU*@HOME Changes (IRA Advisor) is March 19, 2006 • 2 pages



http://www.cuanswers.com/client_release_summaries.php

Helping You Deal with the Pace of Change

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http://www.cuanswers.com/client_release_planning.php



http://www.cuanswers.com/kitchen/



In the past, it's been a nice *option* to stay in the loop... But in a year like this where the pace is so fast, it's almost *mandatory* if you are going to keep your sanity

Helping You Deal with the Pace of Change Web Conferences

Education since last year...

- n 541 web conference sessions (up 24%)
- n 275 days of conversion training/support

In the 2010 Catalog... n 60 days of training n 50+ scheduled web conferences

n 80+ classroom sessions



Web Conferences Highest # Sessions attended



Of the 125 participating CUs, 26 of them attended more than 6 web conferences in the past year.

> Visit Laura or Jane at their vendor booth today and ask how they can help you develop your own internal training plan like our EPP

Continued Investment in Written Communications

- Ne're proud of our culture of writing and communication and we put our money where our mouth is by staffing a department that devotes itself to putting out the content
 - 5 Documentation online help for all software tools, booklets, online training, user guides, training guides
 - **5 Communications** alerts, announcements, web page content
 - 5 Development project requirements and product design specifications
 - Marketing content for brochures, flyers, invitations, presentations



Department Playbooks – expanding our digital intelligence beyond software tools: promoting collaboration and shared work with templates on how to start a business

Digital business intelligence is the currency of client service today, and the Web is the channel that is quickly surpassing the telephone in everyone's mind

When we say *written*, we don't always mean a piece of paper; we mean experience the communication of an idea through every possible channel



Some of My Favorites Since Cast June



An Artist's Editorial

Drivers Behind the Urgency to Improve

- n How do you accelerate innovation?
- In Unfortunately, the old saying, "necessity is the mother of invention" is pretty accurate
 - It's nice to think about where you would *like* things to be, but it's a lot more effective to say "this is what I need and I need it NOW"
 - You can't just want innovation, you have to need it
 - S This is one of the primary drivers of SRS and the Xtend proof of concept
- Today, we use another driver: constantly envisioning an organization that manages 50 credit unions at one time
 - What processes do you complete today that need 50x more speed, a better design, and an adjusted sense of what the work is?



780.99 (interest due likely to be unpaid) -<u>\$25,000</u> Adjusted interest due \$125,000

Conter

My Favorites From This Past Year 5300 Project Update

95 CUs have keyed at least one Call Report into the CU*BASE tool

- We have 11 auto-pop routines to help gather the data direct from your CU*BASE G/L and member files
- Last quarter we saw 25 online CUs upload their call report from CU*BASE to the NCUA website

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My Favorites From This Past Year 5300 Project Update

On the drawing board now:

n 5300 Key Ratios

56

- A new dashboard showing your favorite ratios, calculated automatically using your 5300 Call Report data (even for the in-between months when you don't file one!)
 - Net Worth
 - Delinquent Loans/Total Loans
 - Return on Average Assets (ROA)
 - Fee and Other Operating Income/ Average Assets
 - Net Income Margin
- n 5300 Data Trending Dashboard
 - Like Tiered Services, why shouldn't that history that's embedded in your 5300 database be at your fingertips?

We'll have prototypes of these ready for the November CEO Strategies event, with full release next spring

Operating Expense/Gross Income

Members to Full Time Employees

Salary and Benefits per Employee

Loan to Assets

Net Operating Expense/Average Assets

An Artist's Editorial Data for the Sake of Data is a Missed Opportunity

- Dashboards get me going, because they create an opportunity to lower the cost of driving action into our business plans at the press of a button
 - A screen refreshes, and by the time the data is apparent to the room, someone is saying, "we need to do something about that"

Gathering Data(reduce \$ cost)Analyzing Data(increase time)Acting on Data(multiply the events)

Because of the nature of the beast, we gather data to comply, to imply, but very seldom to apply what we learned

My Favorites From This Past Year **Dashboards**

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trade alletters

An Artist's Editorial Micro Awareness: A CEO Strategy

- I'm concerned that so many institutions have vilified micromanagement that the resulting effect is that they have lost track of what I call "micro-awareness"
- Has your team truly mastered the art of using data and dashboards as part of the culture of your organization?
- n Can you agree on how a dashboard's data should look at first glance?
 - On the 15th of the month, how many loan apps should the loan team have processed?
- Can you agree after perusing a few key department dashboards, that the credit union is about to have a good day?
 - After a quick glance at a dashboard screen, does the accounting team have a green light that everyone's in balance?

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Micro-awareness is contagious, but it is based on layers of team members pulling in the same direction, searching for the right answers, and agreeing or what to do next
 Micro-awareness will be a major focus of

Micro-awareness will be a major focus of this year's CEO Strategies week...hope to see your leadership there

My Favorites From This Past Year Mobile Web Banking

- Although the stats are changing almost too fast to count, as of last week, 97
 CUs network-wide have activated
 It's Me 247 Mobile Web
 - Over half of all online clients are already live!





I will talk about this in more detail after lunch, but it's one of my favorites this year based on the way it was rolled out, the speed of assimilation, and the spirit of the CUs who pushed it to their members



My Favorites From This Past Year Learn From a Peer

MNMGMB #17 Tiered Svc Peer Analysis

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MNMGMB #18 Cashed Check Fee Configurations

It's tough to be open, not only for the person who is putting themselves out there, but also for the people who should use the insight, but who feel a little strange about looking over a peer's shoulder Learn From a Peer might not be intuitive for everyone, but it is picking up steam

My Favorites From This Past Year Honorable Mentions

Gender Identification and Gender Generator





- n Misc. Member Account Forms Enhancements
 - Some lines, more paragraphs, and more forms per product...control paragraph spacing and reorganize lines in a snap...choose font type (get those fee schedules lined up!)...edit before printing...it's not word processing, but it's as close as we're ever going to get!
- Password Strength Meter in online banking

n .NET graphs







Almost made it to my Favorites list, but not quite enough PT Barnum for me... Which means they're probably on your staff's favorites list

Increasing Our Investment in Network Execution

Getting more from electronic documents **n** Harvesting new facilities **n** New and improved network disaster and business recovery planning



Getting More from Electronic Documents

Big changes coming for our e-document strategies:

- The move to CU*Spy powered by eDOC for CU*BASE reports and statements
- Big plans for e-Receipts, Photo IDs, and e-Loan forms
- A new document type for the CU*Spy vault
- Check 21 advances through CheckLogic n

What is CheckLogic?

Its by Your Credit Union

caritiplized distabilities

Access all de



Where We Are Today Vaults and Options

- n Remember that electronic document strategies are agnostic when it comes to which vendor the CU chooses to use
 - S Whether it be eDOC Innovations, CoWWW, or MVI, we are building capabilities through expanding our integrations
 - S Obviously, we are vested in eDOC operations, and they are the proving ground for future expanded capabilities



CU*Answers

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eDOC Online





eDOC Inhouse

3rd Party

Have you met John Beauchamp? Do you know he is our Electronic Document Strategies Manager and leads a team on these initiatives?

Where We Are Today

CUs and e-Document Solutions



116 CUs utilizing CU*Spy (powered by CoWWW) for CU*BASEgenerated data (reports/statements)



47 CUs generating image data to CU*Spy powered by eDOC e-Receipts: 45 Photo IDs: 42 e-Loans: 5 (plus 4 more on their way!)



23 CUs using an in-house eDOC system



66

4 CUs using a 3rd party vendor (MVI)



116 CUs will be moving to CU*Spy powered by eDOC by year-end

Where We Are Today

CUs Participating in a Shared Solution

n In our CU*SPY Vault:

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Document Type	Currently in the Vault	% of All CUs
e-Receipts	19,703,279	31.07%
Photo IDs	176,042	29.0%
e-Loan Forms	4,948	3.4%



These tactics are not about doing it for the sake of doing it, they are about what fits the credit union

This should be an evolution springing from the credit union's business plan, not a keep-up-with-the-joneses, one-size-fits-all response

Where We Are Today

CUs Participating in a Shared Solution

n Differentiating a shared solution from an in-house investment

It's all about the credit union's strategy and ability to assimilate the project



- A shared solution is crafted by the vault architect (CU*Answers), and the pace of change is set by the architect and the participating CUs
- An in-house solution is crafted by the vault architect (the CU), and the pace of change is set by the CU staff and their project management
- § Therefore, the ROI is based on what you use and when
- CU*Answers, as the CU*Spy vault architect, continues to modify our ASP offering every year
 - S Remember that there is an honor system involved in the ASP model, and CU*Answers expects your team will only store documents in the vault that are covered by the warranty

It's really simple: the shared community agrees to a set of documents and the retention timeframe



Plans for e-Receipts

- n Today, CUs benefit from multiple forms of receipt storage and presentation as part of CU*BASE
- **e**·Receipts
- Solling 90-day database of teller receipt information that can be retrieved from account history
- S Automated integration to electronic receipt images, including signatures, that can be retrieved from account history
- **S** A unique Teller Receipt Analysis as part of e-Statements
- **n** What's next?

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- In 2010, CU*Archives and CU*Spy will partner to produce e-Receipts archives on CD-ROM (this will finalize the vision for retrieval vs. archival)
- S This will allow the CU to have their own archived data to ensure long-term retention compliance versus the ASP warranted retention period
- This will allow eDOC in-house users to have an inexpensive backup to their online servers

Plans for e-Photo IDs

In the 10.0 release we introduced the new "Photo ID on file" indicator in CU*BASE to let you log which members have a photo ID stored in the vault





- This gives CUs an inventory of who has been scanned and who has not
 The bigger picture: lays the foundation for CU*BASE to use this information in new ways
 - In 2011, we will begin work on automating the connection between the eDOC ID scan/save process and updating this new flag in CU*BASE
 - Will also work on automatically initiating the ID display when an account is accessed

Meeting of the minds: Do we launch the member and you have to go searching for the joint owner, or do we pause to let you choose who you want to see first?



Plans for e-Coan Forms

n The biggest plan of all for 2011 is getting more CUs participating in e-Loan forms!



- We want to encourage CUs who have enjoyed success with e-Receipts, e-Photo IDs, e-Statements, and e-Reports, to go to the next level with their loan department
- While everyone talks about "the paperless loan department," e-signatures, and electronic closings, far too many CUs are not laying the foundation by changing the culture of their loan departments to anticipate even more from e-Loan form capabilities in the future

It all starts with selling the team on the vision and the need for small steps starting today

It appears that in-house CUs get started faster because they are vested in a big up-front expense...what a shame, when ASP clients have the ability to add Joan forms and start this learning with no monthly investment

We continue to work on the pitch and the collateral materials that will resonate with your team

Your "Paper" Process Today



If we track the documents through your paper process today it looks a lot like this although this has been simplified a bit.

- 1. Member fills out an application.
- 2. Loan officer completes a workshieet
- 3. The loan officer collects the supporting documentation and copies it for the file.
- 4. If approved the member signs the note.
- 5. The result is a completed loain file.





Completed Loan File
The CU*Spy e-Loan File





The process starts with printing a Loan Application, Loan officer worksheet & Note & Disclosure or other warranted document from CU*BASE to an e-Loan Printer. See page 6 for a complete list of warranted documents.



The documents "pop up" in ProDOC to be signed by the member. You print a paper copy for the member and attach it to a clip board signature pad as shown in the next step.







The member signs the document on an electronic signature pad that looks like a clipboard. They sign on the paper copy printed in the previous step with real ink so it is a very natural experience. When finished they can keep the paper copy. Your copy is archived electronically in the vault.

Warranted supporting documents can be scanned in with a

_ _ _ _ _ _ _ _ _ _ _ _ _ _ _ .



Other supporting Do or



Insurance

Recorded Manyage

Other non -warranted supporting documents can still be photocopied and saved in a paper file.

small scanner like the one shown above.



CU*Answers





What's new?

- Note: The second sec
- My response is, "you don't!" It's very likely we will add more documents, year, after year
- So...this year we're adding the Signature Card/Membership Agreement as our first warranted custom share form type
 - Indexed by Account number, FName, LName, SSN, Form name, Date
 - Setained indefinitely, but not less than 36 months (long-term archival will be a CD-ROM solution)



The Transition to CU*Spy Powered by eDOC



n The Goal

75

Starting in 2009, we set out to replace our existing CU*Spy tools for statements and reports (powered by CoWWW) with the new CU*Spy powered by eDOC



CU*Answers

Best laid plans...

The Transition to CU*Spy Powered by eDOC



n Best laid plans

76

- S We worked very hard and believed we had a winner...then we went to beta and boy, did we learn a lot!
- Solution While eDOC Innovations had great products for the individual CU, we quickly learned that we needed to step back and scale it up

Back to the drawing board

- S We went back, made it industrial strength and built it stronger for the data center environment
- **§** Separation of data
 - We separated CU generated data (receipts, IDs and Ioan forms) from CU*BASE generated data (reports, statements, credit reports)
- **§** Separation of environments
 - We invested over \$90,000 in new hardware to create separate hardware environments to shoulder the load

The Transition to CU*Spy Powered by eDOC



n Coming by year-end 2010...

S We anticipate being live in our new hardware environments with more robust software by fall and we anticipate being live by year end 2010

Statements Statements

n Project milestones:

	Date	Action				
	June 1-18	Install new hardware				
	July 5-19	Install new code				
	July 20-August 16	Load testing, verifications, QC testing				
	August-November	Beta testing (test clients already determined)				
	September-October	Documentation, announcements, sneak peeks				
/	November 15-26	Client training				
	December 6	GO LIVE!				

The Transition to CU*Spy Powered by eDOC



- S Leverages the network's investment in eDOC Innovations
- S Creates a template for best practices between eDOC in-house and CU*BASE, for statements and reports (Client Service support, documentation, etc.)

the next generation of online reports and statemer

- Future investments in developing e-document capabilities will be based on the two teams closely coordinating as network partners
- Section 2015 CU*Spy and CU*Archives will merge and a new capability for eDOC CD-ROM archival management will emerge for both ASP and in-house clients
- CU*Answers will lengthen the months of retention for statements from 13 to 18 months with this change
- S CU*Answers will review report retention timeframes and look to reduce the frequency of CD creation from CU*Archives, reducing costs for everyone
- S What we learn from an insider's viewpoint with eDOC, we will be able to extend to CU*BASE users who have chosen other third-party products



Check 21 at the Credit Union Level

- n Nothing legitimizes the use of an image in business strategy more than Check 21
 - S Today, an image is a negotiable item for moving money from a person to a financial institution, and from one FI to another
 - **§** Images are currency with Check 21
- **n** So where are we today? CU*Answers partners in two initiatives:
 - § Processing Alliance
 - 37 CUs (105 branches)
 - Average **587,000** items/month
 - § eDOC CheckLogic

- 27 CUs (58 branches)
- Processed 220K+ items last month (14% increase per month over the past three months)
- 6 CUs (14 branches) scheduled to convert from PA to CheckLogic within the next 3-6 weeks

Check 21 Beyond the Branch

- The interesting thing about Check 21 is the minute Check 21 came out as a replacement for Fed Deposit processing at the CU branch level, everybody got excited about all the other places this technology could be applied
- Two of these continue to be on everyone's minds, but not on everyone's radar to go active how about you?
 - S CheckLogic *Lite* is available today for Merchant Capture
 - CU*Answers and eDOC use it for their own accounts, and we have 3 CUs that are ramping up their programs today
 - Would you like to offer a Merchant Capture program? Contact our sales team
 - S CheckLogic *Lite* will be available for Member Capture later this year

Maybe this video will help with your vision of how CheckLogic Lite fits your 2011 business plan



Check 21 at the Front Counter

Multiple with the wind board for Check 21? Check 21 integration with CU*BASE Teller Processing

- S We are in the very early design stages; a project planning kickoff session is planned for July
- S Network champion: Fox Communities CU

Session 0 CU*BASE GOLD - TI	EST CREDIT UNION			
(c)				
Click For Procedures Individu	ial Accou	nt		
1	Cash	0.00		Name
	<u>O</u> utside checks	0.00	# items	Account #
		nter Scan Get		Tiered Sve
	In-house checks	0.00		
	Ē	nter Scan Get		
	= Total funds in	0.00		Outside cl
	Loan Payoff Or Current Balance	Loan Payment Or Net Available	Description Toggle Nicknames	Account De Type Arr
200	3,065.77	3,055.77	REGULAR SAVINGS	000
	10.00	10.00	CHECKING	110

And we're getting smarter all the time...As part of a related project, we will soon start counting the checks entered on the **Teller Outside Checks** screen and, if you charge Deposit Item Fees, carry that count back to the teller screen automatically!

items 🛛 23 🔪

Coming soon!

Harvesting New Facilities

Balancing the cost of multiple facilities against the value of redundancy, risk concentration, managing physical security, marketing your presence...



Data Center Update Muskegon Goes Live

Remember this from last year ...

83

It's Me 247 Initiative for 2010 A Changing Perspective



- During 2010 CU*Answers will open a new data center in Muskegon, Michigan
 - Immediate focus: Declare It's Me 247 a "critical" service and update our disaster recovery plans to include online banking
 - Mid-term focus: Relocate the CU*BASE High Availability system further away from our Production center
 - Long-term focus: Create a center that is ready for additional services to become part of our critical support (e.g., your web page)
 - · Go the rest of the way and eliminate our need for our IBM level DR



Data Center Update Muskegon Passes Its First Test

- n The Muskegon data center was part of the 2010 Disaster Recovery test at our IBM hot site in Chicago (May 18-20)
 - S These new capabilities challenge us to think differently about disaster recovery and business continuity
 - S The 2010 DR test included Chicago connected with It's Me 247 online banking via the Muskegon center (CU*Answers closed test with staff accounts only)
 - Muskegon online banking capabilities match full production capabilities in Grand Rapids
 - § 2011 DR test will include credit unions and their members

2010 DR test was also our first test of ACH returns through FRB via a disaster site

84

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Data Center Update Muskegon 2011

This month we hope to sign the High Availability communications contracts to service the Muskegon data center

CL JANSWERS

Series Failover

- This will set the stage for our teams to move our HA server from the 28th St. location to Muskegon by the end of 2010
- Nothing like a live event to bring home the importance of the CU*Answers High Availability market promise...

Remember May 28, 2010?



CU Board Alert!

- The work completed by network participants should be viewed as your work
- Make sure that you take key reports from the CU*Answers team directly to your Board meetings and make them part of your official records



Data Center Update 44th Street, Grand Rapids

- n The latter half of 2010 and all of 2011 will be an exciting time for our main Production data center
- We will remodel the existing computer operations footprint (5,000 sq. ft.) to increase the potential for additional server and hardware capabilities
- Me will remodel the remaining 5,000 sq. ft. to create a new campus for housing Systems, Network, and Programming resources
- We are intensifying our focus on 2nd shift credit union support
 - Solving and systems innovation
 - Additional team members for behind-the-scenes design work



Data Center Update 44th Street, Grand Rapids

- n Beginning with our 2011 fiscal year, we are planning to adjust our operational schedules to improve operations across the country with a split production cycle
 - Zone 1: Eastern and Central time zonesZone 2: Mountain and Pacific time zones
- When you consider the cuasterisk.com network, we have resources available to us across the country, with a sister data center in the Pacific, 2 data centers in the Eastern, and 1 in the Central time zone
- It's time for us to think about how partners across the country can change something right here at home

88



When your industry peers who are not part of the network think about CU*Answers, do they have this picture in their minds?

> How can we change what the CU industry thinks about CU*Answers?

Updating our Digital Intelligence

- With all of the changes in our data center configurations, it's time for a revamp of the way we think about using our DR plan and presenting it to the market
- One of the ways we can think global and act local, is by making sure our DR plan outlines are online and can serve from remote locations, should they ever be needed
- In 2011 our DR teams will complete a migration of our Disaster Recovery and Business Continuity plan database to a new web-based, hosted service
 - S Like an intranet that is separate from our system, so it remains globally available even in the event of a local disaster
- n Look for more throughout 2011 on how this new service can keep you informed about your CU*Answers DR/BC plan

89

Have you been thinking about a remote management system for your DR plan? In a disaster, how will your team members connect with your plan?

Updating our Digital Intelligence

- n A growing trend across the country for DR/BC plans is to include a crisis management notification system as one of the tools in your toolbox
 - Solution These packages use email, true SMS, and outbound voice systems to send notification to your staff and important stakeholders in the event of a disaster
 - Some even record the response of your key team members and track their locations during a disaster – "who's missing?" is an important bit of information when responding to a real disaster
- In 2011 CU*Answers plans to implement and activate this type of system for our DR teams
 - S What about you? Is this a resource our network should build for its participants? Could our centers throughout the country easily cover each other and the credit unions from alternate time zones?

On May 28, we proved that once in a while, these investments are worth our trust

It's time to consider what our national footprint could do for every network participant

Wrapping Up the Moming



Summarizing This Morning

n I think we can all agree, it's been a tough 12 months since last we met

- It takes a real artist to persevere and perform in an environment like we're experiencing
- I know everyone hopes the next 12 months are not dominated by responding to the regulator's agenda more than our members' agendas
 - It takes a real artist's creativity to adjust a business plan when the outside world is setting the agenda
- While we are all happy about the network's ability to respond, release after release, I'm sure we'd all like to return to a more normal pace in 2011
 - It takes a real artist's patience to keep moving forward



Summarizing This Morning

- n How about one more award before lunch?
- Our network comprises many things, from the infrastructure and facilities we talked about this morning, to the tools and ideas that forge our capabilities, to the people who vest their dreams through their participation
- The key ingredient in a network's execution is leadership, but unlike the leadership that is exhibited *inside* a firm, in a network your leadership must win through alliances, cooperation, and vision to be bigger than you are when you stand alone
- n Based on that, this year's Robert H. Mackay Award goes to...





Let's eat!

Does your strategy reflect the goal of having your member think of you *first* in every financial transaction, at every stop along their busy day?



- Everyone knows it: the success of credit unions today is being top-of-mind with the member as they go about their daily lives
- We wish to participate in every possible activity and transaction that a member experiences, whether it be in our lobby, at a retailer, on an ATM, through their phone, or on the 'Net
- **n** We need to be everywhere
- n To be everywhere, we must have our own realignment as to what is top of mind: no longer is what happens in our lobby the number one stimulus to our next activity







This morning we went through debit card and ATM concepts based on a regulator's agenda...what agenda do we have for our "everywhere" products in 2011?



- These tools help with your micro-awareness of where your members act with you, outside of your offices
- Do you use these tools proactively and as a result of your top-of-mind awareness that your members carry you with them everywhere they go?



Dashboards are not for the isolated "I need to know" person – they are for a team, and they are for action

Have you activated your dashboard culture?



Video is worth a million words...

This year's video theme: Your Credit Union is Everywhere

- We took this "everywhere" idea as the catalyst for our 2010 video contest
- New anted to combine the need to tell members that your credit union is everywhere, with the reminder that you must constantly be aware of this fact in planning for your 2011 activities
- n How will you use our network to touch more members outside of your organization and your direct employees in 2011, beyond anything you might have done in the past?





2008 Contest Winner: "The Owners are Here"



2009 Contest Winner: "Realizing Dreams"



2010 Contest Winner: "Your CU is Everywhere"

2011 Video Contest

- Adding a new wrinkle to this contest next year: We will still have the \$1,500 prize for the best video idea (watch your email around Feb. 1)
 - § \$1,500 "Screenplay Idea" prize
- Next time we are going to allow you to submit your own finished videos to win a prize as well
 - \$ \$1,500 "Director" prize
 - 1-5 minute video
- n And for the musical artist in the room: Announcing our first-ever jingle contest
 - § \$1,500 "Recording Artist" prize
 - § 1-5 minute audio recording

For years, businesses have been calling to the 'net for solutions – from companies who post bounties for solving ideas, to companies who openly let software developers see their code A network is a source of creativity and solutions...we need to tap that in more ways than ever in 2011







The year began with a little regulator twist...

- n Last fall we saw a shift in the way examiners saw our software and its ability to be configured by our users
 - § They wanted to audit, through CU*Answers, which credit unions where choosing the "right" options
- n We were pretty sour on this idea, and pushed back pretty hard
- But in the end, we now see this was a chance to turn lemons into lemonade
 - Your minimum online banking <u>password length</u> is set at less than 6 characters.

If this is the case for you, this is an easy one. This change can be made with minimal difficulties for you and your members. Contact a CSR and we will change your configuration to a longer minimum (NCUA is recommending no less than 8, actually). The next time a member with a shorter password logs in, **It's Me 247** will simply prompt the member to set up a new password.

• You have not activated <u>login questions</u> as a default for your membership.

This is the PIB setting that requires a member to enter their password *and* answer one of their Security Questions every time they log in. This is often referred to as a "multi-layered" security feature. (Remember that Security Questions are automatically set for every member the first time they use **It's Me 247**, but unless you set your PIB default to require them upon login, they are only used when the member forgets their password.)

Changing this is a little more complex, but it can still be easily activated with just a little prep for

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days.

Time are integraph? During a resent summation to pred Multiple their latentime (on NGL instances and and single with the initial, and are an advantaging a fast of resent unions. But is about the associated areasts only the initial, and are an advantaging a fast of resent to the strateging and the advantage of the strategy parameters are the strateging and the advantage of the strategy and the strategy and the strategy of the strategy and the strategy and the strategy and the strategy and the strategy of the strategy and and the strategy and and the strategy ane

The balance line here is that they are informing they are pairing to get length, and that result assume are not paying distribute in the growing work to control orders burning assume into the exception of the well go address in some or provide and to make it the source calls in and what your place is some or provide the mass may be made to a source or the source or white our of the to control are addressed by the mass tangent of the source of the

If any are rearring the letter, if a because of are (ar both) of the following candidance.

· Four minimum online banking assauld langth is on at loss that 8 charactery.

If this is the same for pay, this is an anny serve. This change pay for masks with noticinal difficulting for any and year members. Contract a CM and an and change pays surgifications that a larger members of partial is measurementing to clean than 6, actually. The test time is non-test with a duriting parameter to pay is the SMG 202 will predig senter the member to serve a parameter.

- Too have not activated jugit description as a default for your membership.

This is the MP writing that resulting a member to posite their parameter and provem proof their barrarbs Quantum more prime day log in. This is after reduced to an a "reduct inserted" security barrarbs Quantum Security (and the security of the security member (security these one SPA is QAT, but means not any prior Additional to require them over legith, they are only and which is inserted to Space (Security Quantum).

The graph these is these events consistent, but it can not it are wait's accussed water, but is done by program para Million and france there shall. A non-accussing accurate transmission may forware intellight the formula (accussion) many manufact again and share not but it areas for a site in the share. This is better that they wall have forgetters the accusant and will share its lower them tays an end active companying Million child. Share them there are accussed and wall the share them to use the active companying Million child. The dimeters developed active main theory are allowed. The share the active companying Million child. The dimeters developed active main theory are allowed. The share the active companying Million child. The dimeters developed active main theory are allowed. The share the active companying Million child. The dimeters developed active main theory are allowed.



Responding to Auditor Concerns in 2010

n Security enhancements recently made: (9.6 release, February 2010)

- Security questions required at login
- Sunset of the 4-digit PIN
- Masking account #s on e-Notices

(Your personal information is not displayed CARTOON CITY FEDERAL CREDIT UNION

PO BOX 99999

111-111-1111

Password strength meter

Checking Overdraft Transfer/NSF

 Train Train Today Is
It's Me 247 Secure Login Please enter your password
Password for 4355: ••••••
Who is your favorite celebrity?
Hide my typing Login
« Enter a different username
» Ask a different security question
» I forgot my password

Change My Password

What are the requirements for my password?

- Your password must be at least 6 characters long, and you can use up to 10 characters.
- Use both alphabetic and numeric characters for a more secure password.
- Your password is case sensitive.

What is your current password?

Type your new password:

Retype your new password:

Your Online Danking password is not the PIN used for voice access.

Check Number: 2203 Fee Amount: \$25.00

for enhanced privacy and security)

Notice of Returned Checks

Account Number: XXXXX-001

Subject:

Transaction Date: 01/07/0 My Password

LOONEY TUNES, CA 99999

Amount: \$4,705.62 My Security Questions

E-Statements Options

Preferences

My Site Options

M =

My Personal Information

My Contact Options

•••••		
•••••	×	Weak

Change My Password





Responding to Auditor Concerns in 2010

n Still coming later this year (all targeted for the 10.3 release)

- Password resets done by CU employee will expire within 24 hours unless member sets a new password
- New members must log in within 5 days or online banking will be deactivated/expired and member must contact CU
- Redesign the **open enrollment process** to be less problematic for new conversions and annual open enrollment promotions
- Configurable option for initial password
 - Choose from any combination of two letters of last name, full birth year, and last four or first four digits of SSN
- Allow for login user IDs (instead of acct #) to be set independent of PIB
- Stronger controls for multiple login attempts and other behind-the-scene enhancements

Moving forward on an overhaul of the PIB wizard to make it easier to extend even more layered security controls to your members

Mobile Banking Update

- **Mobile Web Banking** we talked about this this morning, and n it's doing very well
 - In 2011 we will work hard on our cooperative marketing § materials and bring bill pay forward into this new channel
- Mobile App Banking augmenting your browser phone n strategy with a tactic for members who still carry the "other" type of phone
 - Ready for alpha August 1, and multiple betas by Sept. 1*
- **Mobile Text Banking** for the text-crazy member who wants n to text a computer system directly
 - Ready for alpha Sept. 1, and multiple betas by Oct. 1* §





It's 247

Mobile App





remember those best laid plans...

Mobile Strategy

- n Do you have a vision for how your mobile strategy will evolve over the next 24-36 months?
 - You jumped on Mobile Web do you need Mobile App?
 - You think you need Mobile Text -Ş have you figured out a pricing strategy where you'll make money?
 - § You know that Text and App require CU*Answers to use a third-party partner – how long do you think that partner will be in play?
- What will you say about your evolving strategy?



60.00 hp

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Learn more in the kitchen http://www.cuanswers.com/kitchen/mobile.php

Configuring Service Charges for Mobile App and Text

Session 1 Cl	J*BASE GOLD - Configure Mobile Banking	
		😚 Network Links
Config	gure Mobile Banking	UPDATE
SR AL	Please configure any fees for inclusion in Text Banking and Text Alerts	
Session 1 CU*BASE GOLD	- Configure Mobile Banking	
Configure M		DATE
Backup F3	Please configure any fees for inclusion in Mobile App Banking Image: Monthly Member Subscriber Fees Regular monthly rate 0.00 Includes up to 999,999,999 transactions per month Introductory rate/month 0.00 # of months at introductory rate 000 Fee transaction description # of months at introductory rate 000 Fee can take the account negative Fee G/L offset account @ Fee waivers Low age 0.00 High age 999 Aggregate savings 0.00 Aggregate loans 9,999,999,999 999 Waive if OTB account is present Credit Loan Savings ATM Debit Waive if enrolled in e-statements Savings ATM Debit	
Update F5 Cancel F7	Excessive Activity/Non-use Fees Per transaction fee for transactions over monthly allotment 0.00	_
	Fee transaction description G/L offset account Monthly fee if less than 000 transactions during the month 0.00 Fee transaction description G/L offset account	This Feature

But we did a lot more than mobile...

New features added during the past year:

- Pending ACH transactions
- Enter secondary transaction descriptions when transferring \$\$
- New renewal options for certificate products offered online
- Niew dividend details for closed accounts (tax prep time)
- Principal and interest breakdown on loan payments
- Display of zero-dollar memo transactions in It's Me 247

08



My Accounts

Account Summary

Transfer Money

Scheduled Check

Electronic Deposits

Check Stop Payment

Check Withdrawal

Get IRA Advice

Checks Cleared

Nicknames

Transfers

Movin' my money around

So far, so good! One more step and you're done!

using the summary on the right.

030 Secondary Share: \$901.00

Enter optional transfer description

Bugs G Bunny (29): 692 - Christmas Club

How much?

From where?

To where?

Right Away

When?

\$75.00

From here you can move money between available accounts, just complete four easy ste

amount, select the source and destination accounts, and you're practically finished! All th

deciding when you want the transfer to occur. At any point in the process you can track


Coming Soon

In QC and getting ready for this fall:

- A new way to add joint owners when opening new accounts
- A new feature for certificates only: adding beneficiary names!



Purchase Certificate

I would like to purchase:	13 MONTH CD SPECIAL	
The minimum deposit required is:	\$1,000.00	
I am going to deposit:	1000.00	
Take my opening deposit from:	000 - REGULAR SHARES	S: \$113,617.05 🔻
Other names I'd like listed on the account: 9		
	PORK E PIG	
	Joint Owner OBenefi	ciany
	BUGS BUNNY	ciary
	Add More?	
Put my dividends in:	000 - REGULAR SHARES	S 🔻

Cancel

Purchase Certificate

Hover help will explain the member's choices

13 MONTH CD SPECIAL \$1,000.00

Cancel Burchase

Take my opening deposit from: Other names I'd like listed on th

deposit:

Want to add a name not shown here? To comply with regulations for financial institutions, we are required to gather certain information about joint owners and beneficiaries, including a Social Security number, Tax ID, or other identification. For privacy reasons, we request that you call or visit a credit union office to add this information to your records.

Purchase

would like to purchase:	13 MONTH CD SPECIAL
The minimum deposit required is:	\$1,000.00
am going to deposit:	1000.00
Take my opening deposit from:	000 - REGULAR SHARES: \$11

Comina

soon!

✗ Joint-owner: an individual with shared ownership of the funds, and equal right to withdraw from the account. Beneficiary: the recipient of the account funds in the event of the primary holder's death.

```
Cancel Purchase
```

Put my dividends in:

100



Coming Soon

he latest updates

and tips click here

In QC and getting ready for this fall:

- **n** Certificate maturity management
 - Configurable options for new § accounts, and to let your members respond online to renewal notices they receive



Certificate Information

302 – 6 MONTH CERTIFI

Account Detail

Annual Percentage Yield: Renewal Option: Maturity Date: Last Renewal Date: ACH Transactions Actual Balance: Available Balance: **Checks Cleared** Last Transaction Date: **Check Stop Payment** Accrued Dividends: Get IRA Advice **Dividends Paid YTD: Dividend Payment Method:** Dividend/Interest **Dividend Payment Frequency:** Downloads

\$998.03 0.800% Transfer to 000-REGULAR SHARES $\sqrt{\mathbf{O}}$ Automatically renew Transfer to 070-TEST NICKNAME Mail via check \$0.00 5/6/2010 \$0.00 \$0.00 Add dividends back into this certificate. Monthly

Purchase Certificate

🔒 Fic

I would like to purchase:	6 MONTH CERTIFICATE
The minimum deposit required is:	\$1,000.00
I am going to deposit:	1000.00
Take my opening deposit from:	000 - REGULAR SHARES: \$113,617.05 -
Other names I'd like listed on the account: 🧕)
	PORK E PIG
	◎Joint Owner ◎Beneficiary
	BUGS BUNNY
	◯Joint Owner ◯Beneficiary
	Add More?
Put my dividends in:	000 - REGULAR SHARES -
Maturity Date:	12/11/2010
Renewal Options:	Mail via check
Cancel	Automatically renew Transfer to 000-REGULAR SHARES Transfer to 070-TEST NICKNAME Mail via check

A precursor to "Smart Notices" notices with clicks for action

Comina

soon!

0

Then Member Reach will follow up Smart Notices with "Smart Promos" - online advertisements with clicks for immediate action



Coming Soon

In QC and getting ready for this fall:

New flow for the Transfer Wizard

- Sow we will ask for accounts before the amount, so it can only present the right questions (this was a nice byproduct of the AFT enhancements project)
- Solution (you'll hear more about that later)
 Solution and member-friendly language for all AFTs



What I have so far:

When? Right Away

From where? 000 - Shares: \$600.00

To where? 070 - Free And Easy: \$8.50 How much?

Also in development: Printing loan coupons from online banking!

Coming

soon!



When it comes to managing a single member's money across multiple accounts, whether as an individual or a family, it's time to make the system more convenient

SEE

"Let me see all my accounts, no matter where they are at the credit union"

JUMP

"Let me move more easily to my other memberships"

TRANSFER

"Let me move money from my membership to others"





- New feature for CU*BASE and It's Me 247: The ability to be in one membership and see basic details about all of your accounts that might be part of other memberships
- Stay where you are, but see accounts where you are attached to other memberships
 - S The "SEE" list a new kind of automated authority list, pulling in all accounts where you are listed as a joint owner or co-borrower





- New feature for It's Me 247 that will allow the member to jump quickly to a list of other memberships
- **n** CU can define the authentication:
 - Force credentials Member chooses an account from their "jump" list and then enters that account's password and security questions
 - SSO (single signon) Member creates an access list of "who can jump to my account" without any additional authentication
 - Managed much like the current Transfer Control list, this list will speed members from one membership to the next, without re-authentication



JUMP

A new kind of automation for total access to your It's Me 247 accounts





TRANSFER

- **n** Today we have two kinds of transfer features: Wide open (member enters an acct # manually) and Transfer Control (member gives you an account list)
- **n** We're planning to add a third kind and let your CU choose which method(s) you want to allow
 - Transfer Control list (like now)
 - Ş "SEE" list (auto-approved list for all joint/co-borrower relationships)
 - Wide open (enter the account # manually) but with new controls
 - If Transfer Control is off, would require the member to enter both the account # and the first 3 letters of the other member's last name as a verification, similar to Name ID in the teller line



Continue with transfer

Remember that this will control only the

transfer TO authority – you will only be

able to transfer from the accounts to

which you have FULL access authority

What I have so far:

Online Banking Community

OBC Refresh (2.0BC)



🖬 🐋 Done

🖗 🤣 🏠 🏠 🛣

Online Banking Community

OBC Refresh (2.0BC)



OBC Refresh (2.0BC)



- n New look, with available custom-color background to match your website
- n Login to It's Me 247 right from OBC
- Banner ads managed by ad management application
 - If you sign up for a CU*Drive campaign (including CU*Drive+ and all of CU*Overdrive), and we manage your website, the same campaign will appear on your website, on the OBC, and in e-Info!
 - Looking to expand touch points next year
- A "New User" section with quick tips on how to use Online Banking
- New pages that support every CU*Drive campaign (including CU*Drive+ and all of CU*Overdrive)
 - **§** Each campaign will have a webpage no more linking to PDFs!

A similar treatment is also coming for PIB, along with a tighter integration into It's Me 247 (no separate user ID!) and easier authentication management for the member



A glass half empty or half full?

 We are extremely proud of the network and how far we have come when it comes to online services, and we have big plans and goals for the future
 Do any of these stats surprise you?

Online Banking Service or Feature	% of <u>online</u> CUs using this service or feature
Transfer Control for inter-member transfers	86.7%
Check Requests	64.4%
Stop Pays	54.1%
Online Membership Application	48.9%
ACH Maintenance	44.4%
AFT Maintenance	25.9%
CU Tiered Services marketing messages	25.9%
CFT Maintenance	21.5%

M247 and Your 2011 Business Plan

n Some goals for your 2011 activities, out of these changes:

- Soon be easier than ever to use their account number on the Web it will soon be easier than ever to set up your user name right in It's Me 247
- § Plan to have an online banking enrollment promotion every year using the new tools
- Sevamp your new membership procedures and get people online faster
- Start using web page sales services inside of It's Me 247 raise your members' expectations for purchasing and starting things through online banking (Mobile Web will be next)
- Refresh your security education materials and push another round of online security best practices at your members
- Plan to use OBC and become an online banking publisher
- Use SEE / JUMP / TRANSER concepts to create a portfolio management persona for your online banking channel – start with your internal accounts and expand it through A2A for all of your members' FI relationships





Something to Think About

- From videos, to all of the content in the OBC, to collateral marketing materials, to online help, to the collective vision...we believe having a collaborative brand is the best way to manage the investment in these channels
- But not everyone agrees with us, and there is still an audience (and at least a marketing department hunger) for private branding of online and mobile banking products
- In 2011, CU*Answers will announce a proof-of-concept project with 1-3 credit unions on designing our first privately-branded online banking site
 - It won't be as expensive as you think today we project a \$5,000 setup fee and a \$3,500/month e-commerce fee
 - S Are you one of the teams that wants in on this project?



Looking Forward to the 2011 Development Agenda

Some of our favorite projects in the works, on the drawing board, or prioritized as "get started soon" *It was hard to boil down the list to my Top 7!*





Some people call it "back-dating," some people call it "effective dating" – we are going to give it a new name and apply it to a lot more than just account adjustments

Introducing "Unlock the date"

- S This means to take a standard CU*BASE option for processing member requests, then allow the user to "unlock" and enter a prior date, and automate any necessary adjustments
 - Dividend or interest adjustments, dates on printed forms, etc.
- The idea is to mainstream the tough calculations related to posting transactions that should have been posted in the past
 - § Network champion: Heartland CU (Springfield, IL)

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This is not just one feature: it's a new standard for how we look at all features Where can we turn processes that require several steps today, into a simple one-step process?

"Unlock the Date" We're Going All Out

- Effective date for opening shares and loans (part of the 10.1 release, so people are still working their way through it)
- Effective dated account adjustments for average daily and simple daily savings and 365-day loans (in beta over the summer, releasing this fall)
 - Solution of the second seco
- Effective-dated transfers will be part of the normal member transfer feature, posting a single transfer with multiple adjustments for effectivedated dividends and interest (in beta over the summer, releasing this fall)
- Effective-dated teller posting a new Proc Code that will automate multiple adjustments for effective-dated dividends and interest (on the drawing board for next spring)
- Effective-dated transaction reversals to include multiple automated adjustments for effective-dated dividends and interest (on the drawing board for next year)

Effective Dated Transfers

125

1	Session 2 CU*BASE GOLD	- Member Account Transfer				e - C 🛛	
	😌 ⋺ Դ 🔍 🔮			Unloc	ктие	S Network Links	
	$\sim \sim $	Transfer date Jun 11, 20	000 IRA/HS 0000 IRA/HS	da GA code GA code Member Account T Control (2) (2)	Transfer	DDYYYY] IRA/HSA code IRA/HSA code	

Effective-Dated Transfers

Session 2 CU*BASE GOLD - Transaction History

Transaction History

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Name	SUSIE MEMBER						
Name	SUSIE MIEMBER						
Account	54718-000 SAVING	iS	Current b	Current balance 9,426.76 Av		nce 9,421.76	
Transactions	6		Rate	0.50%	Calc type	Simple Daily	
Effective date May 15, 2010 Adjustment days 16 Last date dividends were accrued May 31, 2010							
Effective date	May 15, 2010	Aajusunentaay	S IU Lastuate	and a swele accided	May JI, 201	U	
					May 31, 201		
Date	May 15, 2010	Adjusunent day (n/a)	Balance	Description	May 31, 201	Transfer Acct	Teller ID
	Amount		Balance		Mag 51, 201		Teller ID /4
Date	Amount 110 500.00		Balance 9,926.76	Description	nag 31, 201	Transfer Acct	
Date Jun 01, 20	Amount 110 500.00 110 0.22		Balance 9, 926 . 76 9, 926 . 98	Description MEMBER TRANSFER EFFECTIVE DATED ADJ.	mag 31, 201	Transfer Acct 1389-090	/4
Date Jun 01, 20 Jun 01, 20	Amount 110 500.00 110 0.22 110 675.00		Balance 9,926.76 9,926.98 10,601.98	Description MEMBER TRANSFER EFFECTIVE DATED ADJ.	Mag 31, 201	Transfer Acct 1389-090	/4 /4
Date Jun 01, 20 Jun 01, 20 Jun 01, 20	Amount 110 500.00 110 0.22 110 675.00 110 0.25		Balance 9,926.76 9,926.98 10,601.98 10,602.23	Description MEMBER TRANSFER EFFECTIVE DATED ADJ. CORRECT DEPOSIT ERR	may 51, 201	Transfer Acct 1389-090	/4 /4 /4
Date Jun 01, 20 Jun 01, 20 Jun 01, 20 Jun 01, 20	Amount 10 500.00 10 0.22 10 675.00 10 0.25 10 755.00		Balance 9,926.76 9,926.98 10,601.98 10,602.23 11,357.23	Description MEMBER TRANSFER EFFECTIVE DATED ADJ. CORRECT DEPOSIT ERR ADJUST DIVIDENDS	may 31, 201	Transfer Acct 1389-090 1389-090	/4 /4 /4 /4

 $\mathbf{\Lambda} \mathbf{\Psi}$ Name JOHN Q MEMBER Account 1389-000 SAVINGS Current balance 55.34 Available balance 50.34 Transactions 4 Rate 0.50% Calc type Simple Daily Description Transfer Acct Date Amount Transfer Acct Balance Teller ID Jun 02, 2010 1,555.55 CORRECT DEPOSIT ERR 74 1,610.89 Jun 02, 2010 0.76 1,611.65 ADJUST DIVIDENDS /4 Jun 02, 2010 Jun 02, 2010 755.00 MEMBER TRANSFER 3199-000 74 2,366.65 0.23 DIVIDEND ADJUSTMENT 2,366.88 3199-000 /4 A quick recap of F3 Backup recent Continue Ent transactions for HS (3811) 6/11/10 15:34:50

both accounts

Network Links

Effective Dated Transfers

Session 2 CU*BASE GOLD - Member Account Transfer

127

Member Account Transfer

Mennber Acc					
	Transfer date May 15, 2010	📻 [MMDDYYYY]			
	Transfer amount 1,500.00			Constant la serie de la serie	
	From account 54718 000	IRA/H	ISA code 🔄 🔍	Secondary trans	
	To account 1389 000	1	ISA code 🔲 🔍 🛛 🦯	description to	
	Description CORRECTED CHK	DEP			
	✓ Print receipt			explain the	
				effective date	-
	Optional secondary transaction desc	ription:			
	TRANSFER FOR 5/15/2010 P		2010		
Refresh/Calc Ent	<u>Show on the TO account also</u>				
Verify Member F1	From Accou	ınt		To Account	
Post F5	Name SUSIE MEMBER		Name JOHN Q	MEMBER	
Post/Return F6					
Bypass F8 Unlock Date F10	Mbrshp designation Individual		Mbrshp designation Ind	lividual	
		Secondary Names	~	Secondary Names	
	Beginning available balance	9,421.76	Beginning balance	55.34	
	Transfer amount	1,500.00-	Transfer amount	1,500.00	
	Transfer adjustment	0.57-	Transfer adjustment	0.57	
	Fee amount	0.00	Fee amount	0.00	
	Ending available balance	7,921.19	Ending bala	1,555.91	
			Automatic		
HS (3826) 6/11/10 15:34:59			dividend	Learn About This Feature	
		>			
			a all such as a such a		
			adjustments		

😡 Network Links

2 Custom Posting at the User Level Importing Files & Posting Transactions to Member Accts

Network champion:

128

Every creative CU out there who can dream up a reason to give or take money away from members

- Every year, some creative CU team says, "We can identify the members, we know the formula to figure the debit or credit amount, and we understand why this would be a great option...if only we could post it!"
- We are developing a new tool that will mark a turning point in how CU*BASE allows credit union teams to get creative with debiting and crediting batches of members
 - § Give a rebate to all members who use their debit card (% of transactions per month)
 - Post a special reward for Platinum members
 - Fee members a special assessment from a Query formula
 - Post a new third-party fee for a new service, from an external source

Custom Posting at the User Level Importing Files & Posting Transactions to Member Accts

(Description)	UTH C U - MA ION FOR MAGICUR 💽 Postcode 💽 💽 G·L# 870.00	Allow negative balance	Deposit/payment Withdrawal Total funds received	0.00 345.64 345.64	
opies II inter P1 II Print register ecords imported B ecords in error 0 Sonr elete F4 tost F6	Seq S/A Account # N 1 A 16 001 LE 2 4 001 FB 16 01 3 2 21 001 FB 16 16 16 3 2 21 001 FB 16 17 10 RA 4 2 404 110 BL 16 17 111 BA 19 111 BA 19 111 BA 19 1001 C1 10 <td< th=""><th>ame Tran Type CO U = Uthdrul + NV INC U = Uthdrul + IITED H U = Uthdrul + KING I U = Uthdrul + STORE U = Uthdrul + IERLEI U = Uthdrul + EST GR U = Uthdrul + HHUITH U = Uthdrul +</th><th>Amount Description 10.24 ACH FEES HARCH 10.00 ACH FEES MARCH 14.16 ACH FEES MARCH 51.04 ACH FEES MARCH 21.36 ACH FEES MARCH 22.40 ACH FEES MARCH 143.44 ACH FEES MARCH 10.00 ACH FEES MARCH</th><th></th><th></th></td<>	ame Tran Type CO U = Uthdrul + NV INC U = Uthdrul + IITED H U = Uthdrul + KING I U = Uthdrul + STORE U = Uthdrul + IERLEI U = Uthdrul + EST GR U = Uthdrul + HHUITH U = Uthdrul +	Amount Description 10.24 ACH FEES HARCH 10.00 ACH FEES MARCH 14.16 ACH FEES MARCH 51.04 ACH FEES MARCH 21.36 ACH FEES MARCH 22.40 ACH FEES MARCH 143.44 ACH FEES MARCH 10.00 ACH FEES MARCH		
ancel F7 1quity F12 elect Group F13 uspond F16 nport F17 ort Errors F18	9 403 118 HT 10 CU*BASE GOLD - Import file to 13 C 14 C 15 C 17 C	Option 🗌 💿 <u>A</u> CH 💿 <u>E</u> lat Defaults:	GRA DE ACH FEES MARCH	drawal	- 14

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This will be in beta this summer...look for a full release by year-end

Custom Posting at the User Level Importing Files & Posting Transactions to Member Accts

CU*BASE GOLD - Import file to Post

Backup F3	Option 📄 🔘 <u>A</u> CH 🔘 <u>F</u> lat File to import	
Import F5	Description	<u>W</u> ithdrawal
	IRA/HSA code	Learn About This Feature

- During 2011 we'll add additional formats beyond ACH and Flat:
 - § User-defined fixed length
 - S Comma-delimited
 - S XML

We believe that when this is completed, CU*BASE will be much more attractive to creative marketing and IT teams who are used to direct input without the need for a standard program or custom project



Two Slick Ideas for Certificates

Amortized Certificates

- Disburses both interest and principal as a cash-flow type investment
- For the member who wants to earn dividends and have a budgeted principal disbursement back to themselves over the term of the certificate
- § Network champion: Superior Choice CU (WI)

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"Bump Your Rate" Certificates

- S CUs will be able to configure certificates that let members bump to a higher rate a specified number of times during the term
- Member can bump to the thencurrent rate via a self service option in It's Me 247 or via an employee in CU*BASE
- Services Center FCU (SD)

In 2011, CU*Answers has several projects slated to better understand how member savings and member investment products could be enhanced

Do you have any ideas you would like Gividends to drive for your savings offerings?

#4 AFT Enhancements

Full Balance Sweeps – an AFT without a specified transfer amount

- § For years, members have been able to regularly sweep money from their accounts to the credit union for things like credit card payments, third-party mortgage payments, or even third-party investment transfers
- § This new project allows members to use a similar feature as part of their personal money management, account to account
 - Using a special savings account to accumulate funds for a mortgage payment – helping members with weekly or sporadic mortgage payment budgeting
 - A new way for members to automate transfers to higher-earning accounts (e.g., "transfer everything over \$2,500 from my checking account to my money market account every week")
- We will eventually use this foundation to help businesses with cash management

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Network champion: Heartland CU (Madison, WI)

AFT Enhancements Walking Members Through Their Transfer Options

Set up my transfer:

What I have so far:

Step 1. When do I want it	t to happen?	When?		Set up my transfer:		What I have so far:
	n right away, pick Right Away. Or, you can a later date and whether or not it repeats: Start On 06/16/2010	Monthly Starting On 06/16/2010 And Never Ending From where? To where? How much?		Step 1. When do I want it to h Step 2. Where am I getting th Step 3. Where's it going? Pick the account where you w My CU accounts: 0000 - Shares: \$600.00 009 - Visa Payment S 050 - Special Shares:	e money? ant to put the money: th: \$100.00 \$52.61	When? Monthly Starting On 06/16/2010 And Never Ending From where? 050 - Special Shares: \$52.61 To where? 830 - Home Equity Loc: \$28,179.37 How much?
Step 2. Where am I getti	ng the money?			 ○ 070 - Free And Easy: ○ 690 - Platinum Advant 		
Step 3. Where's it going?	?			706 - Used Auto Loan	: \$7,262.99	
Step 4. How much do I w	vant to transfer?			 830 - Home Equity Lo 874 - 1st Mortgage 36 		
	Continue with transfer			Other member accounts:		
The real Property lies of the	Set up my transfer:		What I hav	O John Q Member (42):	800 - Revolving Line	
	Step 1. When do I want it to happen?		When?	Step 4. How much do I want t	o transfer?	
	Step 2. Where am I getting the money?		Monthly Starting O		Continue with transfer	
	Step 3. Where's it going?		And Never	Ending		the second s
	Step 4. How much do I want to transfer Enter the amount you want to transfer : I d like to transfer this amount even		To where?	ial Shares: \$52.61	The way peop banking is start how we think a	ing to change
33	3 I interior transfer this announce every time. O Make my standard loan payment @ O Pay my loan balance in full @ O Sweep the available balance from my Special Shares @		\$28,179.37 How much \$		employees thro	· · · · · · · · · · · · · · · · · · ·
		Continue with transfer				

AFT Enhancements Walking Staff Through Member Transfer Options

- n A similar step-bystep logic will also work great in making AFT setup more intuitive for employees
- n The screens are always smart enough to show only the decisions the user needs to make

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AFT Enhancements Walking Staff Through Member Transfer Options

- n A similar step-bystep logic will also work great in making AFT setup more intuitive for employees
- n The screens are always smart enough to show only the decisions the user needs to make

135

utomatic	Funds Transfer Maintenance		ADD
	Transfer FROM account 21 000 GE ER	SHARES	
	Transfer TO account 54 874 JA KE	1ST HORTGAGE	
125	Transfertype S Sweep the entire available balance from SHARES	to IST MORTGAGE every time	
	Frequency H Honthly	Loan payment	417.10
	Next transfer date [[[MMYY] Transfer day 0]	Loan balance	40,748.1
	End transfers 🔲 🙃 1 = End as of date	IVVVI	
73	02 = After maximum # of transfers		
akup F3	⊕ <u>3</u> = Never end		
acel F7			
stinue Er	optional secondary transaction description:		
	Show secondary description in the TO account		
	Miscellaneous Controls	If Sweeping Available Balanc	0
	ELock record to provent changes in online banking Minimum	amount to transfer each time	0.00
	Priority (If other transfers are set on same FROM account) Take only	0.00	
	· · · · · · · · · · · · · · · · · · ·		

... and then subsequent screens can ask only for the details you really need for that AFT By •H

AFT Enhancements Walking Staff Through Member Transfer Options

- n A similar step-bystep logic will also work great in making AFT setup more intuitive for employees
- n The screens are always smart enough to show only the decisions the user needs to make

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5 Dashboard for Your New & Closed Memberships/Accounts

Session CU*BASE GOLD - Open-Closed Memberships

Open-Closed Memberships										
From Jan 01,	2010	To Dec 3	1, 2	010 📑 [MMDDYYYY] Status 🖪	oth 👻 Accou	int base	Na	me		
Gender Both	- Emp	loyee ID [Branch Sort by Account	• Sort (lirection Ascendi	.ng 🔻			
Action	Account	# Accts		Name	Opened	Closed	Gender	Emp ID	Branch	ZIP
🗸 💲 🔍 🖷	9	1	F	A	Mar 05, 2010		0	60	2	48744
🗸 S 🔍 🖬	18	1	C	J	Feb 09, 2010		0	JA	4	48757
🔽 💲 🔍 🚮	27	2	s	ARY A	Feb 19, 2010		м	TR	1	48734
🔽 💲 🔍 🚹	30	1	Т	A	Feb 27, 2010		м	20	10	48415
🗸 💲 🔍 🖬	33	6	R	SAN G	Apr 09, 2010		F	27	5	48420
🔽 💲 🔍 🚹	33	1	м	<mark>нк в</mark>	Feb 08, 2010		м	RF	10	48768
🔽 💲 🔍 🚮	35	2	F		Jan 18, 2010		м	JA	4	48757
🔽 💲 🔍 🚹	36	1	в		Feb 12, 2010		F	27	3	48415
🗸 💲 🔍 📊	36	1	C	C	Jan 29, 2010		F	BB	11	48708
🔽 💲 🔍 🚹	36	3	G	C	Feb 25, 2010		F	23	3	48420
🔽 💲 🔍 🚮	36	1	V	SEY J	Jan 24, 2010		м	20	10	48415
🔽 💲 🔍 🚹	37	2	S	J	Jan 16, 2010		м	RF	10	48415
🗸 💲 🔍 🖬	37	1	s	т	Jan 07, 2010		F	14	8	48604
S < A	37	2	H	eth a	Feb 02, 2010		м	RF	10	48768

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(S) Network Links



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F3	🔽 = Checklist
F7	🛐 = Credit Report
F9	
F10	💽 = Inquiry
F15	🚹 = Home

This is a placeholder for a helpful explanation of the story this data tells and how it can be used while planning the credit union's business strategy.

More helpful text can be placed here, perhaps to describe how this screen can be used. A clip from the documentation could be placed here for easy reference.

Learn About This Feature

New & Closed Memberships/Accounts Dashboard Goals for the Project

- n An on-the-fly analysis and report system for new and closed memberships and their accounts
 - S Choose a "from" and "to" timeframe
 - A palette presentation to process new and closed relationships, from a welcome basket to verifying an MSR checklist for when a member leaves
 - S Demographic breakdown for gender, employee, branch, and ZIP code
 - A.S.A.P. tools for Member Connect strategies
 - Summary analysis consistent with the Activity Analysis feature in the Loan Application queue
- More than a set of dashboards, these analysis tools will come with a builtin report package as part of our new CU*BASE PDF project

Network champion: CEO Strategies event focus groups



Privacy 2010 2011 2020! Redesigning Member Authentication

Parts 1-3 already in

- Solution Security audit files to include Shared Branch activity
- These parts laid the foundation for segmenting "trusted individuals" both inside and outside of our CU staff, for working with members

Part 4 coming soon (Target: 10.3 release)

- Solution This part automates the compliance and consistency of authentication, with new controls and the ability to audit trusted individual performance
 - Code word pop-up
 - Out-of-wallet questions
- Network champion: Xtension Call Center

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	esson 0 CL/BASE GOLD - Member Identity Verification Eachory F3 Code word	All Property lies and in case of the
	Confine F5	
Session 0 CU*BASE GOLD - Mem Backup F3 Continue F5	Ouestion Nother's Halden Hane Answer (10 characters, not case-sensitive)	ty.
		Learn About Thin Feature
	<u> </u>	loost This Fasture

Another tool in the Xtension toolkit to assure your team that your policies and the member's desires are being respected by a third-party call center

7 GOLD Team Leads the Way

- In 2011, we plan to use the power of PDF to change the way many people think about computer reports and forms
- Three projects are slated for the development season:
 - Analysis packages directly from CU*BASE dashboards CU*BASE GOLD PDFs
 - Improved graphical printing from CU*BASE reports iSeries PDFs
 - PDF forms for members from online banking It's Me 247 PDFs
- Not only does this produce a slick, high-quality output that looks like a finished product right off the printer, the ability for members to open and save even without printing makes it an easy way to communicate with members via the web
 - Look for more during 2011
 - Network champions:

Community CU (WI), Sioux Empire FCU (SD), and Alpena Alcona Area CU (MI)



An Artist's Editorial

- Multiple constraints and salesmanship, the current generation simply accepts as "the way things are done"
- n Today, presentation is the competitive differentiator
 - S Video is a way to teach
 - Solor is a way to make things more intuitive and speed up comprehension
 - Symbols are multi-lingual
 - Good design just makes it more fun for everyone, from the developer to the end-user
 - ...and yes, it sells but unless we sell, there's no chance for it to evolve

"In the eye of the beholder" is a phrase we all attribute to compromising the critique of an artist's work Sometimes it takes the spirit of an artist to consume as well as create – we're a cooperative of consumers and creators, exchanging our hopes and dreams, one project at a time



Speaking of network champions...

Lense Ma

Retorn H

Related Silve

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And Toute Gues Revising DR Lopends Cullabor All's Upgrades to a Designation Solution

odio Elastrano

K 00000 🖸

Wast Expands i

Lies Fores (Law or Clevel, CUr Ananges - Marila Frees

I am constantly amazed by the n spirit of those who are so willing to contribute great ideas to our network

C X A ktp://cammer.com/clent.idu/ow/indu.phpiC000x00

Law a Compton Loss &

Idea

Form

Lites Fores 1 are a Client | CU Meansers - Muells Fires He Edit Here Higtory Enclosure Look Help

- Idea Form | I am a Clent : CU'Anneers

HOmarks /

I am a Client



A new flow for Id Forms, coming i October!

7-18

E M Den

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ea	t an Idea Form for Lender'VP al Information	
h		
า	My Name is	
	I Address is	
	odit Union is	
	idea in at least 50 words	
	/# = = = = = = = = = = = = = = = =	_

Submit an Idea Form for Lend

new Status for Cur

Sometimes I laugh, sometimes I cry, sometimes I swear...

...but Ideas Forms are one way I reconnect with the reason we write software: the CU employee

Cistening to Network Champions Ideas and Projects

- In the period June 1, 2009 through June 1, 2010, the team reviewed 2,105 project sheets (86% approval rate)
- Of projects that were completed during the year:
 - § 1,588 were completed with changes
 - § 124 were duplicates of projects already in process
 - 49 were education issues
 - **§ 524** will closed with no action taken
 - § 27 requests were cancelled by clients

Breakdown of project types:

Conversions
Custom Jobs
Development
Program Mods



Speaking of network champions...

At tonight's Stockholders Meeting, the Chair of the Board will talk about how the concept of Idea Forms might be used for Building a Business,

from an owner's point of view






hampions...

n At tonigh how the co

We hope that all of our owners are planning to attend tonight's birthday celebration for one of the country's oldest CUSOs!



1 miles



ANSWERS Answerster Construction Construct

FARTH ANSWERI

What is AnswerSook? Latter News | more + Press Roleases CU*Answers Staffer Earns NCCO Certification - May / CU*NorthWest Expands to

Resources

WESCO Net Touts Successful Online Banking DR - May 2

DOC Expands Collaboration

Nacier Hills Upgrades to DOC's DocLogic Solutio

DOC Streamlines Loan Closing with Electronic Signatures

Collaboration Creates Organic Growth for CUs

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I talk about

Business,

NUTS, LISOTHATIC

Moving Beyond Ideas

- n Last year we announced our firstever Spec Writer Contest
- This is for the Idea Form enthusiast who has no problem with the 50word quota
- This contest was in the spirit of "we're on your team" and there are talented individuals in the network that could be on our team
- It takes the idea of being a champion up several notches to being a *designer*, an architect of a blueprint



And the winner is... Michelle Broderick from Cumberland County FCU!





Lender*VP n Gividends n Audit Link n cuasterisk.com





Playing Up

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Management Services

- A lot has happened since I saw you last June related to CU*Answers Management Services and the role they play in our network
- n Geoff Johnson was promoted to Executive Vice President of Client Interactions, and the CMS team was officially aligned with the overall Client Service response teams here at CU*Answers
 - Source that CU*Answers project management can now be coordinated from the conceptual, to the development, to the execution
 - S The products placed in our clients' hands come from the shared perspective of a management team ready to go to work with you
- For our network to be successful in the future for all of its participants, we must work from the perspective of a credit union operator, with the talents related to being an artistic operator

Not only for software, but for the day-to-day activities of a credit union

CMS gives us the vision and the hope to work in the spirit of an artist

Favorites from the CMS Team

- I've shown you some of my favorite new products and features that we've completed, plus my top 7 for what is on the development schedule
- So I asked the Lender*VP, Gividends, and Audit Link teams to tell me some of their favorite accomplishments from the past year, and to give us all a project or two they are looking forward to for 2011

Lender*VP

Gividends

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Audit Link

Lender*VP

2009-2010 Favorites Mortgage Projects

It was a great year for everything "mortgage" in the CU*Answers network

- Lender*VP has been a driving force and is very proud of these changes
 - Bringing smart mortgage payments to the online channel
 - Smart mortgage messaging at the teller line and in transfers
 - New handling for delinquency fines
 - 365 escrows

150

- Mortgage balance sweeps (Randy already picked that for his favorite)
- Escrow statement enhancements



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Lender*VP

2009-2010 Favorites Mortgage Payoff

- This work is nearly done, so it qualifies for the 2009-2010 favorites list, but with all the reg changes, it had to take a back seat and won't be out until the fall (Target: 10.3 release)
- Nothing is more frustrating than all the little steps in preparing a mortgage for final payoff at the teller line
 - S Adjust interest due
 - § Pay delinquency fines
 - Handle escrow funds
 - Pay miscellaneous fees

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This new tool automates these four big areas and sets the foundation for a backoffice-to-front-office expertise transfer

Can't Wait to See in 2011 **The Conder*VP** Participation Coan Upgrade

- Mortgage account servicing continues to be an area where LenderRE and credit unions want to see more process automation, control, and intuitive design
- We've already put a lot of work in the can, and here are some of the features you'll see this fall:
 - S All monthly tasks will be organized, step by step, on a new CU*BASE menu
 - Specific logic for unique servicing and settlement requirements of FNMA, FHMC, FHLB, NMS
 - Son-screen tips for processing with the government investors (Freddie, Fannie, FHLB), and comprehensive new documentation for each with specific step-by-step instructions
 - Separate option to accrue 360 interest, new edits to ensure that monthly steps are done in the proper order
 - New reports to help with the settlement process

...and more!

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Can't Wait to See in 2011 **Can't Wait to See in 2011** A Fresh Cook at Credit Reports

- A project that is about to hit the drawing board is a complete review of how credit reports interact with applications, and a "what if?" review of how we handle credit reports today in comparison to new programming standards here at CU*Answers
 - Link to a trade line from a debt on the loan application
 - New trade line display controls
 - S Quick links from Profile to special trade line conditions (e.g., public records, etc.)
 - Special project to reconsider smart analysis of trade lines







Gividends

SERVICES OVERVIEW

Gividends

CU-BASE AND DTRAMC CARD SOLUTIONS

Gividends

2009-2010 Favorites

- Service 1 CU (5th/3rd) launched as our first beta on May 27
- Services Center (FIS) launch date June 22 (yesterday!)
- Frankenmuth (COOP) card issue launch date July 13 (Instant Activation launches in August per COOP's certification)
- Others in process: Fox Communities and Sioux Empire, with over 40 other clients starting the learning process with our Gividends team and DCS
- What starts out as a cool thing to do when a new member wants a card, becomes a necessity when a national database is compromised

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2009-2010 Favorites Standard ATM/Debit Card Platform

- ISO 8583 Conversion of ATM/Debit Card Processing Platform
 - S This is the now-infamous PFC (Pause For a Cause)
- All day long we have been talking about issues related to ATM and debit card changes
 - S The industry already had enough goals for this technology; the industry was already dealing with the constant consolidation and logo changes at the switch level, then along come all the regulations as well
 - S Thank heavens we started this project a couple of years ago there is no way we would have been able to handle the changes and the future need for even more changes if we were running multiple platforms per switch
- n This is just the beginning...

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We're reworking your reconciliation process, we are recertifying your network for Reg. E, and we are beginning to envision what it will take to have an ATM/Debit card platform that is smart enough to harvest service income in the future

Something we're especially proud of came out in the 10.0 release...

Gividends

Learn About This Feature

2009-2010 Favorites Standard ATM/Debit Card Platform

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Gividends

A Shift From the Back Office to the Front

Questions your front-line staff can now answer right from CU*BASE:

- Response code/description received from the switch
- Local date and time (at the point of the member's transaction)
- Settlement date (when the trans actually posted to the mbr's acct)
- Indicators showing whether ODP/ANR amounts were used in the approval
- Original amount and the final transaction amount including ATM surcharges
- n Available balance

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- n ISO fees, surcharges and activity fees
- n Posted status (stand-in vs. active)
- n etc., etc...
 - Bottom line...you have a member on the phone who just got turned down at Walmart, and you're wondering how your switch is communicating with CU*BASE – go directly from the member's account and work the problem with the member on the phone, in the front office

What Gividends can't wait to see in 2011? High utilization rate for Instant Issue, and everyone getting more out of the new ATM/Debit platform

2009-2010 Favorites Red Flag (and the Advisor)

Audit

link



2009-2010 Favorites RMG (Part A and Part B)

- It all started with the vendor risk assessment requirements thrown on credit unions last year
 - As part of the first version of this new web tool,
 96 active users have completed 182 risk assessment reports online
- We look forward to 2011 as this project evolves into a full-out risk management site with the following new features
 - Sisk Management Matrix quantitative risk analysis for due diligence on new opportunities
 - Sisk Concentration Analyzer review where your greatest areas of risk lie
 - Sompliance Audit Template understand how to fulfill your NCUA mandates



Link







Can't Wait to See in 2011 The SARs "Dirty Dozen"

- One of the areas that seems to be heating up for credit union compliance purchases is automated monitoring systems that scour what sometimes appears to be random data and kicks out hints about activities that might be normal, irregular, or risky
- In many cases, these systems will require downloads from CU*BASE to third-party software, which can be expensive
- n The data is there, why not use it?
 - 1. Excessive abnormal activity
 - 2. Identity theft
 - 3. Check kiting
 - 4. OFAC scans
 - 5. Debit/credit card fraud
 - 6.oh, you can read for yourself



Audit Link



15 Minutes in the Sun

- It's been said that every person has his 15 minutes of fame
- I think you will agree with me that initiatives like CMS Audit Link and SRS Audit Link are destined to be stars for a long time
- If you didn't have a chance to really interact with these two teams in 2010, I'd make it a priority to get to know them in 2011
- Audit Link is going to be a strong player in the CU*Answers network for a long time to come

Audit Link

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This year's winner of the CMS "Most Valuable Partner" award goes to...the Xtend team!

Picking up the tools and doing the work at 100x



Atend

This Year's MVP

- The Xtend initiative is one of the most important contributors to the whole idea of our network's execution
- **n** It is a key plank in CU*Answers Management Services
 - § Participation in design
 - S New business offerings
 - High-throughput laboratory for CU*BASE tools (bookkeeping, mortgage servicing, internal auditing, call center, etc.)
- It also provides the drive for new ideas and vision for doing things faster, more often, and in a new way for network efficiencies
 - From this morning: You can't just want innovation, you have to need it









Xtend as a Product Designer and Catalyst

- Member Reach, Xtension, and the Collections team continue to be huge supporters and drivers of the CU*BASE Trackers system
- In 2010, the Tracker system saw some impressive growth in both utilization and capabilities (44 project sheets completed since last June!)
- From Cross Sales, to the automation of Audit events, to the improvements in the workflow and functionality, the Xtend teams are a major reason why our customer information database is tops in the market today

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Session 0 CU*BASE GOLD	Member Tracker Review
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Member Tra	cker Review
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CA	Contact - Date: 06/18/2008 Time: 15:21:14 By Emp: 89 Name: MEMBER MARY A Memo Type: OP OFAC/PLC Pass OFAC scan run on 06/18/2008. No suspected match.
Backup F3 Sort Contact Date F11	Contact - Date: 05/22/2008 Time: 09:29:02 By Emp: 02 Name: MEMBER MARY A Memo Type: FI FIDM Member or Joint Member natched record on FIDM report on 06/22/2008 for account base 2222
	Contact - Date: 05/22/2008 Time: 08:56:16 By Emp: 02 Name: MEMBER MARY A Memo Type: BV Bank Sec Verifi The BSA Record was verified on 05/22/2008
	BSA Record was verified on 05/20/2000. ↑ ↓

One of My Favorite Network Initiatives

Xtension

- Call centers are one of the most oft-cited initiatives for CUSO innovation
- Everyone agrees with the concept of a shared call center, but not everyone seems to be as ready to jump in with a tactical plan to use one
- n The results are impressive, but a bit anemic from where I sit
- For the first 4 months of 2010:
 - Stension serviced 21,694 members with inbound operators
 - Xtension made 13,514 outbound calls to members
 - Stension helped 16,662 members with its Conversion Call Center service
 - Stension made 7,597 FREE outbound calls (out of a potential 67,500+) in the last year
 Only 17 credit unions out of 135+ participated in the last year



Only 17 credit unions out of 135+ participated in the FREE OUTBOUND CALL proof of concept Saved CU*Answers a boatload of money...but what does it say about credit union commitment to reach out to members?

Compare Xtension to Member Reach

For the first 4 months of 2010:

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- Weekly/monthly scheduled emails sent: 876,398
- Weekly/monthly scheduled online banking messages delivered: 689,686
- S Custom emails: 59,963
- S Custom online banking messages: 32,855
- e-Info promotional messages presented: 91
- OBC custom articles published: 87

Credit unions have truly embraced the automation of matching CU*BASE leads with electronic communication techniques

Can this kind of enthusiasm translate to call center initiatives, or is the phone just passé?

(Hope 2-way text is a good bridge)

tend

Member Reach

The Power of the Network

cuasterisk.com

The **Power of Ownership** is to create **The Place To Be** and show the world the **Power of the Network**

The power for you to succeed



The Power of the Network An Ongoing Debate...or Debate Over?

- n If you are still wondering why to use the networked world, you're behind the curve
- In Using the network does not mean you don't still act in your own best interest – you're independent; you are yourself in a crowd that helps you get things done
- Everyone around you is learning to expect a network solution – CU*Answers isn't teaching this to them; they're learning it as part of their daily lives
- Therefore, act with your stakeholders, and take advantage of the network



THE POWER OF THE NETWORK:

The other day I was being interviewed on Network Concepts and I was surprised by a very simple question: "Why should today's business leaders understand both the power of network designs? Why do they need to adapt these principals to their business models and operations?"

To be honest, I thought most business leaders were already past this question. Every consumer, potential employee, board member, and fiture leader is already immersed in the ideas of being connected. Every day they experience the flow of shared experiences, shared ideas, shared solutions, and shared challenges.

THE FOUNDATION FOR FUTURE MODELS, TODAY.

The Network has evolved from a simple concept of cooperation to the way business is done. And every day that belief system is pushing the boundaries of development and advancement in our society. My simple answer, then, was " If you are still wondering why use the networked world, you're behind the curve."

Of course using the network does not mean you don't still act for your own best interest. You're independent; you are *yourself* in a growd that helps you get things done.

Breaking this down for a business leader then becomes very easy: The consumers you serve will expect your business solutions to take advantage of network opportunities. The employees you hire will have been trained to expect networks to be available to them in solving problems and succeeding. The volunteers who join your Boards will ask whether you are connected

The Power of the Network An Ongoing Debate...or Debate Over?

- Note that the started as an idea about how to do things yesterday, has turned into a template for doing things tomorrow
- n CU*Answers was in the right place at the right time, and that means we can get started NOW on what others are just starting to think about

n CU*Answers is The Place To Be – the proof of concept for network ideas



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Using the Power of the Network Tapping Into Collective Knowledge

- n Recently a Board Chair from one of our network credit unions reached out to all of us to help his Board gain some insight on how to go about securing a new CEO for their credit union
- n More importantly, he wanted some feedback from experienced leaders as to what they as candidates would expect from the process, or what they would recommend to a CU Board of Directors about how to interact with potential candidates
 - S The Chair wanted candid answers direct from credit union leaders, not a consultant's theory wrapped around a package to buy

CUMMINANTO

- Section 10 Section
- I think the answers might surprise you, and the quality of the exercise is something we should repeat over and over for other challenges



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The marketplace is not going to let us drop the idea of shared community sites – it's part of the culture of our society today

We need to keep doing this until we get it right

Using the Power of the Network To Earn and Employ More People

n Once a hub becomes an open network, the aggregated participants create a potential economy for exchange and for serving each other

BLUF

CUMMERS

Starting a Business Within the CU*Answers Network Conference

- n Every participant can be both supplier and consumer of the resources within a network...we've been talking about this for years, and the first player to take advantage of it was Xtend
- This fall we want to talk about you and your team taking advantage of this same idea: Start a business within the CU*Answers network



Mark your calendars for Wednesday, September 22, 2010



Goals for September 22

Encourage a CU to start a business to compete with a CUSO business

Encourage a CU to start a business within the network that is not currently offered by the CUSO

Encourage a CU to start a business to outsource resources and capabilities to another business within the CUSO network

Encourage a CU employee to start a business to sell their services to another business within the CUSO network

Consider this an innovation event, a job fair, or an intellectual exercise...I just hope to see you there and get your point of view



The Power to Innovate Enlisting 150+ Accounting Teams to Design...

- Networks create systems for innovation how about one for innovating n our pricing models into the future?
- In 2011, I believe we will start a journey with our network participants n that will revolutionize the way people think about building financial models in a cooperative environment
- **n** We've published two pricing studies covering the past 10 years, and through our focus groups, we have created the transparency into our financial dealings that our participants demand
- This new website takes that to a whole new level







The Power of the Network The Ability to Have Christmas in June

- Multiple control increasing its value and lowering its costs every year?
- **n** In the most recent published quarterly Financial Performance report, here were my top 5 for investments we could make with our 2010 returns:
 - Segulatory changes without fees
 - S DR/BC for online banking and web services without fees
 - § Announce more fee reductions (e.g., ATM/debit/credit)
 - Sontinued COLA relief (2 years in a row)
 - Match or exceed our 2009 Patronage Dividend of \$700K





If you don't get this newsletter, owner or not, contact us to be added to our distribution list, or check them out at http://www.cuanswers.com/client_financials.php

Christmas in June! Savings for Your 2011 Business Plan

	Go	al	Christmas in June					
	1.	Regulatory changes for free	You've heard all day that we are on track and I don't see that changing – this is a major investment by the CUSO					
	2.	DR/BC for the web	You saw in the Gap Analysis that It's Me 247 is now part of our redundant services; Web Services is next in 2011					
	3.	More fee reductions	 Here's how far we can go today (Reg. E has even us a bit spooked): Reducing ATM/Debit card fees by 3%, starting with July 1 activity (for online switches) 2011 Special: Waiving fee for converting from batch ATM/debit to an existing online switch Eliminating the per transaction fee for CUSC shared branching Eliminating the setup fee on Spanish CU*Talk 					
	4.	Continued COLA relief	We will waive the COLA increase for 2011 (2nd year in a row) – but don't count on this in 2012					
	5.	Match 2009 Patronage Dividend	I won't steal the Board of Directors' thunder here, but boy does it look good!					
176			It's been a tough year for credit unions, and looks like a rocky future until we get through special assessments CU*Answers is vested in your future and will do all we can					



Driving Growth

New CU*Answers Clients Since Last Time:

Michigan

- n Credit Union Plus Bay City, MI
- n Grand Valley Co-op CU Grand Rapids, MI
- n Amalgamated CU Saginaw, MI

Utah

n Horizon Utah FCU Farmington, UT (self processor)

Missouri

n Table Rock FCU Shell Knob, MO

South Dakota

n Rapid City Telco FCU Rapid City, SD

lowa

- n EdCo Community CU Des Moines, IA
- n Des Moines Police Officers' CU Des Moines, IA

Illinois

n Heartland CU Springfield, IL

Ohio

- n Vacationland FCU Sandusky, OH
- n CommStar CU Elyria, OH

New York

n East River Development Alliance FCU Long Island City, NY





Includes all clients that will be converted by the end of the 2010 business year (Sept 30)



The Power of the Network CU*BASE As the Common Factor





The Power of the Network CU*BASE As the Common Factor



of the 2010 business year (Sept 30)



Wrapping Up the Day



What else is in your packet?

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The Challenge: Arep Rosents: Renning them Sering a Doctor

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Pass It On...

Same as before, n all materials related to this week's events will be posted on our website



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Directions to the Annual Stockholders Meeting at the B.O.B. *

Talent Source

Tonight

n For our owners:

184

We'll see you downtown at the B.O.B. for the Stockholders Meeting (cocktails start at 5:00)

Hop on I-96 W and follow the directions on your map to the B.O.B. in downtown Grand Rapids



Thank you to our artists...

It takes a troop of artists to pull off a conference like this...and every year I forget to thank someone



Thanks to a network of artists...

Here's an illustration of how big the talent pool is



That is the big picture.